



CBRM

A Community of Communities

Council Information Session
Budget Workshop

AGENDA

February 16 - 18, 2022

Via Zoom
Videoconferencing

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A Community of Communities

Council Information Session Budget Workshop

February 16 - 18, 2022

AGENDA

1. **Schedule** (See page 5)
2. **2022 Assessment Roll Update - PVSC** (See page 6)
3. **Tax Rates and Other Revenue** (See page 27)
4. **Engineering & Public Works** (See page 40)
5. **CBRM Water Utility** (See page 52)
6. **Fiscal Services and Conditional Transfers** (See page 58)
7. **Legislative** (See page 67)
8. **Administration – CAO** (See page 71)
9. **Police** (See page 72)
10. **Technology** (See page 74)
11. **Communications Centre** (See page 75)
12. **Finance** (See page 76)
13. **Legal** (See page 81)
14. **Municipal Clerk** (See page 82)
15. **Human Resources / OHS** (See page 83)

Continued...

Council Information Session
Budget Workshop
AGENDA Continued

16. **Facilities** (See page 84)
17. **Parks and Grounds** (See page 90)
18. **Building Operations and Libraries** (See page 91)
19. **Recreation** (See page 94)
20. **Planning, Inspection, Bylaws, and Economic Development** (See page 96)

Cape Breton Regional Municipality Budget Workshop/Deliberation Timeline

	9:30-10:00	10:00-10:30	10:30-11:00	11:00-11:30	11:30-12:00	12:00-1:00	1:00-1:30	1:30-2:00	2:00-2:30	2:30-2:45	2:30-3:00	3:00-4:00	4:00-4:30
Wed, Feb 16	PVSC	Taxes / Revenue		EPW			EPW / Water Utility				Fiscal/ Conditional Transfers	Legislative	Administrative
Thurs, Feb 17	Fire Services			Police			Technology/ Comms Centre	Finance			Legal	Clerk	Human Resources
Fri, Feb 18	Facilities	Parks & Grounds	Buildings/ Libraries	Recreation		Planning	Capital						

2022 ASSESSMENT ROLL UPDATE

CAPE BRETON REGIONAL MUNICIPALITY

FEBRUARY 15, 2022

DAVE PENNY – DIRECTOR, ROLL & DATA MAINTENANCE

ADAM HANNA – ASSISTANT DIRECTOR, ROLL & DATA MAINTENANCE

AGENDA

-
- Introduction to PVSC
 - Market Value & Mass Appraisal
 - Operational Cycle & Key Dates
 - Capped Assessment Program (CAP)
 - 2022 Assessment Roll
 - Inquiry & Appeal Period
 - Assessment Notice FAQs

INTRODUCTION TO PVSC

- PVSC = Property Valuation Services Corporation
- Independent, not-for-profit organization
- Created by the *Property Valuation Services Corporation Act* in April 2007
- Funded by Nova Scotia's 49 municipalities
- Provide property assessment services and information as per the *Nova Scotia Assessment Act*

PVSC's LEGISLATIVE MANDATE

What we do:

- Assess the value of all ~638,500 properties in NS every year
- Deliver an Assessment Roll to all 49 NS municipalities by December 31 each year
- Deliver Property Assessment Notices to NS property owners every January
- Administer the Capped Assessment Program (CAP) and Seasonal Tourist Business Designation Program on behalf of the NS government

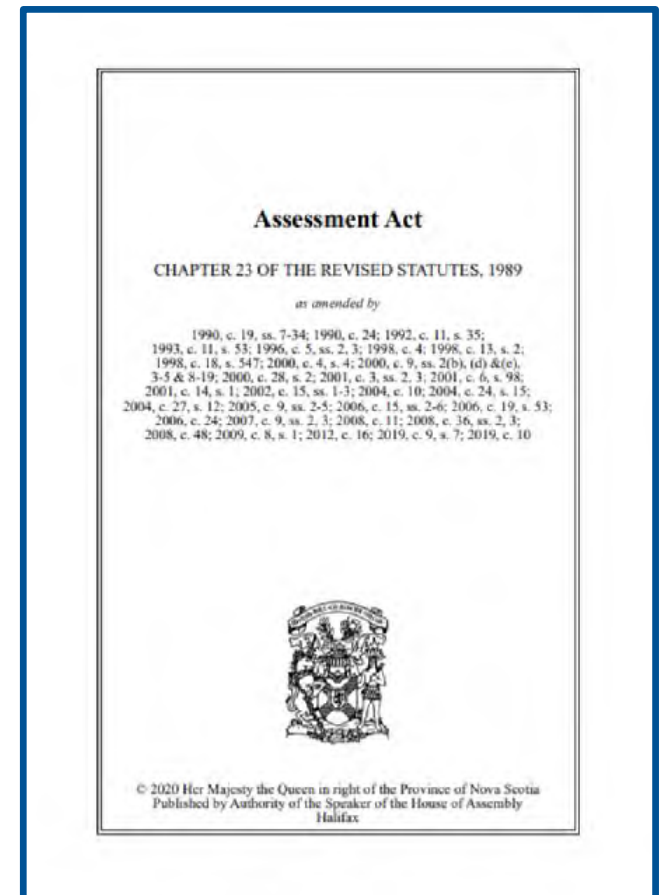
What we can't do:

- We do not have the legislative authority to:
 - Set property tax rates
 - Collect property taxes
 - Create property tax policy or
 - Provide property tax relief
- Perform deed searches, determine ownership, assign Assessment Account Number (AANs) or PIDs or set land boundaries

