



320 Esplanade
Sydney, Nova Scotia
B1P 7B9

CBRM

A Community of Communities

Cape Breton Regional Municipality

DRAFT

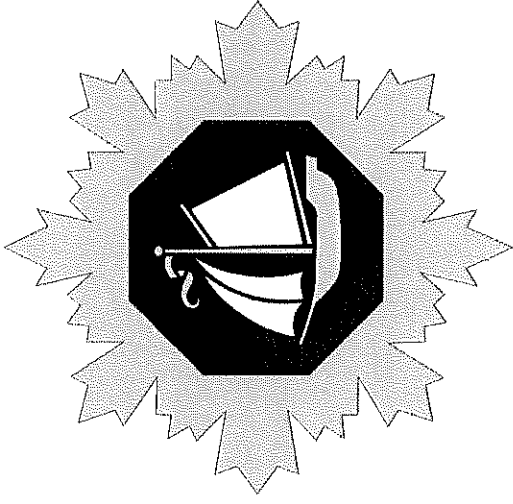
CBRM Capital Budget 2019-2020

and

Operating Budget 2019-2020



March 6 - 7, 2019

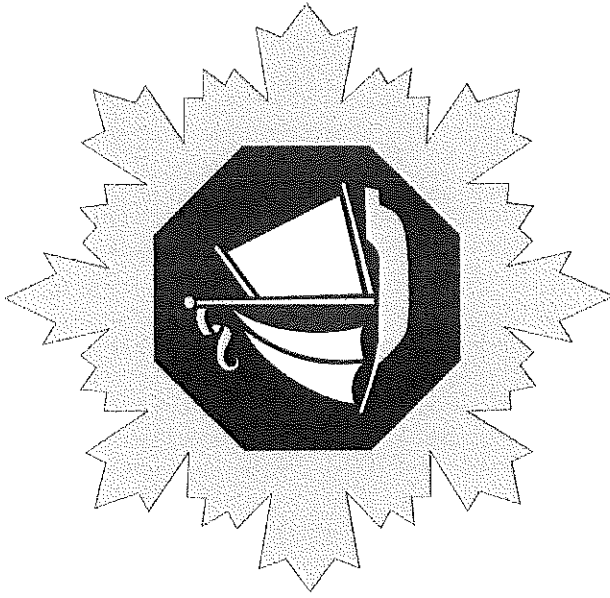


CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Capital Budget

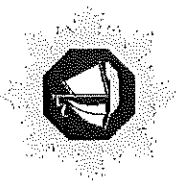
2019-2020

NOTE: Capital Budget was deferred by Council
motion - March 6, 2019 (Binder Pages 3-33)



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Proposed Operating Budget 2019-2020



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Revenue Highlights

Proposed Operating Budget \$150,510,228

- ▶ **Total proposed operating budget \$150,510,228**
- ▶ **Increase in overall revenue \$3,649,426 (2.4%)**

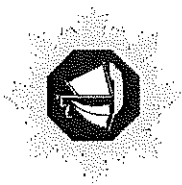


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Revenue Highlights Cont'd

Proposed Operating Budget \$150,510,228

- ▶ **Increase in total tax revenues \$2,573,360 (2.4%)**
- ▶ **Increase in capped assessment 2.9%**
- ▶ **Decrease in Commercial Tax revenue (-.7%)**
- ▶ **Increase in Deed Transfer Tax revenues \$50,000**
- ▶ **Increase in Bell Aliant revenues \$78,142**
- ▶ **Decrease in Federal Grant in Lieu (\$50,789) (property divestitures)**
- ▶ **Increase in Provincial Grant in Lieu \$112,700**
- ▶ **Increase in NS Power Grant in Lieu \$140,500**

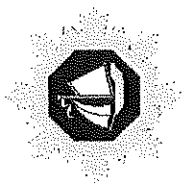


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Revenue Highlights Cont'd

Proposed Operating Budget \$150,510,228

- ▶ **Increase in Solid Waste revenue of \$400,000**
 - ▶ Fee structure amendments
- ▶ **Increase in Transit revenue \$325,000**
 - ▶ Route improvements and CBU partnership
- ▶ **(Decrease) in Administrative revenue (\$100,000)**
 - ▶ Policy change for interest charges on property auction accounts
- ▶ **Increase in Building rental revenue \$93,000**
 - ▶ Round Room lease

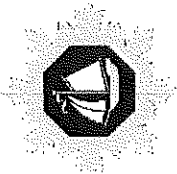


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Revenue Highlights Cont'd

Proposed Operating Budget \$150,510,228

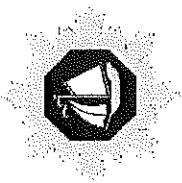
- ▶ Equalization to remain at 2014/15 funding levels
- ▶ No planned use of operating reserves
- ▶ No planned tax rate increases/decreases



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CBRM Operating Budget Revenue Comparison

| Revenue Summary 2019-20 Budget | Projected Operating Results 2018-19 | Budget 2018-19 | Budget 2019-20 | % increase (decrease) |
|-----------------------------------|---|-----------------------|-----------------------|--------------------------|
| TAXES | \$ 108,155,703 \$ | 107,811,591 \$ | 110,384,952 \$ | 2.39% |
| GRANTS IN LIEU OF TAXES | \$ 9,106,016 \$ | 8,989,113 \$ | 9,191,511 \$ | 2.25% |
| PROV. TRANS OPERATING GRANT | \$ 15,335,838 \$ | 15,335,838 \$ | 15,335,838 \$ | 0.00% |
| PROV. TRANS HST PAYMENT | \$ 629,491 \$ | 524,444 \$ | 600,000 \$ | 14.41% |
| ADMINISTRATIVE | \$ 1,542,852 \$ | 1,614,003 \$ | 1,510,000 \$ | -6.44% |
| FINANCE | \$ 25,235 \$ | 30,000 \$ | 30,000 \$ | 0.00% |
| FIRE | \$ 604,739 \$ | 608,821 \$ | 608,750 \$ | -0.01% |
| POLICE | \$ 400,593 \$ | 373,370 \$ | 415,000 \$ | 11.15% |
| 911 SERVICE | \$ 199,482 \$ | 199,482 \$ | 201,477 \$ | 1.00% |
| TRANSIT | \$ 758,242 \$ | 792,500 \$ | 1,117,500 \$ | 41.01% |
| SOLID WASTE | \$ 2,441,176 \$ | 2,300,000 \$ | 2,700,000 \$ | 17.39% |
| SEWERS CHARGES | \$ 94,460 \$ | 100,000 \$ | 100,000 \$ | 0.00% |
| BUILDING RENTALS | \$ 527,685 \$ | 503,630 \$ | 596,490 \$ | 18.44% |
| WATER UTILITY TRANSFER | \$ 4,951,510 \$ | 4,951,510 \$ | 4,951,510 \$ | 0.00% |
| REVENUE BY-LAWS | \$ 396,041 \$ | 415,500 \$ | 421,000 \$ | 1.32% |
| PLANNING / DEVELOPMENT | \$ 213,619 \$ | 246,000 \$ | 246,200 \$ | 0.08% |
| FACILITIES REVENUE | \$ 1,934,522 \$ | 2,065,000 \$ | 2,100,000 \$ | 1.69% |
| TOTAL REVENUE | \$ 147,317,204 \$ | 146,860,803 \$ | 150,510,228 \$ | 2.4% |



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Expenditure Highlights

Proposed Operating Budget \$150,510,228

- ▶ **Salaries and benefits increase \$2,000,000**
 - ▶ Settlement of 4 of 5 collective agreements in 2018/19
- ▶ **Solid Waste upgrades \$500,000 resulting in future cost savings**
 - ▶ Funded by increase in tipping fee revenue of \$400,000 and operational efficiencies
- ▶ **Provincial service cost increase \$400,000**
- ▶ **Debt servicing increase \$290,000**



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Expenditure Highlights

Proposed Operating Budget \$150,510,228

- ▶ Additional transit and handi-trans runs and associated costs
 - ▶ Funded by increase in transit revenue **\$325,000**
 - ▶ Transfer of pilot projects to permanent runs **\$175,000**
 - ▶ **\$75,000** in new pilot projects planned
- ▶ Bio Solid shipment to Guysborough **\$212,000**
- ▶ Low-income exemption increase **\$100,000**
- ▶ Operating costs of Bayplex facility **\$50,500**



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Expenditure Highlights

Proposed Operating Budget \$150,510,228

- ▶ 19 positions maintained for Boots on the Street
 - ▶ **\$616,000** subsidy for funding shortfall
 - ▶ Salaries, benefits, training, uniforms, equipment per constable estimated at \$130,000; per sergeant \$140,000
 - ▶ Funding limited to \$100,000 per officer
- ▶ Continued operation of CBU (**\$38,000**) and Centennial (**\$191,000**) arenas (net of rental revenue)
- ▶ J-Class Road contribution (**\$162,050**)



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Expenditure Highlights

Proposed Operating Budget \$150,510,228

- ▶ Elimination of one-time costs for:
 - ▶ Maintenance Facility upgrades deferred (**\$202,000**)
 - ▶ TMR Radio lease contract expiry (**\$146,000** savings from 2018-19)
 - ▶ Point of Sale System purchased in 2018-19 (**\$50,000**)



The Path to Balance

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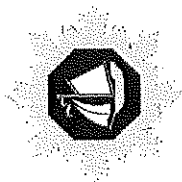
- ▶ Requested new staff positions removed (**\$403,000**)
 - ▶ Civic Addressing Coordinator, Buildings and Facilities new hires.
- ▶ Transferred increases for concrete (sidewalks) to capital program (**(\$300,000)**)
- ▶ Postponement of New Years Eve event (**\$50,385**) to 2020-21
- ▶ Adjustment to Cost of Sales for POS system (one time cost covered in 2018/19) (**\$50,000**)



The Path to Balance (Cont'd)

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- ▶ **Claw-back, based on projections, of requested budget/budget increases for:**
 - ▶ **Operational Materials/Supplies (\$65,000)**
 - ▶ **Contracts/Agreements (\$64,500)**
 - ▶ **Advertising (\$47,000)**
 - ▶ **Utilities/Telephone (\$28,000)**
 - ▶ **Professional Services (\$25,000)**
 - ▶ **Vehicle Costs (\$19,500)**
 - ▶ **Office/Computer equipment and supplies (\$17,500)**
 - ▶ **Wages and benefits (\$16,000) (Adjusted estimates for overtime/clothing)**
 - ▶ **Travel/Conferences/Meeting expenses (\$5,500)**
 - ▶ **Building/Facility maintenance/repair (\$5,000)**
 - ▶ **Heritage grants (\$2,000) (budget increased last year)**



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Allocation Adjustment

- ▶ ***NOTE:** All departmental allocations for insurance premiums have been consolidated dollar-for-dollar and assigned to LEGAL.

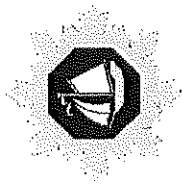
| Department | Insurance type | Projected | | Budget 2018-19 | Budget 2019-20 |
|-------------------------|---------------------------|------------------------------|--------|-------------------|-------------------|
| | | Operating Results 2018-19 | | | |
| EPW (Solid Waste) | Building/Facility | 94,464 | | 76,350 | 97,298 |
| EPW (Fleet) | Vehicle/Equipment | 284,400 | | 241,925 | 292,932 |
| FINANCE (Accounting) | General Liability | 246,396 | | 334,650 | 254,000 |
| FIRE SERVICES | Building/Facility | 14,016 | | 8,216 | 8,378 |
| FIRE SERVICES | Vehicle/Equipment | 55,608 | | 84,850 | 86,073 |
| POLICE SERVICES | General Liability | 5,000 | | 5,000 | 5,000 |
| POLICE SERVICES | Building/Facility | 17,028 | | 17,028 | 17,028 |
| POLICE SERVICES | Vehicle/Equipment | 56,026 | | 56,026 | 56,026 |
| RECREATION | General Liability | 12,324 | | 10,000 | 12,500 |
| BUILDINGS | Building/Facility | 259,428 | | 160,000 | 259,500 |
| FACILITIES (Bayplex) | General Liability | | 11 | | 5,000 |
| FACILITIES (Bayplex) | Building/Facility | | 1,500 | | 5,000 |
| FACILITIES (CBU) | Building/Facility | | 10,000 | 3,200 | |
| FACILITIES (Centennial) | Building/Facility | | 234 | | 4,500 |
| FACILITIES (Centennial) | Vehicle/Equipment | | 5,300 | 3,500 | 4,700 |
| FACILITIES (County) | Building/Facility | | 500 | 500 | 650 |
| FACILITIES (County) | Vehicle/Equipment | | 21,258 | 28,000 | 28,000 |
| FACILITIES (C200) | General Liability | | 16,030 | 15,000 | 15,000 |
| FACILITIES (C200) | Building/Facility | | 1,500 | 1,500 | 1,500 |
| FACILITIES (C200) | Vehicle/Equipment | | | | |
| TO LEGAL | *Combined Premium* | 1,101,023 | | 1,045,744 | 1,153,084 |



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CBRM Operating Budget Expenditure Comparison

| Expenditure Summary 2019-20 Budget | Projected Operating Results 2018-19 | | Budget 2018-19 | Budget 2019-20 | % increase (decrease) |
|---------------------------------------|---|-----------------------|-----------------------|-------------------|--------------------------|
| | Operating Results 2018-19 | Budget 2018-19 | | | |
| ENGINEERING & PUBLIC WORKS | \$ 45,125,018 | \$ 45,259,551 | \$ 47,080,065 | 4.0% | |
| PARKS & BUILDINGS | \$ 6,625,225 | \$ 6,047,224 | \$ 6,143,224 | 1.6% | |
| FACILITIES | \$ 3,619,945 | \$ 3,346,712 | \$ 3,507,642 | 4.8% | |
| RECREATION | \$ 2,495,041 | \$ 2,629,463 | \$ 2,654,825 | 1.0% | |
| POLICE SERVICES | \$ 26,916,861 | \$ 26,916,861 | \$ 27,611,932 | 2.6% | |
| CONDITIONAL TRANSFERS | \$ 19,269,024 | \$ 19,274,044 | \$ 19,695,789 | 2.2% | |
| FISCAL SERVICES | \$ 12,607,356 | \$ 12,620,462 | \$ 12,810,324 | 1.5% | |
| FIRE SERVICES | \$ 17,919,962 | \$ 18,108,928 | \$ 17,891,006 | -1.2% | |
| FINANCE | \$ 2,548,040 | \$ 2,525,680 | \$ 2,663,926 | 5.5% | |
| TECHNOLOGY | \$ 1,280,647 | \$ 1,301,881 | \$ 1,339,154 | 2.9% | |
| MUNICIPAL CLERK | \$ 521,907 | \$ 536,755 | \$ 544,229 | 1.4% | |
| ADMINISTRATION | \$ 815,875 | \$ 1,083,979 | \$ 1,082,923 | -0.1% | |
| PLANNING, INSPECTIONS AND BY-LAWS | \$ 2,567,396 | \$ 2,656,804 | \$ 2,665,010 | 0.3% | |
| HUMAN RESOURCES / OH&S | \$ 1,217,537 | \$ 1,374,144 | \$ 1,350,257 | -1.7% | |
| LEGAL SERVICES | \$ 1,584,794 | \$ 1,722,346 | \$ 1,843,612 | 7.0% | |
| LEGISLATIVE | \$ 1,405,796 | \$ 1,455,969 | \$ 1,626,311 | 11.7% | |
| TOTAL EXPENDITURES | \$ 146,520,423 | \$ 146,860,803 | \$ 150,510,228 | 2.5% | |



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Expenditure Details

Engineering & Public Works \$47,080,065

Engineering & Public Works

- ▶ Overall increase \$1,820,514 (4.0%)
- ▶ Wages and benefits increase of \$606,482 as per collective agreement and additional staffing hours for transit
 - ▶ Offset by pilot project transfer and increased transit revenue
- ▶ Vehicle/equipment repairs increase of \$383,000 due to increase in rolling stock
- ▶ Contracts/agreements increased \$600,832 (CPI on contract pricing)
- ▶ Leases increase \$500,000
 - ▶ Offset by increased tipping fee revenue from fee structure amendment and operational efficiencies
- ▶ Transfer of pilot project to permanent routes (\$175,000)



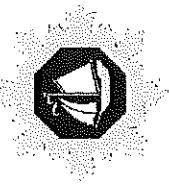
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Expenditure Details Cont'd

Parks, Buildings & Libraries \$6,143,224

Parks, Buildings, & Libraries

- ▶ Overall increase \$96,000 (1.6%)
- ▶ Salaries and benefits increased \$127,246 due to mandatory increases in collective agreements
- ▶ Decrease in contracts and agreements of (\$25,000) to reflect anticipated actual expenditures



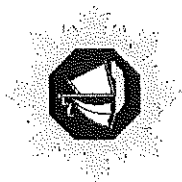
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Expenditure Details Cont'd

Facilities \$3,507,642

Facilities

- ▶ Overall Increase **\$160,930 (4.8%)**
- ▶ Increase in wages and benefits **\$137,931** due to collective agreement increases
- ▶ Increase in Centennial subsidy of **\$34,500** (excluding wages and benefits)
- ▶ Absorption of Bayplex operating costs **\$40,000**
- ▶ Decrease in Cost of Sales of **\$50,000** for one-time purchase of POS system (completed in 2018-19)
- ▶ Net Increase in Facilities revenue **\$37,500**



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Expenditure Details Cont'd

Recreation \$2,654,825

Recreation

- ▶ Overall increase \$25,362 (1.0%)
 - ▶ Increase in Wages and benefits due to collective agreement increases



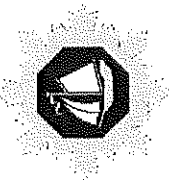
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Expenditure Details Cont'd

Police \$27,611,932

Police

- ▶ Overall increase **\$695,072 (2.6%)**
- ▶ Wage and benefits increase, net of cost recovery **\$678,499** due to collective agreement increases
- ▶ Anticipated decrease in cost recovery of non-wage costs of **\$16,573** due to reduction of 1 officer servicing Membertou.



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Expenditure Details Cont'd

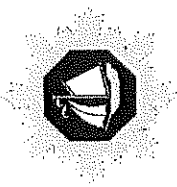
Conditional Transfers \$19,695,789
Fiscal \$12,810,324

Conditional Transfers

- ▶ Overall increase in \$421,746 (2.2%)
 - ▶ Increases based on Provincial formula estimates and CPI
 - ▶ Includes Province's proposed increase of \$32,000 for libraries based on new formula
 - ▶ No anticipated rate increases required for Provincially mandated costs (estimated)
 - ▶ Mandatory contribution amounts not yet received

Fiscal

- ▶ Overall increase of \$189,862 (1.5%)
- ▶ Increase in debt servicing costs \$289,862 due to borrowing cycle
- ▶ Decrease in allowance for uncollectible taxes of \$100,000 due to policy change for property auction accounts (offsetting decrease in interest revenue)



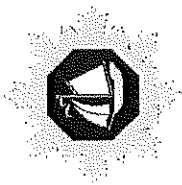
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Expenditure Details Cont'd

Fire Services \$17,891,006

Fire Services

- ▶ Overall decrease (**\$217,922**) (-1.2%)
- ▶ Wages and benefits increase of **\$189,091** as per collective agreement
 - ▶ Offset by decrease in WCB premiums of (\$24,240)
- ▶ Volunteer Fire Grant adjustment for CPI estimate **\$25,436**
- ▶ One-time increase for certification training for fire prevention officers **\$20,000**
- ▶ Elimination of one-time maintenance facility costs (**\$202,000**)
- ▶ Completion of TMR Radio lease (**\$146,000**)
- ▶ Reduction hydrant charges (**\$54,639**)
- ▶ Decrease in professional services due to deferral of generator program (**\$10,800**)
- ▶ Decrease in uniforms/clothing of (**\$15,175**) (increased in 2018-19 by \$21,000 to cover specific one-time purchase)



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Expenditure Details Cont'd

Finance \$2,663,926

Finance

- ▶ **Increase of \$138,246 (5.5%)**
- ▶ **Wage and benefits increased \$57,861 to collective agreement increase**
 - ▶ **Offset by reduction in overtime estimates of (\$15,000)**
- ▶ **Increase in tax exemptions of \$100,000 due to changes in low-income program**



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Expenditure Details Cont'd

Technology \$1,339,154

Technology

- ▶ Increase in Overall Budget \$37,273 (2.9%)
- ▶ Increase in wages and benefits of \$25,373 due to collective agreement and cost sharing of communications student
- ▶ Increases due to CPI on software, network and software contracts \$12,900



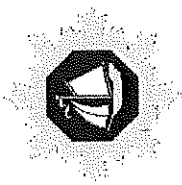
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Expenditure Details Cont'd

Municipal Clerk \$544,229

Municipal Clerk

- ▶ Overall increase \$7,475 (1.4%)
- ▶ Increase wages & benefits of \$10,675 as per collective agreements
- ▶ Increase in meeting expense and photocopy supplies of \$2,500 to reflect projected actuals
- ▶ Decrease in areas of supplies and equipment due to experience (\$5,700)



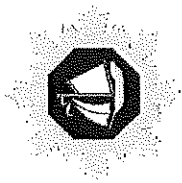
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Expenditure Details Cont'd

Administration \$1,082,923

Administration (CAO/Economic Development)

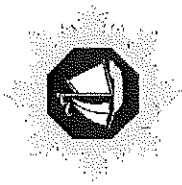
- ▶ Overall budget decrease (\$1,057) (-0.1%)
- ▶ Wages and benefits increase \$7,281 based on collective agreements
- ▶ Increase in Grants to Organizations of \$12,482 based on anticipated REN funding formula
- ▶ Decrease in professional services budget (\$20,000)
 - ▶ typically used for studies that come up throughout the year



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Economic Development 2019-20 Grants to Organizations

| | |
|------------------------------------|------------------|
| Economic Development Funding (REN) | \$ 300,000 |
| Destination CB | \$ 80,000 |
| Savoy Theatre | <u>\$100,000</u> |
| Total Grants to Organizations | <u>\$480,000</u> |



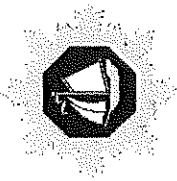
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Expenditure Details Cont'd

Planning \$2,665,010

Planning

- ▶ Overall increase **\$8,205 (0.3%)**
- ▶ Wages and benefits increase of **\$5,205**
 - ▶ Collective agreement increase offset by conclusion of National Trust Project
 - ▶ Reinstatement of 2 summer student positions in lieu of Regeneration Co-ordinator salary contribution.
- ▶ One-time **increase** in training for inspectors **\$6,000** to complete certification.
- ▶ One-time **increase** of **\$2,000** in office equipment for plotter replacement
- ▶ **Decrease** in professional service to offset training increase (**\$3,000**)



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Expenditure Details Cont'd

Human Resources/OH&S \$1,350,257

Human Resources/OH&S

- ▶ **Overall decrease (\$23,888) (-1.7%)**
 - ▶ Wages and benefits increase of \$9,112 as per collective agreements
 - ▶ **Decrease in Professional services (\$30,500)**
 - ▶ **Decrease in Travel (\$2,500) based on projections**



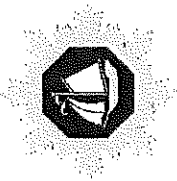
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Expenditure Details Cont'd

Legal \$1,843,612

Legal

- ▶ Overall increase \$121,266 (7.0%)
- ▶ Increase in wages and benefits as per collective agreement of \$14,926
- ▶ Increase in insurance of \$107,340 for CPI and incremental premiums on new fleet and building inventory



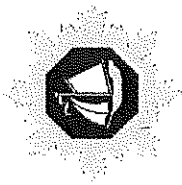
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Expenditure Details Cont'd

Legislative \$1,626,311

Legislative

- ▶ Overall increase \$170,342 (11.7%)
- ▶ Wages and benefits increase of \$176,883 due to changes in remuneration policy and collective agreement increase
- ▶ Travel expense decrease of (\$10,000)
- ▶ Meeting expense increase of \$2,000 for Youth Council

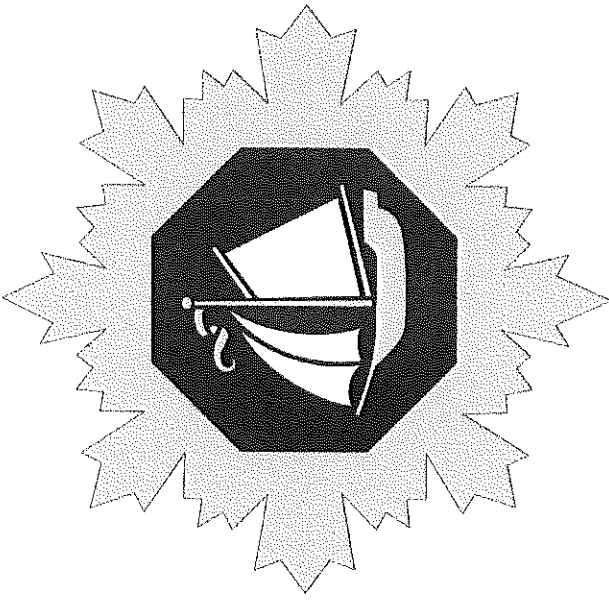


CAPE BRETON
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Recommendation

Motion to approve:

- ▶ Operating Budget for 2019/20 totaling \$150,510,228



CAPE BRETON
REGIONAL MUNICIPALITY

Thank You

| Revenue Summary 2019-20 Budget | Projected Operating Results 2018-19 | Budget 2018-19 | Budget 2019-20 | % increase (decrease) | Increase (decrease) |
|-----------------------------------|---|-----------------------|-----------------------|--------------------------|------------------------|
| TAXES | \$ 108,155,703 | \$ 107,811,591 | \$ 110,384,952 | 2.39% | \$ 2,573,361 |
| GRANTS IN LIEU OF TAXES | \$ 9,106,016 | \$ 8,989,113 | \$ 9,191,511 | 2.25% | \$ 202,398 |
| PROV. TRANS OPERATING GRANT | \$ 15,335,838 | \$ 15,335,838 | \$ 15,335,838 | 0.00% | \$ - |
| PROV. TRANS HST PAYMENT | \$ 629,491 | \$ 524,444 | \$ 600,000 | 14.41% | \$ 75,556 |
| ADMINISTRATIVE | \$ 1,542,852 | \$ 1,614,003 | \$ 1,510,000 | -6.44% | \$ (104,003) |
| FINANCE | \$ 25,235 | \$ 30,000 | \$ 30,000 | 0.00% | \$ - |
| FIRE | \$ 604,739 | \$ 608,821 | \$ 608,750 | -0.01% | \$ (71) |
| POLICE | \$ 400,593 | \$ 373,370 | \$ 415,000 | 11.15% | \$ 41,630 |
| 911 SERVICE | \$ 199,482 | \$ 199,482 | \$ 201,477 | 1.00% | \$ 1,995 |
| TRANSIT | \$ 758,242 | \$ 792,500 | \$ 1,117,500 | 41.01% | \$ 325,000 |
| SOLID WASTE | \$ 2,441,176 | \$ 2,300,000 | \$ 2,700,000 | 17.39% | \$ 400,000 |
| SEWERS CHARGES | \$ 94,460 | \$ 100,000 | \$ 100,000 | 0.00% | \$ - |
| BUILDING RENTALS | \$ 527,685 | \$ 503,630 | \$ 596,490 | 18.44% | \$ 92,860 |
| WATER UTILITY TRANSFER | \$ 4,951,510 | \$ 4,951,510 | \$ 4,951,510 | 0.00% | \$ - |
| REVENUE BY-LAWS | \$ 396,041 | \$ 415,500 | \$ 421,000 | 1.32% | \$ 5,500 |
| PLANNING / DEVELOPMENT | \$ 213,619 | \$ 246,000 | \$ 246,200 | 0.08% | \$ 200 |
| FACILITIES REVENUE | \$ 1,934,522 | \$ 2,065,000 | \$ 2,100,000 | 1.69% | \$ 35,000 |
| TOTAL REVENUE | \$ 147,317,204 | \$ 146,860,803 | \$ 150,510,228 | 2.4% | \$ 3,649,426 |

| Expenditure Summary 2019-20 Budget | Projected Operating Results 2018-19 | Budget 2018-19 | Budget 2019-20 | % increase (decrease) | Increase (Decrease) |
|---------------------------------------|---|-------------------|-------------------|--------------------------|------------------------|
| ENGINEERING & PUBLIC WORKS | \$ 45,125,018 | \$ 45,259,551 | \$ 47,080,065 | 4.0% | \$ 1,820,514 |
| PARKS & BUILDINGS | \$ 6,625,225 | \$ 6,047,224 | \$ 6,143,224 | 1.6% | \$ 96,000 |
| FACILITIES | \$ 3,619,945 | \$ 3,346,712 | \$ 3,507,642 | 4.8% | \$ 160,930 |
| RECREATION | \$ 2,495,041 | \$ 2,629,463 | \$ 2,654,825 | 1.0% | \$ 25,362 |
| POLICE SERVICES | \$ 26,916,861 | \$ 26,916,861 | \$ 27,611,932 | 2.6% | \$ 695,072 |
| CONDITIONAL TRANSFERS | \$ 19,269,024 | \$ 19,274,044 | \$ 19,695,789 | 2.2% | \$ 421,746 |
| FISCAL SERVICES | \$ 12,607,356 | \$ 12,620,462 | \$ 12,810,324 | 1.5% | \$ 189,862 |
| FIRE SERVICES | \$ 17,919,962 | \$ 18,108,928 | \$ 17,891,006 | -1.2% | \$ (217,922) |
| FINANCE | \$ 2,548,040 | \$ 2,525,680 | \$ 2,863,926 | 5.5% | \$ 138,246 |
| TECHNOLOGY | \$ 1,280,647 | \$ 1,301,881 | \$ 1,339,154 | 2.9% | \$ 37,273 |
| MUNICIPAL CLERK | \$ 521,907 | \$ 536,755 | \$ 544,229 | 1.4% | \$ 7,475 |
| ADMINISTRATION | \$ 815,875 | \$ 1,083,979 | \$ 1,082,923 | -0.1% | \$ (1,057) |
| PLANNING, INSPECTIONS AND BY-LAWS | \$ 2,567,396 | \$ 2,656,804 | \$ 2,665,010 | 0.3% | \$ 8,205 |
| HUMAN RESOURCES / OH&S | \$ 1,217,537 | \$ 1,374,144 | \$ 1,350,257 | -1.7% | \$ (23,888) |
| LEGAL SERVICES | \$ 1,584,794 | \$ 1,722,346 | \$ 1,843,612 | 7.0% | \$ 121,266 |
| LEGISLATIVE | \$ 1,405,796 | \$ 1,455,969 | \$ 1,626,311 | 11.7% | \$ 170,342 |
| TOTAL EXPENDITURES | \$ 146,520,423 | \$ 146,860,803 | \$ 150,510,228 | 2.5% | \$ 3,649,425 |



