

**Cape Breton Regional Municipality**

**Council Meeting**

**AGENDA**

**TUESDAY, JULY 9, 2019**

**1:30 P.M.**

Council Chambers  
2<sup>nd</sup> Floor, City Hall  
320 Esplanade, Sydney, NS



# Cape Breton Regional Municipality

## Council Meeting

Tuesday, July 9, 2019  
1:30 p.m.

### **AGENDA ITEMS**

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#### Roll Call

#### O'Canada

#### Moment of Silent Reflection

1. **APPROVAL OF AGENDA:** (Motion Required)
  
2. **PROCLAMATIONS & RESOLUTIONS:**
  - 2.1 **Pride Week Proclamation:**  
Councillor Eldon MacDonald (See page **6** )
  
  - 2.2 **Lochboisdale Month:**  
Councillor Esmond Marshall (See page **7** )
  
  - 2.3 **Energy East Development Opportunities:**  
Councillor Darren Bruckschwaiger (See page **8** )
  
3. **PRESENTATION:**
  - 3.1 **CBRM Regional Enterprise Network:** Ms. Carla Arsenault, Chief Executive Officer, Cape Breton Partnership (See page **9** )
  
4. **PLANNING ISSUE:**
  - 4.1 **Vendors By-Law Amendment – Vending in Rural Areas:** Kristen Knudskov, Planner (See page **27** )

Continued...

**Council Meeting Agenda  
July 9, 2019 (Cont'd)**

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**5. BY-LAWS & MOTIONS:**

**5.1 By-laws:**

**a) Second / Final Reading - Public Hearings:**

- i) Public Property Bylaw Amendment: Karen Neville, Senior Planner (See page **30**)**
- ii) Vendors Bylaw Amendment – PID 15268188: Kristen Knudskov, Planner (See page **39**)**

**b) First Reading: N/A**

**5.2 Motions: N/A**

**6. BUSINESS ARISING:**

**6.1 Fire and Emergency Services Committee – June 18, 2019:**

- a) CBRM All Hazards Emergency Management Plan: John Dilny, Manager of Emergency Management (See page **45**)**

**6.2 Board of Police Commissioners Meeting – June 19, 2019:**

- a) Citizen Vacancy – Board of Police Commissioners (Central Division): John MacKinnon, Deputy Chief Administrative Officer (See page **79**)**

**7. CORPORATE SERVICES ISSUES:**

**7.1 REQUESTS TO PURCHASE:**

- a) Dwayne and Heather Day, Portion of PID 15526734 – New Waterford Hwy, South Bar, NS: Sheila Kolanko, Senior Paralegal/Property Manager (See page **80**)**
- b) Province of Nova Scotia, PID 15864739 – Reservoir Road, Sydney, NS: Sheila Kolanko, Senior Paralegal/Property Manager (See page **83**)**

Continued...

**Council Meeting Agenda  
July 9, 2019 (Cont'd)**

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**CORPORATE SERVICES ISSUES (Cont'd):**

- 7.2 **Request from New Aberdeen Revitalization Affordable Housing Society, PID 15440159 – 35 Seventh Street, Glace Bay (Vacant Land):** Sheila Kolanko, Senior Paralegal/Property Manager (See page **86**)
- 7.3 **Request for Easement (PID 15562184) Karen Theresa Bray – 96 Breakwater Street, Port Morien / Allen R. Graham and Linda M. Graham – 90 Breakwater Street, Port Morien:** Sheila Kolanko, Senior Paralegal/Property Manager (See page **90**)

**8. REPORTS:**

- 8.1 **Recreation Department Update on Summer Events:** Kirk Durning, Manager of Recreation (See page **93**)
- 8.2 **Regulatory Modernization Partnership:** Marie Walsh, Chief Administrative Officer (See page **100**)
- 8.3 **Inverness Airport:** Mayor Cecil P. Clarke (See page **101**)

**ADJOURNMENT**

**Cape Breton Regional Municipality**  
**Proclamation**  
***2019 Pride Week***  
***“Cape Breton Regional Municipality”***

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- Whereas:** Pride Week in the Cape Breton Regional Municipality (CBRM) continues to grow celebrating the history, vitality, and diversity of our Municipality’s Pride community and promotes a society in which all individuals can live freely from discrimination;
- And Whereas:** Pride Week provides an opportunity to raise awareness about the barriers individuals face in areas such as health care, public safety, employment, education, and the recognition of personal and family relationships;
- And Whereas:** This year marks the 50<sup>th</sup> Anniversary of the Stonewall Riots and the birth of the LGBTQ2+ movement around the world.
- And Whereas:** **“Proud To Be”** celebrates individuals identifying as LGBTQ2+ who continue to face prejudice, discrimination, physical, emotional, and psychological violence.
- And Whereas:** The CBRM is proud to support its strong and ever present Pride community and their many contributions to our municipality and will continue to work toward becoming a more inclusive, supportive, and diverse community;
- Be It Therefore Resolved:** That Mayor Cecil P. Clarke, Council and staff continue their support for a community where we embrace, recognize, and celebrate diversity, inclusion, respect, and fellowship for all of our residents and recognize August 2nd to 10th, 2019 as Pride Week in the Cape Breton Regional Municipality.

Councillor Eldon MacDonald – CBRM District #5

July 9, 2019

# *Proclamation*

## **Lochboisdale Month**

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**WHEREAS:** in the mid-1800s many residents of South Uist – in the in the Outer Hebrides of Scotland - left overcrowded crofts and stark poverty to come to Canada to seek a better way of life; and

**WHEREAS:** they landed in Cape Breton, settling mainly in the areas of Grand Mira, East Bay and Boisdale, the village which bears the name of their ancestral hometown Lochboisdale, the main village of the island of South Uist; and

**WHEREAS:** those islanders brought with them the traditions that had been handed down to them for generations, and their longing for the old country ensured that they cherished, maintained and shared those customs through the ensuing generations, keeping them alive to this day; and

**WHEREAS:** the transatlantic connection between our Islands, and our two Boisdales, remains strong, bringing tourists and scholars back and forth between the two communities, taking pleasure in the beauty, music, art and people as well as learning more about their genealogical and traditional ties.

**BE IT THEREFORE  
RESOLVED:** that Mayor Cecil P. Clarke and Council of the Cape Breton Regional Municipality recognize and appreciate that, though many lifetimes have separated us from the original South Uist settlers, Lochboisdale and Boisdale remain linked in spirit, united by family lineage and unified by tradition and hereby proclaim July 2019 as **Lochboisdale Month** in the CBRM. Tha sinn fhathast aonaichte. (*We remain united*)

Councillor Esmond “Blue” Marshall  
July 09, 2019

# *Resolution*

## **Energy East Development Opportunities**

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**WHEREAS:** the CBRM has thousands of people who travel off island for work, leaving their families to remain behind and while creating life-work stresses, it has led to a stability and financial security for many of our citizens; and

**WHEREAS:** much of that skilled migrant workforce is reliant on the energy sector and have had their stability and security disrupted with the loss of more than 115,000 oil and gas jobs in Canada in the last number of years, with another 12,000 expected to be lost this year, the impact has been felt here at home; and

**WHEREAS:** a proposed energy corridor would not just protect existing jobs, it would create many others for generations to come as having a dedicated route for pipelines, powerlines and telecommunications infrastructure, would make it easier and more cost effective to approve and fund new projects; and

**WHEREAS:** an energy corridor would enable coast to coast sharing of commodities in an environmentally friendly and economically responsible manner, making investing in that sector much more attractive; and

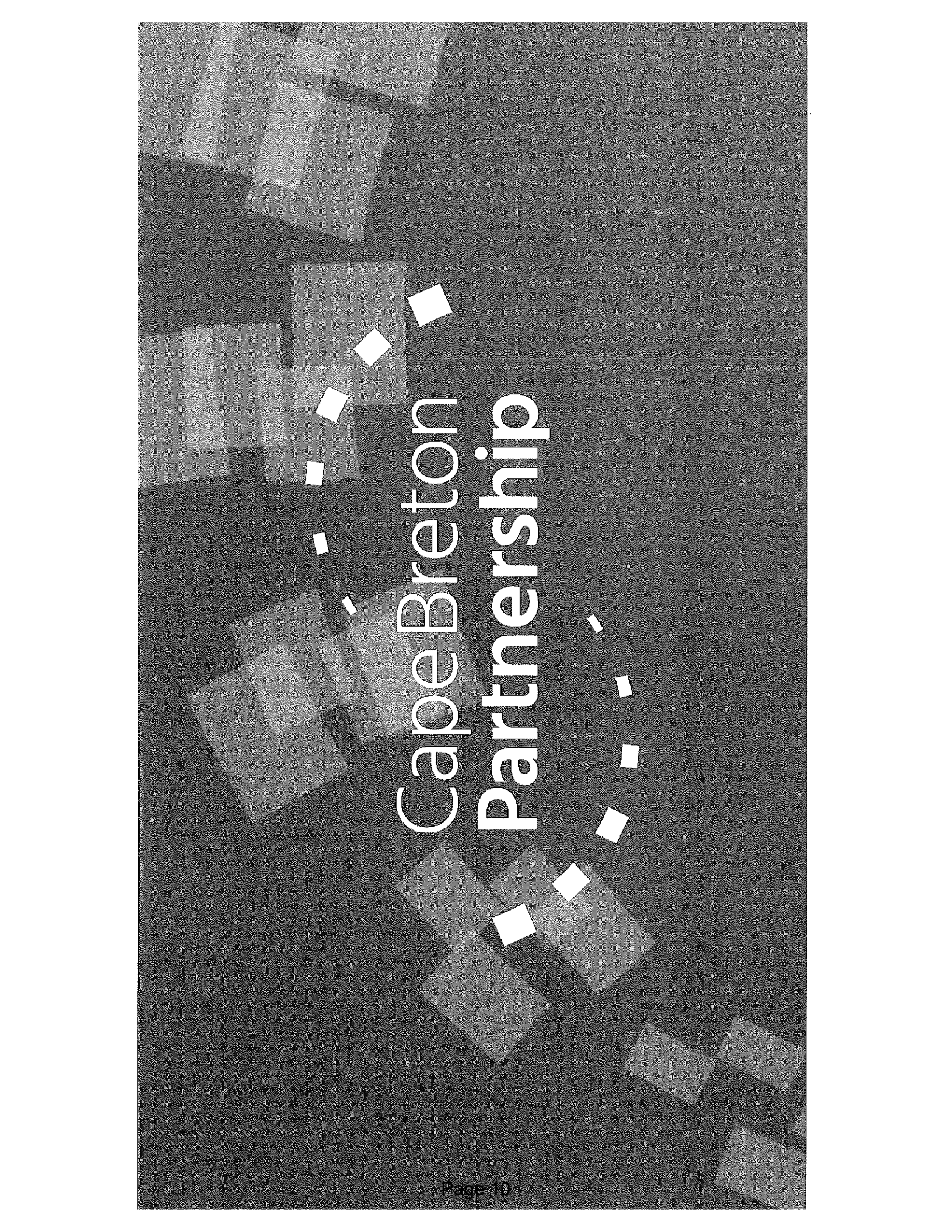
**WHEREAS:** we have seen firsthand, with the creation of the Maritime Link, that we benefit from such projects with our local skilled trades personnel employed at home as well as by bringing other trades people to our community and the resulting economic spinoff from this type of development is good for all of the CBRM.

**BE IT THEREFORE RESOLVED:** that Mayor Cecil P. Clarke and Council of the Cape Breton Regional Municipality recognize the many benefits of a Trans-Canada energy corridor and call upon the Province of Nova Scotia and Government of Canada to support Energy East development opportunities.

Councillor Darren Bruckschwaiger  
July 09, 2019

**CBRM Council Presentation**  
**CBRM Regional Enterprise Network**  
**July 9, 2019**





# Capoe Breton Partnership



**Promote**  
our island as a great place  
to live and invest.



## **Grow**

a culture that values and celebrates creativity, innovation and entrepreneurship.

A black and white photograph of a group of people in a meeting room. A circular highlight is drawn around a woman in the foreground who is looking towards the camera. The rest of the group is slightly out of focus. The room has a wooden floor and a wall with some papers or notices.

**Connect**  
entrepreneurs and companies  
to the resources they need  
to succeed.



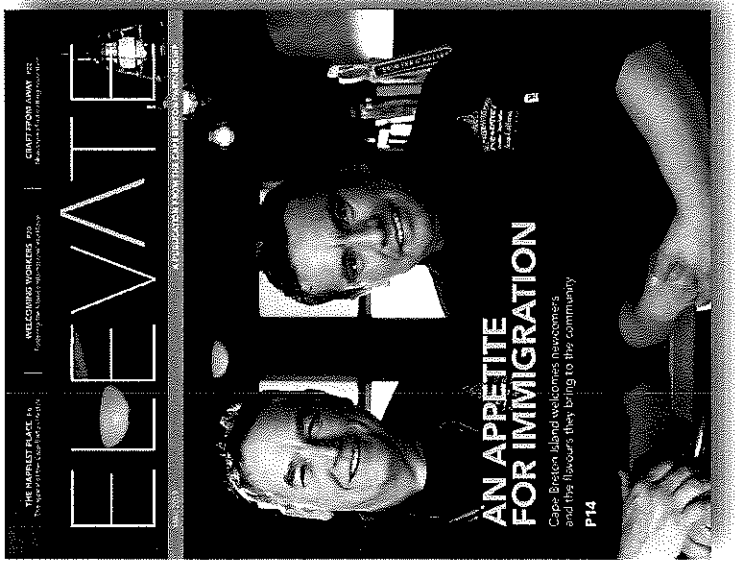
**Promote**  
our island as  
a great place  
to live and  
invest.

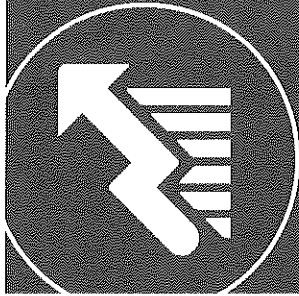
- **INVESTMENT  
READINESS**

- **INDUSTRIAL  
PARK  
DEVELOPMENT**

- **ELEVATE  
MAGAZINE**

- **TALENT  
ATTRACTION**

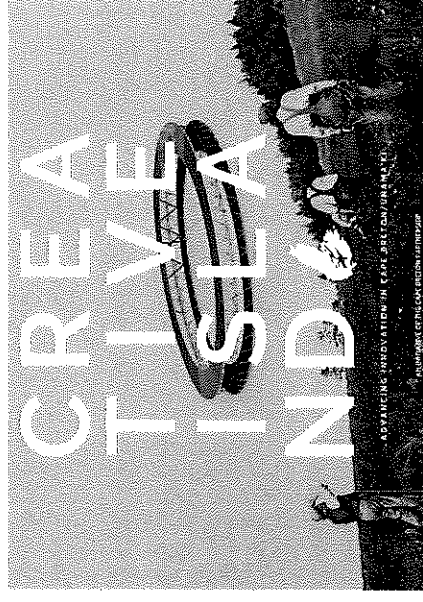


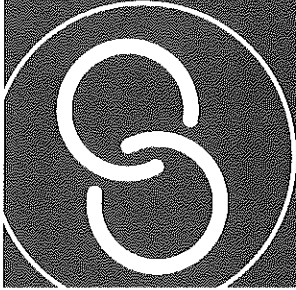


**Grow**  
a culture that  
celebrates  
creativity,  
innovation, and  
entrepreneurship.

Page 15

- **YOUTH  
RECOGNITION**
- **INVESTOR SUMMIT**
- **EXCELLENCE  
RECOGNITION**
- **CREATIVE ISLAND**
- **INTERNATIONAL  
DEVELOPMENT**





**Connect**  
entrepreneurs  
and companies  
to the resources  
they need to  
succeed.

Page 16

- **EXPORT GROWTH**
- **WELCOMING NEWCOMERS**
- **GROWING NETWORKS**
- **ATLANTIC IMMIGRATION PILOT**
- **INCLUSIVE ENTREPRENEURSHIP**
- **SAFETY FIRST**
- **YOUTH RETENTION**
- **SKILLS TRAINING**
- **START-UP SUPPORT**
- **RURAL CONNECTIVITY**
- **HOUSING**
- **WORKFORCE TRAINING**

**Regional Enterprise Network Program:  
A renewed relational relationship between  
Cape Breton Regional Municipality &  
Cape Breton Partnership.**



# Regional Enterprise Networks (REN)

- Cape Breton Regional Enterprise Network
- Cape Breton Regional Municipality Enterprise Network



## REN STAFF

- **President & CEO** – Carla Arsenault
- **Creative Economy Development Officer** – Erin Flynn
- **Economic Development Officer** – Tyler Mattheis
- **Business Planning Advisor** – Shannon McNeil
- **Communications Coordinator** – Megan Tonet
- **Labour Market Development & Immigration** – TBD



# ECONOMIC DEVELOPMENT

- **Investment Attraction Support**
  - Inventory of land, buildings for sale or lease
  - FlannelJax
- **Collaboration with CBRM Planning Department**
- **CBRM Tech Community support**
- **Collaboration with CBU, including new Innovation & Entrepreneurship Hub**



# BUSINESS PLANNING

- **Number of CBRM clients: 33**
  - Business Plans: 18
  - Advisory Services: 3
- **Future metrics:**
  - Number of start-up businesses assisted (and registered into Joint Stocks)
  - Number of expansion assisted
  - Projected value of new investment
  - Projected number of new employment positions created
  - Number of businesses with export potential



# CREATIVE ECONOMY

- Meeting with creative sector organizations and artists
- Working with the CBRM Creative Economy Growth Plan to identify priority projects



# COMMUNICATIONS

- **Working on a communications strategy for the Downtown Revitalization & Economic Development Tax Incentive**
  - Collateral, promotion, roundtable discussions
- **Communications support:**
  - FlannelJax Job fair – June 24, 2019
  - Working with FlannelJax's and CBRM to host grand opening event in July
  - Roger Brooks downtown development session with Sydney Downtown Development Association
  - Cape Breton University Innovation & Entrepreneurship Centre
- **Communications Plan**

# GOING FORWARD - IMMIGRATION

- Labour force development - talent attraction
  - Immigration
  - Youth retention
  - Ex-patriates



# IMMIGRATION

- **CBRM AIP Designations** – 25 to 89, 256% increase since September 2017
- **CBRM Endorsements** – Supported and directly facilitated 61 Endorsement Applications under AIP for Principal Applicants & their families
- **Temporary Resident Study Permit Holders** - 155% increase in from 2015 to Q3 2018
- **Permanent Residents** - 64% increase from 2015 to 2018



# IMMIGRATION - EVENTS

- **Over 27 Immigration related events with a total reach of 1,325 individuals**
  - 373 decision makers,
  - 952 International Students / Graduates
- **The summer job expo in coordination with CBU, NS Works and NSCC to uncover**
  - Almost 260 summer positions available for international students across the island,
  - Point to point charter service between Sydney and Baddeck, which had more than 88 positions available





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## **ISSUE PAPER**

**TO:** General Committee

**DATE:** July 2, 2019

**FROM:** Kristen Knudskov, Planner

**RE:** VENDORS BY-LAW AMENDMENT – VENDING IN RURAL AREAS

### **BACKGROUND**

On May 7, 2019, General Committee directed staff to investigate options to streamline the process for vending proposals not found on Schedule A of the Vendors By-law.