MARKET VALUE

- The *Nova Scotia Assessment Act* requires that we assess property at **market value**:

“... the amount which in the opinion of the assessor would be paid if it were sold on a date prescribed by the Director in the open market by a willing seller to a willing buyer”



MASS APPRAISAL

- PVSC uses mass appraisal to determine the value of all ~638,500 property accounts in NS
- We analyze a full year of sales data and a variety of property characteristics to determine property assessments based on market evidence

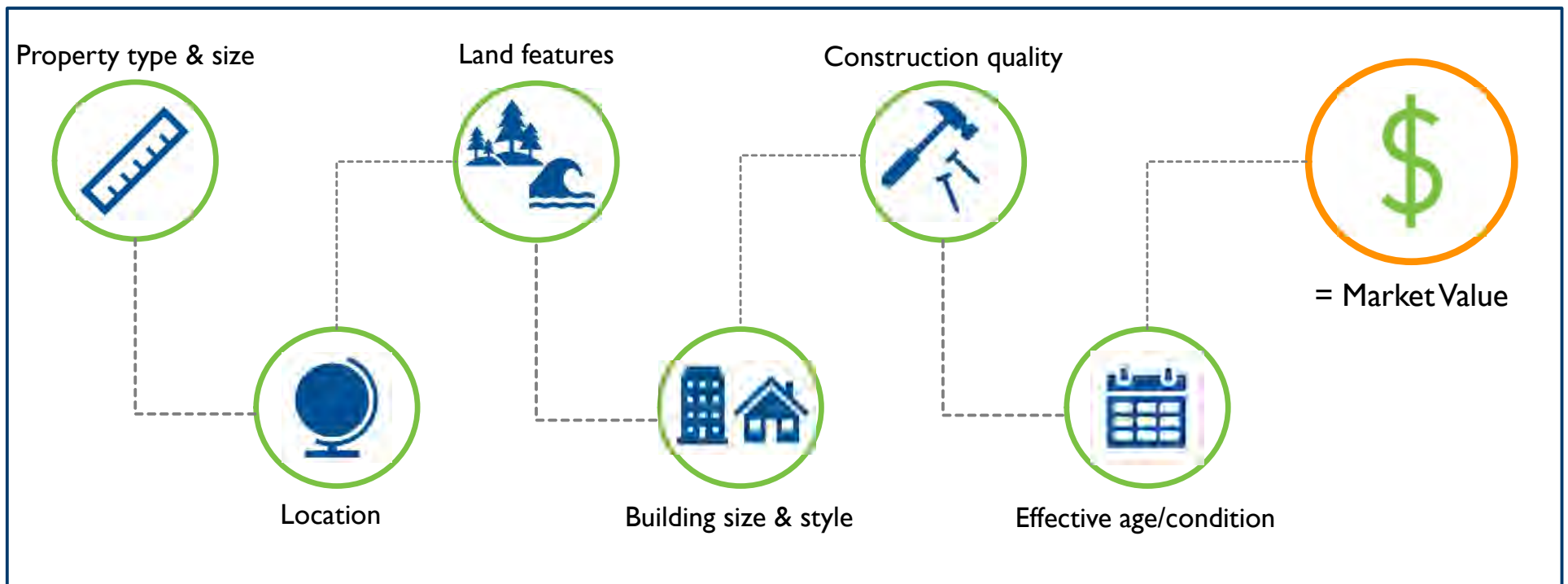
Mass Appraisal:

The process of valuing a group of properties as of a given date using common data, standardized methods and statistical testing.

An efficient, effective way to accurately value large numbers of properties in a fair, transparent and consistent manner

VALUATION DATA

What influences market value?