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| POST ESTIMATES | PRORATED | S&S PER | PERCENTRAL | PERMITS | PERMITS | SOLID WASTE | FLEET | TRANSIT | WATER/WATER | % of Budget | Budget 2018-2019 | Plan | Difference |
|--------------------------|------------|------------|------------|---------|---------|-------------|-------|---------|-------------|-------------|------------------|------------|------------|
| 6004 ADVERTISING | \$ 307,668 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 34.83% | \$ 16,393,195 | \$ | \$ 483,253 |
| 6007 MISCELLANEOUS | \$ 84,585 | \$ 120,510 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.80% | \$ 3,950,870 | \$ | \$ 115,229 |
| 6007 MISCELLANEOUS | \$ 4,000 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.04% | \$ 4,000 | \$ | \$ | |
| 6008 TRAVEL EXPENSES | \$ 15,500 | \$ 20,000 | \$ | \$ | \$ | \$ | \$ | \$ | 0.14% | \$ 102,000 | \$ | \$ 13,000 | |
| 6009 TRAVEL EXPENSES | \$ 5,800 | \$ 28,500 | \$ | \$ | \$ | \$ | \$ | \$ | 0.05% | \$ 127,800 | \$ | \$ 12,000 | |
| 6014 PHONE SUPPLIES | \$ 500 | \$ 2,500 | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 20,500 | \$ | \$ 19,000 | |
| 6015 OFFICE EQUIPMENT | \$ 4,000 | \$ 2,000 | \$ | \$ | \$ | \$ | \$ | \$ | 0.03% | \$ 20,000 | \$ | \$ 16,000 | |
| 6016 OFFICE SUPPLIES | \$ 5,000 | \$ 1,000 | \$ | \$ | \$ | \$ | \$ | \$ | 0.04% | \$ 73,100 | \$ | \$ 68,100 | |
| 6017 CONTRACTS | \$ 83,100 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.71% | \$ 4,900 | \$ | \$ 3,900 | |
| 6018 TELEPHONE | \$ 2,000 | \$ 5,000 | \$ | \$ | \$ | \$ | \$ | \$ | 0.02% | \$ 14,300 | \$ | \$ 12,300 | |
| 6019 TELEPHONE | \$ 150 | \$ 200 | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 1,000 | \$ | \$ 800 | |
| 6020 TELEPHONE | \$ 4,000 | \$ 3,000 | \$ | \$ | \$ | \$ | \$ | \$ | 0.03% | \$ 38,500 | \$ | \$ 34,500 | |
| 6021 COMPUTER SOFTWARE | \$ 1,000 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.01% | \$ 58,200 | \$ | \$ 57,200 | |
| 6022 MEETING EXPENSES | \$ 500 | \$ 500 | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 4,600 | \$ | \$ 4,100 | |
| 6023 LIABILITY INSURANCE | \$ 180,000 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 1.54% | \$ 160,000 | \$ | \$ 20,000 | |
| 6024 REPAIR | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 200,000 | \$ | \$ 200,000 | |
| 6025 ELECTRICAL | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 145,000 | \$ | \$ 145,000 | |
| 6026 WASTE | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 900,000 | \$ | \$ 900,000 | |
| 6027 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 94,800 | \$ | \$ 94,800 | |
| 6028 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 38,500 | \$ | \$ 38,500 | |
| 6029 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6030 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6031 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6032 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6033 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6034 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6035 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6036 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6037 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6038 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6039 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6040 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6041 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6042 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6043 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6044 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6045 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6046 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6047 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6048 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6049 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6050 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6051 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6052 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6053 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6054 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6055 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6056 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6057 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6058 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6059 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6060 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6061 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6062 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6063 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6064 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6065 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6066 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6067 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6068 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6069 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6070 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6071 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6072 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6073 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6074 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6075 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6076 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6077 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6078 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6079 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6080 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6081 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6082 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6083 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6084 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6085 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6086 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6087 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6088 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6089 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6090 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6091 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6092 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6093 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6094 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6095 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6096 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6097 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6098 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6099 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6100 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6101 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6102 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6103 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6104 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6105 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6106 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6107 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6108 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6109 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6110 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6111 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6112 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6113 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | 0.00% | \$ 29,500 | \$ | \$ 29,500 | |
| 6114 BLDG REPAIR TYMAN | \$ | \$ | \$ | \$ | \$ | | | | | | | | |

| ENGINEERING & PUBLIC WORKS Revenue | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|--|-----------------------|---------------------------------|----------------------------|
| 4801 CASH FARES | \$ 347,000 | \$ 385,000 | \$ 400,000 | \$ 15,000 |
| 4803 SYDNEY STUDENT FARES | 60,000 | 40,000 | 70,000 | 30,000 |
| 4805 CBU/MONTHLY PASSES | 355,000 | 180,000 | 435,000 | 255,000 |
| 4807 TICKETS | 114,500 | 110,000 | 120,000 | 10,000 |
| 4808 ADVERTISING REVENUE | 35,000 | 35,000 | 40,000 | 5,000 |
| 4809 HANDI TRANS | 37,500 | 40,000 | 50,000 | 10,000 |
| 4810 CHARTERS | - | 2,500 | 2,500 | - |
| 4811 SCHOOL BOARD SUBSI | - | - | - | - |
| 4812 OTHER TRANSIT REV. | - | - | - | - |
| * TRANSIT SERVICES | \$ 949,000 | \$ 792,500 | \$ 1,117,500 | \$ 325,000 |
| 4838 RRFB-DIV. CREDIT | 300,000 | 300,000 | 300,000 | - |
| 4849 TIPPING FEES | 2,000,000 | 2,000,000 | 2,400,000 | 400,000 |
| ** SOLID WASTE | \$ 2,300,000 | \$ 2,300,000 | \$ 2,700,000 | \$ 400,000 |
| 4845 WATER UTILITY FEE | 4,951,510 | 4,951,510 | 4,951,510 | - |
| 5130 SEWER PERMITS | 100,000 | 100,000 | 100,000 | - |
| | \$ 5,051,510 | \$ 5,051,510 | \$ 5,051,510 | \$ - |
| TOTAL ENGINEERING & PUBLIC WORKS REVENUE | \$ 8,300,510 | \$ 8,144,010 | \$ 8,869,010 | \$ 725,000 |

| PWADMIN Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|------------------------------|---|---------------------|-----------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 266,193 | \$ 319,198 | \$ 378,658 | \$ 59,460 |
| 6010 BENEFITS | 65,736 | 81,554 | 95,565 | 14,012 |
| 6011 MISC. BENEFITS | - | - | - | - |
| 6020 TRAINING/EDUCATION | 4,000 | 4,000 | 4,000 | - |
| 6030 TRAVEL/CONFERENCES | 15,000 | 10,000 | 10,000 | - |
| 6040 PROF MEM/DUES & FEES | 8,500 | 8,500 | 8,500 | - |
| 6050 OFFICE SUPPLIES | 500 | 500 | 500 | - |
| 6060 OFFICE EQUIPMENT | 10,000 | 20,000 | 10,000 | (10,000) |
| 6070 PHOTOCOPY SUPPLIES | - | 4,000 | 4,000 | - |
| 6080 ADVERTISING | 6,000 | 20,000 | 15,000 | (5,000) |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 93,000 | 83,100 | 83,100 | - |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | - | - | - | - |
| 6140 COMPUTER SOFTWARE | - | 11,000 | 11,000 | - |
| 6150 MEETING EXPENSES | - | 500 | - | (500) |
| 6160 LIABILITY INSURANCE | 120,000 | 160,000 | 160,000 | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | - | - | - |
| 7030 BLDG/FACILITY MAINT | - | - | - | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | - | - | - | - |
| 7120 PROPERTY TAXES | 15,233 | 20,000 | 17,500 | (2,500) |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | - | - | - | - |
| 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | - | - | - | - |
| 8080 STREET LIGHTS | 2,325,000 | 2,375,000 | 2,350,000 | (25,000) |
| 8090 UNIFORMS/CLOTHING | - | - | - | - |
| 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 8110 CONTRACTS/AGREEMENTS | 1,280,620 | 1,180,050 | 1,314,104 | 134,054 |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | 45,000 | 45,000 | 45,000 | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL PWADMIN | \$ 4,254,782 | \$ 4,342,402 | \$ 4,506,927 | \$ 164,525 |
| % INCREASE (DECREASE) | | | | 3.8% |

| ENGINEERING Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---------------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 534,865 | \$ 523,058 | \$ 534,768 | \$ 11,710 |
| 6010 BENEFITS | 122,712 | 124,025 | 126,810 | 2,785 |
| 6011 MISC. BENEFITS | - | - | - | - |
| 6020 TRAINING/EDUCATION | 4,000 | 4,500 | 4,500 | - |
| 6030 TRAVEL/CONFERENCES | 15,148 | 16,500 | 16,500 | - |
| 6040 PROF MEM/DUES & FEES | 800 | 1,000 | 1,000 | - |
| 6050 OFFICE SUPPLIES | 2,912 | 3,000 | 3,000 | - |
| 6060 OFFICE EQUIPMENT | 3,769 | 4,000 | 4,000 | - |
| 6070 PHOTOCOPY SUPPLIES | 1,500 | 3,000 | 3,000 | - |
| 6080 ADVERTISING | - | - | - | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 300 | 400 | 400 | - |
| 6120 PUBL./SUBSCRIPTIONS | 100 | 200 | 200 | - |
| 6130 COMPUTER HARWARE | 2,950 | 4,000 | 4,000 | - |
| 6140 COMPUTER SOFTWARE | 8,145 | 7,000 | 7,000 | - |
| 6150 MEETING EXPENSES | - | 500 | 500 | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | - | - | - |
| 7030 BLDG/FACILITY MAINT | - | - | - | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | - | - | - | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | - | - | - | - |
| 8010 OPERATIONAL MAT/SUPP | 998 | 1,000 | 1,000 | - |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | - | - | - | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 500 | 1,000 | 1,000 | - |
| 8100 PROFESSIONAL SERVICE | 48,988 | 50,000 | 50,000 | - |
| 8110 CONTRACTS/AGREEMENTS | 4,420 | 100 | 100 | - |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL ENGINEERING | \$ 752,107 | \$ 743,283 | \$ 757,778 | \$ 14,495 |
| % INCREASE (DECREASE) | | | | 2.0% |

| PWCENTRAL Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|------------------------------|---|---------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 3,386,923 | \$ 3,328,534 | \$ 3,385,395 | \$ 56,862 |
| 6010 BENEFITS | 797,342 | 805,883 | 819,518 | 13,636 |
| 6011 MISC. BENEFITS | 6,706 | 8,000 | 12,000 | 4,000 |
| 6020 TRAINING/EDUCATION | 12,421 | 14,000 | 14,000 | - |
| 6030 TRAVEL/CONFERENCES | 8,505 | 9,500 | 9,500 | - |
| 6040 PROF MEM/DUES & FEES | 750 | 800 | 800 | - |
| 6050 OFFICE SUPPLIES | 2,180 | 2,500 | 2,500 | - |
| 6060 OFFICE EQUIPMENT | 626 | 2,500 | 2,500 | - |
| 6070 PHOTOCOPY SUPPLIES | 934 | 1,000 | 1,000 | - |
| 6080 ADVERTISING | - | - | - | - |
| 6090 POSTAGE | 20 | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 8,152 | 2,000 | 2,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | 63 | 150 | 150 | - |
| 6130 COMPUTER HARDWARE | 3,592 | 3,500 | 3,500 | - |
| 6140 COMPUTER SOFTWARE | - | - | - | - |
| 6150 MEETING EXPENSES | 135 | 600 | 600 | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | 9,018 | - | - | - |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | - | - | - |
| 7030 BLDG/FACILITY MAINT | - | - | - | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | 120,000 | 120,000 | 120,000 | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | 80,000 | 80,000 | 80,000 | - |
| 8010 OPERATIONAL MAT/SUPP | 548,000 | 548,000 | 548,000 | - |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | 26,000 | 26,000 | 26,000 | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 18,000 | 18,000 | 18,000 | - |
| 8100 PROFESSIONAL SERVICE | 2,536 | 2,500 | 2,500 | - |
| 8110 CONTRACTS/AGREEMENTS | 2,103,534 | 2,074,000 | 2,207,650 | 133,650 |
| 8120 LEASES | 476 | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | 69,000 | 69,000 | 69,000 | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL PWCENTRAL | \$ 7,186,876 | \$ 7,116,466 | \$ 7,324,614 | \$ 208,148 |
| % INCREASE (DECREASE) | | | | 2.9% |

| PWEAST Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|------------------------------|---|---------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 3,595,468 | \$ 3,595,468 | \$ 3,649,787 | \$ 54,320 |
| 6010 BENEFITS | 861,199 | 861,199 | 874,224 | 13,026 |
| 6011 MISC. BENEFITS | - | - | - | - |
| 6020 TRAINING/EDUCATION | 20,000 | 20,000 | 20,000 | - |
| 6030 TRAVEL/CONFERENCES | 26,500 | 26,500 | 26,500 | - |
| 6040 PROF MEM/DUES & FEES | 1,000 | 1,000 | 1,000 | - |
| 6050 OFFICE SUPPLIES | 3,000 | 3,000 | 3,000 | - |
| 6060 OFFICE EQUIPMENT | 2,000 | 2,000 | 2,000 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | 600 | 600 | 600 | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 5,000 | 5,000 | 5,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | 200 | 200 | 200 | - |
| 6130 COMPUTER HARDWARE | 3,000 | 3,000 | 3,000 | - |
| 6140 COMPUTER SOFTWARE | - | - | - | - |
| 6150 MEETING EXPENSES | 500 | 500 | 500 | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | - | - | - |
| 7030 BLDG/FACILITY MAINT | - | - | - | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | - | - | - | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | 68,508 | 46,000 | 46,000 | - |
| 8010 OPERATIONAL MAT/SUPP | 825,981 | 806,536 | 814,000 | 7,464 |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | 30,000 | 35,000 | 35,000 | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 15,000 | 17,000 | 17,000 | - |
| 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 8110 CONTRACTS/AGREEMENTS | 1,080,979 | 1,072,115 | 1,179,278 | 107,163 |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL PWEAST | \$ 6,538,935 | \$ 6,495,117 | \$ 6,677,090 | \$ 181,972 |
| % INCREASE (DECREASE) | | | | 2.8% |

| PWNORTH Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|------------------------------|---|---------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 1,565,981 | \$ 1,649,281 | \$ 1,674,382 | \$ 25,102 |
| 6010 BENEFITS | 374,189 | 394,593 | 400,600 | 6,007 |
| 6011 MISC. BENEFITS | 5,000 | 5,000 | 5,000 | - |
| 6020 TRAINING/EDUCATION | 18,000 | 18,000 | 18,000 | - |
| 6030 TRAVEL/CONFERENCES | 6,800 | 6,800 | 6,800 | - |
| 6040 PROF MEM/DUES & FEES | 200 | 200 | 200 | - |
| 6050 OFFICE SUPPLIES | 1,500 | 1,500 | 1,500 | - |
| 6060 OFFICE EQUIPMENT | 750 | 750 | 750 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | 1,000 | 1,000 | 1,000 | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 5,000 | 5,000 | 5,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | 200 | 200 | 200 | - |
| 6130 COMPUTER HARDWARE | 6,750 | 6,750 | 6,750 | - |
| 6140 COMPUTER SOFTWARE | - | - | - | - |
| 6150 MEETING EXPENSES | 600 | 600 | 600 | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | - | - | - |
| 7030 BLDG/FACILITY MAINT | - | - | - | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | - | - | - | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | 17,144 | 15,000 | 15,000 | - |
| 8010 OPERATIONAL MAT/SUPP | 270,224 | 270,224 | 272,760 | 2,536 |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | 5,000 | 5,000 | 5,000 | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 5,000 | 6,100 | 6,100 | - |
| 8100 PROFESSIONAL SERVICE | 8,000 | 3,500 | 8,000 | 4,500 |
| 8110 CONTRACTS/AGREEMENTS | 767,463 | 767,463 | 780,487 | 13,024 |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | 400 | 400 | 400 | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | 26,400 | 26,400 | 26,400 | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL PWNORTH | \$ 3,085,601 | \$ 3,183,761 | \$ 3,234,929 | \$ 51,168 |
| % INCREASE (DECREASE) | | | | 1.6% |

| SOLIDWASTE Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|------------------------------|---|----------------------|-----------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 2,403,298 | \$ 2,403,298 | \$ 2,441,979 | \$ 38,681 |
| 6010 BENEFITS | 576,745 | 576,745 | 585,996 | 9,252 |
| 6011 MISC. BENEFITS | - | - | - | - |
| 6020 TRAINING/EDUCATION | 10,500 | 12,000 | 12,000 | - |
| 6030 TRAVEL/CONFERENCES | 21,500 | 24,000 | 24,000 | - |
| 6040 PROF MEM/DUES & FEES | 1,000 | 1,000 | 1,000 | - |
| 6050 OFFICE SUPPLIES | 8,000 | 7,000 | 7,000 | - |
| 6060 OFFICE EQUIPMENT | 3,000 | 1,500 | 1,500 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | 37,000 | 80,000 | 40,000 | (40,000) |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 16,000 | 16,000 | 16,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | 250 | 250 | 250 | - |
| 6130 COMPUTER HARDWARE | 6,500 | 6,000 | 6,000 | - |
| 6140 COMPUTER SOFTWARE | 1,500 | 1,500 | 1,500 | - |
| 6150 MEETING EXPENSES | 500 | 500 | 500 | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | (220,000) | (220,000) | (220,000) | - |
| 7000 HEAT | 39,000 | 45,000 | 45,000 | - |
| 7010 ELECTRICAL | 360,000 | 350,000 | 350,000 | - |
| 7020 WATER | 23,500 | 22,000 | 22,000 | - |
| 7030 BLDG/FACILITY MAINT | 17,500 | 15,000 | 15,000 | - |
| 7040 BLDG/FACILITY REPAIR | 43,000 | 12,500 | 12,500 | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | 125,000 | 125,000 | 125,000 | - |
| 7120 PROPERTY TAXES | 23,500 | 33,000 | 28,000 | (5,000) |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE AND DIESEL | 280,000 | 275,000 | 275,000 | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | 35,000 | 15,000 | 15,000 | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | 35,000 | 50,000 | 50,000 | - |
| 8010 OPERATIONAL MAT/SUPP | 460,000 | 450,000 | 450,000 | - |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | - | - | - | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 15,000 | 15,000 | 15,000 | - |
| 8100 PROFESSIONAL SERVICE | 220,000 | 220,000 | 220,000 | - |
| 8110 CONTRACTS/AGREEMENTS | 7,810,000 | 7,545,000 | 7,512,941 | (32,059) |
| 8120 LEASES | 500,000 | 500,000 | 1,000,000 | 500,000 |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL SOLID WASTE | \$ 12,852,293 | \$ 12,582,293 | \$ 13,053,167 | \$ 470,874 |
| % INCREASE (DECREASE) | | | | 3.7% |

| MECHANICAL FLEET Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2018-19 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 1,513,272 | \$ 1,513,272 | \$ 1,600,939 | \$ 87,667 |
| 6010 BENEFITS | 367,639 | 367,639 | 388,326 | 20,687 |
| 6011 MISC. BENEFITS | 15,000 | 15,000 | 20,000 | 5,000 |
| 6020 TRAINING/EDUCATION | 15,000 | 15,000 | 15,000 | - |
| 6030 TRAVEL/CONFERENCES | 15,000 | 15,000 | 15,000 | - |
| 6040 PROF MEM/DUES & FEES | 1,500 | 1,500 | 1,500 | - |
| 6050 OFFICE SUPPLIES | 2,000 | 2,000 | 2,000 | - |
| 6060 OFFICE EQUIPMENT | 1,000 | 1,000 | 1,000 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | - | - | - | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | - | - | - | - |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | 5,000 | 8,000 | 8,000 | - |
| 6140 COMPUTER SOFTWARE | 30,000 | 30,000 | 30,000 | - |
| 6150 MEETING EXPENSES | - | - | - | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | (285,000) | (285,000) | (304,000) | (19,000) |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | - | - | - |
| 7030 BLDG/FACILITY MAINT | - | - | - | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | - | - | - | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | 425,000 | 715,000 | 515,000 | (200,000) |
| 7510 VEH/EQUIP REPAIRS | 2,000,000 | 1,250,000 | 1,250,000 | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMENT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | 7,000 | 7,000 | 7,000 | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | 15,000 | 10,000 | 15,000 | 5,000 |
| 8000 OPERATIONAL EQUIP | - | - | - | - |
| 8010 OPERATIONAL MAT/SUPP | 135,000 | 125,000 | 135,000 | 10,000 |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | - | - | - | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 8,000 | 8,000 | 8,000 | - |
| 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 8110 CONTRACTS/AGREEMENTS | 20,000 | 20,000 | 25,000 | 5,000 |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | 120,000 | 120,000 | 140,000 | 20,000 |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL FLEET | \$ 4,410,411 | \$ 3,938,411 | \$ 3,872,766 | -\$ 65,645 |
| % INCREASE (DECREASE) | | | | -1.7% |

| TRANSIT Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|-----------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 1,794,795 | \$ 1,863,184 | \$ 2,026,003 | \$ 162,819 |
| 6010 BENEFITS | 398,372 | 446,717 | 484,479 | 37,762 |
| 6011 MISC. BENEFITS | 2,500 | 2,000 | 5,000 | 3,000 |
| 6020 TRAINING/EDUCATION | 7,500 | 6,500 | 6,500 | - |
| 6030 TRAVEL/CONFERENCES | 7,500 | 5,000 | 5,000 | - |
| 6040 PROF MEM/DUES & FEES | 6,000 | 6,000 | 6,000 | - |
| 6050 OFFICE SUPPLIES | 6,000 | 5,000 | 5,000 | - |
| 6060 OFFICE EQUIPMENT | 2,000 | 1,600 | 1,600 | - |
| 6070 PHOTOCOPY SUPPLIES | 10,000 | 7,000 | 12,000 | 5,000 |
| 6080 ADVERTISING | 6,000 | 5,000 | 5,000 | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | 6,000 | 3,500 | 6,500 | 3,000 |
| 6110 TELEPHONE/FAX | 28,000 | 28,000 | 25,000 | (3,000) |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | 3,000 | 3,000 | 3,000 | - |
| 6140 COMPUTER SOFTWARE | 4,000 | 4,000 | 4,000 | - |
| 6150 MEETING EXPENSES | 1,000 | 700 | 700 | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6170 PROMOTION | - | - | - | - |
| 6180 COST RECOVERY | 285,000 | 285,000 | 272,000 | (13,000) |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | 2,800 | 2,800 | - |
| 7030 BLDG/FACILITY MAINT | 3,500 | 3,500 | 6,500 | 3,000 |
| 7040 BLDG/FACILITY REPAIR | 8,000 | 8,000 | 8,000 | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | 3,000 | 6,000 | - | (6,000) |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | 2,500 | 2,600 | 2,500 | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE AND DIESEL | 532,000 | 407,000 | 607,000 | 200,000 |
| 7510 VEH/EQUIP REPAIRS | 500,000 | 450,000 | 833,000 | 383,000 |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | 20,000 | 20,000 | 20,000 | - |
| 7560 VEH/EQUIP GEN SUPPL | 5,000 | 2,500 | 5,000 | 2,500 |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | - | - | - | - |
| 8010 OPERATIONAL MAT/SUPP | 20,000 | 12,000 | 20,000 | 8,000 |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | 10,000 | 10,000 | 15,000 | 5,000 |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 20,000 | 15,000 | 21,000 | 6,000 |
| 8100 PROFESSIONAL SERVICE | - | 5,000 | 2,000 | (3,000) |
| 8110 CONTRACTS/AGREEMENTS | 10,000 | 10,000 | 10,000 | - |
| 8120 LEASES | 65,000 | 65,000 | 65,000 | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Pilot Project | 250,000 | 250,000 | 75,000 | (175,000) |
| TOTAL TRANSIT | \$ 4,016,667 | \$ 3,941,501 | \$ 4,560,582 | \$ 619,081 |
| % INCREASE (DECREASE) | | | | 15.7% |

| WASTE WATER Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|-------------------------------|---|---------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 789,610 | \$ 720,610 | \$ 704,241 | -\$ 16,369 |
| 6010 BENEFITS | 187,893 | 179,287 | 175,350 | (3,936) |
| 6011 MISC. BENEFITS | 1,143 | 1,000 | 2,000 | 1,000 |
| 6020 TRAINING/EDUCATION | 4,932 | 6,000 | 6,000 | - |
| 6030 TRAVEL/CONFERENCES | 14,500 | 14,500 | 14,500 | - |
| 6040 PROF MEM/DUES & FEES | 900 | 900 | 900 | - |
| 6050 OFFICE SUPPLIES | 1,374 | 2,000 | 2,000 | - |
| 6060 OFFICE EQUIPMENT | 2,909 | 500 | 500 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | 10,997 | 11,500 | 11,500 | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 5,915 | 7,800 | 7,800 | - |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | 1,723 | 2,700 | 2,700 | - |
| 6140 COMPUTER SOFTWARE | 320 | 320 | 320 | - |
| 6150 MEETING EXPENSES | - | - | - | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | 100,000 | 100,000 | 100,000 | - |
| 7010 ELECTRICAL | 560,000 | 550,000 | 550,000 | - |
| 7020 WATER | 84,400 | 70,000 | 70,000 | - |
| 7030 BLDG/FACILITY MAINT | 15,000 | 15,000 | 15,000 | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | 500,000 | 500,000 | 500,000 | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | 5,000 | 5,000 | 5,000 | - |
| 7110 SECURITY | - | - | - | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE AND DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | - | - | - | - |
| 8010 OPERATIONAL MAT/SUPP | 400,000 | 410,000 | 382,000 | (28,000) |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | 9,912 | 8,700 | 8,700 | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 6,795 | 6,500 | 6,500 | - |
| 8100 PROFESSIONAL SERVICE | 100,000 | 138,500 | 110,500 | (28,000) |
| 8110 CONTRACTS/AGREEMENTS | 214,154 | 115,500 | 355,500 | 240,000 |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | 50,000 | 50,000 | 61,200 | 11,200 |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENTS | - | - | - | - |
| Pilot Project | - | - | - | - |
| TOTAL WASTE WATER | \$ 3,067,477 | \$ 2,916,317 | \$ 3,092,212 | \$ 175,895 |
| % INCREASE (DECREASE) | | | | 6.0% |



**Cape Breton Regional Municipality
Budget 2019-20**

2019-2020 ENGINEERING AND PUBLIC WORKS OPERATING BUDGET - DRAFT PROPOSED

| COST ELEMENTS | Budget 2019/2020 | | Budget 2018/2019 | | Variance (2019/2020) | Details & Explanations |
|----------------------------------|------------------|---------------------|---------------------|--------------------|----------------------|---|
| | Percent | Plan #'s | Plan #'s | | | |
| 3000 WAGES/SALARIES | 34.53% | \$16,350,155 | \$15,915,909 | \$434,246 | | As Per 100% 7-8 & 9-10 Collective Agreements. Additional 180 shift hours for Transit & SFTF for Senior Manager |
| 3010 BENEFITS | 8.59% | \$3,920,870 | \$3,897,641 | \$23,229 | | As Per 100% 7-8 & 9-10 Collective Agreements. Additional 180 shift hours for Transit & SFTF for Senior Manager |
| 3011 MISC. BENEFITS | 0.09% | \$44,000 | \$31,000 | \$13,000 | | As Per 100% 7-8 & 9-10 Collective Agreements |
| 4000 TRAINING/EDUCATION | 0.21% | \$100,000 | \$100,000 | \$0 | | |
| 7000 TRAVEL/MEALS/INCENSE | 0.27% | \$127,800 | \$127,800 | \$0 | | |
| 6000 PROFESSIONAL FEES | 0.04% | \$20,800 | \$20,800 | \$0 | | |
| 6050 OFFICE SUPPLIES | 0.01% | \$29,500 | \$29,500 | \$0 | | |
| 6090 OFFICE EQUIPMENT | 0.05% | \$21,850 | \$31,850 | (\$10,000) | | |
| 6070 PHOTOCOPY SUPPLIES | 0.04% | \$25,000 | \$15,000 | \$10,000 | | Transit - More repro copies, signage etc |
| 6060 ADVERTISING | 0.10% | \$75,100 | \$118,100 | (\$43,000) | | |
| 6060 POSTAGE | 0.00% | \$0 | \$0 | \$0 | | |
| 6100 COPIER | 0.01% | \$5,500 | \$3,000 | \$2,500 | | Transit - Inkjet costs up - cash advances to track expenses |
| 6110 TELEPHONE/FAX | 0.31% | \$147,300 | \$147,300 | \$0 | | Transit - reductions with planned cell phones |
| 6120 TELEPHONE/CELL | 0.00% | \$1,000 | \$1,000 | \$0 | | |
| 6130 COMMUNITY RELATIONS | 0.08% | \$36,950 | \$36,950 | \$0 | | |
| 6140 COMPUTER SOFTWARE | 0.11% | \$53,820 | \$53,820 | \$0 | | |
| 6150 MEETING EXPENSES | 0.01% | \$3,900 | \$3,900 | (\$0) | | |
| 6160 LIABILITY INSURANCE | 0.34% | \$160,000 | \$160,000 | \$0 | | |
| 6180 COST RECOVERY | -0.54% | (\$252,000) | (\$220,000) | (\$32,000) | | Transit - increase from Parks Canada - Lunenburg |
| 7200 HEAT | 0.31% | \$145,000 | \$145,000 | \$0 | | |
| 7210 ELECTRICAL | 1.91% | \$900,000 | \$900,000 | \$0 | | |
| 7220 WATER | 0.20% | \$94,200 | \$94,200 | \$0 | | |
| 7230 BLDG/FACILITY MAINT | 0.08% | \$36,500 | \$33,500 | \$3,000 | | Transit - combined CA 7060 & 7080 |
| 7410 BLDG/FACILITY REPAIR | 0.04% | \$20,500 | \$20,500 | \$0 | | Solid Waste |
| 7050 BLDG/FACILITY IMP | 0.00% | \$0 | \$0 | \$0 | | Actuals Plus 3% |
| 7060 BLDG/FACILITY RENOV | 0.00% | \$0 | \$0 | \$0 | | |
| 7070 BLDG/FACILITY RENTAL | 0.00% | \$0 | \$0 | \$0 | | |
| 7080 PLANT MAINTENANCE | 1.09% | \$500,000 | \$500,000 | (\$0) | | Transit - included & combined line with CA 7060 |
| 7090 PLANT REPAIRS | 0.00% | \$0 | \$0 | \$0 | | |
| 7100 MAINT. TOOLS/EQUIP | 0.01% | \$5,000 | \$5,000 | \$0 | | |
| 7110 UTILITY | 0.53% | \$247,500 | \$247,500 | \$0 | | |
| 7120 PROPERTY TAXES | 0.15% | \$66,800 | \$83,000 | (\$16,200) | | |
| 7130 DEMOLITION | 0.00% | \$0 | \$0 | \$0 | | |
| 7500 VEH-EQUIP MAINT | 0.00% | \$0 | \$0 | \$0 | | |
| 7305 GASOLINE AND DIESEL | 2.97% | \$1,397,000 | \$1,397,000 | \$0 | | Solid Waste |
| 7410 VEH-EQUIP REPAIRS | 4.42% | \$2,083,000 | \$1,700,000 | \$383,000 | | Transit - repairs increased due to rolling stock |
| 7200 VEH-EQUIP REPAIRS | 0.00% | \$0 | \$0 | \$0 | | Actuals Plus 5% |
| 7500 VEH-EQUIP REPLACEMENT | 0.00% | \$0 | \$0 | \$0 | | |
| 7540 VEH-EQUIP RENTAL | 0.03% | \$15,000 | \$15,000 | \$0 | | |
| 7560 VEH-EQUIP TOWING | 0.02% | \$27,000 | \$27,000 | \$0 | | |
| 7530 VEH-EQUIP GEN SUPPL | 0.01% | \$5,000 | \$2,500 | \$2,500 | | Transit - Fuel amount reduced |
| 7510 VEH-EQUIP TOOLS | 0.03% | \$15,000 | \$10,500 | \$4,500 | | Increased mechanics - included up in contract |
| 8000 OPERATIONAL EQUIP | 0.41% | \$191,000 | \$191,000 | \$0 | | |
| 8010 OPERATIONAL MAINTENANCE | 5.57% | \$2,622,760 | \$2,622,760 | \$0 | | |
| 8020 MAINTENANCE EQUIP | 0.00% | \$0 | \$0 | \$0 | | |
| 8030 MAINTENANCE MATER SUPP | 0.00% | \$0 | \$0 | \$0 | | |
| 8040 COMM EQUIPMENT LINES | 0.19% | \$89,400 | \$84,200 | \$5,200 | | Transit - GPS |
| 8080 STREET LIGHTS | 4.39% | \$2,150,000 | \$2,145,000 | \$5,000 | | LED Cost savings |
| 8090 UNIFORMS/CLOTHING | 0.20% | \$92,000 | \$96,000 | (\$4,000) | | Transit |
| 8100 PROFESSIONAL SERVICE | 0.33% | \$399,200 | \$419,500 | (\$20,300) | | Wastewater |
| 8110 CONTRACTS/AGREEMENTS | 28.43% | \$13,986,000 | \$12,754,228 | \$1,231,772 | | J Cost Road, Contract Increase due to services, signage, fuel, CP, Decrease in MRF Revenue, Wastewater - Blowback supply to Quabouquet, Concrete repair |
| 8120 LEASES | 2.26% | \$1,005,000 | \$555,000 | \$450,000 | | Cartage - truck screening plant/enclosure |
| 8130 LICENSES/PERMITS | 0.50% | \$140,000 | \$120,400 | \$19,600 | | Price - Blowback costs increased and additional Transit Buses |
| 8130 REGULATORY FEES | 0.19% | \$91,200 | \$90,000 | \$1,200 | | New Spectro-pulverizer & UVT |
| 8140 BASEMENTS/POY COSTS | 0.50% | \$140,600 | \$141,400 | (\$800) | | Railway Enclosure |
| 8150 GRANTS TO ORGANIZATIONS | 0.00% | \$0 | \$0 | \$0 | | |
| 8155 WATER SUPPLY & HYDR | 0.02% | \$0 | \$0 | \$0 | | |
| 8160 INTEREST ON BUDGET | 0.00% | \$0 | \$0 | \$0 | | |
| HST Adjustment | 0.00% | \$0 | \$0 | \$0 | | |
| P&L Profit | 0.19% | \$73,000 | \$260,000 | (\$187,000) | | Transit |
| TOTAL 2019-20 | 100.00% | \$47,880,065 | \$45,280,357 | \$2,599,708 | | |
| Increase in Total budget 2018-19 | | | | 4.02% | | |