Under the current Vendors By-law, licences may only be issued for locations which:

- are identified on Schedule A,
- previously contained a business development,
- are on CBRM property with permission, or
- the mobile vendor operates on for a short period of time.

However, the Licensing Authority receives inquiries regarding operating in locations not acknowledged under the By-law. To operate at such a location, the applicant must undergo the bylaw amendment process, which is costly and may take months.

### **DISCUSSION**

Rural areas may also be appropriate for vending operations provided that there are no concerns from a planning, traffic, or neighbourhood nuisance perspective. Associated nuisances are currently regulated within the Bylaw, which includes provisions to manage trash and refuse, prohibit audible solicitation, and prevent unsightliness.

A draft amending bylaw forms Attachment A. Section 4 Locations could be amended to allow the Licensing Authority to issue a licence as of right in rural areas, provided that the location is not within 100 feet (30m) of a residential dwelling. If the location is within 100 feet (30m) of any residential dwellings, the property owners within said distance would receive notice of the

application with a 14 day period to comment. The licence may be issued if no objections are received. The licence must be refused if objections are raised. The applicant maintains the right to either appeal the refusal as per s. 6 or amend the Schedule A map as per s. 15.

### **Next Steps**

If Council agrees, Attachment A would be recommended to Council at the August meeting for 1<sup>st</sup> reading, to be followed by a public hearing and second reading at a future meeting of Council.

### **RECOMMENDATION**

That Council proceed with first reading of the amendments to the Vendor's Bylaw as attached at the August meeting and schedule a Public Hearing for an upcoming meeting of Council.

Respectfully submitted by:

Kristen Knudskov  
Planner, Planning and Development

**By-law**  
of the Cape Breton Regional Municipality  
amending the  
**Cape Breton Regional Municipality's**  
**Vendor's Bylaw**

Pursuant to Section 168 of the Municipal Government Act of Nova Scotia, the Council of the Cape Breton Regional Municipality hereby amends the Cape Breton Regional Municipality's Vendor's Bylaw in the following manner:

**THAT:** s. 1 Definitions is hereby amended by inserting the following:

**Dwelling** means a residential building, or portion thereof, occupied or capable of being occupied as a residence by one or more persons, containing one or more dwelling units. A dwelling may include a single detached dwelling, mobile home, converted dwelling, duplex dwelling, semi-detached dwelling, apartment building, townhouse, recreational vehicle with a service connection to the Nova Scotia Power Inc. power grid, or a dwelling unit(s) within a business or institutional building.

**Rural** means any part of CBRM at least 500 feet from the nearest CBRM sanitary sewer main.

**THAT:** Provision 4(2) is hereby amended by inserting:

- (d) The property is located within rural CBRM and notice of the application is circulated, with no reasonable objection, to all owners of property occupied by a dwelling which is within 100 feet of the vending location. Property owners are deemed no objection if no comment is received within 14 days of the issuance of said notice.

**PASSED AND ADOPTED:** by a majority of the whole Council at a duly called meeting of the Cape Breton Regional Municipal Council held on 2019.

\_\_\_\_\_  
**MAYOR**

\_\_\_\_\_  
**CLERK**

**THIS IS TO CERTIFY** that the above amendments are a true and correct copy of the Amending By-law of the Cape Breton Regional Municipality adopted by Regional Council during a meeting held on 2019 to amend the Cape Breton Regional Municipality's Public Property By-law.

\_\_\_\_\_  
Deborah Campbell Ryan, CLERK



**CAPE BRETON REGIONAL MUNICIPALITY  
NOTICE**

**By-Laws for Second (Final) Reading by Council**

**TAKE NOTICE** that the following By-Laws will be brought to Council for second (final) reading on **Tuesday, July 9, 2019 at 1:30 p.m.**, Council Chambers, 2nd Floor, City Hall, 320 Esplanade, Sydney, NS:

<b>By-Law</b>	<b>Intent</b>
Amendments to the Public Property By-Law	To permit leashed dogs in all CBRM parks except playgrounds and on playing fields.
Amendments to the Vendors By-Law	To permit a mobile vendor to vend from 2734 Lingan Road, Lingan.

The above By-laws may be inspected at the Clerk's Office, 4th Floor, Room 405, City Hall, 320 Esplanade, Sydney, N.S.

**Signed: Deborah Campbell Ryan  
Municipal Clerk  
June 22, 2019**

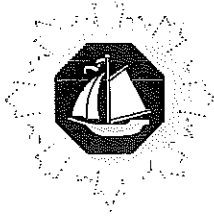
7313723

**Public Property Bylaw Amendment**

**Motion:**

Moved by Councillor MacMullin, seconded by Councillor Prince, to approve for first reading the amendments to the Public Property Bylaw C1, to permit leashed dogs in all CBRM parks except playgrounds and on playing fields as outlined in the staff Issue Paper dated May 27, 2019.

**Motion Carried.**



**CAPE BRETON**  
REGIONAL MUNICIPALITY

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## **ISSUE PAPER**

**TO:** General Committee

**DATE:** May 27, 2019

**FROM:** Director, Planning and Development

**RE: PUBLIC PROPERTY BYLAW AMENDMENT**

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### **BACKGROUND**

During the May 7<sup>th</sup>, 2019 meeting of Council's General Committee a Motion was passed directing staff to prepare an issue paper regarding amendments to the Public Property Bylaw C1, to reflect dogs being permitted on leash in designated public areas in North, Central and East.

### **DISCUSSION**

The Public Property Bylaw regulates whether or not leashed dogs are permitted in the public parks owned by the CBRM. Currently, the Bylaw bans dog walking unless the park is designed for such use and signs are posted with the allowance. A pilot project was undertaken in certain parks, creating an allowance for on-leash dog walking, to examine the possibility of allowing this in other areas of the municipality. This has generally been well received by the constituents of CBRM.

With the success of the pilot project and a review of the bylaw by Recreation, Parks & Grounds, Buildings & Facilities and the Planning and Development Department, administration now believes leashed dogs should be permitted in all CBRM parks except playgrounds and on playing fields.

The Public Property Bylaw would have to be amended to reflect that different directive. A copy of this amendment is attached. Prior to adopting an amendment to a Bylaw of the CBRM, Council is required to conduct a Public Hearing.

### **Next Steps**

If Council is in agreement with scheduling a public hearing at their June meeting, the earliest date a public hearing could be held would be during the July meeting of Council. Upon a decision of Council to schedule a public hearing, the required notice will be published in the Cape Breton Post advising the public of Council's intent to consider an amendment to the Public Property Bylaw C1 and of their opportunity to attend the public hearing.

### **RECOMMENDATION**

That a recommendation be made to Council for first reading of the amendments to the Public Property By-law as attached, and to schedule the public hearing at a future meeting of Council.

Respectfully submitted by:

### **ORIGINAL SIGNED BY**

Michael Ruus  
Director, Planning and Development

# APPENDIX A: AMENDMENTS TO P-300 Public Property By-law

## CAPE BRETON REGIONAL MUNICIPALITY

### Bylaw C1

#### PUBLIC PROPERTY

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##### 1. Definitions

**Playing field** means a landscaped recreational site designed for playing outdoor team sports such as a baseball field, soccer field, running track, or a football field. The phrase “on the playing field” as used in this Bylaw is intended to mean the above referenced field and not the stands or sidelines where spectators congregate.

**Playground** means a well-defined outdoor recreational space comprised of equipment designed primarily for play by children younger than teenage.

2. No person shall throw or deposit any dirt, filth, or rubbish upon any park, playground, parking lot, or other property owned, leased or occupied by the Regional Municipality.
3.
  - (1) No person shall park or leave standing any vehicle upon any roadway in any park, playground, parking lot or other property owned, leased or occupied by the Regional Municipality except in a designated parking area.
  - (2) The Regional Municipality or any officer or employee thereof may remove any vehicle parked in a violation of this Section at the expense of the owner.
4.
  - (1) No person shall deface, injure or destroy, or damage in any way, any property of the Regional Municipality.
  - (2) No person shall remove any plants, soil, or other items from any property of or under control of the Regional Municipality without the consent of the Regional Municipality.
5. Any person who, on any property of the Regional Municipality, persists in loud or raucous noise, unruly or objectionable behaviour or other activities that would disturb others, after being requested to desist by an employee of the Regional Municipality, is guilty of an offence.
6. Any person who, on any property of the Regional Municipality, persists in unruly or unsafe behaviour, after being requested to desist by an employee of the Regional Municipality, is guilty of an offence.

7. No person or persons, within the boundaries of any public park, waterfront boardwalk or walking trail belonging to the Cape Breton Regional Municipality, shall walk any animal other than a dog, walk, drive or use any vehicle, skateboard, bicycle, motorcycle, or roller-blades, except in such areas as may be specifically designed and/or designated by sign for such usage. Any person(s) found acting contrary to this provision shall be guilty of an offence punishable in accordance with the provisions of the Penalties Bylaw. Such provisions do not apply to operational or maintenance vehicles and equipment of the Cape Breton Regional Municipality.

Without limiting the generality of the foregoing, this provision includes, and affects, but is not limited to, the following areas known as the:

1. Sydney Waterfront Boardwalk; and
2. North Sydney Waterfront Boardwalk; and
3. Renwick Brook Walking Trail (Glace Bay); and
4. John Bernard Croak Park (Glace Bay)

8. Dogs are permitted within the boundaries of any public park, waterfront boardwalk or walking trail owned belonging to the Cape Breton Regional Municipality, except playgrounds or on playing fields, provided:
- the dog is in the presence of the owner or some person in charge thereof; and
  - the dog is under the effective physical restraint of a leash no more than 6 feet in length controlled by the owner or the person in charge.
9. Any person(s) found acting contrary to the provisions of this Bylaw shall be guilty of an offence punishable in accordance with the provisions of the Penalties Bylaw. Such provisions do not apply to operational or maintenance vehicles and equipment of the Cape Breton Regional Municipality.
10. Any Bylaw or any provision thereof passed and approved by any former Municipality within the boundaries of the County of Cape Breton prior to July 31, 1995 which conflicts with or acts contrary to the provisions of this Bylaw are hereby repealed with this Bylaw becoming law and any other provisions of such Bylaws hereby ratified and confirmed insofar as they are not in conflict with this Bylaw.

**By-law**  
of the Cape Breton Regional Municipality

amending the

**Cape Breton Regional Municipality's  
Public Property Bylaw**

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Pursuant to Section 168 of the Municipal Government Act of Nova Scotia, the Council of the Cape Breton Regional Municipality hereby amends the Cape Breton Regional Municipality's Public Property Bylaw in the following manner:

**THAT:** the following definitions be added to the Bylaw immediately before Provision 1.

**Definitions**

**Playing field** means a landscaped recreational site designed for playing outdoor team sports such as a baseball field, soccer field, running track, or a football field. The phrase "on the playing field" as used in this Bylaw is intended to mean the above referenced field and not the stands or sidelines where spectators congregate.

**Playground** means a well-defined outdoor recreational space comprised of equipment designed primarily for play by children younger than teenage.

**THAT:** Provision 6 is amended by adding the words in red and deleting the words crossed out in in strikethrough below.

6. No person or persons, within the boundaries of any public park, waterfront boardwalk or walking trail belonging to the Cape Breton Regional Municipality, shall walk any animal **other than a dog**, walk, drive or use any vehicle, skateboard, bicycle, motorcycle, or roller-blades, except in such areas as may be specifically designed and/or designated by sign for such usage. ~~Any person(s) found acting contrary to this provision shall be guilty of an offence punishable in accordance with the provisions of the Penalties Bylaw. Such provisions do not apply to operational or maintenance vehicles and equipment of the Cape Breton Regional Municipality.~~

~~Without limiting the generality of the foregoing, this provision includes, and affects, but is not limited to, the following areas known as the:~~

- ~~5. Sydney Waterfront Boardwalk; and~~
- ~~6. North Sydney Waterfront Boardwalk; and~~
- ~~7. Renwick Brook Walking Trail (Glace Bay); and~~
- ~~4. John Bernard Croak Park (Glace Bay)~~

**THAT:** a new Provision is added immediately after Provision 6 to read as shown below.

7. Dogs are permitted within the boundaries of any public park, waterfront boardwalk or walking trail owned belonging to the Cape Breton Regional Municipality, **except playgrounds or on playing fields**, provided:
- the dog is in the presence of the owner or some person in charge thereof; and
  - the dog is under the effective physical restraint of a leash no more than 6 feet in length controlled by the owner or the person in charge.

**THAT:** a new Provision is added immediately after Provision 7 to read as shown below.

8. Any person(s) found acting contrary to the provisions of this Bylaw shall be guilty of an offence punishable in accordance with the provisions of the **Penalties Bylaw**. Such provisions do not apply to operational or maintenance vehicles and equipment of the Cape Breton Regional Municipality.

**THAT:** All Provisions be renumbered as required throughout.

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**PASSED AND ADOPTED:** by a majority of the whole Council at a duly called meeting of the Cape Breton Regional Municipal Council held on 2019.

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**MAYOR**

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**CLERK**

***THIS IS TO CERTIFY** that the above amendments are a true and correct copy of the Amending By-law of the Cape Breton Regional Municipality adopted by Regional Council during a meeting held on 2019 to amend the Cape Breton Regional Municipality's Public Property By-law.*

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Deborah Campbell Ryan, CLERK



City Hall  
 320 Esplanade  
 Sydney, NS B1P 7B9

Item No.

<b>Council Agenda Request Form</b>		
<input checked="" type="checkbox"/> <b>Included on Agenda</b> (Submitted to Municipal Clerk's Office by 4:30 pm seven days before the meeting)	<input type="checkbox"/> <b>Late Item</b> (Submitted to Municipal Clerk's Office by Noon the day before the meeting)	<input type="checkbox"/> <b>Request from the Floor: (New Business)</b> - <b>Announcement</b> - <b>Referral</b> - <b>Submit Petition</b> - <b>Notice of Motion</b>
<b>Date of Council Meeting: May 7, 2019</b>		
<b>Subject: Dogs on Leash</b>		
<b>Motion for Council to Consider:</b>		
<i>Issue paper be provided regarding an amendment of the Public Property bylaw C1 to reflect dogs being permitted on leash in designated public areas in North, Central and East.</i>		
<b>Reason:</b>		
<p>Our current Public Property bylaw is outdated. When it comes to allowing dogs, our current bylaw states that people are not permitted to have a dog on a leash within any public park, waterfront boardwalk or walking trail belonging to the CBRM. We are all aware that dogs on leash are now permitted, as there is current signage stating so, on the Sydney boardwalk, Open Hearth Park and Rotary Park. As a Councillor it is very difficult to explain to residents of North that dogs on leash are not permitted in any area of CBRM public property and refer to a bylaw that we are currently contradicting. If we are going to allow exceptions to the rule they should be offered in all zones of the CBRM and our policies should reflect that.</p> <p>I have attempted to address this issue and in the fall of 2018 planning did have a draft issue paper and amending Bylaw critiqued by Parks and Grounds management ready for Council but it did not make it here. I am therefore officially bringing the issue forward in hopes to amend the bylaw so that it accurately represents our current process and permits residents in all 3 zones to have the same access within designated areas of North, Central and East divisions.</p>		
<b>Outcome Sought:</b>		
<b>Public Property bylaw be amended to allow dogs on leash in designated areas of CBRM including areas in North, Central and East.</b>		
<i>Councillor Earlene MacMullin</i>	<i>District 2</i>	
<i>Date: April 29, 2019</i>	<i>Received by Clerk's Department (date):</i>	



**CAPE BRETON REGIONAL MUNICIPALITY  
NOTICE**

**By-Laws for Second (Final) Reading by Council**

**TAKE NOTICE** that the following By-Laws will be brought to Council for second (final) reading on **Tuesday, July 9, 2019 at 1:30 p.m.**, Council Chambers, 2nd Floor, City Hall, 320 Esplanade, Sydney, NS:

<b>By-Law</b>	<b>Intent</b>
Amendments to the Public Property By-Law	To permit leashed dogs in all CBRM parks except playgrounds and on playing fields.
Amendments to the Vendors By-Law	To permit a mobile vendor to vend from 2734 Lingan Road, Lingan.

The above By-laws may be inspected at the Clerk's Office, 4th Floor, Room 405, City Hall, 320 Esplanade, Sydney, N.S.

**Signed:        Deborah Campbell Ryan  
                         Municipal Clerk  
                         June 22, 2019**

7319783

**Vendors Bylaw Amendments**

**Motion:**

Moved by Councillor Coombes, seconded by Councillor MacLeod, to approve for first reading the amendments to the Vendors Bylaw as outlined in the staff Issue Paper dated June 10, 2019.