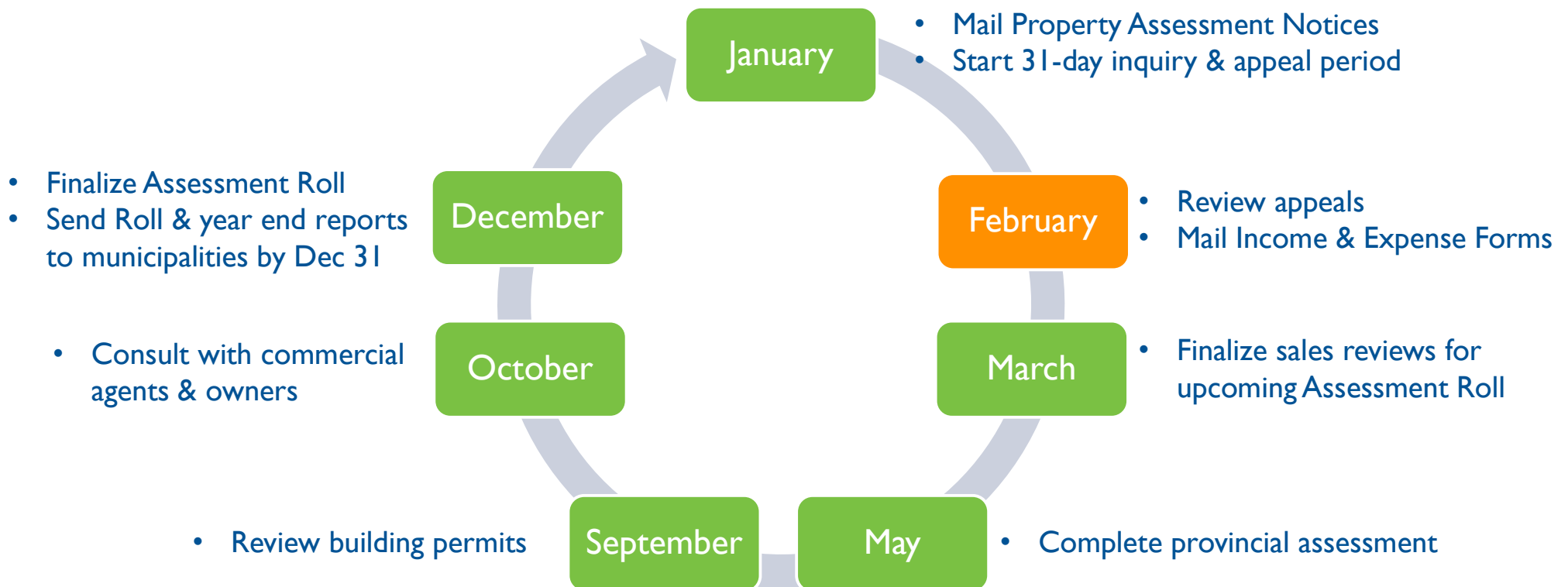


VALUATION DATA SOURCES

- Discussions with property owners
- Nova Scotia Land Registry (Provincial Government)
- Sales reviews and real estate websites
- Building Permits from municipalities
- Income and Expense Surveys for some commercial properties
- Typical cost data
- Aerial and street photography
- Field inspections



PVSC OPERATIONAL CYCLE



CAPPED ASSESSMENT PROGRAM (CAP) OVERVIEW

- Administered by PVSC on behalf of the NS Government under Section 45A of the *Nova Scotia Assessment Act*
- ‘Caps’ the annual increase in taxable assessment for eligible residential properties to no more than the NS Consumer Price Index (CPI)
- Eligible properties are:
 - At least 50% owned by a NS resident
 - Residential with less than four dwelling units
 - Owner-occupied (for condominiums)
 - Owned for more than one year, unless ownership remained within the family (excludes new construction)

CAPPED ASSESSMENT PROGRAM (CAP)

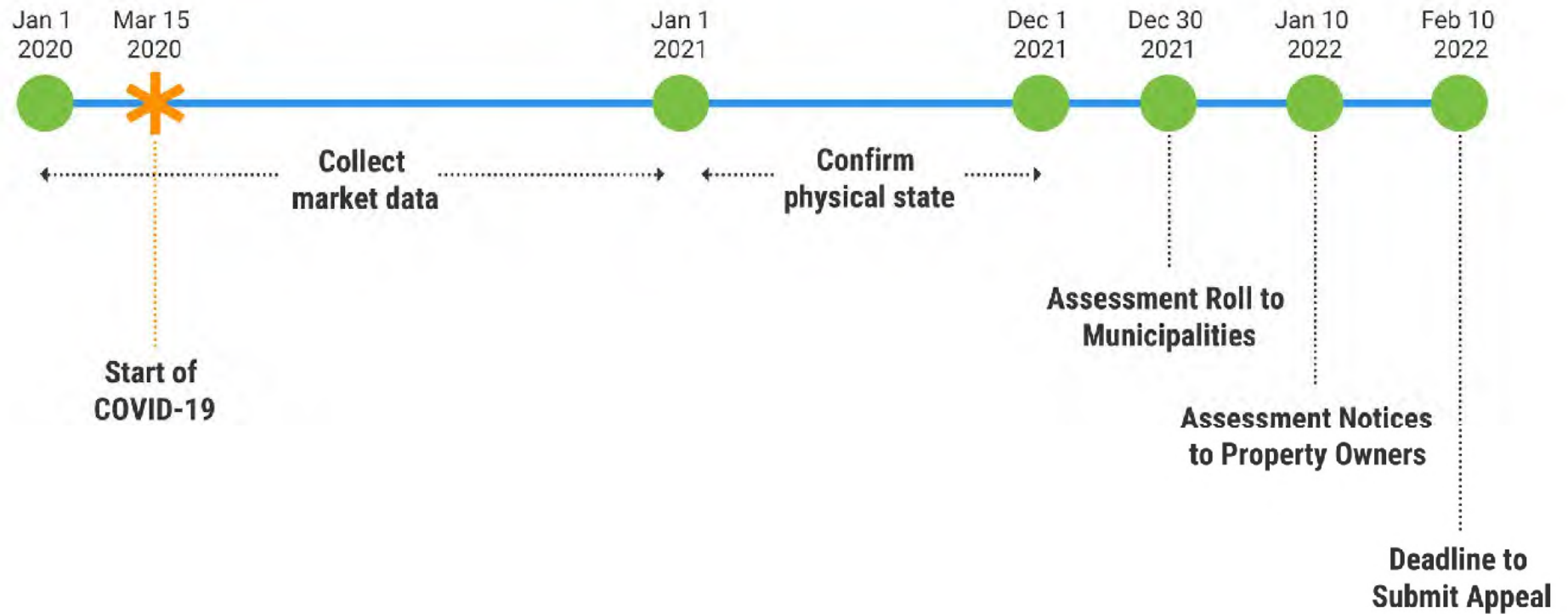
2022 PROPERTY ASSESSMENT		<i>Lloyd MacLeod for the Director of Assessment</i>		
Classification	Assessed Value	Capped Assessment	Acres	Taxable Assessed Value
RESIDENTIAL TAXABLE	\$264,800	\$232,300		\$232,300
2022 TOTAL	\$264,800	\$232,300		\$232,300