CBRM Engineering & Public Works 2019-2020 Budget

Budget Highlights

Wages & Benefits Highlights

- Overall wages increase of \$480,252 & benefits increase of \$113,228 in 2019/20 budget owing to collective agreements
- Transit – Additional Staffing Hours +140hours for additional runs and technical support based on 2018/19 pilot projects
- Handi-Trans – Additional Staffing Hours +40hours
- Senior Manager increase of 0.5FTE
- CUPE 933 Collective Agreement (expires October 31/2021)
- CUPE 759 Collective Agreement (expires October 31/2020).

Operational Expenses Highlights

- Decrease in Street Lights \$25,000. LED lights
- Decrease in Professional Services \$26,500 - Wastewater
- Decrease in Telephone \$3,000. Transit Cell phones
- Increase in Contracts & Agreements \$600,832 due to CPI on service contracts, fuel escalation, decline in MRF revenues, and increase in MSW trucking & disposal to Guysborough, Concrete Reinstatement (PW Divisions), and J-Class Roads.
- Increase in Leases \$500,000. (\$240,000 Transferred from 8110, remaining for Garbage trucks, screening plant & loaders.
- Increase in Licenses/Permits due to additional Transit Busses.
- Increase in Regulatory Testing equipment Fees – New Spectrophotometer & UVT.

Budget Highlights - Transit

Permanent Runs Based on Pilots

- 4 express runs from Sydney to CBU. These routes run both day and evening shift and are in addition to the 2 regular runs running between the communities.
- Additional runs from Sydney to CBU to New Waterford
- Additional runs from Sydney to Sydney River and to the Northside
- Additional runs to Cape Breton Regional Hospital
- Additional handi-trans run on Tuesday.

Pilot Projects

- Pilot projects for the 2018-2019 were reduced as a result of increased requirement for service to CBU
- Approved pilot projects to areas such as New Waterford, Sydney River and North Sydney have seen an overall improvement to runs with increased service but gaps in route times still exist.
- Approved pilot projects to the communities of Membertou and Eskasoni did not take place.

Increased Revenues

- Increased Revenues Projected at +\$340,000

Bus Shelter Replacements

- Current study complete
- Additions and replacements will be done in phases according to priority
- Pattison will provide 4 shelters this year under the direction of CBRM Transit

Technical Support/Data Analyst

- Employee to look after transit gps and coordination with new Transit App
- Oversee new regular service transit software and Para Transit software. This would include recommendations for purchase as well as day to day operations.
- Oversee digital pass system and digital fare system
- Route analysis and optimization

Repairs/Fuel

- Repair and Fuel budgets have as a result of Transit Rolling Stock nearly doubling in size

Challenges

Aging Workforce

- Loss of experience but opportunity for skilled local tradespeople.

Workplace Accommodation

- Temporary and Permanent limitations and changes in abilities.

Succession Planning

- Has been success in the past, however there needs to be increased ability to EPW has been successful in hiring talented technical people in Supervisory positions to allow for succession planning for future Manager replacements.

Fleet

- Future capital to reflect fleet study recommendations
- Provide the most efficient system of Preventative maintenance.

Occupational Health and Safety Requirements

- Increased regulatory requirements and training of staff

Aging Infrastructure

- Increased maintenance requirements

Service Level Expectations

- Winter Maintenance, Sidewalk Plowing, Active Transportation, Communications

Regulatory Requirements

- Wastewater Requirements
- Solid Waste Costs: contracts & commitments

Capital Funding

- \$21 million yearly infrastructure deficit, GasTax and Require Immediate Build Canada Funding

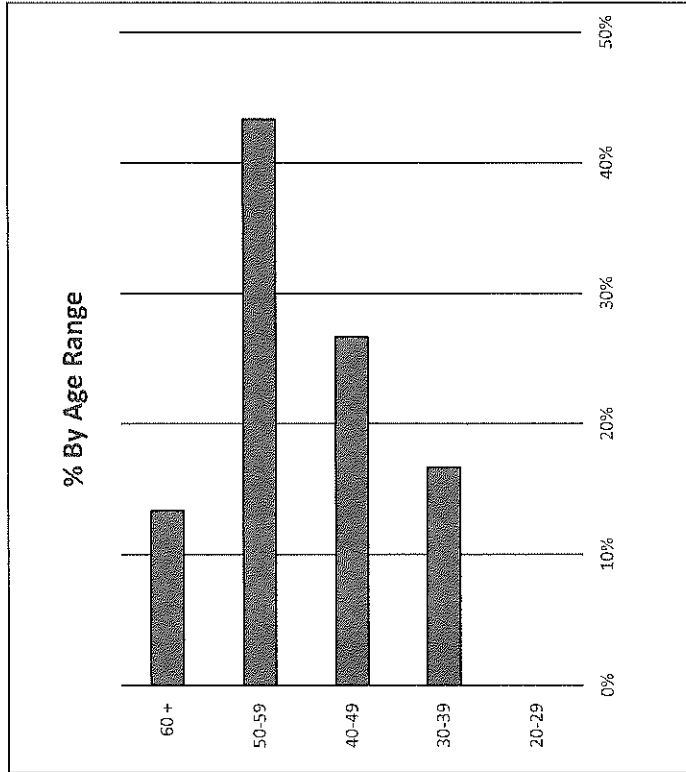
Energy

- Continued conservation initiatives (Efficiency NS)

Age of Workforce

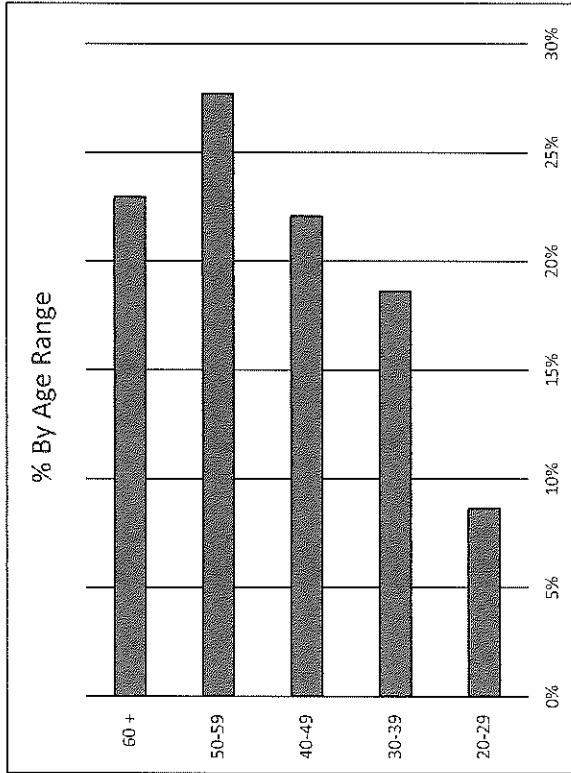
EPW Management Group

| Age Range | % by age range | Count |
|-----------|----------------|-------|
| 20-29 | 0% | 0 |
| 30-39 | 17% | 5 |
| 40-49 | 27% | 8 |
| 50-59 | 43% | 13 |
| 60 + | 13% | 4 |
| | 100% | 30 |



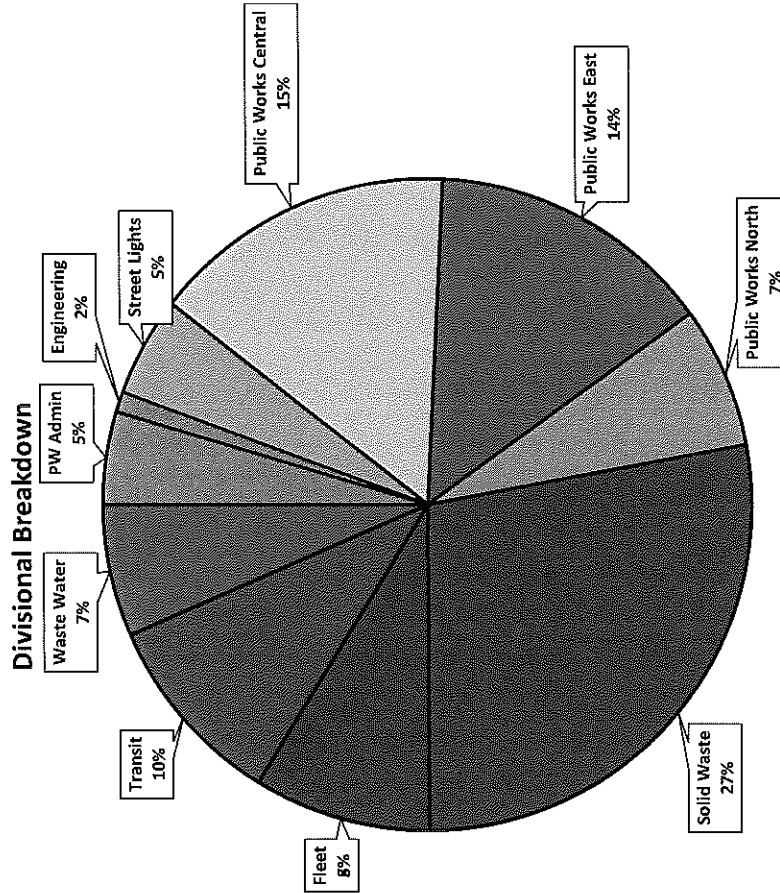
Age of Workforce
EPW Outside Workers

| Age Range | % by age range | Count |
|-----------|----------------|-------|
| 20-29 | 9% | 20 |
| 30-39 | 19% | 43 |
| 40-49 | 22% | 51 |
| 50-59 | 28% | 64 |
| 60 + | 23% | 53 |
| | 100% | 231 |



Divisional Breakdown

| | | |
|----------------------|----------------------|-------------|
| PW Admin | \$ 2,156,927 | 5% |
| Engineering | \$ 757,778 | 2% |
| Street Lights | \$ 2,350,000 | 5% |
| Public Works Central | \$ 7,324,614 | 15% |
| Public Works East | \$ 6,677,090 | 14% |
| Public Works North | \$ 3,234,929 | 7% |
| Solid Waste | \$ 13,053,167 | 27% |
| Fleet | \$ 3,872,766 | 8% |
| Transit | \$ 4,560,582 | 10% |
| Waste Water | \$ 3,092,212 | 7% |
| Total | \$ 47,080,065 | 100% |

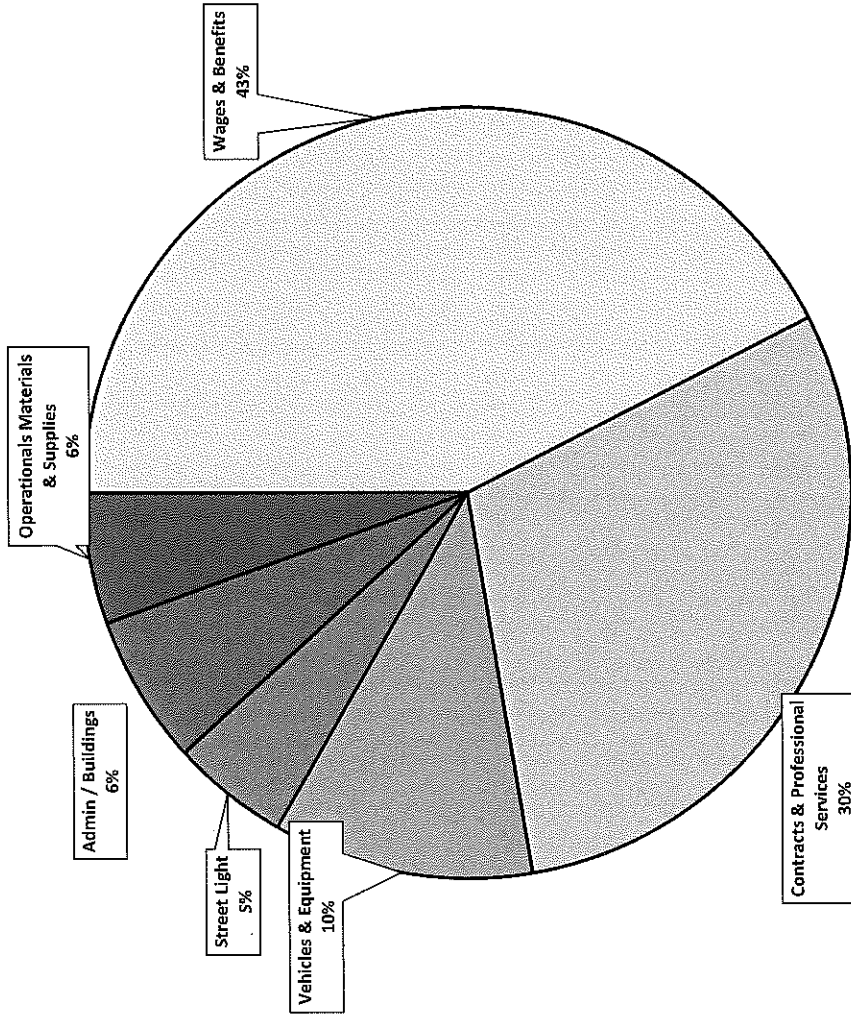


2019 – 2020 Budget



Operational Breakdown

| | | |
|-----------------------------------|----------------------|-------------|
| Wages & Benefits | \$ 20,347,025 | 43% |
| Contracts & Professional Services | \$ 13,979,660 | 30% |
| Vehicles & Equipment | \$ 4,938,400 | 10% |
| Street Light | \$ 2,350,000 | 5% |
| Admin / Buildings | \$ 2,842,220 | 6% |
| Operational Materials & Supplies | \$ 2,622,760 | 6% |
| Total | \$ 47,080,065 | 100% |



2019 – 2020 Budget



CBRM Engineering & Public Works 2019-2020 Budget

CBRM Engineering & Public Works Revenue

| ENGINEERING & PUBLIC WORKS Revenue | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|---------------------|--------------------------|---------------------|
| 4801 CASH FARES | \$ 385,000 | \$ 400,000 | \$ 15,000 |
| 4803 SYDNEY STUDENT FARES | \$ 40,000 | \$ 70,000 | \$ 30,000 |
| 4805 CBU/MONTHLY PASSES | \$ 180,000 | 435,000 | 255,000 |
| 4807 TICKETS | \$ 110,000 | 120,000 | 10,000 |
| 4808 ADVERTISING REVENUE | \$ 20,000 | 40,000 | 20,000 |
| 4809 HANDI TRANS | \$ 40,000 | 50,000 | 10,000 |
| 4810 CHARTERS | \$ 2,500 | 2,500 | - |
| 4811 SCHOOL BOARD SUBSI | \$ - | - | - |
| 4812 OTHER TRANSIT REV. | \$ - | - | - |
| * TRANSIT SERVICES | \$ 777,500 | \$ 1,117,500 | \$ 340,000 |
| 4838 RRFB-DIV. CREDIT | 300,000 | 300,000 | - |
| 4849 TIPPING FEES | 2,000,000 | 2,400,000 | 400,000 |
| ** SOLID WASTE | \$ 2,300,000 | \$ 2,700,000 | \$ 400,000 |
| 4846 WATER UTILITY FEE | 4,951,510 | 4,951,510 | - |
| 5130 SEWER PERMITS | 100,000 | 100,000 | - |
| | \$ 5,051,510 | \$ 5,051,510 | \$ - |
| TOTAL ENGINEERING & PUBLIC WORKS REVENUE | \$ 8,129,010 | \$ 8,869,010 | \$ 740,000 |

GL8110 CONTRACTS/AGREEMENTS BREAKDOWN

EPW Contracts/Agreements G/L 8110

| | 2018-19 | 2019-20 | Variance | |
|---|--------------|--------------|-------------|--|
| PW ADMIN | | | | |
| J-Class Maintenance | \$ 1,015,500 | \$ 1,149,554 | \$ 134,054 | 3% CPI Increase (estimated) |
| J-Class Operating to Capital Funding | \$ 162,050 | \$ 162,050 | \$ - | |
| Pittsford Partnership | \$ 2,500 | \$ 2,500 | \$ - | |
| Subtotal | \$ 1,180,050 | \$ 1,314,104 | \$ 134,054 | |
| ENGINEERING | | | | |
| Document Shredding | \$ 100 | \$ 100 | \$ - | |
| | | | | |
| SOLIDWASTE | | | | |
| OVER Tip fees & Haulage | \$ 250,000 | \$ 50,000 | \$ -200,000 | Operational efficiencies, implementation of new screening system |
| Collection Contracts | \$ 1,839,948 | \$ 1,873,081 | \$ 33,133 | 2% CPI minus energy contract increase |
| Green Island Management Fee & Float | \$ 866,000 | \$ 1,021,160 | \$ 155,160 | Drop in commodities market |
| Northside Public Drop Off | \$ 150,000 | \$ 150,000 | \$ - | |
| Sharps Collection | \$ 8,000 | \$ 8,000 | \$ - | |
| ACAP | \$ 47,212 | \$ 50,000 | \$ 2,788 | Transformers program - ACAP |
| Xmas Tree Collection | \$ 10,000 | \$ 10,000 | \$ - | |
| MSW Haulage | \$ 1,150,000 | \$ 1,170,700 | \$ 20,700 | 2% CPI minus energy contract increase, tonnage based on actuals |
| MSW Tipping Fees | \$ 2,800,000 | \$ 2,800,000 | \$ - | Tonnage based on actuals |
| Heavy Garbage Collection | \$ 253,840 | \$ 250,000 | \$ -3,840 | |
| Fuel Escalation | \$ 70,000 | \$ 30,000 | \$ -40,000 | |
| Services - Pest Control/Property Cleanup/Salt | \$ 100,000 | \$ 100,000 | \$ - | |
| Subtotal | \$ 7,544,000 | \$ 7,512,941 | \$ -32,059 | |
| | | | | |
| Fleet | | | | |
| Holt Inspections | \$ 5,000 | \$ - | \$ -5,000 | Bi-Annual |
| Pump Inspections | \$ 15,000 | \$ 25,000 | \$ 10,000 | New Regulated Inspections for fuel pumps |
| Subtotal | \$ 20,000 | \$ 25,000 | \$ 5,000 | |
| | | | | |
| Transit | | | | |
| CBU Commissions | \$ 8,500 | \$ 8,500 | \$ - | |
| Snow Removal | \$ 1,500 | \$ 1,500 | \$ - | |
| Subtotal | \$ 10,000 | \$ 10,000 | \$ - | |
| | | | | |
| Wastewater | | | | |
| ACAP Contract | \$ 52,500 | \$ 52,500 | \$ - | |
| Snow Removal | \$ 63,000 | \$ 63,000 | \$ - | |
| Guysborough Trucking & Tipping Fees | \$ 115,500 | \$ 355,500 | \$ 240,000 | Wastewater Treatment Plant |
| Subtotal | \$ 115,500 | \$ 355,500 | \$ 240,000 | |
| Total | \$ 8,870,650 | \$ 9,217,645 | \$ 346,995 | |

EPW Contracts/Agreements G/L 8110

| Public Works Divisional Operations | 2018 Total | 2019 Total | Variance |
|---|----------------|----------------|---------------|
| Urban Rds Asphalt (Patch) | \$1,020,000.00 | \$1,040,000.00 | \$ 20,000.00 |
| Urban Concrete (Contracted) | \$ 128,000.00 | \$ 200,000.00 | \$ 72,000.00 |
| Urban Road Maintenance | \$ 656,807.00 | \$ 676,047.00 | \$ 19,240.00 |
| Fuel Surcharge/Salt Haulage | \$ 449,630.00 | \$ 474,000.00 | \$ 24,370.00 |
| San Sewer Maintenance | \$ 254,500.00 | \$ 224,500.00 | -\$ 30,000.00 |
| Stm Sewer Maintenance | \$ 30,500.00 | \$ 60,500.00 | \$ 30,000.00 |
| Unlisted Roads and Outlying Sidewalks Plow and sand | \$ 488,141.00 | \$ 582,038.00 | \$ 93,897.00 |
| Railway Siding Northside Industrial Park | \$ 5,000.00 | \$ 5,000.00 | \$ - |
| Urban Road Contracted Snow Removal | \$ 631,000.00 | \$ 649,780.00 | \$ 18,780.00 |
| Emergency Culvert Repairs and Subsidence | \$ 50,000.00 | \$ 50,000.00 | \$ - |
| Vehicle/Equipment Rental/Lease | \$ 120,000.00 | \$ 123,150.00 | \$ 3,150.00 |
| Tree Treatment (Dutch Elm) + Treatment | \$ 79,000.00 | \$ 81,370.00 | \$ 2,370.00 |
| Alarm Monitoring | \$ 1,000.00 | \$ 1,030.00 | \$ 30.00 |
| | \$3,913,578.00 | \$4,167,415.00 | \$ 253,837.00 |

2019 - 2020 Budget

CBRM Engineering & Public Works 2018-2019 Budget

| RECREATION, PARKS, GROUNDS, BUILDINGS, LIBRARIES, AND FACILITIES BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|--|--|---------------------------|---|--------------------------------|
| Buildings | | | | |
| 5201 Building Rental | \$ - | \$ 503,630 | \$ 596,490 | \$ 92,861 |
| Recreation | | | | |
| 5031 Program Revenue | 30,000 | 30,000 | 30,000 | - |
| 5034 Facility Rentals | 10,140 | 10,000 | 10,000 | - |
| 5526 Student funding | - | - | - | - |
| Facilities | | | | |
| 4808 Advertising | 11,850 | 15,000 | 17,500 | 2,500 |
| 5001 Ice Rentals | 724,212 | 830,000 | 805,000 | (25,000) |
| 5002 Public Skating | 1,438 | - | - | - |
| 5003 High School Hockey | - | - | - | - |
| 5004 Arena Rental | 141,943 | 130,000 | 170,000 | 40,000 |
| 5005 Gym Rental | 16,217 | - | - | - |
| 5006 Canteen Sales | 711,565 | 855,000 | 850,000 | (5,000) |
| 5009 Major Events | 168,552 | 125,000 | 125,000 | - |
| 5010 Other Revenue | 304,360 | 85,000 | 100,000 | 15,000 |
| 5032 Special Event Revenue | - | - | - | - |
| 5033 Equipment Rentals | - | - | 10,000 | 10,000 |
| 5034 Facilities Rental | 4,043 | - | - | - |
| TOTAL Parks, Recreation, Bldgs & Facilities Revenue | \$ 2,124,321 | \$ 2,583,630 | \$ 2,713,990 | \$ 130,361 |
| % Increase (Decrease) | | | | 5.0% |

| PARKS, BUILDINGS & LIBRARIES BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|--|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 3,062,827 | \$ 2,851,277 | \$ 2,960,371 | \$ 109,094 |
| 6010 BENEFITS | 737,464 | 631,930 | 650,383 | 18,452 |
| 6011 MISC. BENEFITS | 1,030 | 2,800 | 2,500 | (300) |
| 6020 TRAINING/EDUCATION | 10,000 | 20,000 | 20,000 | - |
| 6030 TRAVEL/CONFERENCES | 11,000 | 15,000 | 15,250 | 250 |
| 6040 PROF MEM/DUES & FEES | 100 | 300 | 300 | - |
| 6050 OFFICE SUPPLIES | 3,201 | 4,000 | 4,100 | 100 |
| 6060 OFFICE EQUIPMENT | 2,993 | 4,200 | 4,200 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | - | 300 | 300 | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 16,078 | 13,900 | 14,150 | 250 |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | 2,000 | 4,250 | 4,250 | - |
| 6140 COMPUTER SOFTWARE | 11,800 | 8,000 | 8,000 | - |
| 6150 MEETING EXPENSES | - | - | - | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | 106,342 | 103,866 | 104,500 | 634 |
| 7010 ELECTRICAL | 587,777 | 547,500 | 549,150 | 1,650 |
| 7020 WATER | 72,504 | 41,100 | 45,752 | 4,652 |
| 7030 BLDG/FACILITY MAINT | 12,576 | 46,050 | 46,000 | (50) |
| 7040 BLDG/FACILITY REPAIR | 5,071 | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | 100,105 | 100,000 | 100,000 | - |
| 7070 BLDG/FACILITY RENTAL | 177,034 | 175,600 | 178,328 | 2,728 |
| 7080 PLANT MAINTENANCE | 4,000 | 18,500 | 18,500 | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | 21,000 | 3,500 | 3,500 | - |
| 7110 SECURITY | 144,599 | 126,800 | 128,850 | 2,050 |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | 144 | - | - | - |
| 7505 GASOLINE AND DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | 90 | 1,350 | 1,350 | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMENT | - | 25,000 | 25,000 | - |
| 7540 VEH/EQUIP RENTAL | 9,430 | 19,000 | 19,000 | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | 25,000 | 31,450 | 32,000 | 550 |
| 8010 OPERATIONAL MAT/SUPP | 503,299 | 467,500 | 445,500 | (22,000) |
| 8020 MAINTENANCE EQUIP | 34,110 | 36,000 | 36,640 | 640 |
| 8025 COMMUNITY EVENTS | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8050 COST OF SALES | - | - | - | - |
| 8080 STREET LIGHTS | 5,000 | - | - | - |
| 8090 UNIFORMS/CLOTHING | 19,500 | 17,700 | 19,000 | 1,300 |
| 8100 PROFESSIONAL SERVICE | 63,320 | 50,350 | 51,350 | 1,000 |
| 8110 CONTRACTS/AGREEMENTS | 503,600 | 620,000 | 595,000 | (25,000) |
| 8120 LEASES | 11,620 | - | - | - |
| 8130 LICENSES/PERMITS | 650 | - | - | - |
| 8135 REGULATORY FEES | 300,000 | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | 60,000 | 60,000 | 60,000 | - |
| Requested Budget | \$ 6,625,225 | \$ 6,047,224 | \$ 6,143,224 | \$ 96,000 |
| % Increase (Decrease) | | | | 1.6% |