**Motion Carried.**



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## **ISSUE PAPER**

**TO:** Council

**DATE:** July 2, 2019

**FROM:** Kristen Knudskov, Planner

**RE:** Vendors Bylaw Amendment, PID 15268188

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### **BACKGROUND**

The Clerk's Office received a written request to locate a vending vehicle on the former St. Joseph Church property, PID 15268188, 2734 Lingan Road, Lingan (see Attachment A). The requested site is not identified on Schedule A of the Vendors Bylaw ("the Bylaw") and therefore a Vendors Licence cannot be issued for this location unless Schedule A is amended.

### **DISCUSSION**

Schedule A was adopted by motion of Council in 2016, which depicts locations where the Licensing Authority may issue a Vendors Licence. These locations correlate to zones where restaurants and sales are permitted as of right, or which have been approved by motion of Council. The requested site is zoned RCB – Rural CBRM. Within the RCB zone, restaurants are a permitted use subject to site plan approval.

The nearest residence is located 33m (108ft) from the parking lot on the requested site. Additionally, the individual has permission to vend at this location from the property owner and is aware they must comply with all of the requirements of the Bylaw.

As per Section 15(3) of the Bylaw, the request was circulated to the Traffic Authority and the Planning Department for comment. Senior Planner Karen Neville noted that the Planning Department has no concerns with this location, subject to compliance with the Bylaw. The Traffic Authority has also advised that they have no access concerns.

Additionally, notice of this request was advertised in the Cape Breton Post and sent to the 20 owners of property within 30m (98 ft) of the site in question. To date, there have been two inquiries

regarding the proposal but no formal comments or submissions have been made for the public hearing.

**RECOMMENDATION**

That Council approve for second and final reading the amendment to Schedule A of the Vendors Bylaw (Attachment B) to include the requested site.

Respectfully submitted by:

Kristen Knudskov  
Planner, Planning & Development

# Attachment A



**By-law**  
of the Cape Breton Regional Municipality

amending the

**Cape Breton Regional Municipality's  
Vendor's By-law**

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Pursuant to Section 168 of the Municipal Government Act of Nova Scotia, the Council of the Cape Breton Regional Municipality hereby amends the Cape Breton Regional Municipality's Vendor's Bylaw in the following manner:

**THAT:** Council amends the Vendors By-law Schedule A map series to include the property located at PID 15268188.

**PASSED AND ADOPTED:** by a majority of the whole Council at a duly called meeting of the Cape Breton Regional Municipal Council held on 2019.

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**MAYOR**

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**CLERK**

***THIS IS TO CERTIFY*** that the above amendments are a true and correct copy of the Amending By-law of the Cape Breton Regional Municipality adopted by Regional Council during a meeting held on 2019 to amend the Cape Breton Regional Municipality's Public Property By-law.

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Deborah Campbell Ryan, CLERK

# CBRM

## M·E·M·O

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**To:** CBRM Council  
**From:** John Dilny, Manager of Emergency Management  
**Subject:** Fire and Emergency Services / All-Hazards Emergency Management Plan  
**Date:** July 3, 2019

---

Further to the recent Fire and Emergency Services Committee meeting, I am recommending the following for next steps:

1. A Workshop for me to go through each section of the recently completed All-Hazards Emergency Management Plan to allow for discussion and input prior to it going to Council for approval. Please advise of an appropriate date to facilitate this workshop.
2. Send a request to all stakeholders to review the All-Hazards Emergency Management Plan and to have all feedback forwarded to me prior to September 1, 2019. The Plan can be accessed via the following link:

[http://www.cbrm.ns.ca/images/Emergency\\_Plan\\_2019.pdf](http://www.cbrm.ns.ca/images/Emergency_Plan_2019.pdf)

Sincerely,

Original Signed By \_\_\_\_\_

**John Dilny**  
Manager of Emergency Management

/ed

**Excerpt – DRAFT Fire & Emergency Services Committee  
June 18, 2019**

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**CBRM All Hazards Emergency Management Plan**

**Motion:**

Moved by Mayor Clarke, seconded by Councillor Eldon MacDonald, that the Fire and Emergency Services Committee accept the revised CBRM All Hazards Emergency Management Plan and forward to Council for formal consideration and final approval.

**Discussion:**

- The development of the Plan
- Provide the Plan to Volunteer Fire Departments and Fire Chiefs' Association for review before the Plan goes to Council.
- Water shuttle services for volunteer departments

Mayor Clarke suggested including First Nations in the collaboration, as well as the Chiefs' Association and relevant stakeholders.

**Motion Carried.**



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## **ISSUE PAPER**

**TO: Fire and Emergency Services Committee**

**FROM: John Dilny, Manager of Emergency Management**

**DATE: June 7, 2019**

**RE: CBRM All Hazards Emergency Management Plan**

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### **PURPOSE:**

That the Fire and Emergency Services Committee recommend that Cape Breton Regional Council approve the CBRM All Hazards Emergency Management Plan 2019.

### **BACKGROUND:**

The current Emergency Plan was enacted in 2001 and last updated June 2014. In 2012, the Municipality started a project to convert its emergency command and control system from the Emergency Site Management system to the Incident Command System. As part of that conversion, the Municipal Emergency Plan would also need to be updated to reflect these process changes.

Section 10(1)(a) of the Emergency Management Act allows municipalities to; "Within one year after the coming into force of this Act, each municipality shall, subject to the approval of the Minister, establish and maintain a municipal emergency by-law." On February 18, 2008 CBRM Council passed an updated Emergency Measures By-Law E-100. The by-law provided for the formulation of an emergency plan governing necessary services during an emergency, as well as provided the legal basis for the emergency plan. The passing of the by-law publicly demonstrated the support of Council, which is essential to effective emergency planning.

### **CURRENT SITUATION:**

The plan was updated section by section to ensure it supported current best practices, complied with all current legislation, supported the use of the Incident Command System (ICS) and followed CBRM's most current organizational structure.

The 2014 version of the Emergency Plan consisted of the main body of the plan, along with several appendices which supplied additional information and a series of annexes, which are mini-plans into and by themselves. Due to the uniqueness of the content materials, the



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annexes are being developed separately over time and therefore need not be updated at the same time as the CBRM All Hazards Emergency Management Plan.

The revised plan now consists of eleven chapters, three appendices and five annexes that altogether form what is called the CBRM All Hazards Emergency Management Plan. Each of the annexes will continue to be considered separate emergency plans unique to the situation to be addressed. The annexes are maintained and updated separately and are not part of this update given their operational and administrative nature.

The CBRM All Hazards Emergency Management Plan is divided as follows:

### **Municipal Emergency Plan**

- Chapter 01: Introduction
- Chapter 02: Objectives of Emergency Management
- Chapter 03: Emergency Plan Framework
- Chapter 04: Response Actions
- Chapter 05: Operational Facilities
- Chapter 06: Roles and Responsibilities
- Chapter 07: Hazard, Risk and Vulnerability Assessment
- Chapter 08: Recovery
- Chapter 09: Prevention, Mitigation, Preparedness
- Chapter 10: Governance Framework and Plan
- Chapter 11: Plan Administration

### **Appendices:**

- "A" Glossary
- "B" State of Local Emergency
- "C" Hazards, Risks, Vulnerability Assessment (HRVA)

### **Annexes:**

- Emergency Evacuation Plan
- Recovery Plan
- Emergency Public Information
- Emergency Telecommunications Plan
- Lesson Learn Plan

John Dilny  
Manager of Emergency Management  
Fire & Emergency Services  
Emergency Management Division  
Cape Breton Regional Municipality



850 Grand Lake Road  
Sydney, Nova Scotia  
B1P 5T9  
Telephone 902.563.2352  
Fax: 902.563.7978


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**RECOMMENDATION:**

It is recommended that Fire and Emergency Services Committee review the revised CBRM All Hazards Emergency Management Plan, and make recommendations, if necessary.

Once the review and recommendation(s) is/are completed, the plan should be presented to Council for approval.

Original Signed By  
John Dilny,  
Manager of Emergency Management


**EMERGENCY  
MANAGEMENT** 

# CBRM All HAZARD EMERGENCY MANAGEMENT PLAN

**EMERGENCY  
MANAGEMENT  
DIVISION**

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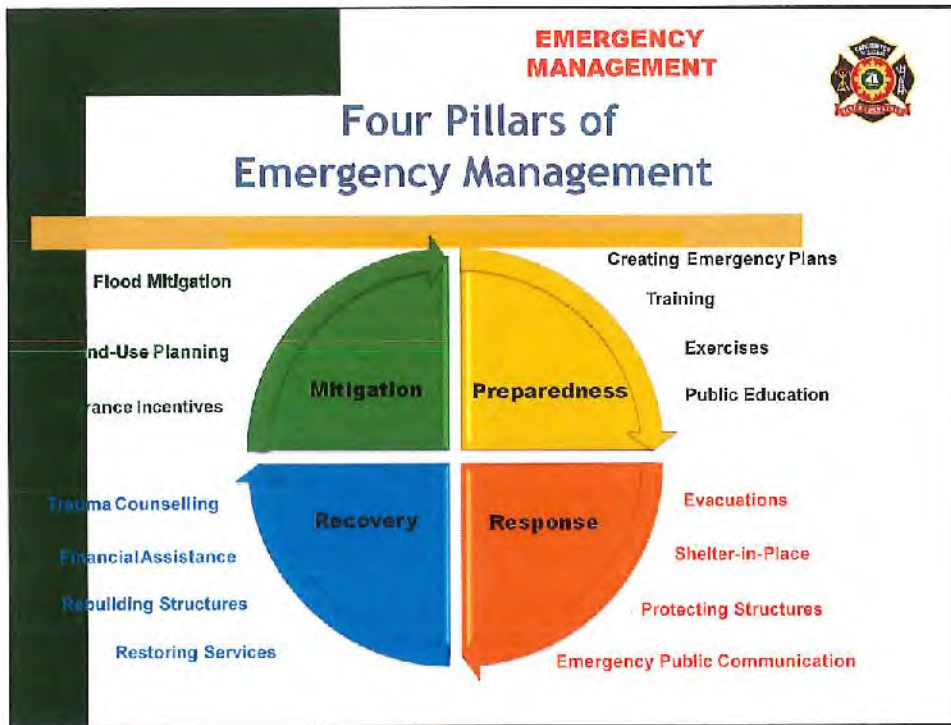
John Dilny  
January 27, 2015

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## Emergency Management

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is the universal term for the systems and processes for mitigating, preparing for, responding to, and recovering from emergencies and disasters.



**EMERGENCY MANAGEMENT**




### All Hazards



A generic emergency plan that describes structures and process to deal with any emergency situation.

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## What is an Emergency?


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“means a present or imminent event in respect of which the Minister or a municipality, as the case may be, believes prompt co-ordination of action or regulation of persons or property must be undertaken to protect property or the health, safety or welfare of people in the Province.”

*Emergency Management Act*



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## Types of Emergencies

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**Categories of Emergencies**

- Natural
- Human Caused
- Technological




**Classifications**

- Gradual (expected)
- Sudden (unexpected)



**Hazards**

- Forest Fires
- Floods
- Blizzards
- Chemical Spills
- Structural Collapse
- Utility Outage
- Civil Unrest
- Severe Weather
- Nuclear Accident
- Epidemic/Pandemic
- Water Contamination
- Other



## EMERGENCY MANAGEMENT



### Incident Command System

Is a standardized system that provides functional interoperability at all levels of emergency management

ICS is a scalable approach based on a series of principles and features

ICS is applicable to all incidents and by all levels of response (for example, on-site response and Emergency Coordination Centre support/responses)

The use of common terminology and criteria ensures mutual understanding amongst responders and facilitates the exchange of resources

## EMERGENCY MANAGEMENT



### Legislation

- *Emergency Management Act*
  - establish and maintain a municipal emergency by-law
  - establish and maintain a municipal emergency management organization
  - appoint a co-ordinator of the municipal emergency management organization
  - appoint a committee consisting of members of the municipal council to advise it on the development of emergency management plans; and
  - prepare and approve emergency management plans

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## 2019 Municipal Emergency Plan

- Chapter 01: Introduction
- Chapter 02: Objectives of Emergency Management
- Chapter 03: Emergency Plan Framework
- Chapter 04: Response Actions
- Chapter 05: Operational Facilities
- Chapter 06: Roles and Responsibilities
- Chapter 07: Hazard, Risk and Vulnerability Assessment
- Chapter 08: Recovery
- Chapter 09: Prevention, Mitigation, Preparedness
- Chapter 10: Governance Framework and Plan
- Chapter 11: Plan Administration

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## 2019 Municipal Emergency Plan

**Appendices:**

- "A" Glossary
- "B" State of Local Emergency
- "C" Hazards, Risks, Vulnerability Assessment (HRVA)

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## 2019 Municipal Emergency Plan

**Annexes:**

Emergency Evacuation Plan  
Recovery Plan  
Emergency Public Information  
Emergency Telecommunications Plan  
Lesson Learn Plan

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## Chapter 02: Objectives of Emergency Management

Objective 1 - Assess Risks  
Objective 2 - Mitigate Risks  
Objective 3 - Plan for Response  
Objective 4 - Plan for Recovery  
Objective 5 - Ensure Preparedness  
Objective 6 - Evaluate and Renew the Program

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## Chapter 03: Emergency Plan Framework

### Mission

Working together through partnerships to ensure that CBRM is prepared to respond to emergencies, recover from them and mitigate against their impacts.

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## Chapter 03: Emergency Plan Framework

### Concept of Operations

- 1) First responders and municipal departments handle many emergency events; the response to non-routine emergencies will be managed in accordance to the plan
- 2) Use the Incident Command System
- 3) May request assistance Province or Federal Government
- 4) Mutual Aid Agreement with neighbouring municipalities
- 5) Incident Commander will manage onsite response

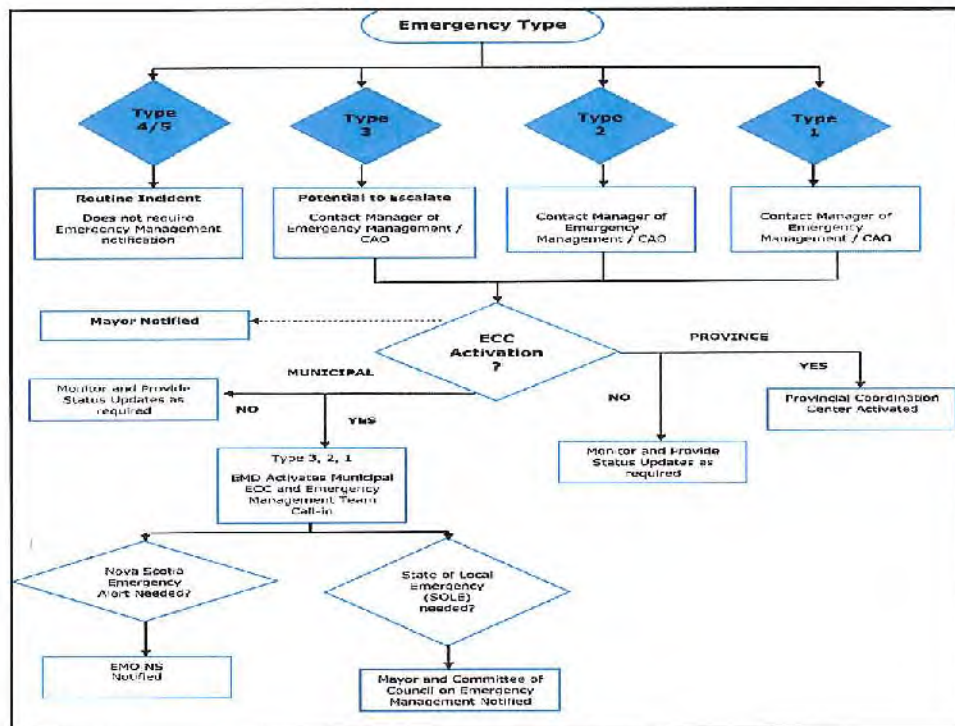
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# Chapter 03: Emergency Plan Framework

## Concept of Operations con't

- 5) Incident Commander will manage onsite response
- 6) Emergency Coordination Center Commander will have the team is to set out priorities and objectives in conjunction with the ECC Management Team





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# Chapter 04: Response Actions

## State of Local Emergency (SOLE)

- Resolution of council
  - may be made by mayor/warden after consultation with committee
- Minister must be advised
- Valid for 7 days
  - may be renewed
- Forms prescribed by regulation



## Chapter 04: Response Actions

### When to State of Local Emergency (SOLE)

- When it is acknowledged that there is a need to obtain special powers to effectively manage an emergency



## Chapter 04: Response Actions

### Special Powers:

- Everything necessary for protection of property and health or safety
  - confiscate property
  - require assistance
  - control/prohibit travel
  - entry without warrant
  - order or cause evacuation



## Chapter 05: Operational Facilities

Primary functions of the Emergency Operations Centre include:

- Provision of strategic guidance and support to the Site Incident Commander and other subordinate Operational Support Sites in the community;
- Gathering, analyzing, sharing and disseminating information to create a common operating picture;
- Coordinating assistance and resources required to support the response; and



## Chapter 05: Operational Facilities

Primary functions of the Emergency Operations Centre include:

- Developing key messages and coordinating communication between the various stakeholders.
- Providing accurate and official information for elected officials and the public;
- Communicating with Provincial government and other external agencies, regulatory bodies, and key stakeholders;
- Act as a tactical Emergency Coordination Centre when an Incident Commander is not established because of a wide spread *emergency*.