- Taxable Assessed Value = lower of Assessed Value or Capped Assessment

CAP IN CBRM

Roll Year	CAP Rate	Capped properties	CAP Impact
2022	5.4%	37,587	\$950.2 million
2021	0.3%	40,281	\$930.1 million
2020	1.0%	39,392	\$920.9 million
2019	2.9%	39,237	\$918.7 million
2018	0.9%	41,402	\$948.1 million

KEY DATES FOR 2022 ASSESSMENT ROLL





638,590

property accounts in NS

\$124.6 Billion

total assessment value (up 8.7%)

Residential Assessment



\$99.6 Billion (up 10.8%)

604,267 accounts

\$89.5 Billion with CAP (up 8.4%)

339,296 capped accounts



\$25.1 Billion (up 1.3%)

34,323 accounts

Commercial Assessment

15,324
Permits



43,825
Sales



5,955
Appeals in 2021



22,968
Inquiries in 2021



2022 Assessment Roll Activity

2022 ASSESSMENT ROLL - NS



64,924

property accounts in CBRM

\$7.3 Billion

total assessment value (up 5.5%)

Residential Assessment



\$5.7 Billion (up 6.3%)

61,175 accounts

\$4.8 Billion with CAP (up 7.2%)

37,587 capped accounts



\$1.6 Billion (up 2.7%)

3,749 accounts

Commercial Assessment

902
Permits



3,902
Sales



374
Appeals in 2021



1,463
Inquiries in 2021



2022 Assessment Roll Activity

2022 ASSESSMENT ROLL - CBRM

2022 CBRM ASSESSMENT PROFILE

	2022	2021	\$ Change	% Change
All Residential Assessed Value	\$5,704,358,000	\$5,365,826,800	\$338,531,200	6.31%
Taxable Residential	\$5,559,367,100	\$5,221,097,500	\$338,269,600	6.48%
<i>Taxable Residential (adjusted for CAP)</i>	<i>\$4,609,131,600</i>	<i>\$4,291,008,900</i>	<i>\$318,122,700</i>	<i>7.41%</i>
Exempt Residential	\$144,990,900	\$144,729,300	\$261,600	0.18%
All Commercial Assessed Value				
All Commercial Assessed Value	\$1,585,308,700	\$1,543,928,600	\$41,380,100	2.68%
Taxable Commercial	\$659,961,300	\$653,215,900	\$6,745,400	1.03%
Exempt Commercial	\$925,347,400	\$890,712,700	\$34,634,700	3.89%
Total 2022 Assessment Roll	\$7,289,666,700			

CBRM ASSESSMENT PROFILE HISTORY

	2022 % change	2021 % change	2020 % change	2019 % change	2018 % change
All Residential Assessed Value	6.31%	1.85%	2.04%	2.18%	2.32%
Taxable Residential	6.48%	1.91%	2.08%	2.26%	2.34%
<i>Taxable Residential (adjusted for CAP)</i>	7.41%	2.11%	2.49%	3.55%	2.23%
Exempt Residential	0.18%	-0.28%	0.68%	-0.78%	1.48%
All Commercial Assessed Value	2.68%	-0.26%	0.58%	0.10%	0.20%
Taxable Commercial	1.03%	0.79%	2.61%	-0.52%	1.40%
Exempt Commercial	3.89%	-1.02%	-0.84%	0.53%	-0.63%

2022 RESIDENTIAL CHANGE BY FORMER MU

Former Municipality	2022 All Res. Value	2021 All Res. Value	\$ Change	% Change
Cape Breton County	\$3,236,218,300	\$3,033,942,400	\$202,275,900	6.67%
Sydney	\$1,049,703,800	\$990,005,400	\$59,698,400	6.03%
Dominion	\$83,141,200	\$77,155,400	\$5,985,800	7.76%
Glace Bay	\$600,607,300	\$567,558,100	\$33,049,200	5.82%
Louisbourg	\$32,636,400	\$30,170,600	\$2,465,800	8.17%
New Waterford	\$209,999,800	\$197,079,000	\$12,920,800	6.56%
North Sydney	\$240,755,100	\$230,177,100	\$10,578,000	4.60%
Sydney Mines	\$251,296,100	\$239,738,800	\$11,557,300	4.82%
CBRM	\$5,704,358,000	\$5,365,826,800	\$338,531,200	6.31%

31-DAY INQUIRY & APPEAL PERIOD

- **January 10, 2022 – February 10, 2022**
- Appeals must be **received** by midnight February 10, 2022
- Property owners are encouraged to review their Assessment Notice and contact PVSC with any questions
- Appeal forms are provided on the back of Assessment Notices
- **Signed** appeals can be submitted by mail, fax, email or secure drop box outside a PVSC office

Phone: 1-800-380-7775

Email: inquiry@pvsc.ca

Mail: 6-15 Arlington Place
Truro NS, B2N 0G9

Fax: 1-888-339-4555
(within North America)

1-902-893-6101
(outside North America)

Secure Drop Boxes located outside our offices in Dartmouth, Truro and Sydney.

ASSESSMENT INFORMATION ONLINE

The screenshot shows the Nova Scotia Property Assessment website. The main heading is "Nova Scotia Property Assessment". Below it, there is a video player with a white tank labeled "20". To the right of the video is a section titled "My Property Report" with a circular icon containing a laptop and a smartphone. Below this icon, there is a form with the following text: "Use the below to view your 2020 assessment. The AA# and TA# Number can be found on your assessment notice. If you can't locate this information, please contact us. Assessment Access Number(AAN) - [input field] AA# Number - [input field] TA# Number - [input field]. To display your confidential information, please read our privacy policy." There is a "View Report" button below the form. To the left of the form, there is a "Did you know..." section with a "View more" button. Below that is a "Have a question?" section with a video player titled "PVSC Introduction - Home" and a "View All" button. At the bottom, there is a "Still have questions? Call us: 1-800-380-7775" section.