| PARKS OPERATING BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|---|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$1,684,100 | \$1,517,075 | \$1,576,934 | \$59,859 |
| 6010 BENEFITS | 393,710 | 334,819 | 347,956 | 13,137 |
| 6011 MISC. BENEFITS | 1,000 | 2,800 | 2,500 | (300) |
| 6020 TRAINING/EDUCATION | 3,000 | 10,000 | 10,000 | - |
| 6030 TRAVEL/CONFERENCES | 10,000 | 12,500 | 12,750 | 250 |
| 6040 PROF MEM/DUES & FEES | | 200 | 200 | - |
| 6050 OFFICE SUPPLIES | 1,500 | 2,000 | 2,100 | 100 |
| 6060 OFFICE EQUIPMENT | | 500 | 500 | - |
| 6070 PHOTOCOPY SUPPLIES | | - | - | - |
| 6080 ADVERTISING | | 300 | 300 | - |
| 6090 POSTAGE | | - | - | - |
| 6100 COURIER | | - | - | - |
| 6110 TELEPHONE/FAX | 7,934 | 5,750 | 6,000 | 250 |
| 6120 PUBL./SUBSCRIPTIONS | | - | - | - |
| 6130 COMPUTER HARDWARE | | 250 | 250 | - |
| 6140 COMPUTER SOFTWARE | | - | - | - |
| 6150 MEETING EXPENSES | | - | - | - |
| 6160 LIABILITY INSURANCE | | - | - | - |
| 6180 COST RECOVERY | | - | - | - |
| 7000 HEAT | 6,342 | 3,866 | 4,500 | 634 |
| 7010 ELECTRICAL | 85,000 | 82,500 | 84,150 | 1,650 |
| 7020 WATER | 41,590 | 22,600 | 23,052 | 452 |
| 7030 BLDG/FACILITY MAINT | 2,500 | 5,000 | 5,000 | - |
| 7040 BLDG/FACILITY REPAIR | 5,000 | - | - | - |
| 7050 BLDG/FACILITY INS | | - | - | - |
| 7060 BLDG/FACILITY RENOV | 105 | - | - | - |
| 7070 BLDG/FACILITY RENTAL | | - | - | - |
| 7080 PLANT MAINTENANCE | 4,000 | - | - | - |
| 7090 PLANT REPAIRS | | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | | - | - | - |
| 7110 SECURITY | 7,600 | 7,100 | 7,350 | 250 |
| 7120 PROPERTY TAXES | | - | - | - |
| 7130 DEMOLITION | | - | - | - |
| 7500 VEH/EQUIP MAINT. | 144 | - | - | - |
| 7505 GASOLINE AND DIESEL | | - | - | - |
| 7510 VEH/EQUIP REPAIRS | 90 | 1,350 | 1,350 | - |
| 7520 VEH/EQUIP INSURANCE | | - | - | - |
| 7530 VEH/EQUIP REPLACEMENT | | 25,000 | 25,000 | - |
| 7540 VEH/EQUIP RENTAL | 4,000 | 15,000 | 15,000 | - |
| 7550 VEH/EQUIP TOWING | | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | | - | - | - |
| 7570 VEH/EQUIP TOOLS | | - | - | - |
| 8000 OPERATIONAL EQUIP | 25,000 | 27,500 | 28,050 | 550 |
| 8010 OPERATIONAL MAT/SUPP | 395,000 | 362,000 | 340,000 | (22,000) |
| 8020 MAINTENANCE EQUIP | 32,000 | 32,000 | 32,640 | 640 |
| 8025 COMMUNITY EVENTS | | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | | - | - | - |
| 8050 COST OF SALES | | - | - | - |
| 8080 STREET LIGHTS | 5,000 | - | - | - |
| 8090 UNIFORMS/CLOTHING | 14,000 | 12,200 | 13,500 | 1,300 |
| 8100 PROFESSIONAL SERVICE | | 350 | 350 | - |
| 8110 CONTRACTS/AGREEMENTS | 325,000 | 350,000 | 350,000 | - |
| 8120 LEASES | 11,620 | - | - | - |
| 8130 LICENSES/PERMITS | | - | - | - |
| 8135 REGULATORY FEES | 300,000 | - | - | - |
| 8140 EASEMENTS/ROW COSTS | | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | | - | - | - |
| Requested Budget | \$3,365,235 | \$2,832,660 | \$2,889,432 | \$56,772 |
| % Increase (Decrease) | | | | 2.0% |

| BUILDINGS OPERATING BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|---|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 1,378,727 | \$ 1,334,202 | \$ 1,383,437 | \$49,235 |
| 6010 BENEFITS | 343,754 | 297,112 | 302,426 | 5,315 |
| 6011 MISC. BENEFITS | 30 | - | - | - |
| 6020 TRAINING/EDUCATION | 7,000 | 10,000 | 10,000 | - |
| 6030 TRAVEL/CONFERENCES | 1,000 | 2,500 | 2,500 | - |
| 6040 PROF MEM/DUES & FEES | 100 | 100 | 100 | - |
| 6050 OFFICE SUPPLIES | 1,701 | 1,500 | 1,500 | - |
| 6060 OFFICE EQUIPMENT | 2,113 | 2,500 | 2,500 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | - | - | - | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 100 | 300 | 300 | - |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | 2,000 | 4,000 | 4,000 | - |
| 6140 COMPUTER SOFTWARE | 11,800 | 8,000 | 8,000 | - |
| 6150 MEETING EXPENSES | - | - | - | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | 100,000 | 100,000 | 100,000 | - |
| 7010 ELECTRICAL | 497,580 | 460,000 | 460,000 | - |
| 7020 WATER | 27,671 | 16,000 | 20,000 | 4,000 |
| 7030 BLDG/FACILITY MAINT | 10,000 | 33,500 | 33,500 | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | 100,000 | 100,000 | 100,000 | - |
| 7070 BLDG/FACILITY RENTAL | - | 4,200 | 3,500 | (700) |
| 7080 PLANT MAINTENANCE | - | 18,500 | 18,500 | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | 21,000 | 3,500 | 3,500 | - |
| 7110 SECURITY | 126,637 | 119,700 | 121,500 | 1,800 |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE AND DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | 5,430 | 4,000 | 4,000 | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | - | 3,500 | 3,500 | - |
| 8010 OPERATIONAL MAT/SUPP | 105,000 | 100,000 | 100,000 | - |
| 8020 MAINTENANCE EQUIP | 2,110 | 4,000 | 4,000 | - |
| 8025 COMMUNITY EVENTS | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8050 COST OF SALES | - | - | - | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 5,500 | 5,500 | 5,500 | - |
| 8100 PROFESSIONAL SERVICE | 53,000 | 50,000 | 51,000 | 1,000 |
| 8110 CONTRACTS/AGREEMENTS | 158,600 | 250,000 | 225,000 | (25,000) |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | 650 | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | 60,000 | 60,000 | 60,000 | - |
| Requested Budget | \$ 3,021,503 | \$ 2,992,614 | \$ 3,028,263 | \$35,649 |
| % Increase (Decrease) | | | | 1.2% |

| LIBRARIES BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|-------------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | | \$ - | \$ - | \$0 |
| 6010 BENEFITS | | - | - | - |
| 6011 MISC. BENEFITS | | - | - | - |
| 6020 TRAINING/EDUCATION | | - | - | - |
| 6030 TRAVEL/CONFERENCES | | - | - | - |
| 6040 PROF MEM/DUES & FEES | | - | - | - |
| 6050 OFFICE SUPPLIES | | 500 | 500 | - |
| 6060 OFFICE EQUIPMENT | 880 | 1,200 | 1,200 | - |
| 6070 PHOTOCOPY SUPPLIES | | - | - | - |
| 6080 ADVERTISING | | - | - | - |
| 6090 POSTAGE | | - | - | - |
| 6100 COURIER | | - | - | - |
| 6110 TELEPHONE/FAX | 8,045 | 7,850 | 7,850 | - |
| 6120 PUBL./SUBSCRIPTIONS | | - | - | - |
| 6130 COMPUTER HARDWARE | | - | - | - |
| 6140 COMPUTER SOFTWARE | | - | - | - |
| 6150 MEETING EXPENSES | | - | - | - |
| 6160 LIABILITY INSURANCE | | - | - | - |
| 6180 COST RECOVERY | | - | - | - |
| 7000 HEAT | | - | - | - |
| 7010 ELECTRICAL | 5,197 | 5,000 | 5,000 | - |
| 7020 WATER | 3,243 | 2,500 | 2,700 | 200 |
| 7030 BLDG/FACILITY MAINT | 76 | 7,550 | 7,500 | (50) |
| 7040 BLDG/FACILITY REPAIR | 71 | - | - | - |
| 7050 BLDG/FACILITY INS | | - | - | - |
| 7060 BLDG/FACILITY RENOV | | - | - | - |
| 7070 BLDG/FACILITY RENTAL | 177,034 | 171,400 | 174,828 | 3,428 |
| 7080 PLANT MAINTENANCE | | - | - | - |
| 7090 PLANT REPAIRS | | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | | - | - | - |
| 7110 SECURITY | 10,362 | - | - | - |
| 7120 PROPERTY TAXES | | - | - | - |
| 7130 DEMOLITION | | - | - | - |
| 7500 VEH/EQUIP MAINT. | | - | - | - |
| 7505 GASOLINE AND DIESEL | | - | - | - |
| 7510 VEH/EQUIP REPAIRS | | - | - | - |
| 7520 VEH/EQUIP INSURANCE | | - | - | - |
| 7530 VEH/EQUIP REPLACEMENT | | - | - | - |
| 7540 VEH/EQUIP RENTAL | | - | - | - |
| 7550 VEH/EQUIP TOWING | | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | | - | - | - |
| 7570 VEH/EQUIP TOOLS | | - | - | - |
| 8000 OPERATIONAL EQUIP | - | 450 | 450 | - |
| 8010 OPERATIONAL MAT/SUPP | 3,259 | 5,500 | 5,500 | - |
| 8020 MAINTENANCE EQUIP | | - | - | - |
| 8025 COMMUNITY EVENTS | | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | | - | - | - |
| 8080 STREET LIGHTS | | - | - | - |
| 8090 UNIFORMS/CLOTHING | | - | - | - |
| 8050 COST OF SALES | | - | - | - |
| 8100 PROFESSIONAL SERVICE | 10,320 | - | - | - |
| 8110 CONTRACTS/AGREEMENTS | 20,000 | 20,000 | 20,000 | - |
| 8120 LEASES | | - | - | - |
| 8130 LICENSES/PERMITS | | - | - | - |
| 8135 REGULATORY FEES | | - | - | - |
| 8140 EASEMENTS/ROW COSTS | | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | | - | - | - |
| Requested Budget | \$238,487 | \$221,950 | \$225,528 | \$3,578 |
| % Increase (Decrease) | | | | 1.6% |

| Facilities Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|------------------------------|---|---------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 1,669,180 | \$ 1,347,214 | \$ 1,458,162 | \$ 110,949 |
| 6010 BENEFITS | 298,875 | 241,498 | 268,479 | 26,982 |
| 6011 MISC. BENEFITS | - | - | - | - |
| 6020 TRAINING/EDUCATION | 4,369 | 6,000 | 6,000 | - |
| 6030 TRAVEL/CONFERENCES | 20,160 | 8,000 | 12,000 | 4,000 |
| 6040 PROF MEM/DUES & FEES | 1,635 | 1,500 | 1,500 | - |
| 6050 OFFICE SUPPLIES | 4,688 | 5,500 | 4,500 | (1,000) |
| 6060 OFFICE EQUIPMENT | 1,558 | 2,000 | 2,000 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | 10,186 | 5,000 | 10,000 | 5,000 |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | 828 | 1,000 | 1,000 | - |
| 6110 TELEPHONE/FAX | 20,660 | 20,500 | 19,000 | (1,500) |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | 2,101 | 2,500 | 2,500 | - |
| 6140 COMPUTER SOFTWARE | 2,537 | 2,500 | 2,500 | - |
| 6150 MEETING EXPENSES | 1,815 | 1,000 | 1,500 | 500 |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | 62,676 | 48,000 | 70,000 | 22,000 |
| 7010 ELECTRICAL | 510,978 | 500,000 | 535,000 | 35,000 |
| 7020 WATER | 42,962 | 35,000 | 40,500 | 5,500 |
| 7030 BLDG/FACILITY MAINT | 70,886 | 85,000 | 82,500 | (2,500) |
| 7040 BLDG/FACILITY REPAIR | 79,072 | 65,000 | 67,500 | 2,500 |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | 853 | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | 58,054 | 71,000 | 70,000 | (1,000) |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | 101,470 | 65,000 | 77,000 | 12,000 |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | 8,832 | - | - | - |
| 7505 GASOLINE AND DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | 6,635 | 12,500 | 10,000 | (2,500) |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | 5,002 | 2,500 | 2,500 | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | 16,093 | 5,000 | 2,500 | (2,500) |
| 8010 OPERATIONAL MAT/SUPP | 139,883 | 130,000 | 135,000 | 5,000 |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8025 COMMUNITY EVENTS | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8050 COST OF SALES | 405,480 | 615,000 | 560,000 | (55,000) |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 12,638 | 8,500 | 8,500 | - |
| 8100 PROFESSIONAL SERVICE | 13,992 | 10,000 | 10,000 | - |
| 8110 CONTRACTS/AGREEMENTS | 49,868 | 50,000 | 47,500 | (2,500) |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/RQW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| REQUESTED BUDGET | \$ 3,619,945 | \$ 3,346,712 | \$ 3,507,642 | \$ 160,930 |
| % INCREASE (DECREASE) | | | | 4.8% |

| Facilities - Centre 200 Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 1,132,878 | \$ 811,006 | \$ 1,038,856 | \$ 227,850 |
| 6010 BENEFITS | 180,869 | 148,883 | 179,706 | 30,822 |
| 6011 MISC. BENEFITS | - | - | - | - |
| 6020 TRAINING/EDUCATION | 4,369 | 5,000 | 5,000 | - |
| 6030 TRAVEL/CONFERENCES | 19,979 | 8,000 | 12,000 | 4,000 |
| 6040 PROF MEM/DUES & FEES | 780 | 1,000 | 1,000 | - |
| 6050 OFFICE SUPPLIES | 4,418 | 4,500 | 4,500 | - |
| 6060 OFFICE EQUIPMENT | 1,558 | 2,000 | 2,000 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | 10,186 | 5,000 | 10,000 | 5,000 |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | 303 | 1,000 | 1,000 | - |
| 6110 TELEPHONE/FAX | 18,000 | 18,000 | 18,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | 2,101 | 2,500 | 2,500 | - |
| 6140 COMPUTER SOFTWARE | 2,537 | 2,500 | 2,500 | - |
| 6150 MEETING EXPENSES | 1,815 | 1,000 | 1,500 | 500 |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | 17,815 | 25,000 | 25,000 | - |
| 7010 ELECTRICAL | 300,522 | 315,000 | 315,000 | - |
| 7020 WATER | 21,878 | 20,000 | 20,000 | - |
| 7030 BLDG/FACILITY MAINT | 46,452 | 55,000 | 55,000 | - |
| 7040 BLDG/FACILITY REPAIR | 50,304 | 35,000 | 35,000 | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | 853 | - | - | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | 39,411 | 36,000 | 45,000 | 9,000 |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | 68,567 | 65,000 | 67,000 | 2,000 |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | 4,490 | - | - | - |
| 7505 GASOLINE AND DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | 3,635 | 10,000 | 7,500 | (2,500) |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | 5,002 | 2,500 | 2,500 | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL EQUIP | 15,440 | 5,000 | 2,500 | (2,500) |
| 8010 OPERATIONAL MAT/SUPP | 100,766 | 100,000 | 100,000 | - |
| 8020 MAINTENANCE EQUIP | - | - | - | - |
| 8025 COMMUNITY EVENTS | - | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8050 COST OF SALES | 388,480 | 600,000 | 550,000 | (50,000) |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | 10,670 | 6,000 | 6,000 | - |
| 8100 PROFESSIONAL SERVICE | 10,000 | 10,000 | 10,000 | - |
| 8110 CONTRACTS/AGREEMENTS | 22,764 | 35,000 | 25,000 | (10,000) |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | - | - | - | - |
| 8195 WATER SUPPLY & HYDR | - | - | - | - |
| 9010 INT SHRT TERM BORROW | - | - | - | - |
| HST ADJUSTMENT | - | - | - | - |
| Requested Budget | \$ 2,486,840 | \$ 2,329,890 | \$ 2,544,062 | \$ 214,172 |
| % INCREASE (DECREASE) | | | | 9.2% |

| Facilities - County Arena Budget 2019-20 | | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|-------------------------|---|-------------------|--------------------------------|------------------------|
| 6000 | WAGES/SALARIES | \$ 311,416 | \$ 224,960 | \$ 183,419 | \$ (41,541) |
| 6010 | BENEFITS | 71,019 | 37,746 | 38,606 | 860 |
| 6011 | MISC. BENEFITS | | | | - |
| 6020 | TRAINING/EDUCATION | | 1,000 | 1,000 | - |
| 6030 | TRAVEL/CONFERENCES | 181 | | | - |
| 6040 | PROF MEM/DUES & FEES | 300 | 500 | 500 | - |
| 6050 | OFFICE SUPPLIES | | 500 | - | (500) |
| 6060 | OFFICE EQUIPMENT | | | | - |
| 6070 | PHOTOCOPY SUPPLIES | | | | - |
| 6080 | ADVERTISING | | | | - |
| 6090 | POSTAGE | | | | - |
| 6100 | COURIER | | | | - |
| 6110 | TELEPHONE/FAX | 1,000 | 1,000 | 1,000 | - |
| 6120 | PUBL./SUBSCRIPTIONS | | | | - |
| 6130 | COMPUTER HARDWARE | | | | - |
| 6140 | COMPUTER SOFTWARE | | | | - |
| 6150 | MEETING EXPENSES | | | | - |
| 6160 | LIABILITY INSURANCE | | | | - |
| 6180 | COST RECOVERY | | | | - |
| 7000 | HEAT | 6,500 | 8,000 | 10,000 | 2,000 |
| 7010 | ELECTRICAL | 75,000 | 85,000 | 85,000 | - |
| 7020 | WATER | 5,500 | 7,500 | 7,500 | - |
| 7030 | BLDG/FACILITY MAINT | 17,000 | 15,000 | 15,000 | - |
| 7040 | BLDG/FACILITY REPAIR | 8,196 | 25,000 | 25,000 | - |
| 7050 | BLDG/FACILITY INS | | | | - |
| 7060 | BLDG/FACILITY RENOV | | | | - |
| 7070 | BLDG/FACILITY RENTAL | | | | - |
| 7080 | PLANT MAINTENANCE | 5,003 | 20,000 | 10,000 | (10,000) |
| 7090 | PLANT REPAIRS | | | | - |
| 7100 | MAINT. TOOLS/EQUIP | | | | - |
| 7110 | SECURITY | 1,100 | | | - |
| 7120 | PROPERTY TAXES | | | | - |
| 7130 | DEMOLITION | | | | - |
| 7500 | VEH/EQUIP MAINT. | 2,842 | | | - |
| 7505 | GASOLINE AND DIESEL | | | | - |
| 7510 | VEH/EQUIP REPAIRS | 500 | 2,500 | 2,500 | - |
| 7520 | VEH/EQUIP INSURANCE | | | | - |
| 7530 | VEH/EQUIP REPLACEMNT | | | | - |
| 7540 | VEH/EQUIP RENTAL | | | | - |
| 7550 | VEH/EQUIP TOWING | | | | - |
| 7560 | VEH/EQUIP GEN SUPPL | | | | - |
| 7570 | VEH/EQUIP TOOLS | | | | - |
| 8000 | OPERATIONAL EQUIP | | | | - |
| 8010 | OPERATIONAL MAT/SUPP | 23,976 | 15,000 | 20,000 | 5,000 |
| 8020 | MAINTENANCE EQUIP | | | | - |
| 8025 | COMMUNITY EVENTS | | | | - |
| 8030 | MAINTENANCE MAT/SUPP | | | | - |
| 8050 | COST OF SALES | 12,000 | 15,000 | 10,000 | (5,000) |
| 8080 | STREET LIGHTS | | | | - |
| 8090 | UNIFORMS/CLOTHING | 1,500 | 1,500 | 1,500 | - |
| 8100 | PROFESSIONAL SERVICE | 395 | | | - |
| 8110 | CONTRACTS/AGREEMENTS | 10,000 | 15,000 | 12,500 | (2,500) |
| 8120 | LEASES | | | | - |
| 8130 | LICENSES/PERMITS | | | | - |
| 8135 | REGULATORY FEES | | | | - |
| 8140 | EASEMENTS/ROW COSTS | | | | - |
| 8150 | GRANTS TO ORGANIZATIONS | | | | - |
| 8195 | WATER SUPPLY & HYDR | | | | - |
| 9010 | INT SHRT TERM BORROW | | | | - |
| | HST ADJUSTMENT | | | | - |
| Requested Budget | | \$ 553,428 | \$ 475,208 | \$ 423,528 | \$ (51,681) |
| % INCREASE (DECREASE) | | | | | -10.9% |

| Facilities - Centennial Arena Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|---|-------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 103,568 | \$ 76,014 | \$ 121,061 | \$ 45,046 |
| 6010 BENEFITS | 15,688 | 13,153 | 26,048 | 12,894 |
| 6011 MISC. BENEFITS | | | | - |
| 6020 TRAINING/EDUCATION | | | | - |
| 6030 TRAVEL/CONFERENCES | | | | - |
| 6040 PROF MEM/DUES & FEES | 150 | | | - |
| 6050 OFFICE SUPPLIES | | | | - |
| 6060 OFFICE EQUIPMENT | | | | - |
| 6070 PHOTOCOPY SUPPLIES | | | | - |
| 6080 ADVERTISING | | | | - |
| 6090 POSTAGE | | | | - |
| 6100 COURIER | | | | - |
| 6110 TELEPHONE/FAX | 661 | | | - |
| 6120 PUBL./SUBSCRIPTIONS | | | | - |
| 6130 COMPUTER HARDWARE | | | | - |
| 6140 COMPUTER SOFTWARE | | | | - |
| 6150 MEETING EXPENSES | | | | - |
| 6160 LIABILITY INSURANCE | | | | - |
| 6180 COST RECOVERY | | | | - |
| 7000 HEAT | 13,298 | 10,500 | 15,000 | 4,500 |
| 7010 ELECTRICAL | 50,788 | 25,000 | 50,000 | 25,000 |
| 7020 WATER | 2,759 | 1,500 | 4,000 | 2,500 |
| 7030 BLDG/FACILITY MAINT | 1,614 | 2,500 | 2,500 | - |
| 7040 BLDG/FACILITY REPAIR | 5,069 | 2,500 | 5,000 | 2,500 |
| 7050 BLDG/FACILITY INS | | | | - |
| 7060 BLDG/FACILITY RENOV | | | | - |
| 7070 BLDG/FACILITY RENTAL | | | | - |
| 7080 PLANT MAINTENANCE | | | | - |
| 7090 PLANT REPAIRS | | | | - |
| 7100 MAINT. TOOLS/EQUIP | | | | - |
| 7110 SECURITY | | | | - |
| 7120 PROPERTY TAXES | | | | - |
| 7130 DEMOLITION | | | | - |
| 7500 VEH/EQUIP MAINT. | | | | - |
| 7505 GASOLINE AND DIESEL | | | | - |
| 7510 VEH/EQUIP REPAIRS | | | | - |
| 7520 VEH/EQUIP INSURANCE | | | | - |
| 7530 VEH/EQUIP REPLACEMNT | | | | - |
| 7540 VEH/EQUIP RENTAL | | | | - |
| 7550 VEH/EQUIP TOWING | | | | - |
| 7560 VEH/EQUIP GEN SUPPL | | | | - |
| 7570 VEH/EQUIP TOOLS | | | | - |
| 8000 OPERATIONAL EQUIP | 153 | | | - |
| 8010 OPERATIONAL MAT/SUPP | 1,473 | | | - |
| 8020 MAINTENANCE EQUIP | | | | - |
| 8025 COMMUNITY EVENTS | | | | - |
| 8030 MAINTENANCE MAT/SUPP | | | | - |
| 8050 COST OF SALES | | | | - |
| 8080 STREET LIGHTS | | | | - |
| 8090 UNIFORMS/CLOTHING | 268 | | | - |
| 8100 PROFESSIONAL SERVICE | 3,598 | | | - |
| 8110 CONTRACTS/AGREEMENTS | 978 | | | - |
| 8120 LEASES | | | | - |
| 8130 LICENSES/PERMITS | | | | - |
| 8135 REGULATORY FEES | | | | - |
| 8140 EASEMENTS/ROW COSTS | | | | - |
| 8150 GRANTS TO ORGANIZATIONS | | | | - |
| 8195 WATER SUPPLY & HYDR | | | | - |
| 9010 INT SHRT TERM BORROW | | | | - |
| HST ADJUSTMENT | | | | - |
| Requested Budget | \$ 200,064 | \$ 131,168 | \$ 223,608 | \$ 92,441 |
| % INCREASE (DECREASE) | | | | 70.5% |

| Facilities - CBU Arena Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|---|-------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 120,713 | \$ 235,233 | \$ 114,826 | \$ (120,407) |
| 6010 BENEFITS | 29,298 | 41,715 | 24,120 | (17,595) |
| 6011 MISC. BENEFITS | | | | - |
| 6020 TRAINING/EDUCATION | | | | - |
| 6030 TRAVEL/CONFERENCES | | | | - |
| 6040 PROF MEM/DUES & FEES | 300 | | | - |
| 6050 OFFICE SUPPLIES | 250 | 500 | | (500) |
| 6060 OFFICE EQUIPMENT | | | | - |
| 6070 PHOTOCOPY SUPPLIES | | | | - |
| 6080 ADVERTISING | | | | - |
| 6090 POSTAGE | | | | - |
| 6100 COURIER | 525 | | | - |
| 6110 TELEPHONE/FAX | 1,000 | 1,500 | | (1,500) |
| 6120 PUBL./SUBSCRIPTIONS | | | | - |
| 6130 COMPUTER HARDWARE | | | | - |
| 6140 COMPUTER SOFTWARE | | | | - |
| 6150 MEETING EXPENSES | | | | - |
| 6160 LIABILITY INSURANCE | | | | - |
| 6180 COST RECOVERY | | | | - |
| 7000 HEAT | 25,062 | 4,500 | 15,000 | 10,500 |
| 7010 ELECTRICAL | 69,735 | 75,000 | 75,000 | - |
| 7020 WATER | 2,500 | 6,000 | 4,000 | (2,000) |
| 7030 BLDG/FACILITY MAINT | 5,820 | 12,500 | 10,000 | (2,500) |
| 7040 BLDG/FACILITY REPAIR | 5,554 | 2,500 | 2,500 | - |
| 7050 BLDG/FACILITY INS | | | | - |
| 7060 BLDG/FACILITY RENOV | | | | - |
| 7070 BLDG/FACILITY RENTAL | | | | - |
| 7080 PLANT MAINTENANCE | 11,640 | 15,000 | 15,000 | - |
| 7090 PLANT REPAIRS | | | | - |
| 7100 MAINT. TOOLS/EQUIP | | | | - |
| 7110 SECURITY | 600 | | | - |
| 7120 PROPERTY TAXES | | | | - |
| 7130 DEMOLITION | | | | - |
| 7500 VEH/EQUIP MAINT. | 1,500 | | | - |
| 7505 GASOLINE AND DIESEL | | | | - |
| 7510 VEH/EQUIP REPAIRS | 2,500 | | | - |
| 7520 VEH/EQUIP INSURANCE | | | | - |
| 7530 VEH/EQUIP REPLACEMNT | | | | - |
| 7540 VEH/EQUIP RENTAL | | | | - |
| 7550 VEH/EQUIP TOWING | | | | - |
| 7560 VEH/EQUIP GEN SUPPL | | | | - |
| 7570 VEH/EQUIP TOOLS | | | | - |
| 8000 OPERATIONAL EQUIP | 500 | | | - |
| 8010 OPERATIONAL MAT/SUPP | 12,436 | 15,000 | 15,000 | - |
| 8020 MAINTENANCE EQUIP | | | | - |
| 8025 COMMUNITY EVENTS | | | | - |
| 8030 MAINTENANCE MAT/SUPP | | | | - |
| 8050 COST OF SALES | 5,000 | | | - |
| 8080 STREET LIGHTS | | | | - |
| 8090 UNIFORMS/CLOTHING | 200 | 1,000 | 1,000 | - |
| 8100 PROFESSIONAL SERVICE | | | | - |
| 8110 CONTRACTS/AGREEMENTS | | | | - |
| 8120 LEASES | | | | - |
| 8130 LICENSES/PERMITS | | | | - |
| 8135 REGULATORY FEES | | | | - |
| 8140 EASEMENTS/ROW COSTS | | | | - |
| 8150 GRANTS TO ORGANIZATIONS | | | | - |
| 8195 WATER SUPPLY & HYDR | | | | - |
| 9010 INT SHRT TERM BORROW | | | | - |
| HST ADJUSTMENT | | | | - |
| Requested Budget | \$ 295,134 | \$ 410,448 | \$ 276,446 | \$ (134,002) |
| % INCREASE (DECREASE) | | | | -32.6% |

| Facilities - Bayplex Arena Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|---|-------------------|--------------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 606 | \$ - | \$ - | \$ - |
| 6010 BENEFITS | | - | - | - |
| 6011 MISC. BENEFITS | | - | - | - |
| 6020 TRAINING/EDUCATION | | - | - | - |
| 6030 TRAVEL/CONFERENCES | | - | - | - |
| 6040 PROF MEM/DUES & FEES | 105 | - | - | - |
| 6050 OFFICE SUPPLIES | | - | - | - |
| 6060 OFFICE EQUIPMENT | | - | - | - |
| 6070 PHOTOCOPY SUPPLIES | | - | - | - |
| 6080 ADVERTISING | | - | - | - |
| 6090 POSTAGE | | - | - | - |
| 6100 COURIER | | - | - | - |
| 6110 TELEPHONE/FAX | | - | - | - |
| 6120 PUBL./SUBSCRIPTIONS | | - | - | - |
| 6130 COMPUTER HARDWARE | | - | - | - |
| 6140 COMPUTER SOFTWARE | | - | - | - |
| 6150 MEETING EXPENSES | | - | - | - |
| 6160 LIABILITY INSURANCE | | - | - | - |
| 6180 COST RECOVERY | | - | - | - |
| 7000 HEAT | | - | 5,000 | 5,000 |
| 7010 ELECTRICAL | 14,933 | - | 10,000 | 10,000 |
| 7020 WATER | 10,325 | - | 5,000 | 5,000 |
| 7030 BLDG/FACILITY MAINT | | - | - | - |
| 7040 BLDG/FACILITY REPAIR | 9,950 | - | - | - |
| 7050 BLDG/FACILITY INS | | - | - | - |
| 7060 BLDG/FACILITY RENOV | | - | - | - |
| 7070 BLDG/FACILITY RENTAL | | - | - | - |
| 7080 PLANT MAINTENANCE | | - | - | - |
| 7090 PLANT REPAIRS | | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | | - | - | - |
| 7110 SECURITY | 31,203 | - | 10,000 | 10,000 |
| 7120 PROPERTY TAXES | | - | - | - |
| 7130 DEMOLITION | | - | - | - |
| 7500 VEH/EQUIP MAINT. | | - | - | - |
| 7505 GASOLINE AND DIESEL | | - | - | - |
| 7510 VEH/EQUIP REPAIRS | | - | - | - |
| 7520 VEH/EQUIP INSURANCE | | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | | - | - | - |
| 7540 VEH/EQUIP RENTAL | | - | - | - |
| 7550 VEH/EQUIP TOWING | | - | - | - |
| 7560 VEH/EQUIP GEN SUPPL | | - | - | - |
| 7570 VEH/EQUIP TOOLS | | - | - | - |
| 8000 OPERATIONAL EQUIP | | - | - | - |
| 8010 OPERATIONAL MAT/SUPP | 1,231 | - | - | - |
| 8020 MAINTENANCE EQUIP | | - | - | - |
| 8025 COMMUNITY EVENTS | | - | - | - |
| 8030 MAINTENANCE MAT/SUPP | | - | - | - |
| 8050 COST OF SALES | | - | - | - |
| 8080 STREET LIGHTS | | - | - | - |
| 8090 UNIFORMS/CLOTHING | | - | - | - |
| 8100 PROFESSIONAL SERVICE | | - | - | - |
| 8110 CONTRACTS/AGREEMENTS | 16,126 | - | 10,000 | 10,000 |
| 8120 LEASES | | - | - | - |
| 8130 LICENSES/PERMITS | | - | - | - |
| 8135 REGULATORY FEES | | - | - | - |
| 8140 EASEMENTS/ROW COSTS | | - | - | - |
| 8150 GRANTS TO ORGANIZATIONS | | - | - | - |
| 8195 WATER SUPPLY & HYDR | | - | - | - |
| 9010 INT SHRT TERM BORROW | | - | - | - |
| HST ADJUSTMENT | | - | - | - |
| Requested Budget | \$ 84,478 | \$ - | \$ 40,000 | \$ 40,000 |
| % INCREASE (DECREASE) | | | | |