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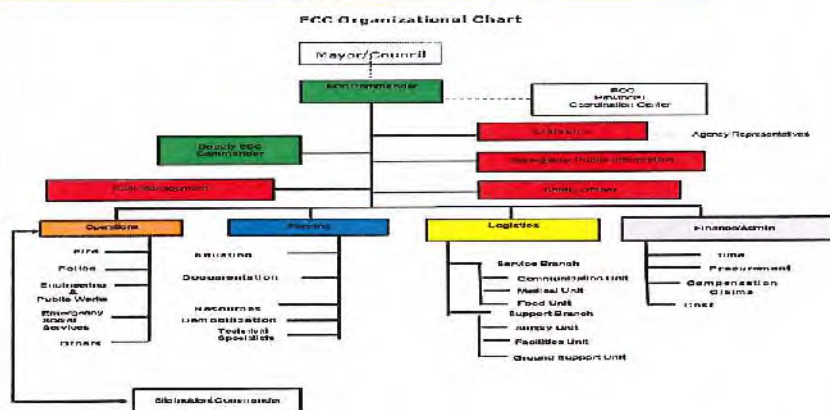
## Chapter 05: Operational Facilities

- Incident Command Post (ICP)
- Emergency/Reception Shelter
- Comfort Center
- Volunteer Centre (VC)
- Donations Management (DM)
- Information Call Centre
- Joint Media Centre (JMC)

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## Chapter 06: Roles and Responsibilities

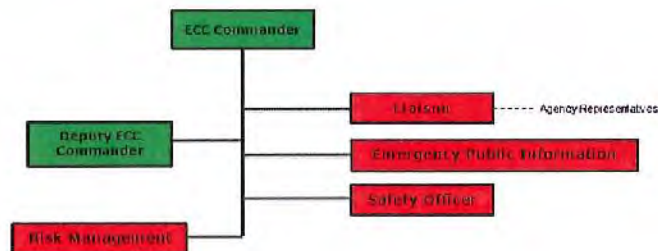


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## Chapter 06: Roles and Responsibilities

### COMMAND STAFF



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## Chapter 06: Roles and Responsibilities

### ECC COMMANDER

- Has overall authority and responsibility for the activities of the ECC
- In conjunction with the ECC Management Team sets out priorities and objectives for each operational period and ensures they are carried out.
- approving emergency information releases.

**EMERGENCY  
MANAGEMENT****Chapter 06: Roles and Responsibilities****LIAISON OFFICER**

- The Liaison Officer functions as a point of contact for, and interaction with, representatives from other agencies arriving at the ECC.
- Liaise with any agency / organization operational centres, and organizations not represented in the ECC.
- Gather current situation information from other municipal EMC's and sharing it with the Planning Section and ECC Management Team.

**EMERGENCY  
MANAGEMENT****Chapter 06: Roles and Responsibilities****SAFETY OFFICER**

- Identify potentially unsafe acts and identify corrective actions immediately
- Responsible for monitoring, assessing and recommending modifications to safety conditions and halting unsafe operations
- Provide Safety Message


**EMERGENCY  
MANAGEMENT****Chapter 06: Roles and Responsibilities****INFORMATION OFFICER**

The Emergency Information Officer is responsible for establishing and maintaining media contacts; preparing new releases; coordinating interviews, news conferences, or media briefings; developing public information materials; and liaising and coordinating messages with other Information Officers.

**EMERGENCY  
MANAGEMENT****Chapter 06: Roles and Responsibilities****RISK MANAGEMENT**

Legal support identifies liability and loss exposures to personnel and property.

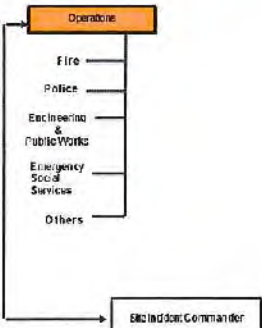
**EMERGENCY  
MANAGEMENT**



## Chapter 06: Roles and Responsibilities

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# OPERATIONS SECTION



```

graph TD
    Ops[Operations] --- Fire[Fire]
    Ops --- Police[Police]
    Ops --- Eng[Engineering & Public Works]
    Ops --- ESS[Emergency Social Services]
    Ops --- Others[Others]
    Ops --- BC[Battalion Commander]
  
```

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MANAGEMENT**



## Chapter 06: Roles and Responsibilities

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# OPERATIONS SECTION CHIEF

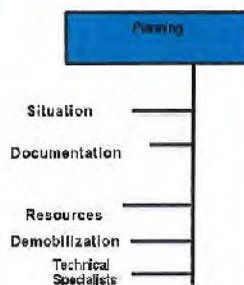
- Communicates directly with incident site's field personnel
- Gathers situation info from incident site
- Coordinates resource requests from incident site
- Supports incident site operations

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## Chapter 06: Roles and Responsibilities

### PLANNING SECTION



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MANAGEMENT**




## Chapter 06: Roles and Responsibilities

### PLANNING SECTION CHIEF

- Collects, processes, evaluates and displays information
- Develops Action Plans and Situation Reports
- Maintains/tracks resource status information
- Maintains ECC documentation
- Facilitates meetings
- Facilitates transition to recovery
- Obtains technical experts

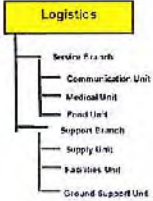
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## Chapter 06: Roles and Responsibilities


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# LOGISTIC SECTION



```
graph TD; Logistics[Logistics] --- Service[Service Branch]; Logistics --- Comm[Communicator Unit]; Logistics --- Medical[Medical Unit]; Logistics --- Food[Food Unit]; Logistics --- Support[Support Branch]; Logistics --- Supply[Supply Unit]; Logistics --- Facilities[Facilities Unit]; Logistics --- Ground[Ground Support Unit];
```

**EMERGENCY MANAGEMENT**




## Chapter 06: Roles and Responsibilities

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# LOGISTIC SECTION CHIEF

- Acquires requested personnel, equipment or transportation resources
- Provides technology support
- Provides EOC facility needs: Furnishings, Food, Security, Clerical support

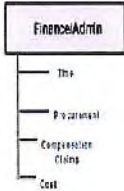
**EMERGENCY MANAGEMENT**



## Chapter 06: Roles and Responsibilities


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### FINANCE/ADMIN SECTION



```
graph TD;
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  Root --- T2[Procurement];
  Root --- T3[Compensation Claims];
  Root --- T4[Cost];
```

**EMERGENCY MANAGEMENT**



## Chapter 06: Roles and Responsibilities

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### FIN/ADMIN SECTION CHIEF

- Tracks response and recovery costs
- Monitors expenditure process
- Timekeeping
- Contract agreements
- Compensation and claims
- Cost estimates

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## Chapter 07: Hazard, Risk and Vulnerability Assessment

A hazard, risk and vulnerability analysis (HRVA) is both a process and a tool used to identify the known and potential hazard situations which have the potential for disrupting the community, causing casualties, destroying public and private property or impacting the environment.

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## Chapter 07: Hazard, Risk and Vulnerability Assessment

HAZARD ANALYSIS GRID

		Legend				
		LOW	Medium	HIGH		
Severity	5	- Home Explosion Tsunami	- Dangerous Weather Patterns	- Chemical Spills Gasoline	- Hurricane Tornado Wildfires Avalanches Blizzards Storm	
	4			- Fire (wildfires)		
	3		- Coastal Flooding (Storm Surge) Industrial Accidents - Nuclear Incident - Chemical Spill - Disease	- Epidemic Fire (Urban)	- Floods Tsunami/Flash/ Dam Failure	
	2		- Earthquake Panic Emergency	- Epidemic Fire (Urban)	- Aviation Incident	
	1	- Structural Collapse	- Riots, Civil Disorder Terrorism	- Telecommunications Disruption		
		1	2	3	4	5
		IMPACTS				



## Chapter 08: Recovery

Emergency recovery is the coordinated process of supporting affected communities in the reconstruction of the physical infrastructure, restoration of the economy and of the environment and support for the emotional, social and physical well-being of those affected.



## Chapter 08: Recovery

### Disaster Financial Assistance Arrangements (DFAA)

- Nova Scotia Government provides assistance under an agreement with the federal government
- If you have uninsurable damages to your home, small business or not-for-profit organization, you may be eligible for assistance.



## Chapter 08: Recovery

### After-Action Analysis and Meetings:

- Validating policy;
- Equipment and resource problems and requirements;
- Training needs;
- Weakness in our methodology;
- Strategic issues;
- Health, safety and welfare concerns.



## Chapter 08: Recovery

### Post-Incident Meetings:

- ✓Hot wash debrief
- ✓Formal debriefs

After Action Report (AAR)

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## Chapter 10: Governance Framework and Plan

### Municipal Emergency Management Organization



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## Chapter 10: Governance Framework and Plan

### Duty of Council

- Subject to the approval of the Minister, establish and maintain a municipal emergency by-law;
- Establish and maintain a municipal emergency management organization;
- Appoint a coordinator of the municipal emergency management organization;
- Appoint a committee consisting of members of the municipal council, and
- Prepare and approve emergency management plans.

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## Chapter 10: Governance Framework and Plan

### Fire & Emergency Services Committee

- The Committee shall advise Council on the development of emergency management plans
- Present C.B.R.M. Emergency Management plans to Council for approval and/or revisions;

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## Chapter 10: Governance Framework and Plan

### Manager Emergency Management

- Co-ordinates the development and implementation of the municipality's emergency management program and co-ordinates the program with partners such as neighbouring municipalities, the province and organizations outside government
- Training
- Conduct Exercises

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## Chapter 10: Governance Framework and Plan

### Emergency Management Planning and Program Committee

- The goal of the Emergency Management Planning and Program Committee is to provide guidance in the development, implementation, maintenance, evaluation and revision of emergency management programs, plans, procedures and/or policies that address mitigation, preparedness, response and recovery.
- The C.B.R.M. Emergency Management Planning and Program Committee shall consist of the Chief Administrative Officer, the Manager of Emergency Management and their designated alternates, directors and senior managers from internal municipal departments and external partners and is chaired by the Manager of Emergency Management.

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## Chapter 11: Plan Administration

### REVIEW AND CONTINUOUS IMPROVEMENT

- Plan is living document
- Review and Assessment
- Self-Assessment - required by EMO NS every two years

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## Chapter 11: Plan Administration

### Further Triggers for Review

- ✓ An exercise or operational activation of the plan highlights significant deficiencies in arrangements, systems or processes;
- ✓ Changes to available resources or agencies with a role in delivery of disaster management response and recovery which impacts on group capability;
- ✓ Changes to legislation, policy or arrangements; or
- ✓ The request of any member of the Emergency Management Program and Planning Committee or Council.

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MANAGEMENT**



## Recommendation

It is recommended that Fire and Emergency Services Committee review the CBRM All Hazards Emergency Management Plan and make Recommendations if necessary.

Once the review and recommendation(s) is completed , the plan should be presented to Council for approval.

**John Dilny**

Manager of Emergency Management  
Fire & Emergency Services  
Emergency Management Division  
Cape Breton Regional Municipality



850 Grand Lake Road  
Sydney, Nova Scotia  
B1P 5T9  
Telephone 902.563.2352  
Fax: 902.563.7978

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## **ISSUE PAPER**

**TO: Fire and Emergency Services Committee**

**FROM: John Dilny, Manager of Emergency Management**

**DATE: June 7, 2019**

**RE: CBRM All Hazards Emergency Management Plan**

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### **PURPOSE:**

That the Fire and Emergency Services Committee recommend that Cape Breton Regional Council approve the CBRM All Hazards Emergency Management Plan 2019.

### **BACKGROUND:**

The current Emergency Plan was enacted in 2001 and last updated June 2014. In 2012, the Municipality started a project to convert its emergency command and control system from the Emergency Site Management system to the Incident Command System. As part of that conversion, the Municipal Emergency Plan would also need to be updated to reflect these process changes.

Section 10(1)(a) of the Emergency Management Act allows municipalities to; "Within one year after the coming into force of this Act, each municipality shall, subject to the approval of the Minister, establish and maintain a municipal emergency by-law." On February 18, 2008 CBRM Council passed an updated Emergency Measures By-Law E-100. The by-law provided for the formulation of an emergency plan governing necessary services during an emergency, as well as provided the legal basis for the emergency plan. The passing of the by-law publicly demonstrated the support of Council, which is essential to effective emergency planning.

### **CURRENT SITUATION:**

The plan was updated section by section to ensure it supported current best practices, complied with all current legislation, supported the use of the Incident Command System (ICS) and followed CBRM's most current organizational structure.

The 2014 version of the Emergency Plan consisted of the main body of the plan, along with several appendices which supplied additional information and a series of annexes, which are mini-plans into and by themselves. Due to the uniqueness of the content materials, the

**John Dilny**

Manager of Emergency Management  
Fire & Emergency Services  
Emergency Management Division  
Cape Breton Regional Municipality



850 Grand Lake Road  
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B1P 5T9  
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Fax: 902.563.7978

annexes are being developed separately over time and therefore need not be updated at the same time as the CBRM All Hazards Emergency Management Plan.

The revised plan now consists of eleven chapters, three appendices and five annexes that altogether form what is called the CBRM All Hazards Emergency Management Plan. Each of the annexes will continue to be considered separate emergency plans unique to the situation to be addressed. The annexes are maintained and updated separately and are not part of this update given their operational and administrative nature.

The CBRM All Hazards Emergency Management Plan is divided as follows:

**Municipal Emergency Plan**

- Chapter 01: Introduction
- Chapter 02: Objectives of Emergency Management
- Chapter 03: Emergency Plan Framework
- Chapter 04: Response Actions
- Chapter 05: Operational Facilities
- Chapter 06: Roles and Responsibilities
- Chapter 07: Hazard, Risk and Vulnerability Assessment
- Chapter 08: Recovery
- Chapter 09: Prevention, Mitigation, Preparedness
- Chapter 10: Governance Framework and Plan
- Chapter 11: Plan Administration

**Appendices:**

- "A" Glossary
- "B" State of Local Emergency
- "C" Hazards, Risks, Vulnerability Assessment (HRVA)

**Annexes:**

- Emergency Evacuation Plan
- Recovery Plan
- Emergency Public Information
- Emergency Telecommunications Plan
- Lesson Learn Plan

**John Dilny**

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**RECOMMENDATION:**

It is recommended that Fire and Emergency Services Committee review the revised CBRM All Hazards Emergency Management Plan, and make recommendations, if necessary.

Once the review and recommendation(s) is/are completed, the plan should be presented to Council for approval.

**Original Signed By**

John Dilny,  
Manager of Emergency Management



# M·E·M·O

**To:** CBRM Council  
**From:** Deborah Campbell Ryan, Municipal Clerk  
**Date:** June 24, 2019  
**Subject:** Citizen Vacancy – Board of Police Commissioners (Central Division)

At the June 19, 2019 meeting of the CBRM Board of Police Commissioners, the Chair advised that Citizen Paul C. MacDonald had recently passed away. Mr. MacDonald had been appointed by Council to the Police Commission in November of 2018 for a two year term as a representative from Central Division.

It would be in order to call for expressions of interest to fill that vacancy.

**RECOMMENDATION:**

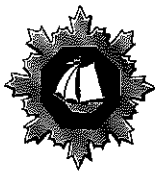
That the Clerk be directed to place a Call for Expressions of Interest to fill the citizen vacancy on the Board of Police Commissioners (Central Division) for the balance of the term, to October 2020.

Yours truly,

*Original signed by:*

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**Deborah Campbell Ryan,  
Municipal Clerk**



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## **ISSUE PAPER**

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**TO:** Mayor and Council

**FROM:** Sheila Kolanko – Property Manager

**SUBJECT:** REQUEST TO PURCHASE – DWAYNE AND HEATHER DAY  
PORTION OF PID 15526734 – NEW WATERFORD HWY,  
SOUTH BAR, NS

**DATE:** JULY 9<sup>TH</sup>, 2019

---

### **INTRODUCTION**

CBRM received a letter of interest from Dwayne and Heather Day asking CBRM to consider selling a portion of vacant land lying adjacent to their property at 2201-2203 New Waterford Highway #28, South Bar.

The CBRM property is outlined in red (PID 15526734) on the attached map. The Day's lot in blue (PID 15258999). The area subject to this issue paper is shown crosshatched in yellow. The subject area contains approximately 545 square feet. (Attachment A)

### **INFORMATION**

The property owned by CBRM is currently deemed "essential" to the needs of the municipality. It was previously acquired from ECBC for future economic development. Mr. and Mrs. Day are asking CBRM to consider selling them a portion of the parcel so they can consolidate it with their existing lot and re-subdivide the property in order to relocate their mobile home onto a separate lot. As you will note on the map, their property encompasses a dwelling (Civic #2201) and a mobile home (Civic #2203).

The internal review concluded that although the CBRM Planning Strategy has a policy prohibiting the sale of waterfrontage property along the shore of Sydney Harbour, carving out this small parcel would not be in contravention of the policy.

It is their recommendation that the additional lands subject to this issue paper would facilitate the elimination of a non-conforming use of the CBRM Land Use Bylaw (two dwellings on one lot parcel). The remainder parcel owned by CBRM would remain essential lands to municipality.

**RECOMMENDATION:**

Based on the above, it is a recommendation of staff to council to pass a motion declaring that portion of land (PID 15526734) subject to this issue paper surplus to the needs of the municipality and offer for sale to Dwayne and Heather Day at market value. The sale would be subject to lot consolidation and re-subdivision to conform to existing CBRM Land Use Bylaws and all other applicable legislations and regulations. All cost shall be the responsibility of the purchaser.