The screenshot shows the Nova Scotia Property Assessment website. The main heading is "Advanced Search". Below it, there is a search form with the following fields: "Municipality" (dropdown menu), "Community" (dropdown menu), "Assessment range" (dropdown menu), "Sale price range" (dropdown menu), "Sale date from" (text input), "Sale date to" (text input), and "Residential | Commercial" (radio buttons). There is a "Search" button at the bottom right of the form. To the left of the search form, there is a "My Property Report" section with a circular icon containing a laptop and a smartphone. Below this icon, there is a form with the following text: "Use the below to view your 2020 assessment. The AA# and TA# Number can be found on your assessment notice. If you can't locate this information, please contact us. Assessment Access Number(AAN) - [input field] AA# Number - [input field] TA# Number - [input field]. To display your confidential information, please read our privacy policy." There is a "View Report" button below the form. To the left of the form, there is a "Did you know..." section with a "View more" button. Below that is a "Have a question?" section with a video player titled "PVSC Introduction - Home" and a "View All" button. At the bottom, there is a "Still have questions? Call us: 1-800-380-7775" section.

THANK YOU!



1-800-380-7775

www.pvsc.ca

inquiry@pvsc.ca

REVENUE

2022/23 PROPOSED BUDGET - DRAFT

TAXES, GRANTS, MUNICIPAL SERVICE FUNDING, ADMINISTRATIVE



Revenue Summary 2022-23 Budget		Projected Operating Results 2021-22		Approved Budget 2021-22		Budget 2022-23	Increase (Decrease)	% Increase (Decrease)
★	TAXES	\$ 117,611,983	\$ 114,975,389	\$ 119,937,134	\$ 4,961,745	4.3%		
★	GRANTS IN LIEU OF TAXES	\$ 9,436,004	\$ 9,598,788	\$ 9,494,995	\$ (103,793)	-1.1%		
★	PROV. TRANS OPERATING GRANT	\$ 30,671,676	\$ 15,335,838	\$ 15,335,838	\$ -	0.0%		
★	PROV. TRANS HST PAYMENT	\$ 504,220	\$ 500,000	\$ 500,000	\$ -	0.0%		
★	MUNICIPAL SERVICES FUNDING	\$ 1,197,435	\$ 1,201,755	\$ 1,231,331	\$ 29,576	2.5%		
★	ADMINISTRATIVE	\$ 1,580,572	\$ 1,537,500	\$ 1,545,000	\$ 7,500	0.5%		
	POLICE	\$ 290,434	\$ 330,000	\$ 330,000	\$ -	0.0%		
	TRANSIT	\$ 752,500	\$ 1,255,000	\$ 2,000,000	\$ 745,000	59.4%		
	ENVIRONMENTAL SERVICES	\$ 2,696,000	\$ 2,550,000	\$ 2,825,000	\$ 275,000	10.8%		
★	BUILDING RENTALS	\$ 586,177	\$ 586,177	\$ 586,177	\$ -	0.0%		
	WATER UTILITY TRANSFER	\$ 4,951,510	\$ 4,951,510	\$ 4,951,510	\$ -	0.0%		
	REVENUE BY-LAWS	\$ 151,731	\$ 331,000	\$ 331,000	\$ -	0.0%		
	PLANNING / DEVELOPMENT	\$ 250,584	\$ 246,200	\$ 250,500	\$ 4,300	1.7%		
	FACILITIES REVENUE	\$ 833,397	\$ 2,088,000	\$ 1,820,500	\$ (267,500)	-12.8%		
★	TRANSFER FROM OPERATING RESERVE	\$ 188,290	\$ 125,000	\$ 205,000	\$ 80,000	64.0%		
★	EXTRAORDINARY REVENUES	\$ -	\$ 1,750,000	\$ -	\$ (1,750,000)	-100.0%		
TOTAL REVENUE		\$ 171,702,514	\$ 157,362,157	\$ 161,343,985	\$ 3,981,828	2.5%		

REVENUE - TAXES

	Projected Operating Results 2021-22	Budget 2021-22	Budget Requested 2022-23	Variance	% variance
TAXES					
Property Taxes					
Residential Taxes	77,092,706	77,089,329	81,649,026	4,559,697	5.9%
Commercial Taxes	33,074,929	33,074,929	33,059,809	(15,120)	0.0%
Wind Farm taxation	217,891	217,414	220,070	2,657	1.2%
Resource Property taxation	1,457,576	1,457,576	1,489,623	32,048	2.2%
Recreational Property Taxes	19,341	19,341	20,308	967	5.0%
Forest Property	37,657	37,657	37,297	(360)	-1.0%
MTT Based on Special Calc.	460,883	479,143	461,000	(18,143)	-3.8%
Deed Transfer Tax	5,251,000	2,600,000	3,000,000	400,000	15.4%
Total TAXES	117,611,983	114,975,389	119,937,134	4,961,745	4.32%

REVENUE - TAXES

33,639 households will benefit from \$.02/\$100 reduction in hydrant area rate



\$.01/\$100 rate reduction for all 49,559 residential accounts

Residential Taxes						
	Before Adjustments	Allowance for appeals	Net Budget before rate adjustment	Reduction in hydrant rate (\$\$.02/\$100)	Reduction in provincial rates (\$\$.01/\$100)	Net Budget
2022/23	82,972,974	(300,000)	82,672,974	(577,332)	(446,616)	81,649,026
2021/22	77,289,329	(200,000)	77,089,329			77,089,329
Increase	5,683,644	(100,000)	5,583,644	(577,332)	(446,616)	4,559,697
	7.4%					5.9%
# of accounts affected				33,639	49,559	

\$4.3M – CPI on Capped Properties
\$1.38M – Sales and new construction

TAXES INCLUDE ALL RATES INCLUDING BASE RATE, AREA RATES (FIRE, SEWER, HYDRANT, AND TRANSIT), AND PROVINCIAL RATES FOR HOUSING, CORRECTIONS AND EDUCATION).