| Facilities Budget 2019-20 | | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---------------------------------|-----------------------|--|---------------------|--------------------------------|------------------------|
| Facilities Revenue | | | | | |
| 4808 | Advertising | \$ 11,850 | \$ 15,000 | \$ 17,500 | \$ 2,500 |
| 5001 | Ice Rentals | 724,212 | 830,000 | 805,000 | (25,000) |
| 5002 | Public Skating | 1,438 | - | - | - |
| 5003 | High School Hockey | - | - | - | - |
| 5004 | Arena Rental | 141,943 | 130,000 | 170,000 | 40,000 |
| 5005 | Gym Rental | 16,217 | - | - | - |
| 5006 | Canteen Sales | 711,565 | 855,000 | 850,000 | (5,000) |
| 5009 | Major Events | 168,552 | 125,000 | 125,000 | - |
| 5010 | Other Revenue | 304,360 | 85,000 | 100,000 | 15,000 |
| 5032 | Special Event Revenue | - | - | - | - |
| 5033 | Equipment Rentals | - | - | 10,000 | 10,000 |
| 5034 | Facilities Rental | 4,043 | - | - | - |
| Total Facilities Revenue | | \$ 2,084,181 | \$ 2,040,000 | \$ 2,077,500 | \$ 37,500 |
| % Increase (Decrease) | | | | | 1.8% |
| CENTER 200 | | | | | |
| 4808 | Advertising | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ - |
| 5001 | Ice Rentals | 262,333 | 300,000 | 270,000 | (30,000) |
| 5002 | Public Skating | - | - | - | - |
| 5003 | High School Hockey | - | - | - | - |
| 5004 | Arena Rental | 100,000 | 70,000 | 100,000 | 30,000 |
| 5005 | Gym Rental | - | - | - | - |
| 5006 | Canteen Sales | 707,174 | 840,000 | 840,000 | - |
| 5009 | Major Events | 168,552 | 125,000 | 125,000 | - |
| 5010 | Other Revenue | 293,157 | 50,000 | 75,000 | 25,000 |
| 5032 | Special Event Revenue | - | - | - | - |
| 5033 | Equipment Rentals | - | - | 10,000 | 10,000 |
| 5034 | Facilities Rental | - | - | - | - |
| Total Center 200 | | \$ 1,541,216 | \$ 1,395,000 | \$ 1,430,000 | \$ 35,000 |
| ARENA COUNTY | | | | | |
| 4808 | Advertising | \$ 1,850 | \$ 5,000 | \$ 7,500 | \$ 2,500 |
| 5001 | Ice Rentals | 241,748 | 285,000 | 285,000 | - |
| 5002 | Public Skating | - | - | - | - |
| 5003 | High School Hockey | - | - | - | - |
| 5004 | Arena Rental | 12,900 | - | - | - |
| 5005 | Gym Rental | - | - | - | - |
| 5006 | Canteen Sales | 4,391 | 15,000 | 10,000 | (5,000) |
| 5009 | Major Events | - | - | - | - |
| 5010 | Other Revenue | 11,203 | 25,000 | 15,000 | (10,000) |
| 5032 | Special Event Revenue | - | - | - | - |
| 5033 | Equipment Rentals | - | - | - | - |
| 5034 | Facilities Rental | 4,043 | - | - | - |
| Total County Arena | | \$ 276,136 | \$ 330,000 | \$ 317,500 | \$ (12,500) |
| ARENA CBU / CENTENNIAL | | | | | |
| 4808 | Advertising | \$ - | \$ - | \$ - | \$ - |
| 5001 | Ice Rentals | 220,131 | 245,000 | 250,000 | 5,000 |
| 5002 | Public Skating | 1,438 | - | - | - |
| 5003 | High School Hockey | - | - | - | - |
| 5004 | Arena Rental | 29,043 | 60,000 | 70,000 | 10,000 |
| 5005 | Gym Rental | 16,217 | - | - | - |
| 5006 | Canteen Sales | - | - | - | - |
| 5009 | Major Events | - | - | - | - |
| 5010 | Other Revenue | - | 10,000 | 10,000 | - |
| 5032 | Special Event Revenue | - | - | - | - |
| 5033 | Equipment Rentals | - | - | - | - |
| 5034 | Facilities Rental | - | - | - | - |
| Total Centennial Arena | | \$ 266,830 | \$ 315,000 | \$ 330,000 | \$ 15,000 |
| ARENA BAYPLEX | | | | | |
| 4808 | Advertising | \$ - | \$ - | \$ - | \$ - |
| 5001 | Ice Rentals | - | - | - | - |
| 5002 | Public Skating | - | - | - | - |
| 5003 | High School Hockey | - | - | - | - |
| 5004 | Arena Rental | - | - | - | - |
| 5005 | Gym Rental | - | - | - | - |
| 5006 | Canteen Sales | - | - | - | - |
| 5009 | Major Events | - | - | - | - |
| 5010 | Other Revenue | - | - | - | - |
| 5032 | Special Event Revenue | - | - | - | - |
| 5033 | Equipment Rentals | - | - | - | - |
| 5034 | Facilities Rental | - | - | - | - |
| Total Centennial Arena | | \$ - | \$ - | \$ - | \$ - |

| Recreation Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|--------------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 668,983 | \$ 691,438 | \$ 713,751 | \$ 22,314 |
| 6010 BENEFITS | 141,693 | 146,648 | 149,696 | 3,049 |
| 6011 STUDENT WAGES & BENEFITS | 236,426 | 320,000 | 320,000 | - |
| 6020 TRAINING/EDUCATION | 14,060 | 16,000 | 16,000 | - |
| 6030 TRAVEL/CONFERENCES | 31,062 | 35,000 | 35,000 | - |
| 6040 PROF MEM/DUES & FEES | 3,225 | 3,500 | 3,500 | - |
| 6050 OFFICE SUPPLIES | 7,569 | 8,000 | 8,000 | - |
| 6060 OFFICE EQUIPMENT | 7,177 | 8,000 | 8,000 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | 69,166 | 70,000 | 70,000 | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 9,724 | 11,000 | 11,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | 262 | 200 | 200 | - |
| 6130 COMPUTER HARDWARE | 5,629 | 7,000 | 7,000 | - |
| 6140 COMPUTER SOFTWARE | - | - | - | - |
| 6150 MEETING EXPENSES | - | - | - | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | - | - | - | - |
| 7010 ELECTRICAL | - | - | - | - |
| 7020 WATER | - | - | - | - |
| 7030 BLDG/FACILITY MAINT | - | - | - | - |
| 7040 BLDG/FACILITY REPAIR | - | - | - | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | - | - | - | - |
| 7070 BLDG/FACILITY RENTAL | 43,026 | 46,000 | 46,000 | - |
| 7080 PLANT MAINTENANCE | - | - | - | - |
| 7090 PLANT REPAIRS | - | - | - | - |
| 7100 MAINT. TOOLS/EQUIP | - | - | - | - |
| 7110 SECURITY | - | - | - | - |
| 7120 PROPERTY TAXES | - | - | - | - |
| 7130 DEMOLITION | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE AND DIESEL | - | - | - | - |
| 7510 VEH/EQUIP REPAIRS | - | - | - | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMENT | - | - | - | - |
| 7540 VEH/EQUIP RENTAL | - | - | - | - |
| 7550 VEH/EQUIP TOWING | - | - | - | - |
| 7560 VEH/EQUIP GEN SUPPLY | - | - | - | - |
| 7570 VEH/EQUIP TOOLS | - | - | - | - |
| 8000 OPERATIONAL MATERIAL & SUPPLY | 171,435 | 175,000 | 175,000 | - |
| 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 8020 MAINTENANCE EQUIPMENT | - | - | - | - |
| 8025 COMMUNITY EVENTS | 330,482 | 334,615 | 334,615 | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8050 COST OF SALES | - | - | - | - |
| 8080 STREET LIGHTS | - | - | - | - |
| 8090 UNIFORMS/CLOTHING | - | - | - | - |
| 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 8110 CONTRACTS/AGREEMENTS | - | - | - | - |
| 8120 LEASES | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8140 EASEMENTS/ROW COSTS | - | - | - | - |
| 8150 SCHOLARSHIPS | 20,000 | 20,000 | 20,000 | - |
| 8160 SPECIAL EVENTS & FESTIVALS | 331,110 | 356,562 | 356,562 | - |
| 8170 OPERATING GRANTS POLICY | 404,011 | 380,500 | 380,500 | - |
| Requested Budget | \$ 2,495,041 | \$ 2,629,463 | \$ 2,654,825 | \$ 25,362 |

| Recreation Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|--------------------------------------|--|---------------------------|---|--------------------------------|
| 5031 PROGRAM REVENUE | \$ 30,000 | \$ 30,000 | \$ 30,000 | \$ - |
| 5034 FACILITY RENTALS | 10,140 | 10,000 | 10,000 | - |
| Total Recreation Revenue | \$ 40,140 | \$ 40,000 | \$ 40,000 | \$ - |
| % Increase (Decrease) | | | | 0.0% |

| POLICE SERVICES BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| WAGES, SALARIES & BENEFITS | | | | |
| 6000 WAGES/SALARIES | \$ 22,835,081 | \$ 22,835,081 | \$ 23,415,661 | \$ 580,579 |
| 6010 BENEFITS | 4,178,630 | 4,178,629 | 4,292,509 | 113,880 |
| TOTAL WAGES, SALARIES & BENEFITS | 27,352,189 | 27,013,711 | 27,708,169 | 694,459 |
| 6011 WAGES, SALARIES & BENEFIT RECOVERY | | | | |
| PROVINCIAL (19 Officers) | (1,900,000) | (1,900,000) | (1,900,000) | - |
| MEMBERTOU POLICING | (909,754) | (909,754) | (925,714) | (15,960) |
| OTHER PARTNERSHIPS | (890,000) | (890,000) | (890,000) | - |
| Total 6011 WAGES/BENEFIT RECOVERY | (3,699,754) | (3,699,754) | (3,715,714) | (15,960) |
| TOTAL WAGES, SALARIES & BENEFITS, NET OF RECOVERY | 23,652,435 | 23,313,957 | 23,992,455 | 678,499 |
| 6020 TRAINING/EDUCATION | 162,927 | 142,927 | 177,520 | 34,593 |
| 6030 TRAVEL/CONFERENCES | 72,000 | 105,000 | 105,000 | - |
| 6040 PROF MEM/DUES & FEES | 3,000 | 5,000 | 5,000 | - |
| 6050 OFFICE SUPPLIES | 42,000 | 48,000 | 48,000 | - |
| 6060 OFFICE EQUIPMENT | 51,000 | 55,000 | 55,000 | - |
| 6070 PHOTOCOPY SUPPLIES | 16,000 | 18,000 | 18,000 | - |
| 6080 ADVERTISING | 5,000 | 5,000 | 5,000 | - |
| 6090 POSTAGE & COURIER | 10,500 | 7,000 | 7,000 | - |
| 6110 TELEPHONE/FAX | 275,000 | 275,000 | 275,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | 8,000 | 4,000 | 4,000 | - |
| 6130 COMPUTER HARDWARE | 138,000 | 132,000 | 132,000 | - |
| 6140 COMPUTER SOFTWARE | 192,000 | 240,000 | 240,000 | - |
| 6150 MEETING EXPENSES | 14,322 | 17,000 | 17,000 | - |
| 6160 LIABILITY INSURANCE* | - | - | - | - |
| 6170 PROMOTION | 14,000 | 11,000 | 11,000 | - |
| 6180 OTHER COST RECOVERY MEMBERTOU | (161,271) | (161,271) | (144,698) | 16,573 |
| 7000 HEAT | 47,000 | 47,000 | 47,000 | - |
| 7010 ELECTRICAL | 115,000 | 115,000 | 115,000 | - |
| 7020 WATER | 8,000 | 8,000 | 8,000 | - |
| 7030 BLDG/FACILITY MAINT | 53,000 | 83,000 | 83,000 | - |
| 7040 BLDG/FACILITY REPAIR | 10,000 | 15,000 | 15,000 | - |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | 6,000 | 20,000 | 20,000 | - |
| 7070 BLDG/FACILITY RENTAL | 64,000 | 64,000 | 64,000 | - |
| 7110 SECURITY | 3,700 | 3,700 | 3,700 | - |
| 7500 VEHICLE/EQUIP MAINTENANCE | 2,500 | - | 10,000 | 10,000 |
| 7505 GASOLINE & DIESEL | 424,000 | 375,000 | 405,000 | 30,000 |
| 7510 VEH/EQUIP REPAIRS | 287,717 | 287,717 | 287,717 | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMENT | 500,000 | 580,000 | 580,000 | - |
| 7540 VEH/EQUIP RENTAL | 1,500 | 2,000 | 2,000 | - |
| 7550 VEH/EQUIP TOWING | 500 | 5,000 | 5,000 | - |
| 7560 VEH/EQUIP GEN SUPPL | - | 10,000 | - | (10,000) |
| 8000 OPERATIONAL EQUIP | 111,220 | 191,220 | 135,000 | (56,220) |
| 8010 OPERATIONAL MAT/SUPP | 101,373 | 181,373 | 135,000 | (46,373) |
| 8020 MAINTENANCE EQUIP. | 3,570 | 3,570 | 7,570 | 4,000 |
| 8030 MAINTENANCE MAT/SUPP | 3,700 | 4,000 | - | (4,000) |
| 8040 COMM EQUIPMENT LINES | 5,500 | 7,500 | 7,500 | - |
| 8090 UNIFORMS/CLOTHING | 142,000 | 162,000 | 200,000 | 38,000 |
| 8100 PROFESSIONAL SERVICE | 95,000 | 95,000 | 95,000 | - |
| 8110 CONTRACTS & AGREEMENTS | 137,000 | 137,000 | 137,000 | - |
| 8120 LEASES | - | - | - | - |
| 8125 MAJOR INVESTIGATIONS | 129,168 | 129,168 | 129,168 | - |
| 8130 LICENSES/PERMITS | 500 | 3,000 | 3,000 | - |
| 8150 GRANTS/SUBS TO ORG | 170,000 | 170,000 | 170,000 | - |
| Requested Budget | \$ 26,916,861 | \$ 26,916,861 | \$ 27,611,932 | \$ 695,072 |
| % Increase (Decrease) | | | | 2.6% |

| POLICE SERVICES BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|--|---------------------------|---|--------------------------------|
| | | | | |
| | | | | |
| 4751 RECORDS INQUIRIES | \$ 138,385 | \$ 14,808 | \$ 140,000 | \$ 125,192 |
| 5151 FINES | 266,136 | 358,562 | 275,000 | (83,562) |
| Total Police Services Revenue | \$ 404,521 | \$ 373,370 | \$ 415,000 | \$ 41,630 |
| | | | | |
| % Increase (Decrease) | | | | 11.1% |

2019-2020 Proposed Police Budget:

Motion:

Moved by Commissioner George MacDonald, seconded by Commissioner Gillis, that the proposed 2019-2020 Police Services Operating Budget be recommended to Council for approval.

Motion Carried.

| CONDITIONAL TRANSFERS BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|--|---------------------------|---|--------------------------------|
| C.B./Victoria School Board | \$ 14,179,424 | \$ 14,198,184 | \$ 14,478,442 | \$ 280,258 |
| Island Housing Authority(CBIHA) | 1,868,648 | 1,839,719 | 1,922,839 | 83,120 |
| Correctional Costs (Provincial) | 1,083,287 | 1,095,286 | 1,094,120 | (1,167) |
| Regional Library | 659,902 | 670,000 | 702,000 | 32,000 |
| Property Assessment Cost | 1,380,720 | 1,373,811 | 1,401,287 | 27,476 |
| Business Improvement Commissions | 97,043 | 97,043 | 97,102 | 59 |
| Requested Budget | \$ 19,269,024 | \$ 19,274,044 | \$ 19,695,789 | \$ 421,746 |
| % INCREASE (DECREASE) | | | | 2.2% |
| | | | | |
| | | | | |
| | | | | |
| FISCAL BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
| Short Term Interest | \$ 355,876 | \$ 350,000 | \$ 350,000 | \$ - |
| Bank Charges | 76,018 | 95,000 | 95,000 | - |
| Interest on Debt | 1,396,121 | 1,396,121 | 1,487,256 | 91,135 |
| Principal on Debt | 9,891,341 | 9,891,341 | 10,110,068 | 218,727 |
| Allowance for Uncollectible Taxes | 700,000 | 700,000 | 600,000 | (100,000) |
| Appropriation to Capital | 90,000 | 90,000 | 90,000 | - |
| Amortization of bond discount | 98,000 | 98,000 | 78,000 | (20,000) |
| Requested Budget | \$ 12,607,356 | \$ 12,620,462 | \$ 12,810,324 | \$ 189,862 |
| % INCREASE (DECREASE) | | | | 1.5% |

| FIRE SERVICES BUDGET 2019-2020 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|-----------------------------------|---|----------------------|-----------------------------|------------------------|
| 6000 WAGES/SALARIES | \$ 5,749,779 | \$ 5,749,581 | \$ 5,906,875 | \$ 157,294 |
| 6010 BENEFITS | 1,020,649 | 1,118,299 | 1,150,096 | 31,797 |
| 6011 MISCELLANEOUS BENEFITS | 133,248 | 132,352 | 108,112 | (24,240) |
| 6020 TRAINING/EDUCATION | 203,056 | 207,200 | 217,200 | 10,000 |
| 6030 TRAVEL/CONFERENCES | 43,729 | 55,900 | 65,900 | 10,000 |
| 6040 PROF MEM/DUES & FEES | 11,261 | 11,733 | 11,733 | - |
| 6050 OFFICE SUPPLIES | 10,893 | 12,100 | 12,100 | - |
| 6060 OFFICE EQUIPMENT | 6,350 | 12,950 | 12,950 | - |
| 6070 PHOTOCOPYING SUPPLIES | - | 500 | - | (500) |
| 6080 ADVERTISING | 6,357 | 5,350 | 5,350 | - |
| 6090 POSTAGE | - | - | - | - |
| 6100 COURIER | 397 | 450 | - | (450) |
| 6110 TELEPHONE/FAX | 36,672 | 44,997 | 44,997 | - |
| 6120 PUBL./SUBSCRIPTIONS | 1,124 | 2,700 | 2,700 | - |
| 6130 COMPUTER HARDWARE | 1,622 | 11,507 | 11,507 | - |
| 6140 COMPUTER SOFTWARE | - | 16,006 | 16,006 | - |
| 6150 MEETING EXPENSES | 4,342 | 4,404 | 4,404 | - |
| 6160 LIABILITY INSURANCE | - | - | - | - |
| 6170 PROMOTION | 28,376 | 39,000 | 39,000 | - |
| 6180 COST RECOVERY | - | - | - | - |
| 7000 HEAT | 100,017 | 102,352 | 102,352 | - |
| 7010 ELECTRICAL | 73,850 | 64,535 | 64,535 | - |
| 7020 WATER | 24,558 | 24,523 | 25,405 | 883 |
| 7030 BLDG/FACILITY MAINT | 45,938 | 63,731 | 63,731 | - |
| 7040 BLDG/FACILITY REPAIR | 221,725 | 225,570 | 22,253 | (203,318) |
| 7050 BLDG/FACILITY INS | - | - | - | - |
| 7060 BLDG/FACILITY RENOV | 7,893 | 10,000 | 10,000 | - |
| 7070 BLDG/FACILITY RENTAL | - | - | - | - |
| 7080 PLANT MAINTENANCE | - | 400 | - | (400) |
| 7500 VEH/EQUIP MAINT. | 215,068 | 170,000 | 192,550 | 22,550 |
| 750S GASOLINE & DIESEL | 76,431 | 79,457 | 79,457 | - |
| 7510 VEH/EQUIP REPAIRS | 765 | 4,000 | 4,000 | - |
| 7520 VEH/EQUIP INSURANCE | - | - | - | - |
| 7530 VEH/EQUIP REPLACEMNT | 94,334 | 85,000 | 87,500 | 2,500 |
| 7540 VEH/EQUIP RENTAL | 1,401 | 204 | - | (204) |
| 7550 VEH/EQUIP TOWING | 940 | 2,000 | 2,000 | - |
| 7560 VEH/EQUIP GEN SUPPL | 8,932 | 16,000 | 16,000 | - |
| 8000 OPERATIONAL EQUIPMENT | 383,901 | 359,000 | 370,238 | 11,238 |
| 8010 OPERATIONAL MAT/SUPP | 43,468 | 45,870 | 45,870 | - |
| 8020 MAINTENANCE EQUIPMENT | 33,562 | 52,599 | 52,599 | - |
| 8030 MAINTENANCE MAT/SUPP | - | - | - | - |
| 8040 COMM EQUIPMENT LINES | 6,125 | 40,000 | - | (40,000) |
| 8090 UNIFORMS/CLOTHING | 97,090 | 100,452 | 85,277 | (15,175) |
| 8100 PROFESSIONAL SERVICES | 5,852 | 19,338 | 8,538 | (10,800) |
| 8110 CONTRACTS/AGREEMENTS | 91,299 | 234,420 | 90,638 | (143,782) |
| 8120 LEASES | 272,986 | 125,041 | 128,930 | 3,889 |
| 8130 LICENSES/PERMITS | 17,013 | 17,335 | 17,335 | - |
| 8150 GRANTS/USBS TO ORG | 1,707,939 | 1,711,051 | 1,736,487 | 25,436 |
| 819S WATER SUPPLY & HYDR | 7,131,021 | 7,131,023 | 7,076,384 | (54,639) |
| TOTAL | \$ 17,919,962 | \$ 18,108,928 | \$ 17,891,006 | \$ (217,922) |
| % Increase (Decrease) | | | | -1.2% |

| | A | B | C | D | E |
|----|---|-------------------------------------|---------------------|--------------------------|---------------------|
| 1 | FINANCE | | | | |
| | (ACCOUNTING, REVENUE, PROCUREMENT & CITIZENS SERVICE CENTRE) | | | | |
| | BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
| 2 | | | | | |
| 3 | 6000 WAGES/SALARIES | \$ 1,889,695 | \$ 1,924,372 | \$ 1,956,213 | \$ 31,841 |
| 4 | 6010 BENEFITS | 368,301 | 367,498 | 378,518 | 11,020 |
| 5 | 6180 COST RECOVERY | (308,465) | (322,150) | (322,150) | - |
| 6 | 6020 TRAINING/EDUCATION | 8,469 | 18,940 | 18,940 | - |
| 7 | 6030 TRAVEL/CONFERENCES | 17,078 | 25,780 | 25,780 | - |
| 8 | 6040 PROF MEM/DUES & FEES | 3,724 | 5,575 | 6,625 | 1,050 |
| 9 | 6050 OFFICE SUPPLIES | 12,776 | 14,500 | 14,500 | - |
| 10 | 6060 OFFICE EQUIPMENT | 16,468 | 14,500 | 14,500 | - |
| 11 | 6080 ADVERTISING | 39,696 | 42,650 | 42,650 | - |
| 12 | 6090 POSTAGE | 164,603 | 161,200 | 166,000 | 4,800 |
| 13 | 6100 COURIER | 31,607 | 26,700 | 31,700 | 5,000 |
| 14 | 6110 TELEPHONE/FAX | 16,796 | 15,920 | 15,900 | (20) |
| 15 | 6130 COMPUTER HARDWARE | 2,496 | 15,400 | 10,500 | (4,900) |
| 16 | 6140 COMPUTER SOFTWARE | 48,000 | 47,000 | 48,000 | 1,000 |
| 17 | 6160 LIABILITY INSURANCE | - | - | - | - |
| 18 | 8010 OPERATIONAL MAT/SUPP | 2,233 | 4,500 | 4,500 | - |
| 19 | 8100 PROFESSIONAL SERVICE | 46,658 | 55,000 | 50,000 | (5,000) |
| 20 | 8110 CONTRACT/AGREEMENTS | 42,256 | 55,935 | 48,650 | (7,285) |
| 21 | 8120 LEASES | 12,508 | 12,360 | 13,100 | 740 |
| 22 | 8180 TAX EXEMPT/WRITEOFF | 133,144 | 40,000 | 140,000 | 100,000 |
| 23 | | | | | |
| 24 | Requested Budget | \$ 2,548,040 | \$ 2,525,680 | \$ 2,663,926 | \$ 138,246 |
| 25 | | | | | |
| 26 | % INCREASE (DECREASE) | | | | 5.5% |

| | A | B | C | D | E |
|----|--|---|---------------------|--------------------------------|------------------------|
| 1 | FINANCE - ACCOUNTING BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
| 2 | | | | | |
| 3 | 6000 WAGES/SALARIES | \$ 788,820 | \$ 823,310 | \$ 824,989 | \$ 1,678 |
| 4 | 6010 BENEFITS | 123,947 | 118,737 | 126,341 | 7,604 |
| 5 | 6180 COST RECOVERY | - | - | - | - |
| 6 | 6020 TRAINING/EDUCATION | 2,078 | 6,500 | 6,500 | - |
| 7 | 6030 TRAVEL/CONFERENCES | 12,581 | 14,100 | 14,100 | - |
| 8 | 6040 PROF MEM/DUES & FEES | 2,804 | 4,250 | 5,300 | 1,050 |
| 9 | 6050 OFFICE SUPPLIES | 1,533 | 4,000 | 4,000 | - |
| 10 | 6060 OFFICE EQUIPMENT | 3,307 | 4,000 | 4,000 | - |
| 11 | 6080 ADVERTISING | (83) | - | - | - |
| 12 | 6090 POSTAGE | - | - | - | - |
| 13 | 6100 COURIER | 401 | 200 | 350 | 150 |
| 14 | 6110 TELEPHONE/FAX | 5,101 | 4,700 | 4,200 | (500) |
| 15 | 6130 COMPUTER HARDWARE | 2,142 | 6,900 | 4,000 | (2,900) |
| 16 | 6140 COMPUTER SOFTWARE | - | - | - | - |
| 17 | 6160 LIABILITY INSURANCE | - | - | - | - |
| 18 | 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 19 | 8100 PROFESSIONAL SERVICE | 46,658 | 55,000 | 50,000 | (5,000) |
| 20 | 8110 CONTRACTS/AGREEMENTS | 141 | - | - | - |
| 21 | 8120 LEASES | 1,299 | 1,800 | 1,800 | - |
| 22 | 8180 TAX EXEMPT WRITE OFF | - | - | - | - |
| 23 | | | | | |
| 24 | Requested Budget | \$ 990,727 | \$ 1,043,497 | \$ 1,045,580 | \$ 2,082 |
| 25 | | | | | |
| 26 | % INCREASE (DECREASE) | | | | 0.2% |
| 27 | | | | | |

| | A | B | C | D | E |
|----|-------------------------------|---------------------|-------------------|-------------------|-------------------|
| 1 | FINANCE - REVENUE | Projected Operating | Budget | Budget | Increase |
| 1 | BUDGET 2019-20 | Results | 2018-19 | Requested | (Decrease) |
| 2 | | 2018-19 | 2018-19 | 2019-20 | |
| 3 | 6000 WAGES/SALARIES | \$ 497,481 | \$ 504,525 | \$ 516,830 | \$ 12,305 |
| 4 | 6010 BENEFITS | 127,680 | 116,967 | 119,929 | 2,961 |
| 5 | 6180 COST RECOVERY | (308,465) | (322,150) | (322,150) | - |
| 6 | 6020 TRAINING/EDUCATION | 68 | 4,790 | 4,790 | - |
| 7 | 6030 TRAVEL/CONFERENCES | 3,787 | 6,000 | 6,000 | - |
| 8 | 6040 PROFESSIONAL MEMBERSHIPS | 300 | 525 | 525 | - |
| 9 | 6050 OFFICE SUPPLIES | 4,868 | 4,500 | 4,500 | - |
| 10 | 6060 OFFICE EQUIPMENT | 7,620 | 4,500 | 4,500 | - |
| 11 | 6080 ADVERTISING | 19,330 | 20,500 | 20,500 | - |
| 12 | 6090 POSTAGE | 101,397 | 98,600 | 101,500 | 2,900 |
| 13 | 6100 COURIER | - | - | - | - |
| 14 | 6110 TELEPHONE/FAX | 5,547 | 5,580 | 5,580 | - |
| 15 | 6130 COMPUTER HARDWARE | 354 | 3,400 | 2,400 | (1,000) |
| 16 | 6140 COMPUTER SOFTWARE | 48,000 | 47,000 | 48,000 | 1,000 |
| 17 | 6160 LIABILITY INSURANCE | - | - | - | - |
| 18 | 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 19 | 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 20 | 8110 CONTRACTS/AGREEMENTS | 34,167 | 43,650 | 38,650 | (5,000) |
| 21 | 8120 LEASES | 4,978 | 4,440 | 5,000 | 560 |
| 22 | 8180 TAX EXEMPT/WRITE OFF | 133,144 | 40,000 | 140,000 | 100,000 |
| 24 | Requested Budget | \$ 680,253 | \$ 582,827 | \$ 696,553 | \$ 113,726 |
| 50 | % INCREASE (DECREASE) | | | | 19.5% |