**Respectively Submitted by:**

Original signed by

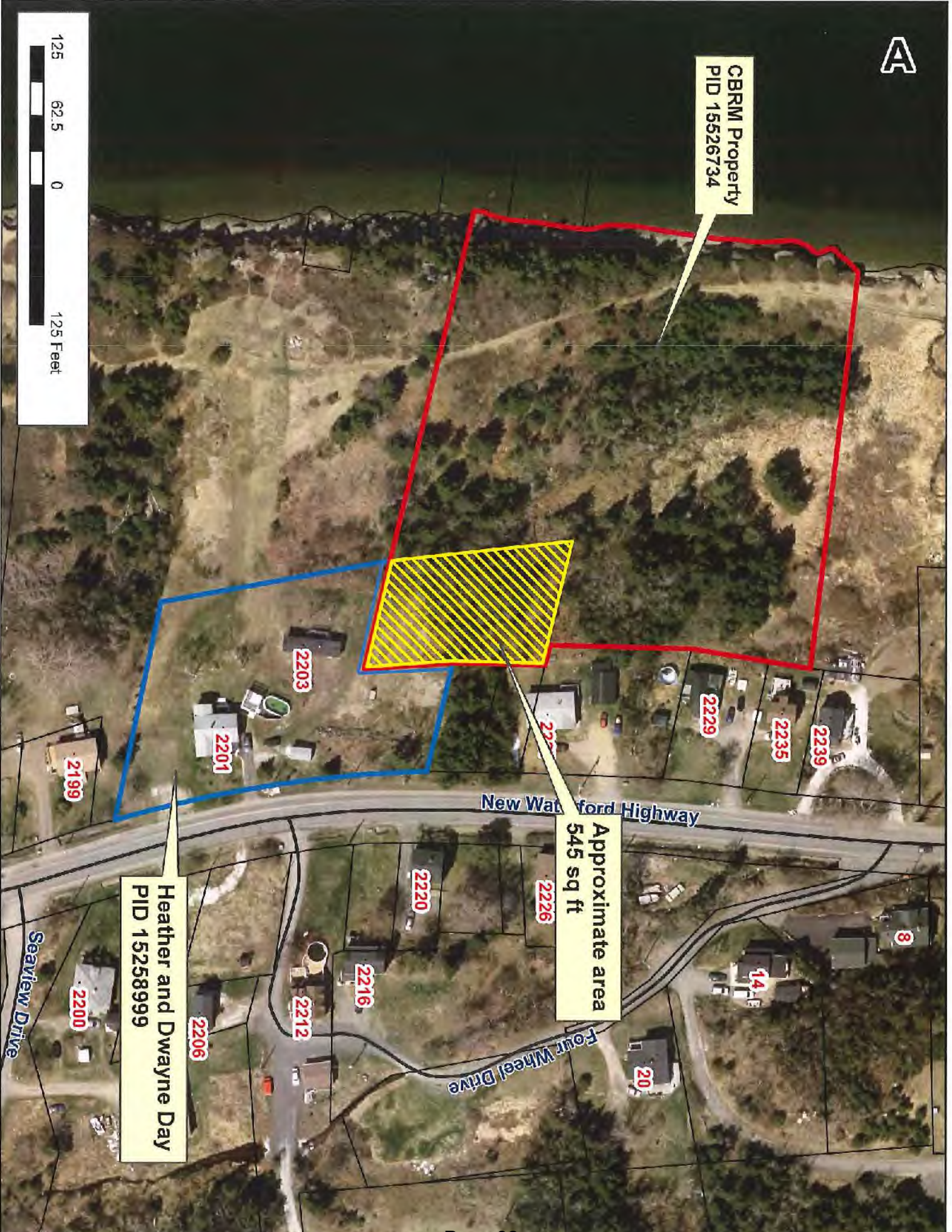
**Sheila Kolanko  
Property Manager**

A

CBRM Property  
PID 15526734

Approximate area  
545 sq ft

Heather and Dwayne Day  
PID 15258999





# **CBRM**

*A Community of Communities*

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## **ISSUE PAPER**

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**TO:** Mayor and Council

**FROM:** Sheila Kolanko – Property Manager

**SUBJECT:** REQUEST TO PURCHASE - PROVINCE OF NOVA SCOTIA  
PID 15864739 - RESERVOIR ROAD, SYDNEY, NS

**DATE:** JULY 9<sup>TH</sup> , 2019

---

### **INTRODUCTION**

A request has been received from the Province of Nova Scotia seeking to purchase 4.1 acres more or less located near the Regional Hospital. The land is outlined in red on the attached map (Attachment B) and identified as PID 15864739.

### **INFORMATION**

The Province of Nova Scotia is expanding the Cape Breton Regional Hospital. It is predicted the enhancements to the current infrastructure will affect current parking during the construction phase. There is a requirement to replace the parking as well as an area for construction staging and lay down. The department of Transportation and Infrastructure Renewal will oversee the redevelopment project and they have advised approximately 170 parking spaces must be relocated during the construction phase. They anticipate the spaces will become permanent.

The Province is asking CBRM to consider selling the parcel of land adjacent to the existing hospital to accommodate the expansion and redevelopment. Their research shows the CBRM property is one of few parcels deemed suitable to meet the project needs.

The inventory identifies the subject land as essential for a couple of reasons. First, there is CBRM water infrastructure on the property and secondly, there is potential for future expansion of Reservoir Road.

An internal staff review was carried out and it was determined that a future extension of Reservoir Road would not be feasible for CBRM and as such, not recommended. Staff felt the property could be sold provided an easement be retained by CBRM for the water utility infrastructure.

**RECOMMENDATION:**

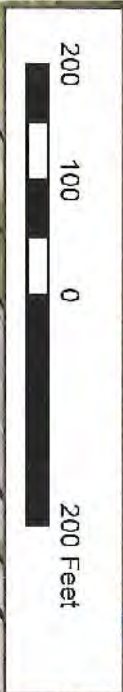
Staff is recommending council pass a motion declaring PID 1S864739 surplus to the needs of the municipality and offer for sale to the Province of Nova Scotia at fair market value.

**Respectively Submitted by:**

Original signed by

**Sheila Kolanko**  
**Property Manager**

B



CBRM Property  
PID 15864739



**CBRM**

*A Community of Communities*

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## ISSUE PAPER

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**TO:** Mayor and Council

**FROM:** Sheila Kolanko – Property Manager

**SUBJECT:** Request from New Aberdeen Revitalization Affordable Housing Society  
PID 15440159 – 35 Seventh Street, Glace Bay  
(Vacant land)

**DATE:** July 9<sup>th</sup>, 2019

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### **REQUEST:**

CBRM is in receipt of the letter from the New Aberdeen Revitalization Affordable Housing Society requesting CBRM convey a parcel of land identified in the Provincial Land Registry as PID 15440159 for consideration \$1.00. The parcel is outlined in red on the map attached herein. (Attachment B).

### **BACKGROUND INFORMATION:**

As you are aware, the Society has developed a working relationship with the CBRM with an understanding that if the Society entice families to invest in residential development within the New Aberdeen area, CBRM would entertain conveying surplus lands to the Society for \$1.00. The property is currently listed in CBRM's inventory as surplus to the needs of the municipality.

The Society has been contacted by a former resident of Glace Bay wishing to move back to the New Aberdeen area. The proposed purchaser wishes to purchase a new mini home and locate it on the property. The loan has been approved and the Society has secured a deposit.

The planning department has confirmed the property is currently zoned to permit a mini home on the property subject to applicable provisions of the Land Use By-Law and issuance of a building development permit. The society has received interest from other parties seeking to place mini-homes on the properties. Staff believe this will have a very positive impact on the redevelopment to this area.

The Municipal Government Act permits municipalities to sell at a price below market value to a nonprofit organization that Council considers to be carrying on an activity that is beneficial to the Municipality.

#### **MUNICIPAL GOVERNMENT ACT**

##### *Sale or lease of municipal property*

51 (1) *A municipality may sell or lease property at a price less than market value to a nonprofit organization that the council considers to be carrying on an activity that is beneficial to the municipality.*

We have been advised by Paul Burt, Manager of Buildings and Planning & Licensing Laws that he has been in regular contact with the Society and their recent activities. He has confirmed that he fully supports this request.

#### **Recommendation**

Staff recommends to Council to approve a motion to convey the property identified herein as PID 15440159 to the New Aberdeen Revitalization Society for \$1.00. The conveyance shall be subject to application for a building permit within One (1) year. All costs will be the responsibility of the Society.

**Respectively Submitted by:**

*Original signed by*

**Sheila Kolanko**  
**Property Manager**



B

Eighth Street

Seventh Street

CBRM Property  
PID 15440159





**CBRM**

*A Community of Communities*

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## ISSUE PAPER

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**TO:** Mayor and Council

**FROM:** Sheila Kolanko – Property Manager

**SUBJECT:** REQUEST FOR EASEMENT (PID 15562184)  
Karen Theresa Bray – 96 Breakwater Street, Port  
Morien/Allen R. Graham and Linda M. Graham – 90  
Breakwater Street, Port Morien

**DATE:** JULY 9<sup>TH</sup>, 2019

---

### INTRODUCTION

CBRM received a letter of request from Steven O’Leary, solicitor for Karen Bray (“Bray”) and Allan and Linda Graham (“Graham”) residents of Breakwater Street, Port Morien seeking an easement over land owned by CBRM. The property subject to this Issue Paper is identified as PID 15562184 and outlined in red on the attached map. The Bray property is shown outlined in blue (PID 15371719) and the Graham parcel in yellow (PID 15572282) (Attachment A)

### INFORMATION

Currently Bray and Graham access their respective properties by crossing over CBRM property. They wish to formalize their access in writing. The property subject to this issue paper is identified as an unlisted road parcel known as Breakwater Extension.

An internal review concluded that the land parcel on which the common shared driveway exists is owned by CBRM by succession from the former County as evidenced by a registered deed to the former County of Cape Breton in 1985. Public Works & Engineering have advised they see no hindrance to CBRM in permitting the easement to be committed to in writing between the parties noted herein.

**RECOMMENDATION:**

Upon review of the information presented to the legal department and further endorsement from Public Works & Engineering Department, it is my recommendation to council to pass a motion authorizing Mayor and Clerk to sign an Access Easement for the benefit of Bray and Graham. All cost and fees shall be the responsibility of the Bray and Graham.

**Respectively Submitted by:**

*Original signed by*

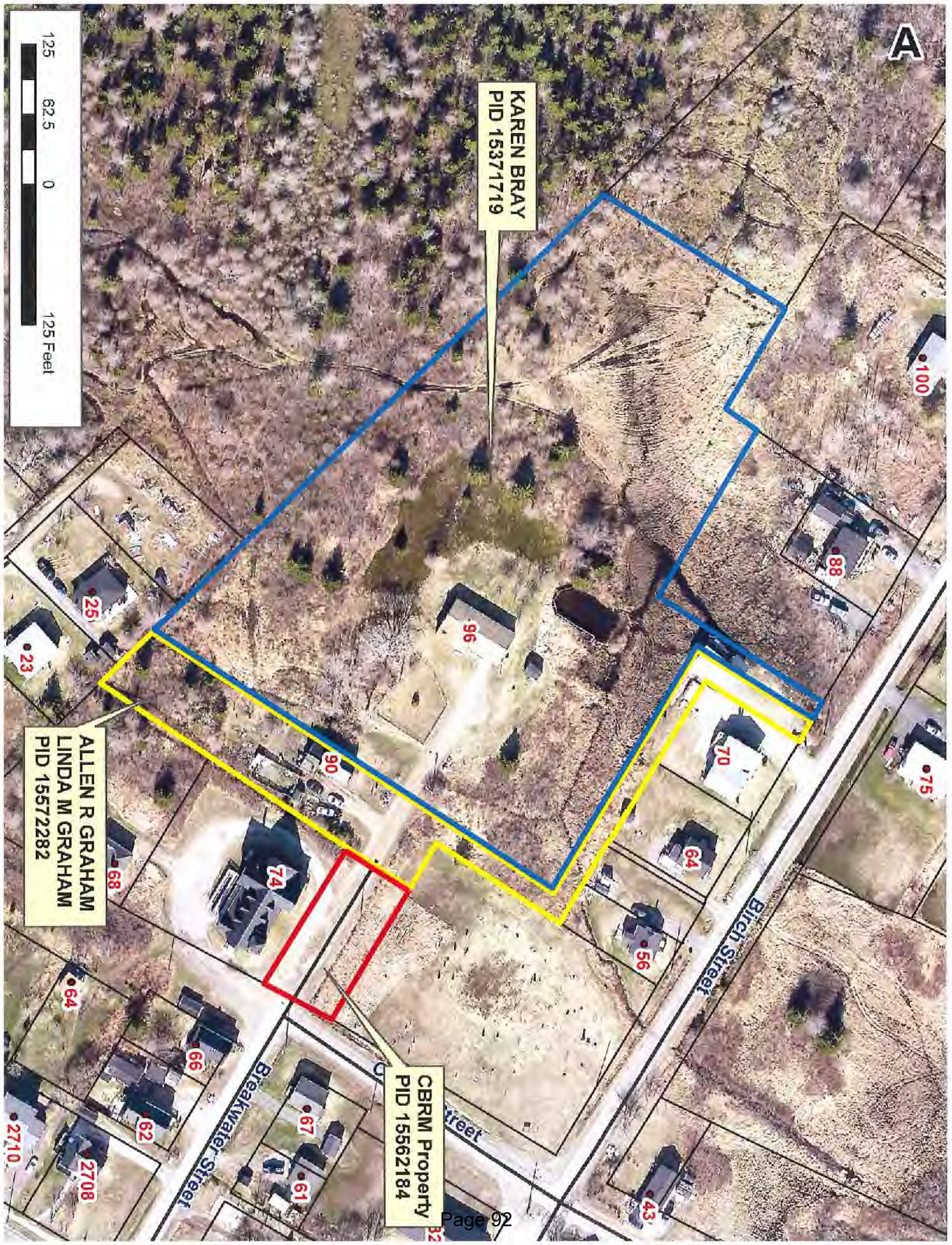
**Sheila Kolanko  
Property Manager**

A

KAREN BRAY  
PID 15371719

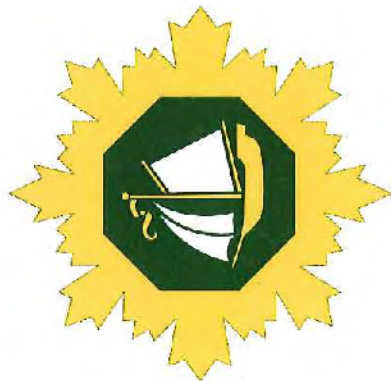
ALLEN R GRAHAM  
LINDA M GRAHAM  
PID 15572282

CBRM Property  
PID 15562184





**CAPE BRETON**  
REGIONAL MUNICIPALITY



# CBRM Summer Events

## Community Events • [cbrm.ns.ca/events](http://cbrm.ns.ca/events)

Doctors NS Youth Run	June 1	Sydney
Ben Buffett Memorial Run	June 2	New Waterford
Gutsy Walk	June 2	Sydney
Davis Day Ceremony	June 11	Glace Bay
Gullopalooza	June 14 - 16	Sydney
Motor Madness	June 15	North Sydney
Half Mile Yard Sale	June 15	Louisbourg
Skatepark Grand Opening	June 15	New Waterford
National Indigenous Peoples Day	June 21	Eskasoni
<b>CBRM Bike Week</b>	<b>June 22 - 28</b>	<b>CBRM Wide</b>
Salute to the 75th Anniv of D-Day	June 23	North Sydney
40th Anniv Show & Shine	June 23	Whitney Pier
<b>Canadian Multiculturalism Day</b>	<b>June 27</b>	<b>Sydney</b>
Kitchenfest	June 28 - July 7	CBRM Wide
<b>STJHL Timbersports</b>	<b>June 30 - July 1</b>	<b>Sydney</b>
Felis an Eilein	July 2 - August 24	Christmas Island
Table Head Days	July 4 - 6	Glace Bay
Lambert Todd Days	July 4 - 7	Reserve Mines
Marion Bridge 10K Race	July 6	Marion Bridge
Canadian Senior Little League Championship	July 12 - 20	Sydney Mines
Coal Dust Days	July 12 - 21	New Waterford
Rotary Ribfest	July 12 - 14	Sydney
Rotary Ribfest-5K	July 13	Sydney
<b>Rural Summer Festival</b>	<b>July 13 - 21</b>	<b>Louisbourg/Albert Bridge</b>
Seaside Daze	July 19 - 28	Dominion
Cape Breton Jazz Festival	July 26 - August 3	Sydney
Bay Days	July 27 - August 4	Glace Bay
Tommy Horne Show & Shine	July 27 - 28	Marion Bridge
Triathlon on the Mira	July 28	Albert Bridge

Crab Fest	August 2 - 3	Louisbourg
Pride Cape Breton	August 2 - 10	Sydney
Johnny Miles Road Race	August 3	Sydney Mines
Aimee Gordon Track & Field	August 3	Sydney Mines
Caribbean Festival	August 5	Whitney Pier
Peacekeepers Day	August 9	Sydney
Sydney Waterfront Festival	August 9 - 10	Sydney
Hot August Nights	August 9 - 10	Sydney
Legion National Track & Field	August 9 - 11	Sydney
Dan T Memorial SK8	August 10	Glace Bay
<b>Race Through Time</b>	<b>August 10</b>	<b>Louisbourg</b>
CB Farmers Exhibition	August 12 - 17	North Sydney
Louisbourg Shark Derby	August 17	Louisbourg
Half Mile Yard Sale	August 17	Louisbourg
Childrens Wish Duck Race	August 18	Sydney
Pier Melting Pot	August 19 - 23	Whitney Pier
Touch a Truck	August 24	Sydney
<b>Active Living Expo</b>	<b>September 7</b>	<b>Memebrou</b>
Cape Breton Fiddlers Marathon	September 8	Sydney
Island Tire Car Show	September 15	Whitney Pier
Just Paddle It	September 19 - 22	CBRM Wide
Caper Con	September 20 - 22	Sydney
Lumiere	September 26 - 28	Sydney
Gobblefest	October 11 - 13	Sydney
Celtic Colours	October 11 - 19	CBRM Wide
Fright Night	October 18 - 26	Marion Bridge
Two Rivers Family Day	October 27	Marion Bridge
Boo Fest Fireworks	October 30	Whitney Pier



# CBRM Summer Events

THURSDAYS • 6PM • JULY 4TH - AUGUST 1ST



**JOEL PLASKETT  
EMERGENCY  
PORT CITIES  
WINTERSLEEP  
DAVE SAMPSON  
SLOW COASTER  
RACHEL BECK (singing)  
THE ATLANTIC STRING MACHINES  
T. THOMASON • EMMA STEVENS  
MIAMI O'BONSAWIN • JAH'NILLA  
FIRE VALLEY FIRE**

Makin' Waves is held at Wainama, the hospital and unceded territory of the Whānau people.