REVENUE - TAXES

Commercial Taxes							
	Before Adjustments	Allowance for appeals	Allowance for grants and legislative adjustments	Net Budget before rate adjustment	Reduction in hydrant rate (\$0.02/\$100)	Reduction in provincial rates (\$0.01/\$100)	Net Budget
2022/23	35,387,923	(300,000)	(1,848,959)	33,238,964	(115,594)	(63,562)	33,059,809
2021/22	35,074,117	(200,000)	(1,799,188)	33,074,929			33,074,929
Increase	313,807	(100,000)	(49,771)	164,035	(115,594)	(63,562)	(15,120)
	0.9%						0.0%
# of accounts affected					1,977	2,357	

TAXES INCLUDE ALL RATES INCLUDING BASE RATE, AREA RATES (FIRE, SEWER, HYDRANT, AND TRANSIT), AND PROVINCIAL RATES FOR HOUSING, CORRECTIONS AND EDUCATION).

REVENUE - TAXES

Resource Taxes						
	Before Adjustments	Allowance for appeals	Net Budget before rate adjustment	Reduction in hydrant rate (\$0.02/\$100)	Reduction in provincial rates (\$0.01/\$100)	Net Budget
2022/23	1,502,696		1,502,696	(3,176)	(9,896)	1,489,623
2021/22	1,457,576		1,457,576			1,457,576
Increase	45,120	-	45,120	(3,176)	(9,896)	32,048
	3.1%					2.2%
# of accounts affected				2,173	8,555	

TAXES INCLUDE ALL RATES INCLUDING BASE RATE, AREA RATES (FIRE, SEWER, HYDRANT, AND TRANSIT), AND PROVINCIAL RATES FOR HOUSING, CORRECTIONS AND EDUCATION).

REVENUE - TAXES

FOR INFORMATION PURPOSES ONLY:

- EVERY \$.01 CHANGE IN TAX RATES (PER \$100 OF ASSESSMENT) WOULD IMPACT REVENUES BY \$521,000. (\$458,000 RESIDENTIAL/RESOURCE; \$63,000 COMMERCIAL)
 - CHANGE IN AVERAGE ANNUAL RESIDENTIAL TAX BILL (AFTER CAP CPI): \$10.62





Residential Dwelling Assessment and CAP Overview:

	Average Assessed Value	Average Taxable Assessed Value
Residential Dwelling	\$130,082	\$106,227 ^o
Condo (Unit)	\$272,326	\$247,088

2021 - \$98,893
\$9.89

*PROPERTY VALUATION SERVICES CORPORATION - MUNICIPAL PROFILE REPORT (2022)

QUESTIONS SO FAR?

	Projected Operating Results 2021-22	Budget 2021-22	Budget Requested 2022-23	Variance	% variance
TAXES					
Property Taxes					
Residential Taxes	77,092,706	77,089,329	81,649,026 	4,559,697	5.9%
Commercial Taxes	33,074,929	33,074,929	33,059,809 	(15,120)	0.0%
Wind Farm taxation	217,891	217,414	220,070	2,657	1.2%
Resource Property taxation	1,457,576	1,457,576	1,489,623 	32,048	2.2%
Recreational Property Taxes	19,341	19,341	20,308	967	5.0%
Forest Property	37,657	37,657	37,297	(360)	-1.0%
MTT Based on Special Calc.	460,883	479,143	461,000	(18,143)	-3.8%
Deed Transfer Tax	5,251,000	2,600,000	3,000,000 	400,000	15.4%
Total TAXES	117,611,983	114,975,389	119,937,134	4,961,745	4.32%

REVENUE - TAXES

- **WIND FARM TAXATION:**

- **2022/23 BUDGET:** \$ 220,070
- 2021/22 BUDGET: \$ 217,414
- INCREASE: \$ 1,979 (1.2%)

Wind farm rates are set by legislation and increase by 1% per year.

- **NFP RECREATIONAL PROPERTY:**

- **2022/23 BUDGET:** \$ 20,308
- 2021/22 BUDGET: \$ 19,341
- INCREASE: \$ 967 (5.0%)

NFP Recreation Property rates are set by legislation and increase by 5% per year. (\$44.93/acre)

- **FOREST PROPERTY (ACREAGE > 50,000)**

- **2022/23 BUDGET:** \$ 37,297
- 2021/22 BUDGET: \$ 27,657
- INCREASE: \$ (360) (-1.0%)

Forrest Property rates/acre are set by legislation
Resource - \$.25/acre
Commercial - \$.40/acre

REVENUE - TAXES

- BELL ALIANT:

- **2022/23 BUDGET:** \$ 461,000
- 2021/22 BUDGET: \$ 479,143 (2021/22 FORECAST: \$ 460,883)
- DECREASE \$ -18,143 (-3.8%)

- DEED TRANSFER TAX:

- **2022/23 BUDGET:** \$ 3,000,000
- 2021/22 BUDGET: \$ 2,600,000 (2021/22 FORECAST: \$5,251,000)
- INCREASE \$ 400,000 (15%)

REVENUE - GRANTS IN LIEU OF TAXES

	Projected Operating Results 2021-22	Budget 2021-22	Budget Requested 2022-23	Variance
GRANTS IN LIEU OF TAXES				
FEDERAL GOVERNMENT	3,177,423	3,301,346	3,231,102	(70,244)
FEDERAL GOV'T AGENCIES				
CBC	6,148	6,148	6,166	18
Marine Atlantic	685,994	685,994	686,596	602
Canada Post	70,592	70,592	70,693	101
ECBC(DARR)	0			-
Total FEDERAL GOV'T AGENCIES	762,734	762,734	763,455	721
PROVINCIAL GOVERNMENT				
Provincial Property	1,556,302	1,585,392	1,542,583	(42,809)
Supported Institutions	528,492	528,492	524,320	(4,172)
Farm Acreage Grant	30,586	30,300	30,600	300
Total PROVINCIAL GOVERNMENT	2,115,380	2,144,184	2,097,503	(46,681)
PROVINCIAL GOV'T AGENCIES				
Nova Scotia Power	3,040,844	3,050,901	3,041,000	(9,901)
Nova Scotia Liquor Commission	69,477	69,477	97,103	27,626
Nova Scotia Lands Inc.	270,146	270,146	264,832	(5,314)
Total PROVINCIAL GOV'T AGENCIES	3,380,467	3,390,524	3,402,935	12,411
Total GRANTS IN LIEU OF TAXES	9,436,004	9,598,788	9,494,995	(103,793)

Variance to projection is an increase of \$59,000

REVENUE - OTHER

	Projected Operating Results 2021-22	Budget 2021-22	Budget Requested 2022-23	Variance
PROVINCIAL OPERATING GRANT	30,671,676	15,335,838	15,335,838	-
PROVINCIAL TRANSFERS HST	504,220	500,000	500,000	-
ADMINISTRATIVE				
Tax Interest	1,530,356	1,500,000	1,500,000	-
Finance - Tax Certificates	35,216	22,500	30,000	7,500
Other	15,000	15,000	15,000	-
Total ADMINISTRATIVE	1,580,572	1,537,500	1,545,000	7,500
MUNICIPAL SERVICES				
Provincial - Fire Protection Grant	151,225	155,545	177,769	22,224
Membertou First Nation	801,140	801,140	801,140	-
911 Call Answer Service	245,070	245,070	252,422	7,352
Total MUNICIPAL SERVICES	1,197,435	1,201,755	1,231,331	29,576
BUILDING RENTALS	586,177	586,177	586,177	-
PLANNED SURPLUS TRANSFER	188,290	125,000	205,000	80,000
EXTRAORDINARY REVENUES	0	1,750,000	-	(1,750,000)

Revenue Summary 2022-23 Budget	Projected Operating Results 2021-22		Approved Budget 2021-22		Budget 2022-23	Increase (Decrease)	% Increase (Decrease)		
TAXES	\$	117,611,983	\$	114,975,389	\$	119,937,134	✓	4,961,745	4.3%
GRANTS IN LIEU OF TAXES	\$	9,436,004	\$	9,598,788	\$	9,494,995	✓	(103,793)	-1.1%
PROV. TRANS OPERATING GRANT	\$	30,671,676	\$	15,335,838	\$	15,335,838	✓	-	0.0%
PROV. TRANS HST PAYMENT	\$	504,220	\$	500,000	\$	500,000	✓	-	0.0%
MUNICIPAL SERVICES FUNDING	\$	1,197,435	\$	1,201,755	\$	1,231,331	✓	29,576	2.5%
ADMINISTRATIVE	\$	1,580,572	\$	1,537,500	\$	1,545,000	✓	7,500	0.5%
POLICE	\$	290,434	\$	330,000	\$	330,000	\$	-	0.0%
TRANSIT	\$	752,500	\$	1,255,000	\$	2,000,000	\$	745,000	59.4%
ENVIRONMENTAL SERVICES	\$	2,696,000	\$	2,550,000	\$	2,825,000	\$	275,000	10.8%
BUILDING RENTALS	\$	586,177	\$	586,177	\$	586,177	✓	-	0.0%
WATER UTILITY TRANSFER	\$	4,951,510	\$	4,951,510	\$	4,951,510	\$	-	0.0%
REVENUE BY-LAWS	\$	151,731	\$	331,000	\$	331,000	\$	-	0.0%
PLANNING / DEVELOPMENT	\$	250,584	\$	246,200	\$	250,500	\$	4,300	1.7%
FACILITIES REVENUE	\$	833,397	\$	2,088,000	\$	1,820,500	\$	(267,500)	-12.8%
TRANSFER FROM OPERATING RESERVE	\$	188,290	\$	125,000	\$	205,000	✓	80,000	64.0%
EXTRAORDINARY REVENUES	\$	-	\$	1,750,000	\$	-	✓	(1,750,000)	-100.0%
TOTAL REVENUE	\$	171,702,514	\$	157,362,157	\$	161,343,985	\$	3,981,828	2.5%