| | A | B | C | D | E |
|----|---|---|-------------------|--------------------------------|------------------------|
| 1 | FINANCE - PROCUREMENT BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
| 2 | | | | | |
| 3 | 6000 WAGES/SALARIES | \$ 368,532 | \$ 367,297 | \$ 379,589 | \$ 12,291 |
| 4 | 6010 BENEFITS | 76,736 | 80,801 | 80,034 | (767) |
| 5 | 6180 COST RECOVERY | - | - | - | - |
| 6 | 6020 TRAINING/EDUCATION | 6,324 | 6,650 | 6,650 | - |
| 7 | 6030 TRAVEL/CONFERENCES | 710 | 4,680 | 4,680 | - |
| 8 | 6040 PROF MEM/DUES & FEES | 620 | 800 | 800 | - |
| 9 | 6050 OFFICE SUPPLIES | 3,866 | 3,000 | 3,000 | - |
| 10 | 6060 OFFICE EQUIPMENT | 3,498 | 3,000 | 3,000 | - |
| 11 | 6080 ADVERTISING | 19,300 | 21,000 | 21,000 | - |
| 12 | 6090 POSTAGE | - | - | - | - |
| 13 | 6100 COURIER | 149 | 100 | 150 | 50 |
| 14 | 6110 TELEPHONE/FAX | 2,303 | 2,040 | 2,400 | 360 |
| 15 | 6130 COMPUTER HARDWARE | - | 1,700 | 1,700 | - |
| 16 | 6140 COMPUTER SOFTWARE | - | - | - | - |
| 17 | 6160 LIABILITY INSURANCE | - | - | - | - |
| 18 | 8010 OPERATIONAL MAT/SUPP | 2,233 | 4,500 | 4,500 | - |
| 19 | 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 20 | 8110 CONTRACTS/AGREEMENTS | 325 | - | - | - |
| 21 | 8120 LEASES | 2,689 | 2,700 | 2,700 | - |
| 22 | 8180 TAX EXEMPT WRITE OFF | - | - | - | - |
| 23 | | | | | |
| 24 | Requested Budget | \$ 487,284 | \$ 498,268 | \$ 510,202 | \$ 11,934 |
| 25 | | | | | |
| 26 | % INCREASE (DECREASE) | | | | 2.4% |

| | A | B | C | D | E |
|----|---|--|---------------------------|---|--------------------------------|
| | FINANCE - CITIZENS SERVICE CENTRE BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
| 1 | | | | | |
| 2 | | | | | |
| 3 | 6000 WAGES/SALARIES | \$ 234,863 | \$ 229,240 | \$ 234,806 | \$ 5,566 |
| 4 | 6010 BENEFITS | 39,938 | 50,993 | 52,215 | 1,221 |
| 5 | 6180 COST RECOVERY | - | - | - | - |
| 6 | 6020 TRAINING/EDUCATION | - | 1,000 | 1,000 | - |
| 7 | 6030 TRAVEL/CONFERENCES | - | 1,000 | 1,000 | - |
| 8 | 6040 PROF MEM/DUES & FEES | - | - | - | - |
| 9 | 6050 OFFICE SUPPLIES | 2,509 | 3,000 | 3,000 | - |
| 10 | 6060 OFFICE EQUIPMENT | 2,043 | 3,000 | 3,000 | - |
| 11 | 6080 ADVERTISING | 1,150 | 1,150 | 1,150 | - |
| 12 | 6090 POSTAGE | 63,206 | 62,600 | 64,500 | 1,900 |
| 13 | 6100 COURIER | 31,057 | 26,400 | 31,200 | 4,800 |
| 14 | 6110 TELEPHONE/FAX | 3,845 | 3,600 | 3,720 | 120 |
| 15 | 6130 COMPUTER HARDWARE | - | 3,400 | 2,400 | (1,000) |
| 16 | 6140 COMPUTER SOFTWARE | - | - | - | - |
| 17 | 6160 LIABILITY INSURANCE | - | - | - | - |
| 18 | 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 19 | 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 20 | 8110 CONTRACTS/AGREEMENTS | 7,623 | 12,285 | 10,000 | (2,285) |
| 21 | 8120 LEASES | 3,543 | 3,420 | 3,600 | 180 |
| 22 | 8180 TAX EXEMPT/WRITE OFF | - | - | - | - |
| 23 | | | | | |
| 24 | Requested Budget | \$ 389,776 | \$ 401,088 | \$ 411,591 | \$ 10,503 |
| 25 | | | | | |
| 26 | % INCREASE (DECREASE) | | | | 2.6% |

| Technology & Communications Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019- 20 | Increase (Decrease) |
|---|--|---------------------------|--|--------------------------------|
| 6000 WAGES/SALARIES | \$ 540,764 | \$ 541,536 | \$ 564,143 | \$ 22,607 |
| 6010 BENEFITS | 110,729 | 111,065 | 113,831 | 2,766 |
| 6020 TRAINING/EDUCATION | 10,861 | 12,000 | 12,000 | - |
| 6030 TRAVEL/CONFERENCES | 19,809 | 20,000 | 20,000 | - |
| 6040 PROF MEM/DUES & FEES | 654 | 1,000 | 1,000 | - |
| 6050 OFFICE SUPPLIES | 791 | 3,000 | 2,000 | (1,000) |
| 6060 OFFICE EQUIPMENT | 2,000 | 3,000 | 3,000 | - |
| 6070 PHOTOCOPY SUPPLIES | - | - | - | - |
| 6080 ADVERTISING | | 500 | 500 | - |
| 6100 COURIER | 100 | 300 | 300 | - |
| 6110 TELEPHONE / NETWORKS | 51,383 | 60,000 | 61,200 | 1,200 |
| 6120 PUBL/SUBSCRIPTIONS | 200 | 1,000 | 1,000 | - |
| 6130 COMPUTER HARDWARE | 129,239 | 130,000 | 130,000 | - |
| 6140 COMPUTER SOFTWARE | 174,069 | 175,000 | 178,500 | 3,500 |
| 6150 MEETING EXPENSE | 469 | 500 | 500 | - |
| 8110 CONTRACTS / AGREEMENTS | 36,599 | 40,000 | 40,000 | - |
| 8120 LEASES SAP | 102,000 | 102,000 | 106,121 | 4,121 |
| 8130 LICENSES/PERMITS | 100,980 | 100,980 | 105,060 | 4,080 |
| Requested Budget | \$ 1,280,647 | \$ 1,301,881 | \$ 1,339,154 | \$ 37,273 |
| % Increase (Decrease) | | | | 2.9% |

| Municipal Clerk Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 269,874 | \$ 269,874 | \$ 279,146 | \$ 9,272 |
| 6010 BENEFITS | 56,881 | 56,881 | 58,284 | 1,403 |
| 6020 TRAINING/EDUCATION | 5,500 | 5,500 | 5,500 | - |
| 6030 TRAVEL/CONFERENCES | 6,500 | 6,500 | 6,500 | - |
| 6040 PROF MEM/DUES & FEES | 654 | 1,000 | 1,000 | - |
| 6050 OFFICE SUPPLIES | 2,928 | 4,700 | 4,000 | (700) |
| 6060 OFFICE EQUIPMENT | 2,783 | 10,000 | 6,500 | (3,500) |
| 6070 PHOTOCOPY SUPPLIES | 24,000 | 24,000 | 25,500 | 1,500 |
| 6080 ADVERTISING | - | 750 | 750 | - |
| 6100 COURIER | 300 | 750 | 750 | - |
| 6110 TELEPHONE/FAX | 3,500 | 3,500 | 3,500 | - |
| 6120 PUBL/SUBSCRIPTIONS | 1,800 | 1,800 | 1,800 | - |
| 6130 COMPUTER HARDWARE | 3,596 | 6,000 | 4,500 | (1,500) |
| 6140 COMPUTER SOFTWARE | 10,091 | 12,000 | 12,000 | - |
| 6150 MEETING EXPENSE | 13,500 | 13,500 | 14,500 | 1,000 |
| 8110 CONTRACTS AND AGREEMENTS (ELECTIONS) | 120,000 | 120,000 | 120,000 | - |
| Requested Budget | \$ 521,907 | \$ 536,755 | \$ 544,229 | \$ 7,475 |
| % Increase (Decrease) | | | | 1.4% |

| Administration Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 366,530 | \$ 357,587 | \$ 364,126 | \$ 6,538 |
| 6010 BENEFITS | 57,248 | 63,779 | 64,522 | 743 |
| 6020 TRAINING/EDUCATION | 1,095 | 4,800 | 4,800 | - |
| 6030 TRAVEL/CONFERENCES | 30,000 | 36,500 | 36,000 | (500) |
| 6040 PROF MEM/DUES & FEES | 2,662 | 2,600 | 2,700 | 100 |
| 6050 OFFICE SUPPLIES | 2,800 | 2,800 | 2,800 | - |
| 6060 OFFICE EQUIPMENT | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 4,000 | 4,000 | 4,000 | - |
| 6120 PUBL/SUBSCRIPTIONS | 752 | 475 | 475 | - |
| 6130 COMPUTER HARDWARE | - | 1,000 | - | (1,000) |
| 6140 COMPUTER SOFTWARE | 2,920 | - | - | - |
| 6150 MEETING EXPENSE | 15,000 | 2,920 | 3,500 | 580 |
| 6170 PROMOTION | - | 15,000 | 15,000 | - |
| 8100 PROFESSIONAL SERVICE | 72,864 | 125,000 | 105,000 | (20,000) |
| 8150 GRANTS/SUBSIDY TO ORGS | 260,004 | 467,518 | 480,000 | 12,482 |
| 8160 CHARITABLE DONATIONS | - | - | - | - |
| Requested Budget | \$ 815,875 | \$ 1,083,979 | \$ 1,082,923 | \$ (1,057) |
| % INCREASE (DECREASE) | | | | -0.1% |

| Administration - CAO Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 295,776 | \$ 263,485 | \$ 272,539 | \$ 9,054 |
| 6010 BENEFITS | 43,738 | 45,123 | 46,307 | 1,184 |
| 6020 TRAINING/EDUCATION | 1,095 | 3,300 | 3,300 | - |
| 6030 TRAVEL/CONFERENCES | 15,000 | 21,500 | 21,000 | (500) |
| 6040 PROF MEM/DUES & FEES | 1,821 | 1,700 | 1,800 | 100 |
| 6050 OFFICE SUPPLIES | 2,713 | 2,800 | 2,800 | - |
| 6060 OFFICE EQUIPMENT | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 2,914 | 3,000 | 3,000 | - |
| 6120 PUBLICATIONS/SUBSCRIPTIONS | 264 | 200 | 200 | - |
| 6130 COMPUTER HARDWARE | - | - | - | - |
| 6140 COMPUTER SOFTWARE | 2,855 | - | - | - |
| 6150 MEETING EXPENSE | 7,592 | 1,920 | 2,500 | 580 |
| 6170 PROMOTION | - | 5,000 | 5,000 | - |
| 8100 PROFESSIONAL SERVICE | 47,864 | 100,000 | 80,000 | (20,000) |
| 8150 GRANTS/SUBSIDY TO ORGS | - | - | - | - |
| 8160 CHARITABLE DONATIONS | - | - | - | - |
| Requested Budget | \$ 421,631 | \$ 448,028 | \$ 438,446 | \$ (9,582) |
| % INCREASE (DECREASE) | | | | -2.1% |

| Administration - Economic Development Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (decrease) |
|---|--|-----------------------|---------------------------------|----------------------------|
| 6000 WAGES/SALARIES | \$ 70,754 | \$ 94,103 | \$ 91,587 | \$ (2,516) |
| 6010 BENEFITS | 13,510 | 18,656 | 18,215 | (441) |
| 6020 TRAINING/EDUCATION | - | 1,500 | 1,500 | - |
| 6030 TRAVEL/CONFERENCES | 15,000 | 15,000 | 15,000 | - |
| 6040 PROF MEM/DUES & FEES | 841 | 900 | 900 | - |
| 6050 OFFICE SUPPLIES | 87 | - | - | - |
| 6060 OFFICE EQUIPMENT | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 1,086 | 1,000 | 1,000 | - |
| 6120 PUBL/SUBSCRIPTIONS | 488 | 275 | 275 | - |
| 6130 COMPUTER HARDWARE | - | 1,000 | - | (1,000) |
| 6140 COMPUTER SOFTWARE | 65 | - | - | - |
| 6150 MEETING EXPENSE | 7,408 | 1,000 | 1,000 | - |
| 6170 PROMOTION | - | 10,000 | 10,000 | - |
| 8100 PROFESSIONAL SERVICE | 25,000 | 25,000 | 25,000 | - |
| 8150 GRANTS/SUBSIDY TO ORGS | 260,004 | 467,518 | 480,000 | 12,482 |
| 8160 CHARITABLE DONATIONS | - | - | - | - |
| Requested Budget | \$ 394,244 | \$ 635,952 | \$ 644,477 | \$ 8,525 |
| % INCREASE (DECREASE) | | | | 1.3% |

Administration Budget 2019-20

GL 8150 Grants/Subsidies to Organizations

2018-19

2019-20

ORGANIZATION

CBRM Share (26%) of Core REN Funding
\$861,365

\$ 223,956 \$ 300,000

CBRM Share (13%) of total \$488,940 Business
Cape Breton

63,562 -

Destination Cape Breton Association

80,000 80,000

Savoy Theatre (Transfer from Sustainability)

100,000 100,000

Total Grants/ Subsidies to Organizations

\$ 467,518 \$ 480,000

| PLANNING, BUILDING SERVICES & BYLAWS BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 1,304,602 | \$ 1,349,863 | \$ 1,355,777 | \$ 5,914 |
| 6010 BENEFITS | 273,225 | 280,541 | 279,833 | (709) |
| 6020 TRAINING/EOUCATION | 25,204 | 14,000 | 22,000 | 8,000 |
| 6030 TRAVEL/CONFERENCES | 39,272 | 33,000 | 31,000 | (2,000) |
| 6040 PROF MEM/DUES & FEES | 7,525 | 7,500 | 7,500 | - |
| 6050 OFFICE SUPPLIES | 13,180 | 19,500 | 19,500 | - |
| 6060 OFFICE EQUIPMENT | 6,227 | 12,500 | 16,500 | 4,000 |
| 6080 ADVERTISING | 21,045 | 26,500 | 24,500 | (2,000) |
| 6110 TELEPHONE/FAX | 19,500 | 19,500 | 19,500 | - |
| 6120 PUBL./SUBSCRIPTIONS | 745 | 1,300 | 1,300 | - |
| 6130 COMPUTER HARDWARE | 2,696 | 10,500 | 10,500 | - |
| 6140 COMPUTER SOFTWARE | 7,861 | 6,500 | 6,500 | - |
| 6150 MEETING EXPENSE | 2,501 | 3,200 | 3,200 | - |
| 6170 PROMOTIONS | 30,000 | 30,000 | 30,000 | - |
| 7130 DEMOLITIONS | 120,000 | 120,000 | 120,000 | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 8000 OPERATIONAL EQUIPMENT | 33,001 | 33,000 | 33,000 | - |
| 8010 OPERATIONAL MAT/SUPP | 2,052 | 4,000 | 4,000 | - |
| 8090 UNIFORMS / CLOTHING | 7,598 | 8,500 | 8,500 | - |
| 8100 PROFESSIONAL SERVICE | 41,321 | 53,000 | 50,000 | (3,000) |
| 8110 CONTRACTS/AGREEMENTS | 411,400 | 421,400 | 421,400 | - |
| 8130 LICENSES/PERMITS | 74,500 | 74,500 | 74,500 | - |
| 8135 REGULATORY FEES | 37,940 | 43,000 | 41,000 | (2,000) |
| 8150 HERITAGE GRANTS | 86,000 | 85,000 | 85,000 | - |
| Requested Budget | \$ 2,567,396 | \$ 2,656,804 | \$ 2,665,010 | \$ 8,205 |
| % Increase (Decrease) | | | | 0.3% |

| Planning Budget 2019-20 | Projected Operating Results 2017-18 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|------------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 701,319 | \$ 701,319 | \$ 741,002 | \$ 39,683 |
| 6010 BENEFITS | 140,276 | 140,276 | 146,454 | 6,179 |
| 6020 TRAINING/EDUCATION | 1,894 | 6,000 | 6,000 | - |
| 6030 TRAVEL/CONFERENCES | 11,523 | 20,000 | 18,000 | (2,000) |
| 6040 PROF MEM/DUES & FEES | 3,000 | 3,000 | 3,000 | - |
| 6050 OFFICE SUPPLIES | 6,402 | 12,000 | 12,000 | - |
| 6060 OFFICE EQUIPMENT | 5,403 | 8,000 | 12,000 | 4,000 |
| 6080 ADVERTISING | 20,000 | 20,000 | 20,000 | - |
| 6110 TELEPHONE/FAX | 7,500 | 7,500 | 7,500 | - |
| 6120 PUBL./SUBSCRIPTIONS | 300 | 300 | 300 | - |
| 6130 COMPUTER HARDWARE | 1,828 | 5,000 | 5,000 | - |
| 6140 COMPUTER SOFTWARE | 7,710 | 4,500 | 4,500 | - |
| 6150 MEETING EXPENSE | 2,501 | 2,500 | 2,500 | - |
| 6170 PROMOTIONS | 30,000 | 30,000 | 30,000 | - |
| 7130 DEMOLITIONS | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 750S GASOLINE & DIESEL | - | - | - | - |
| 8000 OPERATIONAL EQUIPMENT | - | - | - | - |
| 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 8090 UNIFORMS / CLOTHING | - | - | - | - |
| 8100 PROFESSIONAL SERVICE | 41,321 | 47,000 | 47,000 | - |
| 8110 CONTRACTS/AGREEMENTS | 25,000 | 35,000 | 35,000 | - |
| 8130 LICENSES/PERMITS | 65,700 | 65,700 | 65,700 | - |
| 813S REGULATORY FEES | 13,000 | 16,000 | 14,000 | (2,000) |
| 8150 GRANTS /SUBS TO ORG | 61,000 | 60,000 | 60,000 | - |
| Requested Budget | \$ 1,145,676 | \$ 1,184,094 | \$ 1,229,956 | \$ 45,862 |
| % Increase (Decrease) | | | | 3.9% |

| Building Inspections Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 451,490 | \$ 496,753 | \$ 457,921 | \$ (38,831) |
| 6010 BENEFITS | 99,458 | 106,775 | 99,080 | (7,695) |
| 6020 TRAINING/EDUCATION | 23,310 | 7,000 | 15,000 | 8,000 |
| 6030 TRAVEL/CONFERENCES | 26,749 | 12,000 | 12,000 | - |
| 6040 PROF MEM/DUES & FEES | 4,000 | 4,000 | 4,000 | - |
| 6050 OFFICE SUPPLIES | 5,508 | 6,000 | 6,000 | - |
| 6060 OFFICE EQUIPMENT | - | 2,000 | 2,000 | - |
| 6080 ADVERTISING | 31 | 6,000 | 4,000 | (2,000) |
| 6110 TELEPHONE/FAX | 10,000 | 10,000 | 10,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | 445 | 1,000 | 1,000 | - |
| 6130 COMPUTER HARDWARE | 868 | 4,000 | 4,000 | - |
| 6140 COMPUTER SOFTWARE | - | 1,000 | 1,000 | - |
| 6150 MEETING EXPENSE | - | 500 | 500 | - |
| 6170 PROMOTIONS | - | - | - | - |
| 7130 DEMOLITIONS | 120,000 | 120,000 | 120,000 | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 8000 OPERATIONAL EQUIPMENT | 3,000 | 3,000 | 3,000 | - |
| 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 8090 UNIFORMS / CLOTHING | 4,386 | 6,000 | 6,000 | - |
| 8100 PROFESSIONAL SERVICE | - | 6,000 | 3,000 | (3,000) |
| 8110 CONTRACTS/AGREEMENTS | - | - | - | - |
| 8130 LICENSES/PERMITS | - | - | - | - |
| 8135 REGULATORY FEES | - | - | - | - |
| 8150 GRANTS /SUBS TO ORG | - | - | - | - |
| Requested Budget | \$ 749,246 | \$ 792,027 | \$ 748,501 | \$ (43,527) |
| % Increase (Decrease) | | | | -5.5% |

| By-Laws Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|-----------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 151,792 | \$ 151,792 | \$ 156,854 | \$ 5,062 |
| 6010 BENEFITS | 33,491 | 33,491 | 34,299 | 808 |
| 6020 TRAINING/EDUCATION | - | 1,000 | 1,000 | - |
| 6030 TRAVEL/CONFERENCES | 1,000 | 1,000 | 1,000 | - |
| 6040 PROF MEM/DUES & FEES | 525 | 500 | 500 | - |
| 6050 OFFICE SUPPLIES | 1,271 | 1,500 | 1,500 | - |
| 6060 OFFICE EQUIPMENT | 824 | 2,500 | 2,500 | - |
| 6080 ADVERTISING | 1,015 | 500 | 500 | - |
| 6110 TELEPHONE/FAX | 2,000 | 2,000 | 2,000 | - |
| 6120 PUBL./SUBSCRIPTIONS | - | - | - | - |
| 6130 COMPUTER HARDWARE | - | 1,500 | 1,500 | - |
| 6140 COMPUTER SOFTWARE | 151 | 1,000 | 1,000 | - |
| 6150 MEETING EXPENSE | - | 200 | 200 | - |
| 6170 PROMOTIONS | - | - | - | - |
| 7130 DEMOLITIONS | - | - | - | - |
| 7500 VEH/EQUIP MAINT. | - | - | - | - |
| 7505 GASOLINE & DIESEL | - | - | - | - |
| 8000 OPERATIONAL EQUIPMENT | 30,000 | 30,000 | 30,000 | - |
| 8010 OPERATIONAL MAT/SUPP | 2,052 | 4,000 | 4,000 | - |
| 8090 UNIFORMS / CLOTHING | 3,213 | 2,500 | 2,500 | - |
| 8100 PROFESSIONAL SERVICE | - | - | - | - |
| 8110 CONTRACTS/AGREEMENTS | 386,400 | 386,400 | 386,400 | - |
| 8130 LICENSES/PERMITS | 8,800 | 8,800 | 8,800 | - |
| 8135 REGULATORY FEES | 24,940 | 27,000 | 27,000 | - |
| 8150 GRANTS /SUBS TO ORG | 25,000 | 25,000 | 25,000 | - |
| Requested Budget | \$ 672,474 | \$ 680,683 | \$ 686,553 | \$ 5,870 |
| % Increase (Decrease) | | | | 0.9% |

| PLANNING, BUILDING SERVICES & BYLAWS BUDGET 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| Planning Revenue | | | | |
| 5101 Building Development Permits | \$ 181,124 | \$ 200,000 | \$ 200,000 | \$ - |
| 5102 Subdivision fees | 37,300 | 36,000 | 36,000 | - |
| 5495 Other sales | 2,804 | 4,000 | 4,100 | 100 |
| 5496 Mapping sales | 480 | 2,000 | 2,100 | 100 |
| 5497 LUB and MPS amendment fees | 6,000 | 4,000 | 4,000 | - |
| 5103 Development Permits | - | - | - | - |
| Total Planning Revenue | \$ 227,708 | \$ 246,000 | \$ 246,200 | \$ 200 |
| By-Laws Revenue | | | | |
| 5112 Vendors licenses | \$ 10,600 | \$ 14,000 | \$ 14,500 | \$ 500 |
| 5113 Animal licenses | 6,310 | 11,000 | 11,000 | - |
| 5114 Taxi licenses | 18,406 | 18,000 | 18,000 | - |
| 5115 Vending machine licenses | 10,070 | 7,500 | 7,500 | - |
| 5301/5302 Parking meter revenue and fines | 362,400 | 365,000 | 370,000 | 5,000 |
| Total By-Laws Revenue | \$ 407,786 | \$ 415,500 | \$ 421,000 | \$ 5,500 |
| Total Revenue | \$ 635,494 | \$ 661,500 | \$ 667,200 | \$ 5,700 |
| Total % Increase (Decrease) | | | | 0.9% |

| Human Resources & OHS Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 751,152 | \$ 851,153 | \$ 858,228 | \$ 7,075 |
| 6010 BENEFITS | 181,967 | 181,966 | 184,004 | 2,037 |
| 6020 TRAINING/EDUCATION | 8,850 | 9,850 | 9,850 | - |
| 6030 TRAVEL/CONFERENCES | 19,784 | 27,000 | 24,500 | (2,500) |
| 6040 PROF MEM/DUES & FEES | 2,300 | 2,300 | 2,300 | - |
| 6050 OFFICE SUPPLIES | 18,000 | 18,000 | 18,000 | - |
| 6060 OFFICE EQUIPMENT | 2,500 | 2,500 | 2,500 | - |
| 6080 ADVERTISING | 4,000 | 4,000 | 4,000 | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE / FAX | 13,375 | 13,375 | 13,375 | - |
| 6120 PUBL/SUBSCRIPTIONS | 4,000 | 4,000 | 4,000 | - |
| 6130 COMPUTER HARDWARE | 6,000 | 6,000 | 6,000 | - |
| 6130 COMPUTER HARDWARE | 500 | 500 | 500 | - |
| 6150 MEETING EXPENSE | 6,443 | 4,500 | 4,500 | - |
| 8010 OPERATIONAL MATERIALS/SUPPLIES | - | - | - | - |
| 8100 PROFESSIONAL SERVICES | 186,166 | 236,500 | 206,000 | (30,500) |
| 8110 CONTRACTS / AGREEMENTS | 12,500 | 12,500 | 12,500 | - |
| 8120 LEASES | - | - | - | - |
| Requested Budget | \$ 1,217,537 | \$ 1,374,144 | \$ 1,350,257 | \$ (23,888) |
| % INCREASE (DECREASE) | | | | -1.7% |

| Human Resources Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 597,236 | \$ 697,236 | \$ 699,023 | \$ 1,787 |
| 6010 BENEFITS | 150,019 | 150,019 | 151,323 | 1,305 |
| 6020 TRAINING/EDUCATION | 4,000 | 4,000 | 4,000 | - |
| 6030 TRAVEL/CONFERENCES | 9,784 | 16,000 | 13,500 | (2,500) |
| 6040 PROF MEM/DUES & FEES | 1,700 | 1,700 | 1,700 | - |
| 6050 OFFICE SUPPLIES | 15,000 | 15,000 | 15,000 | - |
| 6060 OFFICE EQUIPMENT | 2,500 | 2,500 | 2,500 | - |
| 6080 ADVERTISING | 4,000 | 4,000 | 4,000 | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE / FAX | 10,000 | 10,000 | 10,000 | - |
| 6120 PUBL/SUBSCRIPTIONS | 2,000 | 2,000 | 2,000 | - |
| 6130 COMPUTER HARDWARE | 4,000 | 4,000 | 4,000 | - |
| 6140 COMPUTER SOFTWARE | - | - | - | - |
| 6150 MEETING EXPENSE | 3,173 | 2,000 | 2,000 | - |
| 8010 OPERATIONAL MATERIALS/SUPPLIES | - | - | - | - |
| 8100 PROFESSIONAL SERVICES | 180,500 | 230,500 | 200,000 | (30,500) |
| 8110 CONTRACTS / AGREEMENTS | 12,500 | 12,500 | 12,500 | - |
| 8120 LEASES | - | - | - | - |
| Requested Budget | \$ 996,412 | \$ 1,151,455 | \$ 1,121,547 | \$ (29,908) |
| % INCREASE (DECREASE) | | | | -2.6% |

| Occupational Health & Safety (OHS) Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|--|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 153,916 | \$ 153,916 | \$ 159,205 | \$ 5,288 |
| 6010 BENEFITS | 31,948 | 31,948 | 32,680 | 733 |
| 6020 TRAINING/EDUCATION | 4,850 | 5,850 | 5,850 | - |
| 6030 TRAVEL/CONFERENCES | 10,000 | 11,000 | 11,000 | - |
| 6040 PROF MEM/DUES & FEES | 600 | 600 | 600 | - |
| 6050 OFFICE SUPPLIES | 3,000 | 3,000 | 3,000 | - |
| 6060 OFFICE EQUIPMENT | - | - | - | - |
| 6080 ADVERTISING | - | - | - | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE/FAX | 3,375 | 3,375 | 3,375 | - |
| 6120 PUBL/SUBSCRIPTIONS | 2,000 | 2,000 | 2,000 | - |
| 6130 COMPUTER HARDWARE | 2,000 | 2,000 | 2,000 | - |
| 6140 COMPUTER SOFTWARE | 500 | 500 | 500 | - |
| 6150 MEETING EXPENSES | 3,270 | 2,500 | 2,500 | - |
| 8010 OPERATIONAL MAT/SUPP | - | - | - | - |
| 8100 PROFESSIONAL SERVICES | 5,666 | 6,000 | 6,000 | - |
| 8110 CONTRACTS/AGREEMENTS | - | - | - | - |
| 8120 LEASES | - | - | - | - |
| Requested Budget | \$ 221,125 | \$ 222,689 | \$ 228,710 | \$ 6,021 |
| % Increase (Decrease) | | | | 2.7% |

| Legal Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 185,128 | \$ 383,096 | \$ 396,258 | \$ 13,162 |
| 6010 BENEFITS | 39,680 | 77,905 | 79,669 | 1,764 |
| 6020 TRAINING/EDUCATION | 6,385 | 6,500 | 6,500 | - |
| 6030 TRAVEL/CONFERENCES | 8,165 | 8,500 | 8,500 | - |
| 6040 PROF MEM/DUES & FEES | 12,808 | 13,100 | 13,100 | - |
| 6050 OFFICE SUPPLIES | 2,179 | 3,500 | 3,500 | - |
| 6060 OFFICE EQUIPMENT | 3,500 | 4,200 | 4,200 | - |
| 6070 PHOTOCOPY LEASE | 3,543 | 3,100 | 3,100 | - |
| 6080 ADVERTISING | 1,500 | 1,000 | 1,000 | - |
| 6100 COURIER | 606 | 800 | 800 | - |
| 6110 TELEPHONE/FAX | 3,008 | 4,400 | 3,400 | (1,000) |
| 6120 PUBL/SUBSCRIPTIONS | 10,599 | 10,000 | 10,000 | - |
| 6130 COMPUTER HARDWARE | 3,000 | 3,000 | 3,000 | - |
| 6140 COMPUTER SOFTWARE | - | 2,500 | 2,500 | - |
| 6150 MEETING EXPENSE | 200 | 500 | 500 | - |
| 6160 LIABILITY INSURANCE | 1,101,023 | 1,045,744 | 1,153,084 | 107,340 |
| 6180 COST RECOVERY | - | - | - | - |
| 8100 PROFESSIONAL SERVICES | 203,470 | 154,500 | 154,500 | - |
| Requested Budget | \$ 1,584,794 | \$ 1,722,346 | \$ 1,843,612 | \$ 121,266 |
| % Increase (Decrease) | | | | 7.0% |