SOUND SOURCE MEMBERS CLUB  
BE A PART OF MAKIN' WAVES WITH US! BE THE FIRST TO KNOW ABOUT OUR EXCLUSIVE OFFERS AND PROMOTIONS TO MEET AND EXCEED YOUR NEEDS. ONLY FOR OUR MEMBERS. MORE THAN 1000 YEAR TRUSTED AND RESPECTED.




5 CONCERTS • 15 ARTISTS • FREE ADMISSION  
WENTWORTH PARK • SYDNEY, CAPE BRETON  
[WWW.MAKINWAVESFESTIVAL.CA](http://WWW.MAKINWAVESFESTIVAL.CA) powered by  [www.facebook.com/cbrm](https://www.facebook.com/cbrm)



## AVENGERS ASSEMBLE!

It's a superhero summer in the CBRM with outdoor movies in locations around the community. Bring your popcorn and a comfy blanket and catch the Avengers saga from July 3 through August 21.

### Schedule

- July 3 • Marvel's The Avengers  
Pitt St Field, Sydney Mines
- July 10 • Guardians of the Galaxy  
Marcia Fiolek Playground,  
Dominion
- July 17 • Avengers: Age of Ultron  
Neville Park, Whitney Pier
- July 24 • Guardians of the Galaxy 2  
Louisbourg Firehall
- July 31 • Spiderman: Homecoming  
Colliery Lanes Park, New Waterford
- August 7 • Black Panther  
Riverside Elementary, Albert Bridge
- August 14 • Avengers: Infinity War  
Queen Elizabeth Park, Grace Bay
- August 21 • Captain Marvel  
Wentworth Park, Sydney

### Free admission

Movies begin at dusk

# CBRM Arts & Culture Programming

- **Community Quilt** • Started June 27<sup>th</sup> at Multiculturalism Day in Sydney, continues throughout summer - Community decorate fabric squares with designs or words important to them, which are then quilted into a large community art piece.
- **Seniors Arts Camps** • Started July 2<sup>nd</sup> for seven sessions throughout CBRM
- **Makin' Waves** • July 4 – August 1 at Wentworth Park in Sydney - The ConnectArts team will help youth make their own Makin' Waves t-shirt with fabric paints, markers, and tie dye methods.
- **Art Marathon** • July 20<sup>th</sup> at 5/11 Youth Centre in North Sydney - Arts based open house where community can explore, partake, and experience different forms of visual, performing, and modern art in an effort to encourage artistic output across all capabilities and interests.
- **Makin' Waves Front Stage Pop Up Concert** • July 20<sup>th</sup> at Open Hearth Park - Six local songwriters aged 25 and under will perform as part of a Front Stage contest showcase at Open Hearth Park. These artists will receive professional video recording to utilize in their growth as a professional artist.
- **Cosplay in Action** • July 27<sup>th</sup> at Undercurrent Glace Bay - Partnering with LARP and Capercon, this introduction to the Cosplay world will allow participants greater understanding in these growing activities.
- **Life is Art Public Chalkboard** • July 28<sup>th</sup> at Sydney Mines Seniors & Pensioners Club - Community is encouraged to help our staff build a largescale chalk board on the side of the Sydney Mines Seniors & Pensioners Club with the theme of "Life is Art". The installation will then take on a life of its own as the community illustrates, writes messages to show how art impacts their lives on a daily basis.
- **The Village Birdhouse Project** • August 4<sup>th</sup> at Renwick Brook Park in Glace Bay - Community will work to design and paint a village of birdhouses with positive images that will then be placed in the trees at Renwick Brook Park.
- **Girls Song Camp** • The Hub Downtown in Sydney - Young women will have the opportunity to develop their musical abilities and gain confidence in their talents through a series of workshops. Skills will be developed in vocal ability, performance, and songwriting and include instruction from Ukulele Unlimited's Suzanne Doane and Indigenous Music Award winner Mimi O'Bonsawin.
- **Empower** • Membertou and Eskasoni Youth Clubs - Jr and Sr High aged participants will work with indigenous artists to create 4-6 visual art pieces. These pieces will introduce indigenous imagery, themes, and methods to the youth participants. The final product will then be printed on Alupanel signs with the Miꞌkmaq names of CBRM communities and installed.
- **Engage** • Eskasoni - the Engage program gives opportunity for residents to explore artistic experiences in the greater CBRM. A bus will take residents to experiences throughout the CBRM at no charge.

# CBRM Active Living Programs



## YOUTH RUNNING SERIES

Open to youth aged 5-17, the Youth Running Series is a schedule of 10 road, track, and trail races aimed at getting youth engaged in running. Participation is free and includes a Youth Running Series T-shirt.

- June 21 - Membertou  
1st Day of Summer Kids Run - 1 km
- July 7 - North Sydney  
Northside Track Day - 1 mi
- July 17 - Sydney  
Around the Park One Miller - 1 mi
- July 31 - Sydney  
Breton Tire Kids Race - 1 km
- August 11 - Sydney  
Greenlink Trail Run - 1 & 2 km
- August 24 - Sydney  
Atlantic Street Track Day - 1 mi
- September 7 - Sydney  
Glowing Hearts Kids Run - 1 mi
- September 21 - Eskasoni  
Coast Island Trail Run - 1 & 2 km
- October 13 - New Waterford  
New Waterford Kids Run - 1 mi
- October 27 - Sydney - 1 km  
Pumpkin Run

## CHAIR YOGA

Join Breathing Space Yoga Studio and CBRM Recreation for low impact Chair Yoga around the CBRM this summer. Starts at 10AM unless noted.

- June 3 - Big Pond Firehall
- June 5 - Westmount Legion

- June 11 - Reserve Mines Seniors Club
- June 12 - Louisbourg Firehall
- June 13 - Frenchvale Firehall
- June 20 - Ashby Legion, Sydney
- June 21 - New Waterford Legion
- June 26 - Millville Legion (7AM start)
- June 27 - Branch 12 Legion, Sydney

## SENIORS SOCIALS

It's always fun and games with Seniors Socials in the CBRM! Join us for an afternoon with lunch, games, and music from the Cape Breton Ukulele Strummers. All socials run from 1:00 - 3:00 PM.

- June 24 - Spanish River Hall
- July 8 - Louisbourg Fire Hall
- July 15 - Donkin Legion
- July 22 - Big Pond Fire Hall
- July 29 - Westmount Legion
- July 30 - Clace Bay Legion

## EQUIPMENT LOAN

Don't let lack of equipment ruin your opportunity to try a new activity! CBRM Recreation provides short term equipment loans to get you out and active year round.

CBRM Recreation receives new equipment on a regular basis, so check in to see if we have what you need. Email [aeesan@cbrm.ns.ca](mailto:aeesan@cbrm.ns.ca) or call us at 902 563 5510 to set up your loan and get active in the CBRM.

Some of the equipment we have for loan includes:

- Accessible Bikes
- Disc Golf Discs
- Garmin GPS Systems
- Nordic Walking Poles
- Pedometers
- Sporting Equipment
- Strider Bikes (weekends only)
- Yoga Mats



## CAPERS IN THE COMMUNITY

This exciting new program will be delivering multisport programming to a community near you! This free four-day activity camp gives kids aged 5-12 the opportunity to try various sports while building physical literacy and fundamental movement skills.

- AM: 10 - 12PM • PM: 2 - 4PM
- July 1  
Canada Day at the Fort, Sydney
- July 2 - 5  
AM - Nova Scotia Park Whistley Pier  
PM - BEC Field, New Waterford
- July 8 - 11  
AM - Wolfe St Field, Louisbourg  
PM - Queen Elizabeth Park, Clace Bay
- July 12  
Ribbon, Sydney
- July 15 - 18  
AM - Coxheath Recreation Park  
PM - Membertou Field
- July 22 - 25  
AM - Atlantic St Field, Sydney  
PM - Site TBD, Eskasoni
- July 29 - August 1  
AM - Hawks Field, Dominion  
PM - Carmen Young Track, North Sydney
- August 5 - 8  
AM - Pitt St Field, Sydney Mines  
PM - Brookhaven Hall, Prime Brook

# CBRM Active Living Programs

- SUP- CBRM Stand up Paddle Program-** Try stand up paddle session free to the public every Saturday from July 13<sup>th</sup> to August 10<sup>th</sup>. Pre-registration required.
  - July 13<sup>th</sup>-Mira Gut Beach (No Registration Required)
  - July 20<sup>th</sup>-Dalem Lake
  - July 27<sup>th</sup>-Mira Boat Club
  - August 6<sup>th</sup>-Mira Provincial Park
  - August 13<sup>th</sup>-Mira Boat Club
- Strider Bike-** New Waterford Summit Park, ages 18 months to 4 years old. Rotary Park, French Vale Trail, and Summit Park in New Waterford. Locations include:
  - July 9<sup>th</sup>-Rotary Park-Sydney-5:30pm
  - July 16<sup>th</sup>-Rotary Park-Sydney-5:30pm
  - July 23<sup>rd</sup>-Frenchvale Trail- Frenchvale- 5:30 pm
  - July 30<sup>th</sup>-Frenchvale Trail- Frenchvale- 5:30 pm
  - August 6<sup>th</sup>-The Summit- New Waterford -5:30 pm
  - August 13<sup>th</sup>- The Summit- New Waterford- 5:30 pm
- Summer Hike Series-** Weekly Saturday Hike series at varying locations in the CBRM Saturdays at 10:00am. Locations include:
  - July 6<sup>th</sup>- Gull Cove Trail-Gabarus
  - July 20<sup>th</sup>- Dalem Lake Provincial Park
  - July 27<sup>th</sup>- Barrachois Mountain Gorge- Upper Leeches Creek
  - August 3<sup>rd</sup>- Coxheath Hills Trail- Coxheath
  - August 10<sup>th</sup>- Eastbey Hills Trail- Eastbay
  - August 17<sup>th</sup>-Louisbourg Lighthouse Trail
  - August 24<sup>th</sup>-The Summit- New Waterford
- Kids Short Track Program-** Entry level Short track program offered Tuesday evenings at 6:30pm in varying locations across CBRM.
  - July 9<sup>th</sup>-Rotary Park- Sydney- 6:30 pm
  - July 16<sup>th</sup>-Rotary Park- Sydney- 6:30 pm
  - July 23<sup>rd</sup>-Frenchvale Trail- Frenchvale- 6:30 pm
  - July 30<sup>th</sup>-Frenchvale Trail- Frenchvale- 6:30 pm
  - August 6<sup>th</sup>-The Summit- New Waterford -6:30 pm
  - August 13<sup>th</sup>- The Summit- New Waterford-6:30 pm
- Adult Sport and Social-** offering fun, social, physical activity in various areas throughout the municipality.
  - July 12<sup>th</sup> Dodgeball- Queen Elizabeth Park-
  - July 19<sup>th</sup> Flag Football- Open Hearth Park
  - July 26<sup>th</sup> Ball Hockey- New Waterford Community Center
  - August 2<sup>nd</sup> Badminton- Queen Elizabeth Park
  - August 9<sup>th</sup> Ultimate Frisbee- Open Hearth Park
- SUP- CBRM Stand up Paddle Program-** Try stand up paddle session free to the public every Saturday from July 13<sup>th</sup> to August 10<sup>th</sup>. Pre-registration required.
  - July 13<sup>th</sup>-Mira Gut Beach (No Registration Required)
  - July 20<sup>th</sup>-Dalem Lake
  - July 27<sup>th</sup>-Mira Boat Club
  - August 6<sup>th</sup>-Mira Provincial Park
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  - July 20<sup>th</sup>- Dalem Lake Provincial Park
  - July 27<sup>th</sup>- Barrachois Mountain Gorge- Upper Leeches Creek
  - August 3<sup>rd</sup>- Coxheath Hills Trail- Coxheath
  - August 10<sup>th</sup>- Eastbey Hills Trail- Eastbay
  - August 17<sup>th</sup>-Louisbourg Lighthouse Trail
  - August 24<sup>th</sup>-The Summit- New Waterford
- Moonlight Hikes-** Hikes taking place in the evening to allow for a great view of the full moon, in a safe group setting.
  - July 16<sup>th</sup>-Peter's Field Provincial Park-8:00 pm
  - July August 15<sup>th</sup>-Peter's Field Provincial Park- 8:30 pm

# CBRM Summer Activity Days

- Riverside Elementary
- Brookshaven Hall
- Marion Bridge Community Hall
- Fortress Seniors Club
- Bateston Athletic Club
- Catalone Recreation Centre
- Florence Firehall
- Millville Community Hall
- Fossil Museum and Heritage Center
- Seton Elementary
- Munro Park
- Dalem Lake Provincial Park
- Marcia Fiolek
- Hawk's Field
- Queen Elizabeth Park
- Atlantic Street Field
- Centennial Arena
- Rotary Park
- Baille Ard Trail
- Reserve Mines Firehall
- South Street Ballfield
- Colliery Lands
- Vince Muise Field
- Open Hearth Park
- Neville Park
- Harbourside Commercial Park

**From:** Crooks, Fred P  
**Sent:** Thursday, May 30, 2019 3:07 PM  
**To:** Mayor's Office  
**Cc:** Marie J. Walsh  
**Subject:** Regulatory Modernization Partnership

Mayor Clarke and Council,

It's Fred Crooks writing, Nova Scotia's Chief Regulatory Officer with the Office of Regulatory Affairs and Service Effectiveness.

Since the Office's creation in 2015, I've led a small team dedicated to improving Nova Scotia's regulatory environment through more aligned and efficient regulatory approaches. An improved regulatory environment is one of the core components of the province's broader economic strategy to build Nova Scotia's reputation as a leading place to do business.

I am writing today to invite Cape Breton Regional Municipality to join a partnership with the Office and all of Cape Breton Island's municipalities, on a pilot project. The objective of the pilot is to identify some specific areas where we can work together to align regulatory approaches between municipalities, and with the province. It has been our experience that streamlining business regulations and administrative processes and improving service in support of compliance, helps business operation and growth.

As you may be aware, our Office set a target to reduce undue provincial regulatory burden by \$25 million (net) – and which we exceeded by \$9 million. We have also launched Canada's first-ever business navigation service to support regulatory compliance for business, particularly start-up businesses. We also partner with other governments both across the region and the entire federation to eliminate regulatory inconsistency and duplication.

In 2017, we launched a partnership with Halifax Regional Municipality (HRM). This partnership, now in its second phase, is the first of its kind in Canada. The work has received significant recognition from external stakeholders, such as the Canadian Federation of Independent Business, which awarded the partnership with a "Golden Scissors" award for its innovative and collaborative intergovernmental approach to regulatory burden reduction. In addition to external stakeholders, it is viewed with optimism and a source of great potential by internal stakeholders at both levels of government. Given this, we would like to expand our municipal partnerships and view Cape Breton Island as the ideal place to begin that work.

Should you agree to partner with us, we will – together – identify specific areas for regulatory reform that will positively impact local business. The areas for alignment would be based on guidance from local business leaders and associations to ensure the business perspective is at the centre of the work.

Participation in the pilot does not require a financial commitment, but will require limited staff resources, the details of which can be determined later. Above all, it will require commitment and leadership.

Thank you for considering this proposal. It is our hope to begin this work at the earliest date possible. If you would be kind enough to indicate your interest and ability by the end of June if possible, it will enable us to begin this important and innovative work.

Sincerely,

Fred Crooks  
Chief Regulatory Officer

## **Toni Delorenzo**

---

**From:** Brenda Chisholm-Beaton <bchisholmbeaton@townofph.ca>  
**Sent:** Sunday, June 16, 2019 3:17 PM  
**To:** Vernon Pitts; mayor laurie boucher; Ralph Hadley; Owen McCarron; Bettyanne MacQuarrie; Brian Marchand; Michael Mosher, Warden, St. Mary's; pj.prosper@paqtneke.ca; Chief Rod GooGoo (rodgoogoo@waycobah.ca); Bruce Morrison; Chief Norman Bernard (normanbernard321@gmail.com); Mayor's Office; chiefmarshall39@gmail.com  
**Cc:** Erin MacEachen; Terry Doyle; Marvin MacDonald, St. Mary's; Keith MacDonald; Glenn Horne; dmarchand@richmondcounty.ca; Kevin Matheson - CAO, Mulgrave; Jeffrey Lawrence - CAO, Antigonish; ClerksOffice  
**Subject:** Letters regarding the Allan J Airport  
**Attachments:** PrimeMinisterTrudeau\_RE\_AllanJMacEachenRegionalAirport.pdf; MinisterJordan\_RE\_AllanJMacEachenRegionalAirport.pdf; PremierMcNeil\_RE\_AllanJMacEachenRegionalAirport.pdf; Press Release - Town of Port Hawkesbury Council has important questions regarding the Cabot Links Airport(1).pdf

Good afternoon to the Leadership of the Strait, Cape Breton and Unama'ki;

Through our chair, Mayor Laurie Boucher, I would like to share three letters and a press release.

The three letters have been sent to the Office of the Prime Minister, to Minister Jordan and our Premier of Nova Scotia, and the press release was sent out this Friday, June 14.

Several have already reached out to the Town of Port Hawkesbury. Thank you sincerely to those of you who have already (or have plans to) send your own letters (as approved by your councils). If time warrants, and your council is willing, the Town of Port Hawkesbury would appreciate our leaders who have not yet considered correspondence, that you please do. Its important that all of our regional Councils have the opportunity to express your Council's stance on the Cabot Links Airport.

Thank you, in advance of that. If there are any questions, please do not hesitate to email me or call my cell

Time is definitely not on our side. The Federal Government sits until this Friday (unless they delay the summer recess).