| Legislative Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---------------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 954,366 | \$ 940,114 | \$ 1,065,900 | \$ 125,786 |
| 6010 BENEFITS | 115,957 | 151,286 | 202,382 | 51,097 |
| 6030 TRAVEL/CONFERENCES | 160,234 | 188,238 | 178,238 | (10,000) |
| 6040 PROF MEM/DUES & FEES | 59,251 | 59,251 | 61,632 | 2,381 |
| 6050 OFFICE SUPPLIES | 18,400 | 18,400 | 18,400 | - |
| 6060 OFFICE EQUIPMENT | 5,000 | 5,000 | 5,000 | - |
| 6080 ADVERTISING | 14,500 | 14,500 | 14,500 | - |
| 6100 COURIER | 250 | 250 | 250 | - |
| 6110 TELEPHONE / NETWORKS | 24,390 | 25,548 | 24,560 | (989) |
| 6120 PUBL/SUBSCRIPTIONS | 1,848 | 1,782 | 1,849 | 67 |
| 6130 COMPUTER HARDWARE | 6,600 | 6,600 | 6,600 | - |
| 6150 MEETING EXPENSE | 23,000 | 23,000 | 25,000 | 2,000 |
| 6170 PROMOTION | 22,000 | 22,000 | 22,000 | - |
| Requested Budget | \$ 1,405,796 | \$ 1,455,969 | \$ 1,626,311 | \$ 170,342 |
| % Increase (Decrease) | | | | 11.7% |

| Mayor Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|---------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 384,115 | \$ 375,854 | \$ 393,220 | \$ 17,366 |
| 6010 BENEFITS | 64,378 | 62,516 | 66,653 | 4,137 |
| 6030 TRAVEL/CONFERENCES | 21,533 | 50,000 | 40,000 | (10,000) |
| 6040 PROF MEM/DUES & FEES | 5,542 | 5,542 | 5,725 | 183 |
| 6050 OFFICE SUPPLIES | 6,400 | 6,400 | 6,400 | - |
| 6060 OFFICE EQUIPMENT | 3,000 | 3,000 | 3,000 | - |
| 6080 ADVERTISING | 2,500 | 2,500 | 2,500 | - |
| 6100 COURIER | - | - | - | - |
| 6110 TELEPHONE / NETWORKS | 5,741 | 6,900 | 6,900 | - |
| 6120 PUBL/SUBSCRIPTIONS | 1,266 | 1,200 | 1,242 | 42 |
| 6130 COMPUTER HARDWARE | 1,600 | 1,600 | 1,600 | - |
| 6150 MEETING EXPENSE | 7,500 | 7,500 | 7,500 | - |
| 6170 PROMOTION | - | - | - | - |
| | - | - | - | - |
| Requested Budget | \$ 503,575 | \$ 523,012 | \$ 534,740 | \$ 11,728 |
| % Increase (Decrease) | | | | 2.2% |

| Council Budget 2019-20 | Projected Operating Results 2018-19 | Budget 2018-19 | Budget Requested 2019-20 | Increase (Decrease) |
|-----------------------------------|--|---------------------------|---|--------------------------------|
| 6000 WAGES/SALARIES | \$ 570,252 | \$ 564,260 | \$ 672,680 | \$ 108,420 |
| 6010 BENEFITS | 51,579 | 88,769 | 135,729 | 46,960 |
| 6030 TRAVEL/CONFERENCES | 138,701 | 138,238 | 138,238 | - |
| 6040 PROF MEM/DUES & FEES | 53,709 | 53,709 | 55,907 | 2,198 |
| 6050 OFFICE SUPPLIES | 12,000 | 12,000 | 12,000 | - |
| 6060 OFFICE EQUIPMENT | 2,000 | 2,000 | 2,000 | - |
| 6080 ADVERTISING | 12,000 | 12,000 | 12,000 | - |
| 6100 COURIER | 250 | 250 | 250 | - |
| 6110 TELEPHONE / NETWORKS | 18,649 | 18,649 | 17,660 | (989) |
| 6120 PUBL/SUBSCRIPTIONS | 582 | 582 | 607 | 25 |
| 6130 COMPUTER HARDWARE | 5,000 | 5,000 | 5,000 | - |
| 6150 MEETING EXPENSE | 15,500 | 15,500 | 17,500 | 2,000 |
| 6170 PROMOTION | 22,000 | 22,000 | 22,000 | - |
| Requested Budget | \$ 902,221 | \$ 932,957 | \$ 1,091,571 | \$ 158,614 |
| % Increase (Decrease) | | | | 17.0% |

| | Projected Operating Results | Budget | Budget | Variance |
|--|--------------------------------|--------------------|--------------------|------------------|
| | 2018-19 | 2018-19 | 2019-20 | |
| TAXES | | | | |
| Property Taxes | | | | |
| Residential Taxes | 71,020,938 | 70,876,028 | 73,487,612 | 2,611,584 |
| Commercial Taxes | 32,423,513 | 32,423,513 | 32,204,536 | (218,977) |
| Wind Farm taxation | 211,362 | 193,661 | 213,302 | 19,641 |
| Resource Property taxation | 1,382,015 | 1,382,015 | 1,415,077 | 33,063 |
| Recreational Property Taxes | 15,151 | 15,151 | 15,151 | - |
| Forest Property | 38,705 | 38,705 | 38,615 | (91) |
| MTT Based on Special Calc. | 510,182 | 432,518 | 510,660 | 78,142 |
| Deed Transfer Tax | 2,553,837 | 2,450,000 | 2,500,000 | 50,000 |
| Total TAXES | 108,155,703 | 107,811,591 | 110,384,952 | 2,573,361 |
| GRANTS IN LIEU OF TAXES | | | | |
| FEDERAL GOVERNMENT | 3,198,858 | 3,100,000 | 3,055,594 | (44,406) |
| FEDERAL GOV'T AGENCIES | | | | |
| CBC | 6,339 | 6,696 | 6,361 | (335) |
| Marine Atlantic | 674,520 | 674,520 | 669,136 | (5,384) |
| Canada Post | 72,362 | 72,362 | 71,698 | (664) |
| ECBC(DARR) | - | - | - | - |
| Total FEDERAL GOV'T AGENCIES | 753,221 | 753,578 | 747,195 | (6,383) |
| PROVINCIAL GOVERNMENT | | | | |
| Provincial Property & Farm Acreage Grant | 2,098,666 | 2,049,682 | 2,171,098 | 121,416 |
| Farm Acreage Grant | - | 28,570 | 29,300 | 730 |
| Total PROVINCIAL GOVERNMENT | 2,098,666 | 2,078,252 | 2,200,398 | 122,146 |
| PROVINCIAL GOV'T AGENCIES | | | | |
| Nova Scotia Power | 2,800,261 | 2,802,273 | 2,942,771 | 140,498 |
| Nova Scotia Lands Inc. | 255,010 | 255,010 | 245,553 | (9,457) |
| Total PROVINCIAL GOV'T AGENCIES | 3,055,271 | 3,057,283 | 3,188,324 | 131,041 |
| Total GRANTS IN LIEU OF TAXES | 9,106,016 | 8,989,113 | 9,191,511 | 202,398 |
| PROVINCIAL OPERATING GRANT | | | | |
| | 15,335,838 | 15,335,838 | 15,335,838 | - |
| PROVINCIAL TRANSFERS HST | | | | |
| | 629,491 | 524,444 | 600,000 | 75,556 |
| ADMINISTRATIVE | | | | |
| Tax Interest | 1,533,992 | 1,604,003 | 1,500,000 | (104,003) |
| Other | 8,859 | 10,000 | 10,000 | - |
| Total ADMINISTRATIVE | 1,542,852 | 1,614,003 | 1,510,000 | (104,003) |
| FINANCE - Tax Certificates | | | | |
| | 25,235 | 30,000 | 30,000 | - |
| FIRE SERVICES | | | | |
| Provincial Transfers Fire Protection | 156,223 | 160,305 | 160,234 | (71) |
| Membertou | 448,516 | 448,516 | 448,516 | - |
| Total FIRE SERVICES | 604,739 | 608,821 | 608,750 | (71) |
| POLICE | | | | |
| Police Revenue Fines | 256,273 | 358,562 | 275,000 | (83,562) |
| Records Inquiries | 144,320 | 14,808 | 140,000 | 125,192 |
| Total POLICE | 400,593 | 373,370 | 415,000 | 41,630 |

| | Projected Operating Results | Budget | Budget | Variance |
|--|--------------------------------|-----------|-----------|----------|
| | 2018-19 | 2018-19 | 2019-20 | |
| 911 CALL ANSWER SERVICE | 199,482 | 199,482 | 201,477 | 1,995 |
| TRANSIT | | | | |
| Cash Fares | 351,385 | 385,000 | 400,000 | 15,000 |
| Sydney Student Fares | 39,480 | 40,000 | 70,000 | 30,000 |
| UCCB Passes | 164,099 | 180,000 | 435,000 | 255,000 |
| Shoppers Drug Mart Tickets | 127,233 | 110,000 | 120,000 | 10,000 |
| Advertising Revenue | 44,300 | 35,000 | 40,000 | 5,000 |
| Handi Trans | 31,745 | 40,000 | 50,000 | 10,000 |
| Charters | - | 2,500 | 2,500 | - |
| Other Transit Revenue | - | - | - | - |
| Total TRANSIT | 758,242 | 792,500 | 1,117,500 | 325,000 |
| SOLID WASTE | | | | |
| Tipping Fees | 2,141,176 | 2,000,000 | 2,400,000 | 400,000 |
| Diversion Credits | 300,000 | 300,000 | 300,000 | - |
| Total SOLID WASTE | 2,441,176 | 2,300,000 | 2,700,000 | 400,000 |
| SEWERS | 94,460 | 100,000 | 100,000 | - |
| BUILDING RENTALS | 527,685 | 503,630 | 596,490 | 92,860 |
| WATER UTILITY CHARGES | 4,951,510 | 4,951,510 | 4,951,510 | - |
| BY - LAWS | | | | |
| Vendor Licenses | 10,600 | 14,000 | 14,500 | 500 |
| Dog Licenses | 6,310 | 11,000 | 11,000 | - |
| Taxi Licenses | 17,611 | 18,000 | 18,000 | - |
| Vending Machine Licenses | 10,270 | 7,500 | 7,500 | - |
| Parking Meter Revenue | 351,250 | 365,000 | 370,000 | 5,000 |
| Total BY-LAWS | 396,041 | 415,500 | 421,000 | 5,500 |
| DEVELOPMENT / PLANNING | | | | |
| Mapping Sales | 460 | 2,000 | 2,100 | 100 |
| Other Sales | 3,608 | 4,000 | 4,100 | 100 |
| LUB and MPS amendment fees | 170,123.87 | 4,000 | 4,000 | - |
| Building Permits | 36,428 | 200,000 | 200,000 | - |
| Sub-Division Fees | 3,000 | 36,000 | 36,000 | - |
| Developmnet Permits | - | - | - | - |
| Total DEVELOPMENT / PLANNING | 213,619 | 246,000 | 246,200 | 200 |
| RECREATION & FACILITIES | | | | |
| Ice Rentals | 749,212 | 830,000 | 805,000 | (25,000) |
| Public Skating | 3,438 | - | - | - |
| High School Hockey | - | - | - | - |
| Arena Rental | 31,443 | 130,000 | 170,000 | 40,000 |
| Gym Rental | 7,717 | - | - | - |
| Canteen Sales | 458,065 | 855,000 | 850,000 | (5,000) |
| Major Events | 98,552 | 125,000 | 125,000 | - |
| Other Revenue | 445,954 | 85,000 | 100,000 | 15,000 |
| Facilities Rental | 92,919 | 10,000 | 10,000 | - |
| Program Equipment Rentals | 23,221 | - | 10,000 | 10,000 |
| Program Revenue | 24,000 | 30,000 | 30,000 | - |
| Student Funding Revenue | - | - | - | - |
| Total RECREATION & FACILITIES | 1,934,522 | 2,065,000 | 2,100,000 | 35,000 |

| | Projected Operating Results 2018-19 | Budget 2018-19 | Budget 2019-20 | Variance |
|-------------------------|---|-------------------|-------------------|-----------|
| | | | | |
| | | | | |
| SURPLUS TRANSFER | | - | | - |
| | | | | |
| GAS TAX REVENUE | | - | - | - |
| | | | | |
| TOTAL REVENUE | 147,317,204 | 146,860,803 | 150,510,228 | 3,649,426 |

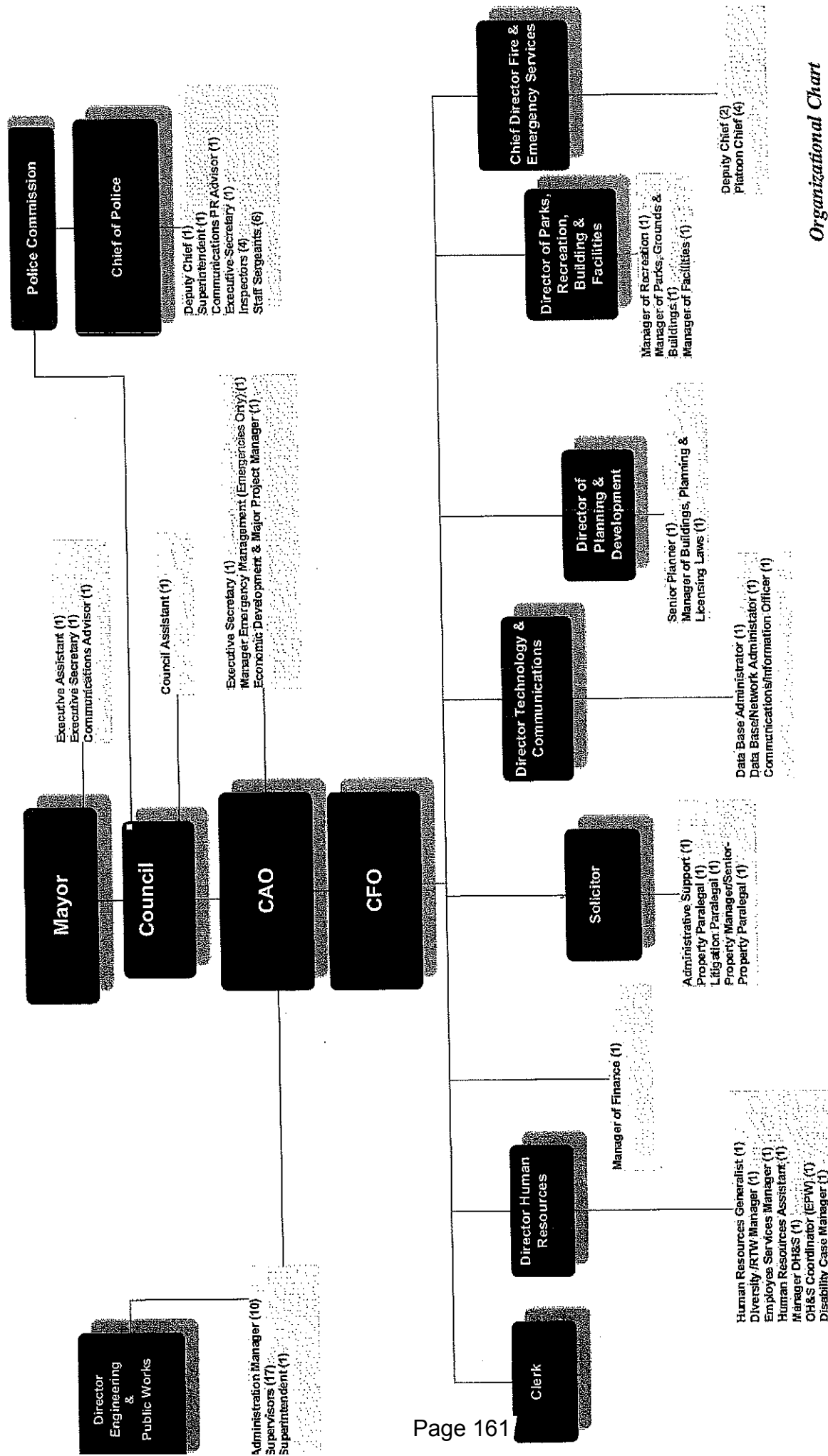
**CAPE BRETON REGIONAL
MUNICIPALITY**

"A Community of Communities"