You will notice in our Friday press release - It is regarding the questions that we have that we would like answered. We have procured the services of Proof Strategies to try to get these answers and to discover as much information about the Cabot Airport Proposal that we can.

Any new information, I will gladly share with the leadership, through our Chair, Mayor Laurie Boucher.

Thank you and I hope that you all enjoy the remainder of the weekend - and for some of you, a very happy "Father's Day!"

PS I couldn't find an email address for Chief Leroy Denny - if anyone could kindly forward it to me, I would appreciate it.

Sincerely,  
Brenda.

Brenda Chisholm-Beaton  
Mayor, Town of Port Hawkesbury

Home [REDACTED]  
Cell [REDACTED]  
Work [REDACTED]



June 12, 2019

The Right Honourable Justin Trudeau  
Prime Minister of Canada  
Office of the Prime Minister  
80 Wellington Street  
Ottawa, Ontario K1A 0A2

Dear Prime Minister Trudeau:

**RE: Allan J. MacEachen Regional Airport, Port Hastings, Nova Scotia**

As Mayor of the Town of Port Hawkesbury, Nova Scotia, and on behalf of Town Council, I am writing to you regarding our grave concern for the future of the Allan J. MacEachen Regional Airport. As the letter progresses, we will pose a series of questions our Council would like answered. I would first like to provide some important background information.

Located in Port Hastings, the Allan J. MacEachen Regional Airport is owned by the Town of Port Hawkesbury and is governed and financially supported by the Town and the Municipalities of the Counties of Inverness and Richmond, and it services the public sector, industries, businesses, and citizens of the Strait Region.

This airport is an integral piece of transportation infrastructure; particularly so, as it forms part of the network of rail, road, and port connectors needed to advance strong regional economic development. These connectors are key to the success of Bear Head LNG, Melford International Terminal, Pierdae Energy, the Canso Spaceport Facility, the Strait of Canso port development, and the Oceans Innovation development. These connectors are key to the retention of our economic base, and to the attraction of new business and industry.

To date, the Allan J MacEachen Regional Airport has grown significantly. Examples of regional users are John Irving, owner of Ocean Capital (recent purchasers of 101.5 The Hawk); Glynn Williams, of Authentic Sea Coast, Joe Shannon of Shannex Incorporated, as well as Nustar Energy, Port Hawkesbury Paper LP, Martin Marietta, and Nova Scotia Power. Other airport users include Medevac Services, Canadian Armed Forces, Nova Scotia Natural Resources, the RCMP, Canadian Coast Guard, geophysical survey aircraft, flight school aircraft, and small aeronautical contractors utilizing both fixed wing and helicopter aircraft. The NSCC Strait Campus and Nautical Institute recognize the close proximity to the airport as a competitive advantage to help grow their professional mariners training and other nautical programs.

Brenda Chisholm-Beaton  
Mayor  
Tel: (902) 625-7893  
Fax: (902) 625-0040  
Email: bchisholmbeaton@townofph.ca

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The airport also houses aircraft owned and operated by local and regional pilots. We had the great honor to welcome you, Prime Minister Trudeau, to the Allan J. MacEachen Regional Airport, on more than one occasion.

Tourism development, particularly experiential tourism and Cabot Links, have contributed to the growth of the Allan J. MacEachen Regional Airport as well. In fact, it captured the attention of a young entrepreneur named Dave Morgan, originally from Margaree (Cape Breton). He returned to Nova Scotia and founded 'Celtic Air Services.' His company has taken our regional airport to the next level. He added a hangar and a new terminal building; he launched a strong North American marketing campaign; he hired eight full-time staff, installed a new fueling facility, and he introduced helicopters to his complement of services. He provides the kind of professional services and atmosphere that airport clientele, particularly affluent golfing customers, expect.

Nova Scotia needs more *Dave Morgans*, as does the rest of rural Canada, to create stronger, more robust, and diversified local economies.

The One Nova Scotia report, led by Ray Ivany, speaks to reversing the trend of youth outmigration. We say, as political leaders, that we want to entice our youth to return home. Dave Morgan is proof that this is possible. He moved away and gained aviation experience in the Northern regions of Canada, and he returned home to Nova Scotia when he realized the potential to grow the Allan J. MacEachen Regional Airport. What enticed Dave Morgan to return to Nova Scotia to start Celtic Air Services? He sees the Allan J. MacEachen Regional Airport's competitive advantages: its central location to service the Strait Region, its proximity to the industrial hub in the Strait of Canso zone, its proximity to golfing in Inverness and Dundee, the potential of Cape Breton's growing experiential tourism sector and helicopter tours, and, the potential to expand the Allan J. MacEachen Regional Airport to include scheduled flights to and from Port Hastings – the iconic 'front porch' of Cape Breton.

The Allan J. MacEachen Regional Airport has been welcoming golfing clients from across North America. There is no denying that Cabot Links has been one of the economic drivers for tourism in Cape Breton and that spinoff businesses have benefited, as well as businesses located enroute to and from the airport and the golf courses. Transit time to Cabot Links is one hour by vehicle and about 20 minutes by helicopter.

Our Council is thrilled with the growth of the Allan J. MacEachen Regional Airport. That excitement has now changed to uncertainty and disappointment when we learned the Federal Government of Canada is considering funding a new airport build in Inverness. Other regional leaders share our concern. The Strait Area Chiefs, Mayors, and Wardens, chaired by Mayor Laurie Boucher of the Town of Antigonish, will soon meet to discuss the Allan J. MacEachen Regional Airport's future. This group includes leaders from the First Nation communities of Eskasoni, Membertou, Paqtnek, Potletek, Wagmatcook, Waycobah; the Town and County of Antigonish, the Town of Mulgrave, the Town of Port Hawkesbury, the Municipalities of the Districts of Guysborough and St. Mary's, as well as the Municipalities of the Counties of Inverness, Richmond and Victoria.

Cabot Links founder, Ben Cowan-Dewar, is actively lobbying the Federal Government to publicly fund a new seasonal airport that will cater to his golfing clientele. I spoke to our Member of Parliament, Rodger Cuzner on June 6 and he confirmed Mr. Cowan-Dewar has a funding proposal before the Federal Government for consideration. However, MP Cuzner could not confirm the total project cost or the total public funding request; media sources cite \$18 Million.

I have spent four years as a Councilor and almost three years as a Mayor. I studied community economic development as part of my Masters degree. I own and operate a 17 year-old business that continues to thrive. I am actively involved with the next stages of our Province's One Nova Scotia movement. I know economic sustainability is the way forward for our municipalities, regions, our province, and our country. We need to be smart, fiscally responsible, and lead in ways that benefit the majority of our citizens, by building "up" the communities they live in.

We believe building redundant infrastructure exhibits poor economic leadership. We believe that putting the interests of one business ahead of our diverse regional interests and needs is both short-sighted and irresponsible. We believe two airports, one hour apart, is not what rural Cape Breton and the Strait region need. To do so would be negligent, unrealistic, and a poor use of taxpayers' money. This redundancy will also be negligent to our environmental sustainability.

Prime Minister, we know you are a champion of our environment in this great country of Canada. We know you know how to lead responsibly in that regard.

Our Mi'kmaw First Nations honor and respect seven subsequent generations. The construction of a second airport will cause unnecessary air pollution, noise pollution, water pollution, as well as CO2 emissions that contribute to the impacts of climate change – and of course, the destruction of forest land. Environmentally, can we afford to build a second airport? We would like to know, Prime Minister, if the Mi'kmaw First Nation was consulted prior to submitting this proposal; either by the applicant, or by the Federal Government entertaining it?

Have the needs of the Municipality of the County of Inverness been considered? Inverness Municipality has serious issues pertaining to housing, drinking water, and road infrastructure. We ask, would it not be advantageous to everyone living in the Municipality of the County of Inverness if our Federal Government allocates the public money being considered to build a new seasonal airport in this county to instead support improvements to roads between the Allan J. MacEachen Regional Airport and Cabot Links? This allocation of public money, or alternate funding pools, could also be used to benefit residents and visitors alike with safe quality drinking water and affordable accessible housing. Housing challenges, particularly the rapid increase of Airbnb rentals, leave young families and professionals without options to live in the Municipality of the County of Inverness. Housing challenges have also made it difficult for Cabot Links to fulfill their employment needs due to rental shortages for seasonal work.

The big picture, is that the Municipality of the County of Inverness does not have an airport problem; they have a water, road, and housing problem. We invite you to confirm this with the Municipality, as these items are true impediments to building both the Cabot Links brand, as well as the Cape Breton Tourism brand on our Island.

We want the Municipality of the County of Inverness, and Cabot Links to succeed. Further, we celebrate the success Ben Cowan-Dewar has had to date and the attention Cabot Links has brought to Cape Breton as a world class golfing destination. This is absolutely and undeniably wonderful! With that said, the growth and success of Cabot Links has been assisted by the present airport facilities in Cape Breton, particularly the Allan J. MacEachen Regional Airport and the J.A. Douglas McCurdy Sydney Airport.

If Mr. Ben Cowan-Dewar's plan to build a seasonal airport in the Municipality of the County of Inverness is based on a strong business model, as our Member of Parliament Rodger Cuzner assures me, then Mr. Ben Cowan-Dewar can and should pay for the seasonal airport himself. If it was truly a sound business model, then it should not need, or warrant public funding. As an example, the Joyce Family built a successful golfing resort in Fox Harbour, Nova Scotia, complete with a self-financed private airport. This is worth repeating – if Cabot Links has a strong business model for an airport in Inverness County, then they should not need public funding. Otherwise, the airport infrastructure we presently have, which has been contributing already to Cabot Link's growth and success, makes the most sustainable and economical sense.

We believe there is a better path forward to ensure the continued success of Cabot Links as a world-class golfing facility; one that will not jeopardize the Allan J. MacEachen Regional Airport, the diverse air transportation needs of the Strait Region, and, one that will not further strain our changing and fragile environment.

The One Nova Scotia movement in which I am involved prioritizes collaboration. We say, as political leaders, we are stronger together. It is time we align what we "say" with what we actually "do." This requires bold leadership. It requires intelligent, collaborative, and environmentally responsible public investment to raise the economic "tide" for everyone, to "float all boats" in our region, in our province, and in our country.

Prime Minister Trudeau, we stood and loudly applauded when you promised to be equal partners with local governments at the Federation of Canadian Municipalities Conference in Quebec City. We, the Municipalities from coast, to coast, to coast, appreciate your commitment.

Therefore, as a partner, we expect you will use your leadership, along with the leadership of our Federal Ministers, to carefully weigh the real cost of financially supporting this proposed 18 million dollar Inverness Airport project. There is a lot to consider. Is it Canada's priority to save visiting golfers 30 minutes of transit time using public money? Even if it will risk our beautiful environment in Inverness County? Even if it will bankrupt Dave Morgan, local owner of Celtic Air Services? Even if it will jeopardize a long-established regional airport that is the name-bearer of one of Canada's boldest and most progressive leaders. Allan J. MacEachen?

Prime Minister, you know well the man who had a vision and brought this vision to reality for our Strait Region when he chose to locate the regional airport where it presently stands. This is precisely why our regional airport bears the name of the leader who brought this airport to life.

Our council would ask you, Prime Minister Trudeau, to not pick economic winners and losers. Instead of spending millions of public dollars on a redundant seasonal airport, this funding could better serve the region supporting Cabot Links, golfing tourism, and Inverness County by addressing the true needs – roads, water, housing, and upgrades to an existing regional airport that would benefit us all.

We ask to sit with you, and the Prime Minister's Office, as well as with the Province of Nova Scotia, Mr. Cowan-Dewar, Celtic Air Services, the J.A. Douglas McCurdy Sydney Airport, and our Strait Area and Cape Breton Unama'ki leadership. We ask to discuss how our existing airport infrastructure could better serve Cabot Links. We ask to discuss how we can avoid all of the detrimental impacts I have outlined in this letter.

We would like to collaborate, so that we can be leaders who play an active role in determining our future, not unilateral recipients of decisions made outside of our control. In order for a true partnership with Municipalities to work, we need to be at the table for decisions that can have dramatic impacts on our future.

In closing, the Town of Port Hawkesbury has important questions about your funding policies. When Federal and Provincial public dollars are being considered for infrastructure that will negatively impact a region, how is the value and compensation for stranded assets determined? Further, the Town of Port Hawkesbury would like to know the Federal Government's plan for the Allan J. MacEachen Regional Airport should the proposed Inverness Airport receive approval. Will the Federal Government ensure, or subsidize, the continued operations of the Allan J. MacEachen Regional Airport, in consideration of the significant market disruption such a decision would cause – for our current service provider, our funding partners, our regional municipalities, and the regional industry and business stakeholders who use the airport facilities year round?

Ultimately we want the Allan J. MacEachen Regional Airport to have a strong sustainable future. The Town of Port Hawkesbury expects the Allan J. MacEachen Regional Airport to be given full consideration during deliberations of the current proposal before the Federal Government. Lastly, we would like this and other questions answered before any decisions are made regarding the current proposal for a new seasonal airport facility in Inverness.

Respectfully yours,

### **Original Signed By**

Mayor Brenda Chisholm-Beaton.

CC: Honourable Navdeep Bains, Minister, Innovation, Science and Economic Development Canada  
Honorable Bernadette Jordan, Minister of Rural Economic Development  
Honourable Stephen McNeil, Premier, Nova Scotia  
Port Hawkesbury Town Council



June 14, 2019

The Honourable Stephen McNeil  
Office of the Premier  
7th Floor, One Government Place  
1700 Granville Street, PO Box 726  
Halifax, Nova Scotia  
B3J 2T3

Dear Premier McNeil:

**RE: Allan J. MacEachen Regional Airport, Port Hastings, Nova Scotia**

As Mayor of the Town of Port Hawkesbury, Nova Scotia, and on behalf of Town Council, I am writing to you regarding our grave concern for the future of the Allan J. MacEachen Regional Airport. As you were copied on our letter to the Prime Minister, this correspondence will re-iterate the key areas of concern.

This airport is an integral piece of transportation infrastructure, and key to the retention of our economic base, and to the attraction of new business and industry in Cape Breton.

Our Council is thrilled with the growth of the Allan J. MacEachen Regional Airport due to increased tourism traffic, particularly in relation to the successes of golf tourism with Cabot Links and Cliffs. That excitement has now changed to uncertainty and disappointment when we learned the Federal Government of Canada is considering funding a new airport build in Inverness, and this concern is shared with leaders in our region.

Cabot Links founder, Ben Cowan-Dewar, is actively lobbying the Federal Government to publicly fund a new seasonal airport that will cater to golfing clientele. I spoke to our Member of Parliament, Rodger Cuzner on June 6 and he confirmed Mr. Cowan-Dewar has a funding proposal before the Federal Government for consideration and media sources state costs are \$18 million.

We believe building redundant infrastructure is not in the best interest of the needs of the entire Strait Area region. We believe that putting the interests of one business ahead of our diverse regional interests and needs would be irresponsible. We believe two airports, one hour apart, is not what rural Cape Breton needs. To fund such a proposal would be negligent, unrealistic, and a poor use of taxpayers' money. This redundancy will also be negligent to our environmental sustainability.

Brenda Chisholm-Beaton  
Mayor  
Tel: (902) 625-7893  
Fax: (902) 625-0040  
Email: bchisholmbeaton@townofph.ca

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The One Nova Scotia report speaks to reversing the trend of youth outmigration. We say, as political leaders, that we want to entice our youth to return home. The report also has new business start-ups as a goal. The investment by the Federal and Provincial governments into an airport in Inverness is in direct competition with Celtic Air Services, owned and operated by Dave Morgan, a native of Margaree who moved his family back home from Ontario to create his business. Celtic Air Services is the licensed operator of the Allan J. MacEachen Airport, and a decision to publicly fund an airport that competes with existing infrastructure operated by a young entrepreneur would not be in keeping with the recommendations of that report.

We want the Municipality of the County of Inverness, and Cabot Links to succeed. Further, we celebrate the success Ben Cowan-Dewar has had to date and the attention Cabot Links has brought to Cape Breton as a world class golfing destination. The growth and success of Cabot Links has been assisted by the present airport facilities in Cape Breton, particularly the Allan J. MacEachen Regional Airport and the J.A. Douglas McCurdy Sydney Airport. Would it not make sense to approach the needs of the Strait Area, and tourism in western Cape Breton collaboratively as opposed to competitively?

The Allan J. MacEachen Regional Airport is a municipally funded and supported piece of transportation infrastructure. Prior to the tremendous growth of golf tourism in the region, the airport required funding from Municipalities for ongoing operations every year, and the ability to maintain operations was at the discretion of regional Councils. Due to the increased activity at the airport, this instability was no longer a factor, as recreational tourism flight revenue is offsetting the expense of sustaining the operations through the winter months, and has allowed the continuation of essential services such as Medi-Vac, Ground Search and Rescue, and Department of Natural Resources, without Municipal subsidy. Funding another airport which only operates seasonally, 1 hour away, and stripping away a revenue stream from the existing regional airport that supports these essential services, ultimately threatens their continuation. If there is a solid business plan that supports the need for another airport that operates seasonally, why are public dollars being used to fund it?

If commercial flights into the region are what we believe is needed to continue growing tourism in our region, why not lobby behind bringing this service to the existing airport, without requiring such a significant expenditure of public funds that creates a redundant asset, and threatens the continuation of essential service. If the investment in an airport in Inverness is for the greater good of tourism in the region, and not an investment in a private airport for Cabot Links, is our existing airport sitting 1 hour away really such an impediment to that growth?

We believe there is a better path forward to ensure the continued success of Cabot Links as a world-class golfing facility; one that will not jeopardize the Allan J. MacEachen Regional Airport, the diverse air transportation needs of the Strait Region, and, one that will not further strain our changing and fragile environment. We ask to sit together with representation from all levels of

government, Mr. Cowan-Dewar, Celtic Air Services, the J.A. Douglas McCurdy Sydney Airport, and our Strait Area and Cape Breton Unama'ki leadership. We ask to discuss how our existing airport infrastructure could better serve Cabot Links, and tourism in Cape Breton. We ask to discuss how we can avoid all of the detrimental impacts that splitting revenues between two airports would have on the one airport in the Strait region that has served ALL of the region's needs over the last 40 years, not just the seasonal and profitable ones.

Ultimately we want the Allan J. MacEachen Regional Airport to have a strong sustainable future. The Town of Port Hawkesbury expects the Allan J. MacEachen Regional Airport to be given full consideration during deliberations of the current proposal before the Federal Government.

Respectfully yours,

### **Original Signed By**

Mayor Brenda Chisholm-Beaton.

CC: Honourable Lloyd Hines, Minister, Nova Scotia Transportation and Infrastructure Renewal  
Honourable Geoff MacLellan, Minister, Business, Trade, Nova Scotia Business Incorporated  
Allan MacMaster, Opposition House Leader, Member, Assembly Matters Committee and  
House of Assembly Management Commission  
Alana Paon, MLA, Cape Breton-Richmond  
Port Hawkesbury Town Council



June 14, 2019

The Honorable Bernadette Jordan  
Minister of Rural Economic Development  
Wellington Building, Room 530  
House of Commons  
Ottawa, Ontario  
K1A 0A6

Dear Minister Jordan:

**RE: Allan J. MacEachen Regional Airport, Port Hastings, Nova Scotia**

As Mayor of the Town of Port Hawkesbury, Nova Scotia, and on behalf of Town Council, I am writing to you regarding our grave concern for the future of the Allan J. MacEachen Regional Airport. As you were copied on our letter to the Prime Minister, this correspondence will reiterate the key areas of concern.

This airport is an integral piece of transportation infrastructure, and key to the retention of our economic base, and to the attraction of new business and industry in Cape Breton.

Our Council is thrilled with the growth of the Allan J. MacEachen Regional Airport due to increased tourism traffic, particularly in relation to the successes of golf tourism with Cabot Links and Cliffs. That excitement has now changed to uncertainty and disappointment when we learned the Federal Government of Canada is considering funding a new airport build in Inverness, and this concern is shared with leaders in our region.

Cabot Links founder, Ben Cowan-Dewar, is actively lobbying the Federal Government to publicly fund a new seasonal airport that will cater to golfing clientele. I spoke to our Member of Parliament, Rodger Cuzner on June 6 and he confirmed Mr. Cowan-Dewar has a funding proposal before the Federal Government for consideration and media sources state costs are \$18 million.

We believe building redundant infrastructure is not in the best interest of the needs of the entire Strait Area region. We believe that putting the interests of one business ahead of our diverse regional interests and needs would be irresponsible. We believe two airports, one hour apart, is not what rural Cape Breton needs. To fund such a proposal would be negligent, unrealistic, and a poor use of taxpayers' money. This redundancy will also be negligent to our environmental sustainability.

Brenda Chisholm-Beaton  
Mayor  
Tel: (902) 625-7893  
Fax: (902) 625-0040  
Email: bchisholmbeaton@townofph.ca

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We want the Municipality of the County of Inverness, and Cabot Links to succeed. Further, we celebrate the success Ben Cowan-Dewar has had to date and the attention Cabot Links has brought to Cape Breton as a world class golfing destination. The growth and success of Cabot Links has been assisted by the present airport facilities in Cape Breton, particularly the Allan J. MacEachen Regional Airport and the J.A. Douglas McCurdy Sydney Airport. Would it not make sense to approach the needs of the Strait Area, and tourism in Western Cape Breton collaboratively as opposed to competitively?

The Allan J. MacEachen Regional Airport is a municipally funded and supported piece of transportation infrastructure. Prior to the tremendous growth of golf tourism in the region, the airport required funding from Municipalities for ongoing operations every year, and the ability to maintain operations was at the discretion of regional Councils. Due to the increased activity at the airport, this instability was no longer a factor, as recreational tourism flight revenue is offsetting the expense of sustaining the operations through the winter months, and has allowed the continuation of essential services such as Medi-Vac, Ground Search and Rescue, and Department of Natural Resources, without Municipal subsidy. Funding another airport which only operates seasonally, 1 hour away, and stripping away a revenue stream from the existing regional airport that supports these essential services, ultimately threatens their continuation. If there is a solid business plan that supports the need for another airport that operates seasonally, why are public dollars being used to fund it?

If commercial flights into the region are what we believe is needed to continue growing tourism in our region, why not lobby behind bringing this service to the existing airport, without requiring such a significant expenditure of public funds that creates a redundant asset, and threatens the continuation of essential service. If the investment in an airport in Inverness is for the greater good of tourism in the region, and not an investment in a private airport for Cabot Links, is our existing airport sitting 1 hour away really such an impediment to that growth?

We believe there is a better path forward to ensure the continued success of Cabot Links as a world-class golfing facility; one that will not jeopardize the Allan J. MacEachen Regional Airport, the diverse air transportation needs of the Strait Region, and, one that will not further strain our changing and fragile environment. We ask to sit together with representation from all levels of government, Mr. Cowan-Dewar, Celtic Air Services, the J.A. Douglas McCurdy Sydney Airport, and our Strait Area and Cape Breton Unama'ki leadership. We ask to discuss how our existing airport infrastructure could better serve Cabot Links, and tourism in Cape Breton. We ask to discuss how we can avoid all of the detrimental impacts that splitting revenues between two airports would have on the one airport in the Strait region that has served ALL of the region's needs over the last 40 years, not just the seasonal and profitable ones.

**Toni Delorenzo**

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**From:** Brenda Chisholm-Beaton <bchisholmbeaton@townofph.ca>  
**Sent:** Tuesday, June 18, 2019 8:09 PM  
**To:** Vernon Pitts; mayor laurie boucher; Ralph Hadley; Owen McCarron; Bettyanne MacQuarrie; Brian Marchand; Michael Mosher, Warden, St. Mary's; pj.prosper@paqtnkek.ca; Chief Rod GooGoo (rodgoogoo@waycobah.ca); Bruce Morrison; Chief Norman Bernard (normanbernard321@gmail.com); Mayor's Office; chiefmarshall39@gmail.com  
**Cc:** Erin MacEachen; Terry Doyle; Marvin MacDonald, St. Mary's; Keith MacDonald; Glenn Horne; dmarchand@richmondcounty.ca; Kevin Matheson - CAO, Mulgrave; Jeffrey Lawrence - CAO, Antigonish; ClerksOffice  
**Subject:** Re: Letters regarding the Allan J Airport

Good evening - I wanted to give you all an update.

Senior staff in the Prime Minister's office are now aware of the concerns brought forward by the Town of Port Hawkesbury regarding the Allan J MacEachen Regional Airport. This is a positive. If any of your councils plan to send a letter(s) if you could send me a copy and I can forward them to our contacts in the Office of the Prime Minister to ensure they are considered in a timely fashion.

It is hoped that we could get to a table with Cabot and with other levels of government to have a discussion about how we can collaborate so everyone can benefit, and the Strait Area will not risk its regional airport.

I look forward to seeing you all on Friday and can offer further updates.

Brenda Chisholm-Beaton  
Mayor, Town of Port Hawkesbury

Home [REDACTED]  
Cell [REDACTED]  
Work [REDACTED]

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**From:** Brenda Chisholm-Beaton  
**Sent:** Sunday, June 16, 2019 2:17 PM  
**To:** Vernon Pitts; mayor laurie boucher; Ralph Hadley; Owen McCarron; Bettyanne MacQuarrie; Brian Marchand; Michael Mosher, Warden, St. Mary's; pj.prosper@paqtnkek.ca; Chief Rod GooGoo (rodgoogoo@waycobah.ca); Bruce Morrison; Chief Norman Bernard (normanbernard321@gmail.com); Mayor's Office; chiefmarshall39@gmail.com  
**Cc:** Erin MacEachen; Terry Doyle; Marvin MacDonald, St. Mary's; Keith MacDonald; Glenn Horne; dmarchand@richmondcounty.ca; Kevin Matheson - CAO, Mulgrave; Jeffrey Lawrence - CAO, Antigonish; Marie Walsh  
**Subject:** Letters regarding the Allan J Airport

Good afternoon to the Leadership of the Strait, Cape Breton and Unama'ki;

Through our chair, Mayor Laurie Boucher, I would like to share three letters and a press release.

The three letters have been sent to the Office of the Prime Minister, to Minister Jordan and our Premier of Nova Scotia, and the press release was sent out this Friday, June 14.

Several have already reached out to the Town of Port Hawkesbury. Thank you sincerely to those of you who have already (or have plans to) send your own letters (as approved by your councils). If time warrants, and your council is willing, the Town of Port Hawkesbury would appreciate our leaders who have not yet considered correspondence, that you please do. Its important that all of our regional Councils have the opportunity to express your Council's stance on the Cabot Links Airport.

Thank you, in advance of that. If there are any questions, please do not hesitate to email me or call my cell [REDACTED]

Time is definitely not on our side. The Federal Government sits until this Friday (unless they delay the summer recess).

You will notice in our Friday press release - it is regarding the questions that we have that we would like answered. We have procured the services of Proof Strategies to try to get these answers and to discover as much information about the Cabot Airport Proposal that we can.

Any new information, I will gladly share with the leadership, through our Chair, Mayor Laurie Boucher.

Thank you and I hope that you all enjoy the remainder of the weekend - and for some of you, a very happy "Father's Day!"

PS I couldn't find an email address for Chief Leroy Denny - If anyone could kindly forward it to me, I would appreciate it.

Sincerely,  
Brenda.

Brenda Chisholm-Beaton  
Mayor, Town of Port Hawkesbury

Home [REDACTED]  
Cell [REDACTED]  
Work ([REDACTED])



## **News Release – Support for the Allan J. MacEachen Regional Airport is Strong**

Town of Port Hawkesbury  
June 20, 2019

The \$18 million Cabot Links Airport Proposal presently before the Federal Government is still shrouded in mystery, with no details offered to the Town of Port Hawkesbury Council.

The Mayor of the Town of Port Hawkesbury affirms, “Cabot Links is a wonderful addition to Cape Breton tourism, and our Council celebrates the many Cabot Links accomplishments like those shared by our Member of Parliament, Rodger Cuzner. It is reasonable that the Town of Port Hawkesbury express our grave concerns about the Cabot Links Airport proposal; it does not mean we do not support Cabot Links. Not only is our present Provincial air infrastructure in Halifax, Sydney and Port Hastings supporting Cabot Links, these are contributing to Cabot’s continued success. Our Council, the Allan J Airport Committee, and Celtic Air Services will continue to serve Cabot Links and their golfing clients, as well as our diverse regional air transportation stakeholders.”

Mayor Chisholm-Beaton confirms, after communicating with Strait area and Cape Breton leaders, there is strong regional support for the Allan J. MacEachen Airport. There are also many concerns.

The Municipality of Victoria County has already sent correspondence to Prime Minister Trudeau; Warden Bruce Morrison and Victoria County Council were the first to formally lend their support and express concerns about the \$18 Million Cabot Links Airport proposal.

Mayor Cecil Clarke and Cape Breton Regional Municipality Council echo the concerns of Port Hawkesbury Town Council, and also, their own diverse concerns about the impact of the pending Cabot Airport proposal on the JA Douglas McCurdy Sydney Airport. Mayor Clarke plans to issue federal and provincial correspondence on behalf of CBRM Council.

Warden Brian Marchand and the Municipality of Richmond County Council share concerns for the future of the Allan J. Airport, in particular, the diverse needs of Point Tupper businesses and industries; as well as keeping our Strait regional transportation hub of rail, port, road, and air intact and sustainable. Federal and provincial correspondence will soon be sent by the Warden.

The District of the Municipality of Guysborough County discussed the future of the Allan J. MacEachen Regional Airport at their Public Meeting yesterday, June 19<sup>th</sup>; Warden Vernon Pitts confirmed they too would be issuing federal and provincial correspondence to express the concerns about the Cabot Links Airport and their support for the Allan J. Airport. Mayor Laurie Boucher from the Town of Antigonish, Warden Owen McCarron of the Municipality of the County of Antigonish and Mayor Ralph Hadley from the Town of Mulgrave all echo these regional concerns and plan to send letters of support for the Allan J. MacEachen Regional Airport on behalf of their Councils.

Mayor Chisholm-Beaton has also initiated a dialogue with the First Nation Mi'kmaw Chiefs; the Mayor is concerned about First Nation consultation regarding the pending Cabot Links Airport proposal.

Mayor Chisholm-Beaton continues to engage other leaders. Warden Betty-Ann MacQuarrie of the Municipality of the County of Inverness is chairing a Public meeting today; the Cabot Links Airport proposal/Allan J. MacEachen Regional Airport is included in their agenda for discussion. Subsequently, Mayor Chisholm-Beaton has reached out to Warden Michael Mosher from the Municipality of the District of St. Mary's. District of St. Mary's Council will next meet June 26th.

Mayor Chisholm-Beaton and the Town of Port Hawkesbury Council are grateful for the strong support from regional leaders and Councils for the Allan J. MacEachen Regional Airport.

"I am proud of the way our regions are coming together to stand up with a clear and decisive *united* voice to ask Ottawa to press pause on this present Cabot Links Airport proposal. I think it is fair to say that our regional leaders are simply asking to be partners in this process to ensure that this \$18 million in investment will best benefit all of the communities we represent, and to still achieve the desired results Cabot Links requires to improve their business model using the existing air infrastructure. I've personally reached out to Ben Cowan-Dewar of Cabot Links to begin a dialogue to explore how we can prioritize collaboration above competition."

-30-

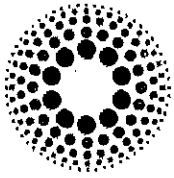
For more information:

Mayor Brenda Chisholm-Beaton

Town of Port Hawkesbury

609 Reeves Street, Port Hawkesbury, NS B9A 2R7

[bchisholmbeaton@townofph.ca](mailto:bchisholmbeaton@townofph.ca) Tel: 902-625-1800



NOVA SCOTIA FEDERATION  
OF MUNICIPALITIES

June 27, 2019

**PRESIDENT:**  
Councillor Wayne Mason  
Halifax Regional Municipality

**VICE-PRESIDENT:**  
Mayor Pam Mood  
Town of Yarmouth

**IMMEDIATE PAST-PRESIDENT:**  
Deputy Mayor Geoff Stewart  
County of Colchester

**REGIONAL CAUCUS CHAIR:**  
Councillor George MacDonald  
Cape Breton Regional Municipality

**RURAL CAUCUS CHAIR:**  
Warden Timothy Habinski  
County of Annapolis

**TOWN CAUCUS CHAIR:**  
Mayor Jeff Cantwell  
Town of Wolfville

The Honourable Stephen McNeil  
Premier, Province of Nova Scotia  
P.O. Box 726, Halifax, NS B3J 1X5

Dear Premier McNeil:

**RE: INVERNESS AIRPORT**

I am writing to you today on behalf of the Board of Directors for the Nova Scotia Federation of Municipalities (NSFM). We are concerned about the reports we have heard regarding potential federal and provincial funding for an airport in Inverness.

The Cabot Links golf course in Inverness is truly a success story, and it is easy for us at NSFM to see why the provincial and federal governments are supportive of continued investment and tourism there.

At NSFM, we happily applaud Inverness' continued success in attracting golfers from around the world. But we will not support any government plan to invest in an Inverness airport unless all the municipalities impacted by a funding decision have told us that they have been meaningfully engaged and satisfied with the implementation plan.

The \$18 million rumoured to be earmarked for investment in an airport near the Cabot Links course may sound like a good thing to many. The Allen J. MacEachen Airport is only an hour away in Port Hawkesbury, and it is reasonable to expect it could be sent into a tailspin. Talk of scheduled flights into a new airport are worrisome for J.A. Douglas McCurdy Airport in Sydney, just a two-hour drive from Cabot Links, which has worked hard and succeeded in retaining affordable scheduled service from both WestJet and Air Canada.

.../cont'd

It is our position that funding from other levels of government should not make winners or losers out of municipalities or divisively set them up for competition. In this case, provincial and federal governments should not consider due diligence as having been satisfied until you have engaged meaningfully with surrounding communities to determine the extent to which a decision like this might have effect.

This is especially true in costly or complex cases, or in ones with enduring effects. It has long been our position at NSFM, developed through our partnership framework with the Nova Scotia Department of Municipal Affairs and Housing, that federal and provincial governments need to proportionally increase engagement with municipal governments as project costs go up, and as the potential implications of funding decisions become more complex.

It is difficult for us at NSFM to see how you would be able to fund the Inverness airport without directly or indirectly having a negative effect on the neighbouring Allen J. MacEachen and J.A. Douglas McCurdy Airports.

Further concern stems from the lack of proper stakeholder consultation and the speed at which this particular project appears to be moving forward. Our member municipalities own many transportation assets, including airports. It is notable that neither Allen J. MacEachen with over a thousand airplane landings a year, nor the Yarmouth Airport which also enjoys over a thousand landings per year can access Federal and Provincial funding for infrastructure. In fact, both airports have survived and grown based on wise municipal and private sector investments.

.../cont'd

The Honourable Stephen McNeil  
Page 3  
June 27, 2019

It is the position of the Board of Directors of NSFM that funding for this project should be paused, and other levels of government should engage with municipalities and other stakeholders to develop and fund a provincial airport strategy.

Sincerely,

**Original Signed By**

**Councillor Waye Mason**  
**President, Nova Scotia Federation of Municipalities**

CC: The Right Honourable Justin Trudeau, P.C., M.P., Prime Minister of Canada  
The Honourable Rodger Cuzner, P.C., M.P., Cape Breton-Canso  
Town of Port Hawkesbury Council  
Municipality of the County of Inverness Council  
Cape Breton Regional Municipality Council  
Municipality of the County of Victoria Council  
Municipality of the County of Richmond Council  
Town of Mulgrave Council  
Municipality of the County of Antigonish Council  
Town of Antigonish Council