**ORGANIZATIONAL
STRUCTURE**

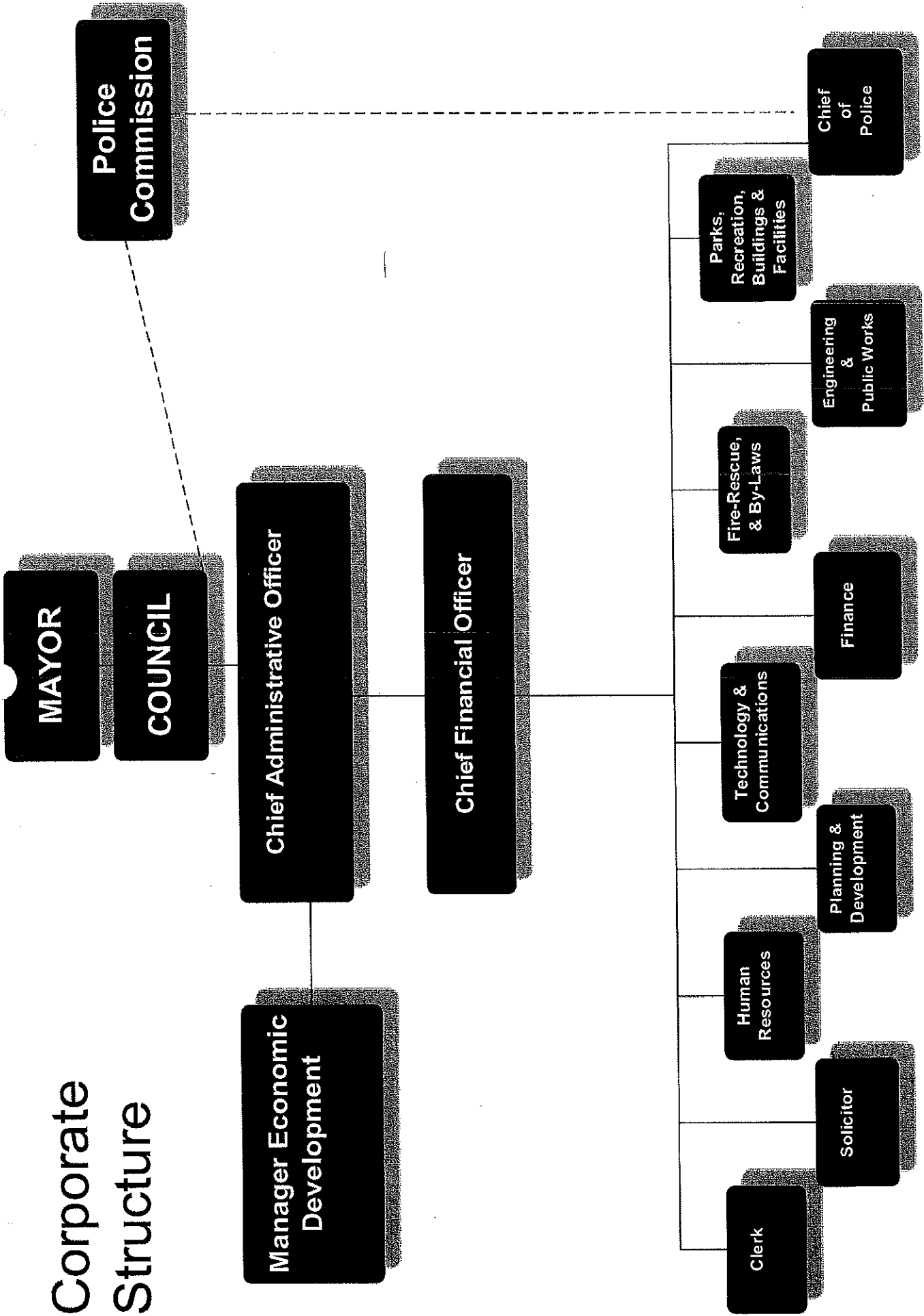
March 2019

2019

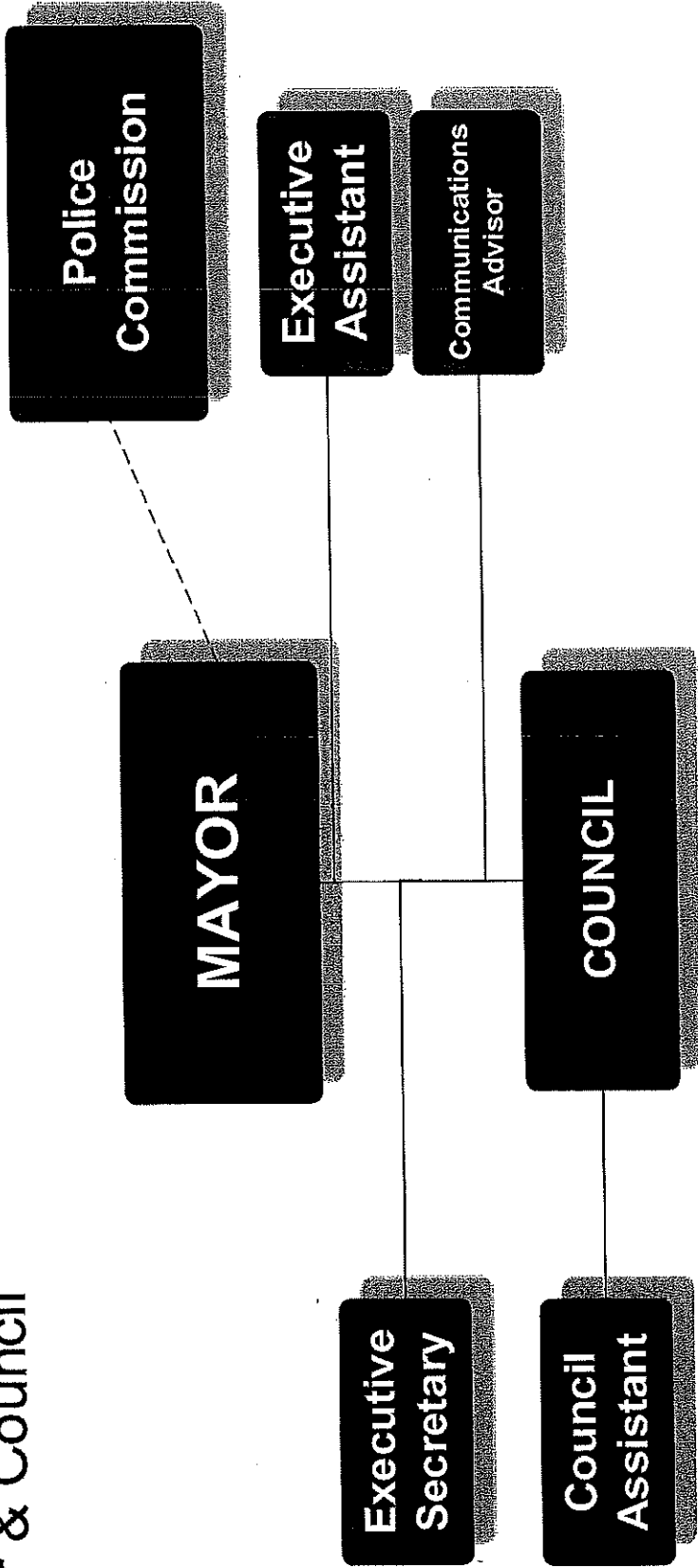


*Organizational Chart
Prepared: March 1, 2019*

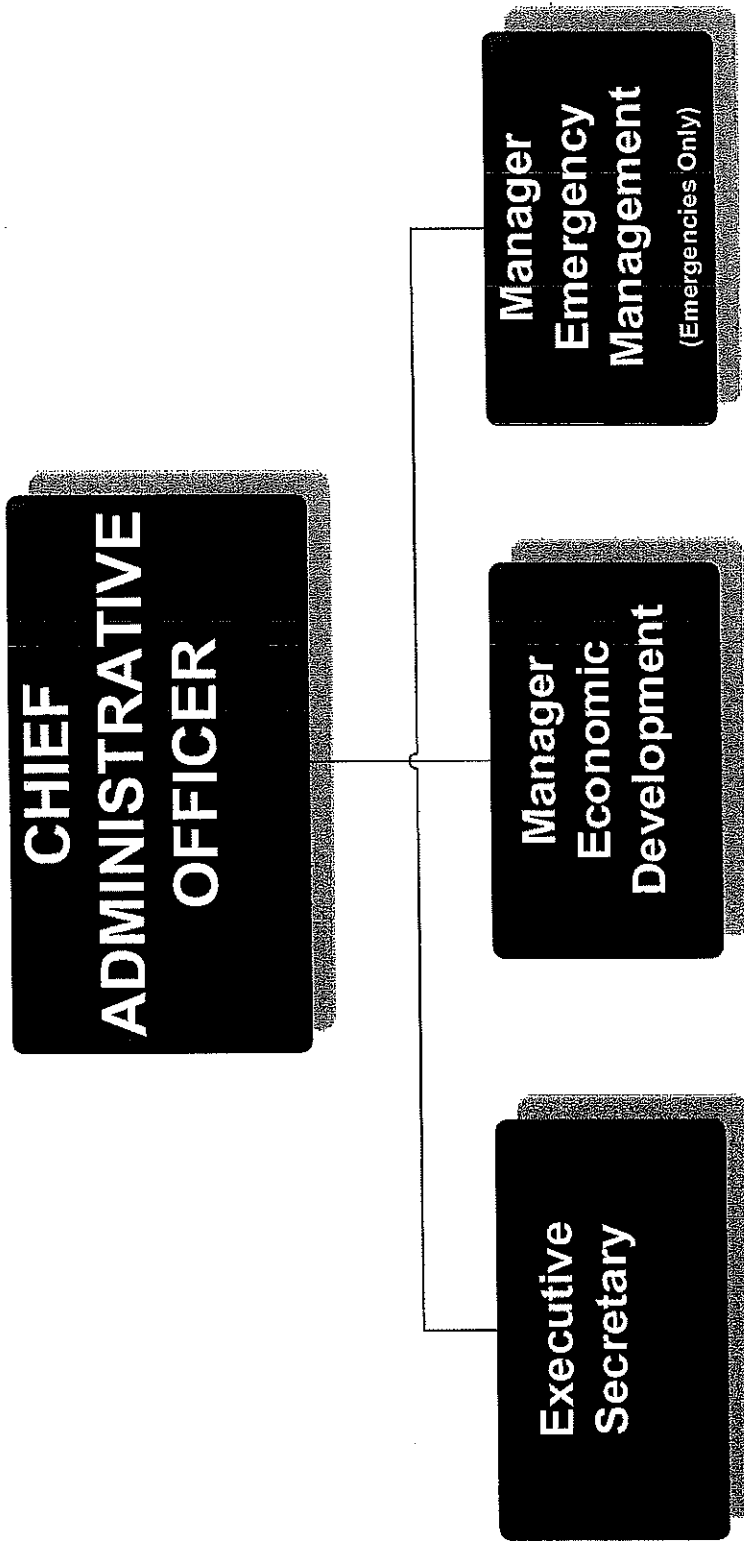
Corporate Structure



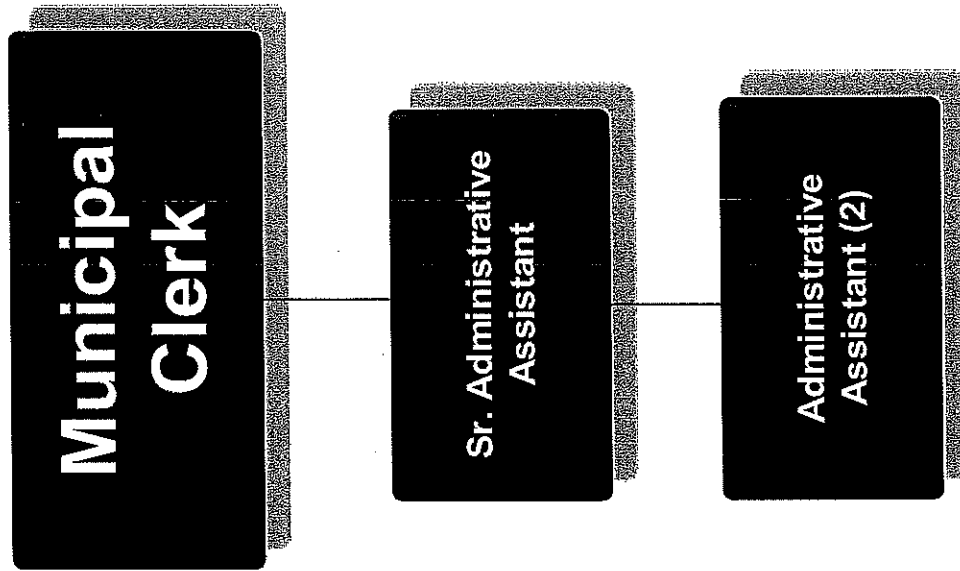
Mayor & Council



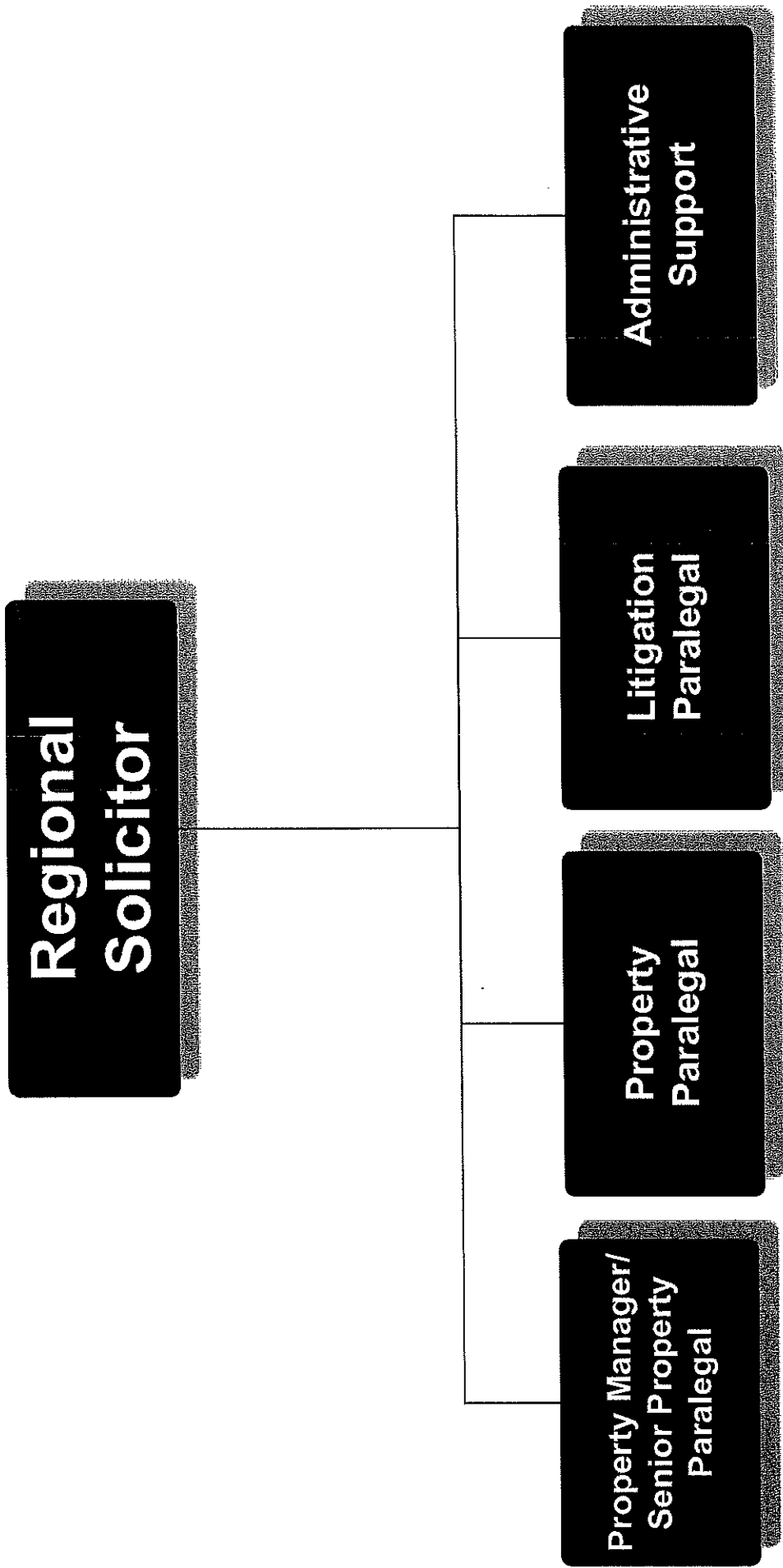
Chief Administrative Officer



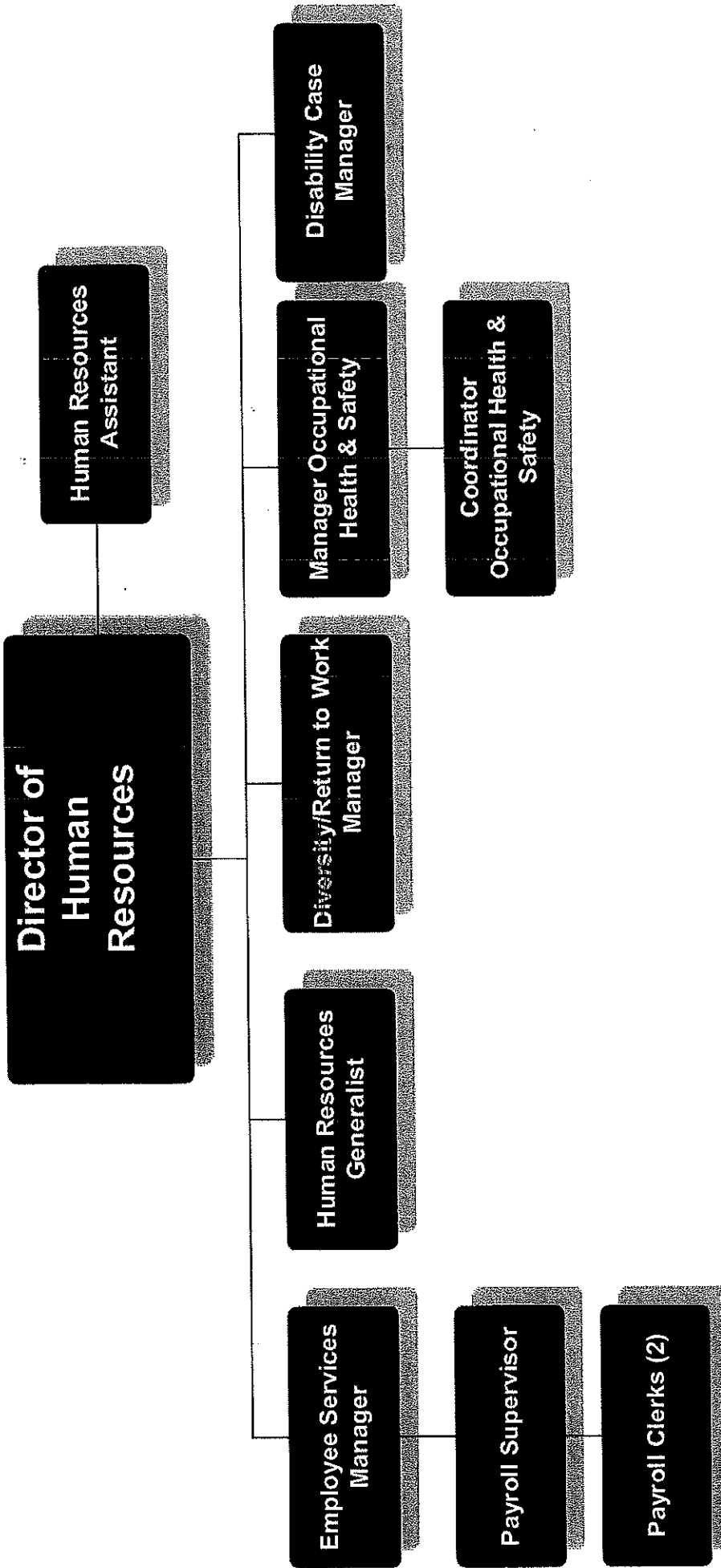
Municipal Clerk's Office



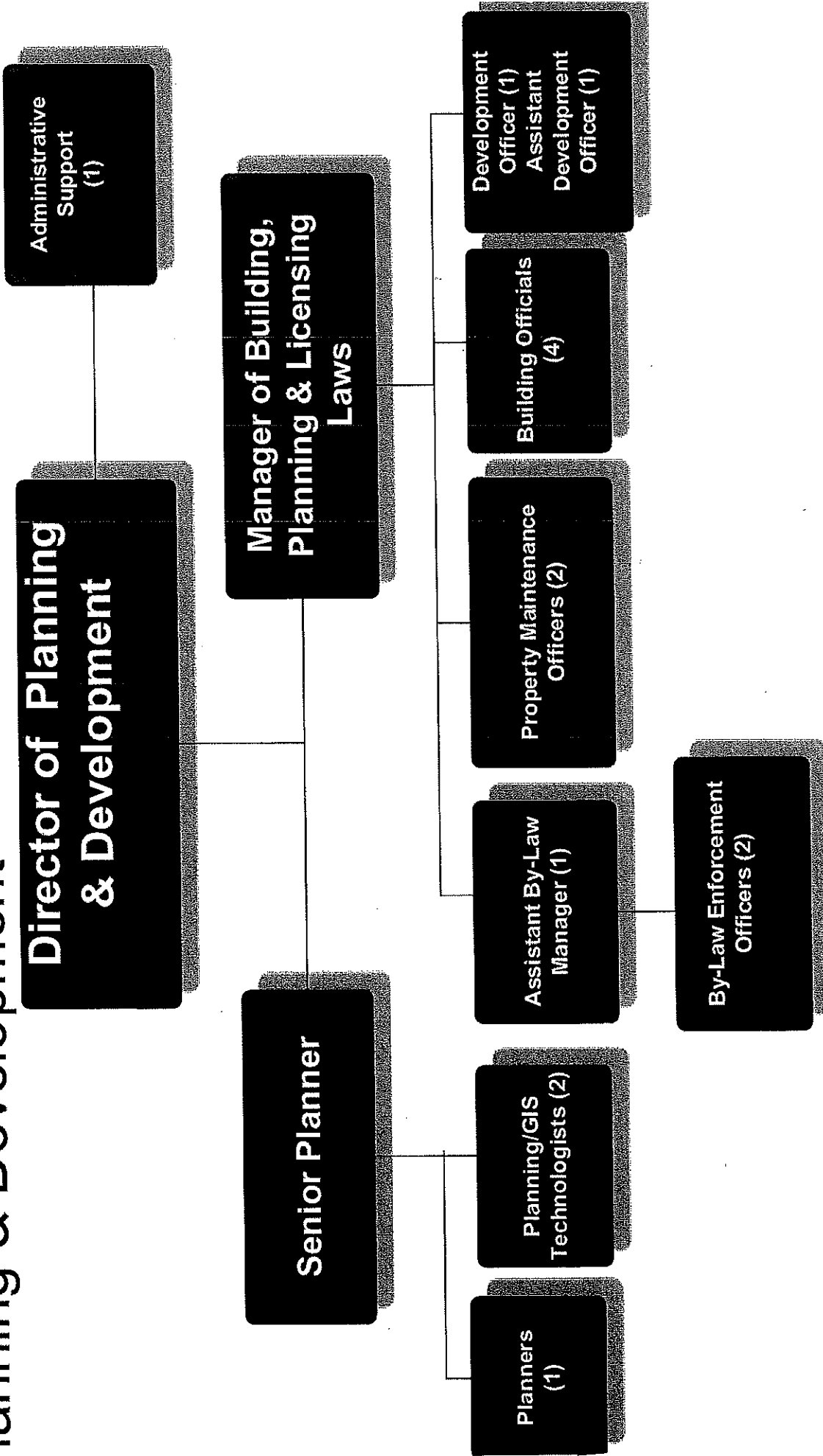
Solicitor's Office

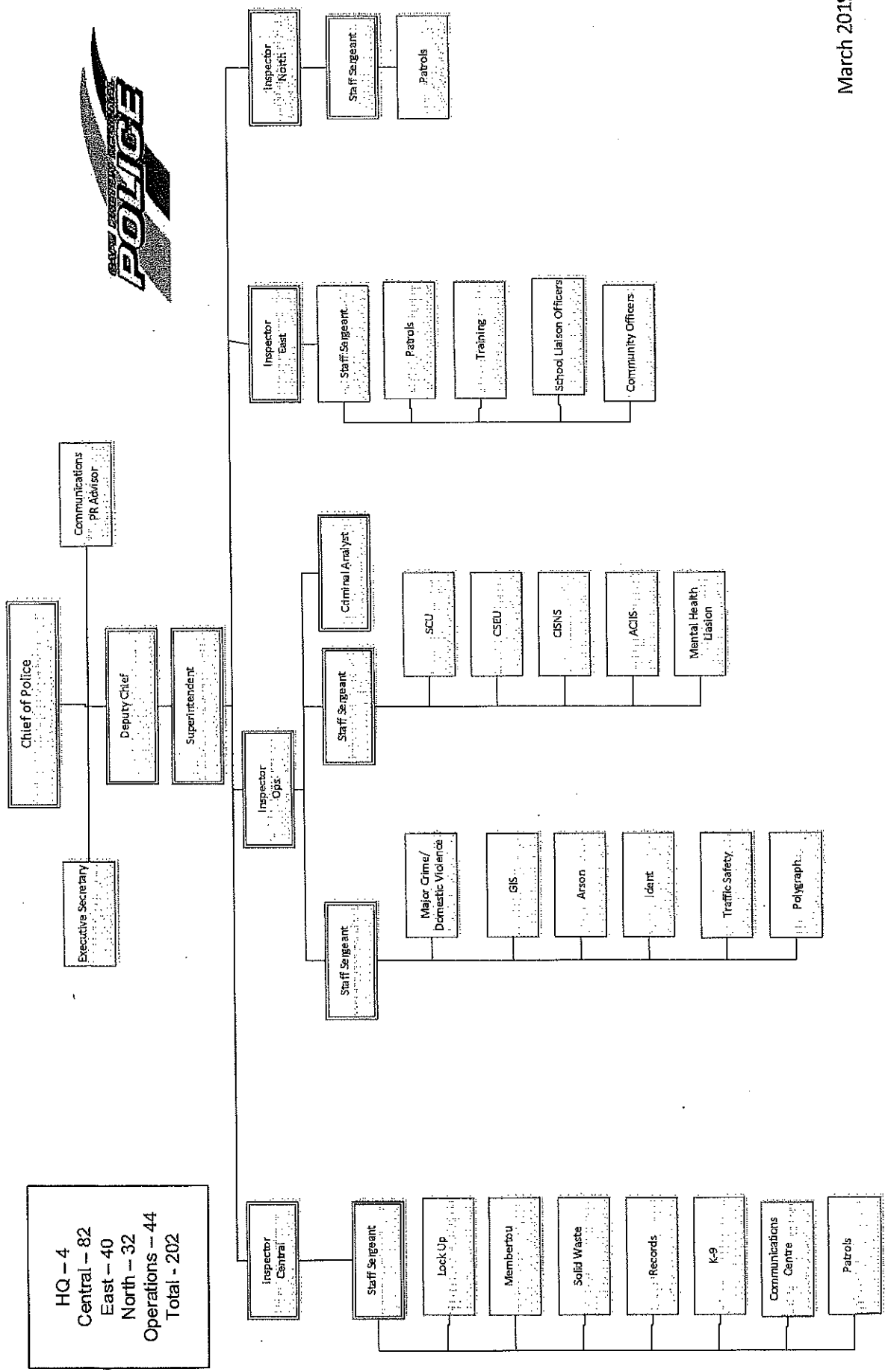


Human Resources



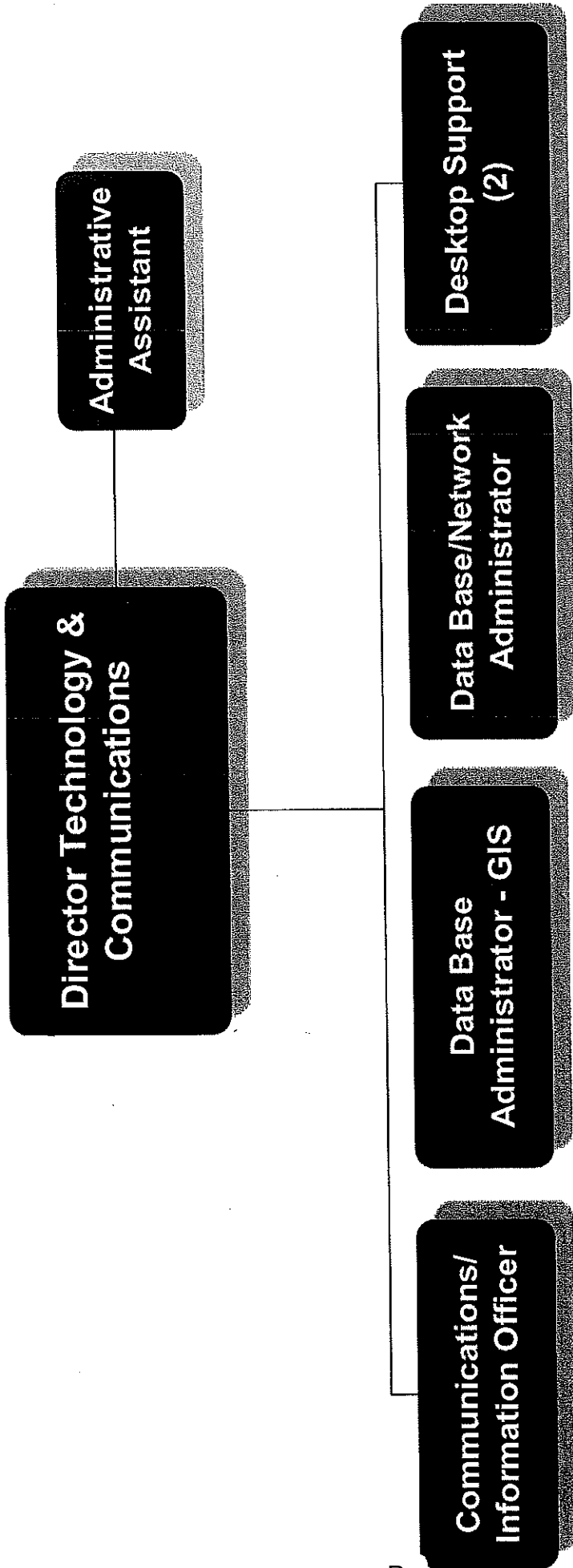
Planning & Development





March 2019

Technology & Communications



Finance

**Chief Financial
Officer**

**Manager of
Finance**

**Warehouse
Stores Supervisor (1)
Stores Clerk (3)**

**Procurement
Financial Clerk III (3)**

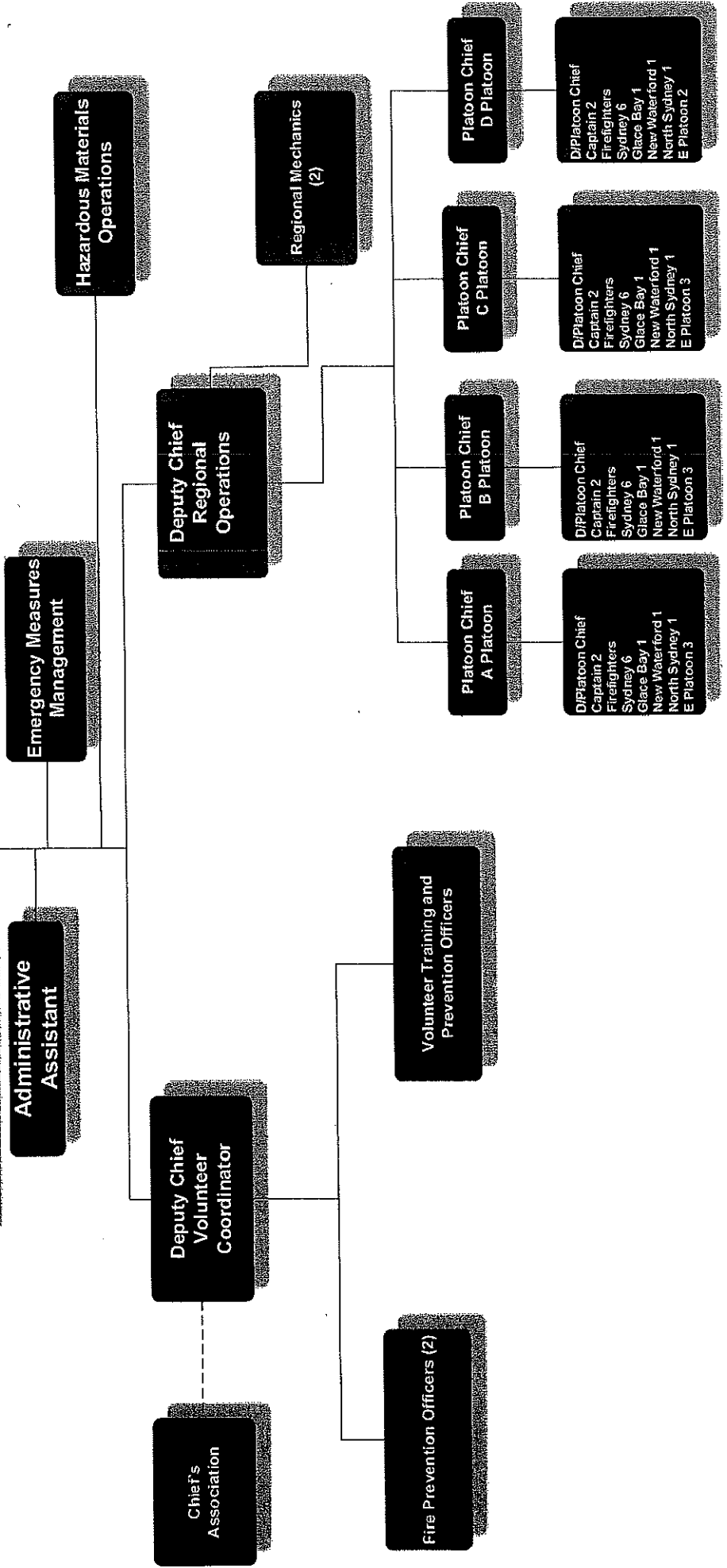
**Revenue
Financial Clerk III (8)**

**Accounting
Senior Accountant (1)
Financial Clerk III (5)**

**C.S.C.'s
Clerical (4)
Team Leader (1)**

Fire & Emergency Services

Chief/Director Fire & Emergency Services



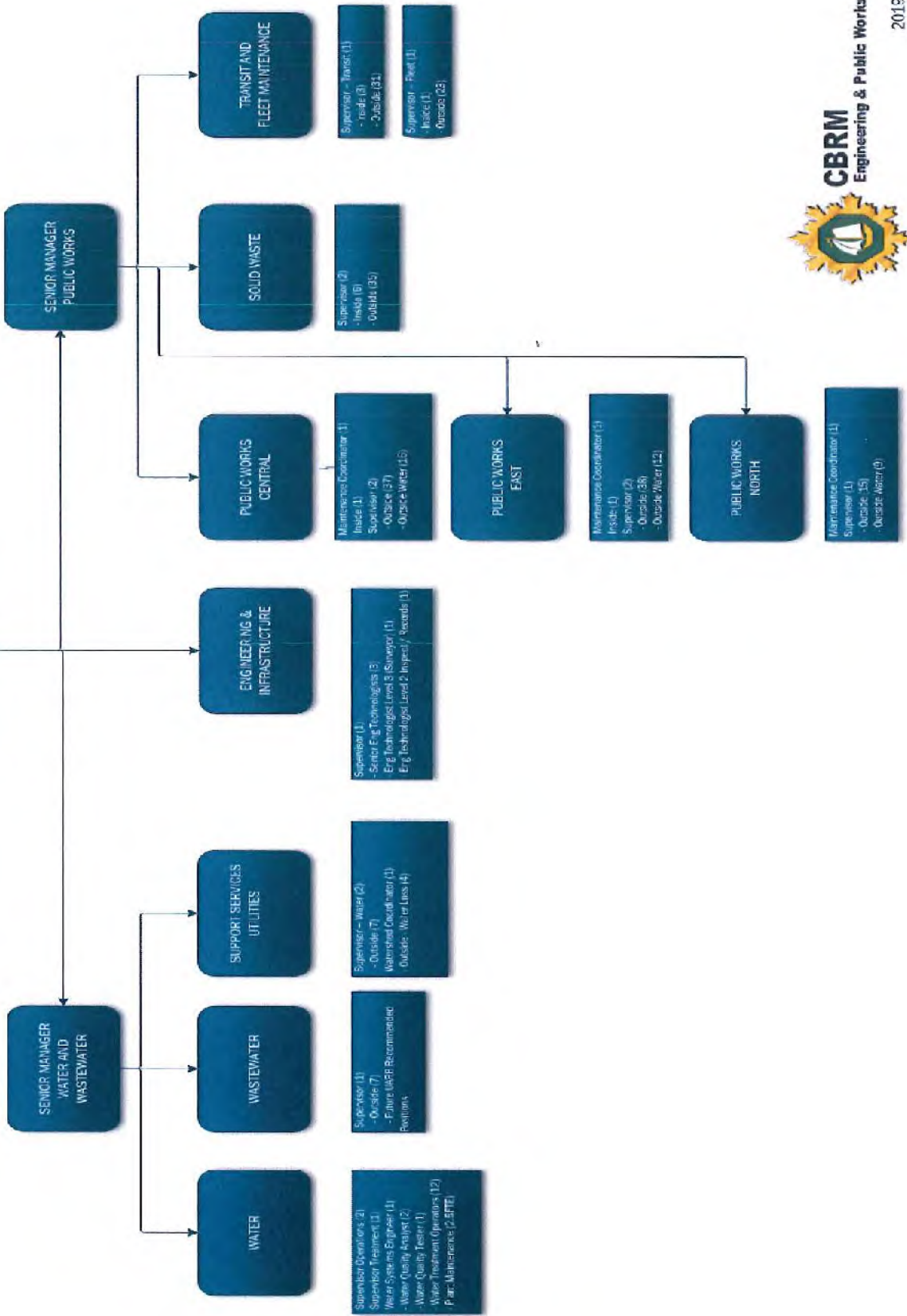
2019

Cape Breton Regional Municipality

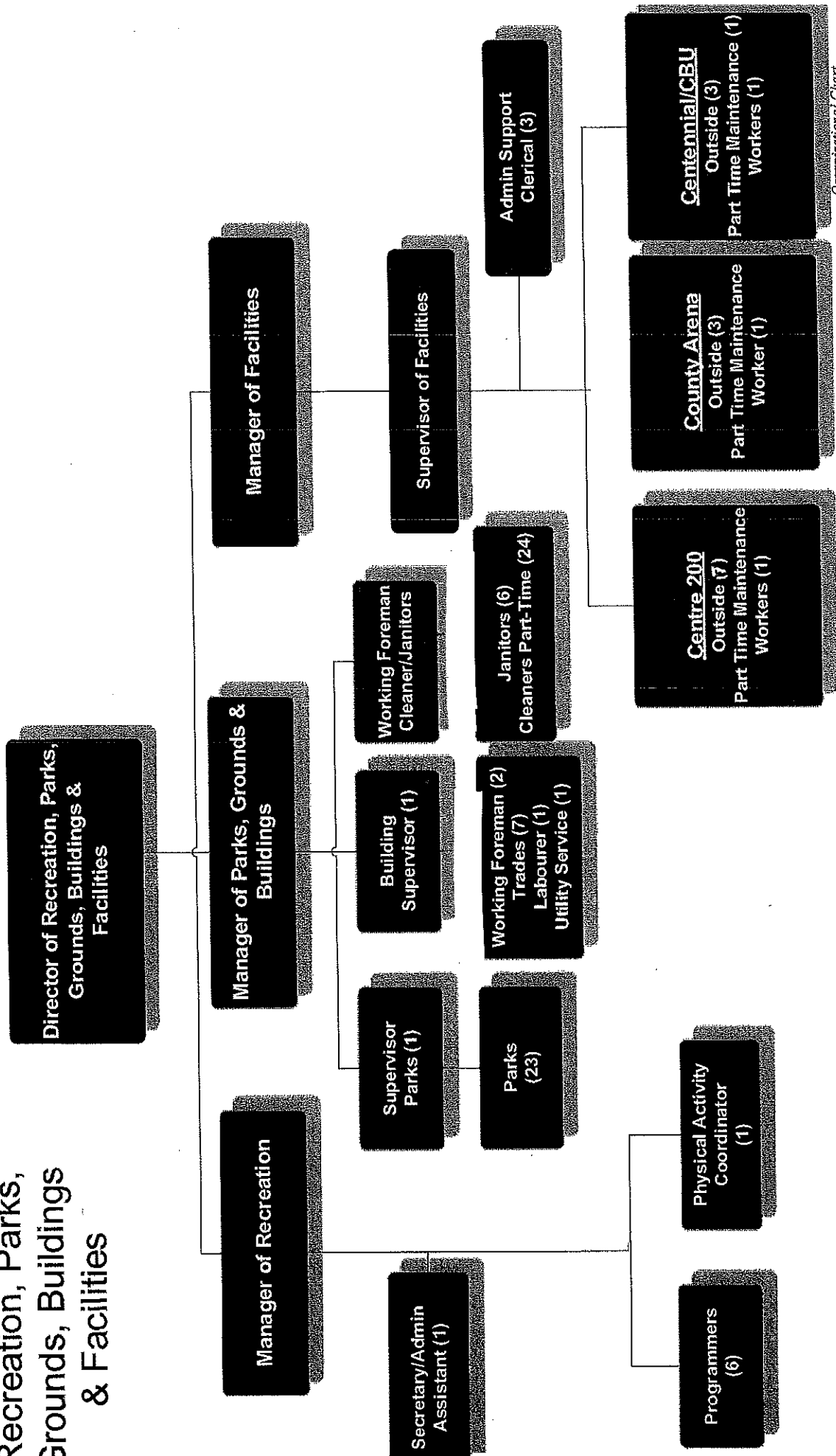


DIRECTOR OF ENGINEERING AND PUBLIC WORKS

- Administrative Assistant (1)
- Financial Services Clerk (1)



Recreation, Parks, Grounds, Buildings & Facilities



| | Approved Budget 2018-19 | Budget Projection 2019-20 |
|---|-------------------------------|---------------------------------|
| OPERATING REVENUE | | |
| Metered | 18,533,470 | 19,060,251 |
| Flat Rate | - | - |
| Public Fire Protection | 7,131,023 | 7,078,384 |
| Sprinkler Service | 60,000 | 61,000 |
| Sales to Other Utilities | - | - |
| Interest on Overdue Accounts | 341,453 | 350,000 |
| Other Operating Revenue | 10,000 | 10,000 |
| TOTAL OPERATING REVENUE | 26,075,946 | 26,559,635 |
| OPERATING EXPENDITURES | | |
| Source of Supply | 526,500 | 521,500 |
| Power and Pumping | 2,069,009 | 2,119,400 |
| Water Treatment | 3,669,738 | 3,714,663 |
| Transmission and Distribution | 4,657,806 | 4,765,772 |
| Administration and General | 2,992,859 | 3,047,883 |
| Depreciation | 4,010,280 | 4,132,220 |
| Taxes | 2,302,919 | 2,372,007 |
| Other Operating Expenditures | - | - |
| TOTAL OPERATING EXPENDITURES | 20,229,111 | 20,673,445 |
| NET OPERATING REVENUE | 5,846,835 | 5,886,190 |
| NON-OPERATING REVENUE | | |
| Grants from Province of Nova Scotia | - | - |
| Amortization of Deferred Capital contribution | 70,000 | - |
| Disaster recovery | - | - |
| Repayment of Principal on Capital Debt | - | - |
| | 70,000 | - |
| NON-OPERATING EXPENDITURES | | |
| Debt Charges -Principal | 3,564,500 | 3,564,500 |
| Debt Charges - Interest on debentures | 1,483,241 | 1,348,483 |
| New Debt -Principal | - | - |
| New Debt -Interest | - | - |
| Amortization of Debt Discount | 32,000 | 32,000 |
| Short Term Interest Charges (Bank Fees/Charges) | 137,094 | 141,207 |
| Appropriations | - | - |
| Capital Expenditure Out of Operations | 150,000 | 150,000 |
| Earnings | - | - |
| | 5,366,835 | 5,236,190 |
| EXCESS OF REVENUE OVER EXPENDITURE | 550,000 | 650,000 |
| SURPLUS (DEFICIT), BEGINNING OF YEAR | - | 5,088,302 |
| SURPLUS (DEFICIT), END OF YEAR | - | 4,438,302 |

**Cape Breton Regional Municipality -Water Capital Budget
Proposed 2018 - 2019/20**

| | <u>2018-19</u> | <u>2019-20</u> |
|----------------------------|-------------------------|-------------------------|
| Power & Pumping | - | - |
| Storage | 2,700,000.00 | 2,200,000.00 |
| Transmission Mains | 1,000,000.00 | 1,000,000.00 |
| Distribution | - | 800,000.00 |
| Water Metering | 300,000.00 | 200,000.00 |
| TOTAL | <u><u>4,000,000</u></u> | <u><u>4,200,000</u></u> |