★ **QUESTIONS?**

2022-23 ENGINEERING AND PUBLIC WORKS PROPOSED OPERATING BUDGET

COST ELEMENTS	DRAFT										Budget 2022/2023	Budget 2021/2022	Difference
	PWADMIN	ENG	PWCENTRAL	PWEAST	PWNORTH	SOLID WASTE	FLEET	TRANSIT	WASTE WATER	% of Budget	Plan	Plan	
6000 WAGES/SALARIES	398,197	558,955	3,337,813	3,975,237	1,786,969	2,602,654	1,906,271	2,893,059	888,761	34.54%	18,347,916	17,309,134	1,038,782
6010 BENEFITS	100,209	132,569	798,120	932,578	427,609	624,514	461,213	658,159	219,383	8.20%	4,354,355	4,135,234	219,120
6011 MISC. BENEFITS	-	-	18,000	-	5,000	-	21,500	8,500	2,500	0.10%	55,500	50,000	5,500
6020 TRAINING/EDUCATION	4,000	4,500	14,000	20,000	20,000	7,100	10,000	15,000	6,700	0.19%	101,300	93,600	7,700
6030 TRAVEL/CONFERENCES	10,000	20,000	9,500	26,500	6,800	15,000	10,000	7,500	15,000	0.23%	120,300	113,900	6,400
6040 PROF MEM/DUES & FEES	8,500	2,000	1,200	1,000	200	2,100	1,500	-	900	0.03%	17,400	17,000	400
6050 OFFICE SUPPLIES	500	3,000	2,500	3,000	1,500	10,000	2,000	10,000	2,000	0.06%	34,500	34,500	-
6060 OFFICE EQUIPMENT	7,500	4,000	2,500	3,000	750	2,500	2,000	3,500	500	0.05%	26,250	24,250	2,000
6070 PHOTOCOPY SUPPLIES	-	-	1,000	-	-	-	-	5,000	-	0.01%	6,000	-	6,000
6080 ADVERTISING	5,000	-	-	-	1,000	30,000	-	10,000	11,500	0.11%	57,500	58,100	(600)
6090 POSTAGE	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
6100 COURIER	-	-	-	-	-	-	-	5,000	-	0.01%	5,000	5,000	-
6110 TELEPHONE/FAX	83,100	-	7,000	-	-	13,000	-	25,000	7,800	0.26%	135,900	133,900	2,000
6120 PUBL./SUBSCRIPTIONS	-	-	700	-	-	250	-	-	-	0.00%	950	950	-
6130 COMPUTER HARDWARE	-	4,000	5,000	8,000	6,750	6,500	10,000	15,000	2,700	0.11%	57,950	54,950	3,000
6140 COMPUTER SOFTWARE	62,650	7,000	1,000	1,000	-	2,500	70,000	10,000	320	0.29%	154,470	106,967	47,503
6150 MEETING EXPENSES	-	500	500	500	600	2,200	-	700	-	0.01%	5,000	5,000	-
6160 LIABILITY INSURANCE	150,000	-	-	-	-	-	-	-	-	0.28%	150,000	150,000	-
6180 COST RECOVERY	-	-	-	-	-	(200,000)	(622,095)	622,095	-	-0.38%	(200,000)	(200,000)	-
7000 HEAT	-	-	-	-	-	55,000	-	-	80,000	0.25%	135,000	135,000	-
7010 ELECTRICAL	-	-	-	-	-	280,000	-	-	592,250	1.64%	872,250	875,000	(2,750)
7020 WATER	-	-	-	-	-	25,000	-	2,800	114,000	0.27%	141,800	141,800	-
7030 BLDG/FACILITY MAINT	-	-	-	-	-	15,000	-	6,500	15,000	0.07%	36,500	36,500	-
7040 BLDG/FACILITY REPAIR	-	-	-	-	-	100,000	-	8,000	-	0.20%	108,000	108,000	-
7050 BLDG/FACILITY INS	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7060 BLDG/FACILITY RENOV	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7070 BLDG/FACILITY RENTAL	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7080 PLANT MAINTENANCE	-	-	-	-	-	-	-	-	490,000	0.92%	490,000	490,000	-
7090 PLANT REPAIRS	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7100 MAINT. TOOLS/EQUIP	-	-	-	-	-	-	-	-	5,000	0.01%	5,000	5,000	-
7110 SECURITY	-	-	150,000	-	-	150,000	-	10,000	-	0.58%	310,000	303,500	6,500
7120 PROPERTY TAXES	5,000	-	-	-	-	28,000	-	-	-	0.06%	33,000	33,000	-
7130 DEMOLITION	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7500 VEH/EQUIP MAINT.	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7505 GASOLINE AND DIESEL	-	-	-	-	-	325,000	500,000	750,000	-	2.96%	1,575,000	1,300,000	275,000
7510 VEH/EQUIP REPAIRS	-	-	-	-	-	-	1,350,000	1,058,000	-	4.53%	2,408,000	2,183,000	225,000
7520 VEH/EQUIP INSURANCE	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7530 VEH/EQUIP REPLACEMNT	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
7540 VEH/EQUIP RENTAL	-	-	-	-	-	40,000	-	-	-	0.08%	40,000	40,000	-
7550 VEH/EQUIP TOWING	-	-	-	-	-	-	20,000	30,000	-	0.09%	50,000	37,000	13,000
7560 VEH/EQUIP GEN SUPPL	-	-	-	-	-	-	-	5,000	-	0.01%	5,000	5,000	-
7570 VEH/EQUIP TOOLS	-	-	-	-	-	-	20,000	-	-	0.04%	20,000	20,000	-
8000 OPERATIONAL EQUIP	-	-	100,000	120,000	15,000	15,000	-	-	-	0.47%	250,000	156,000	94,000
8010 OPERATIONAL MAT/SUPP	-	1,000	704,677	896,009	278,564	375,000	215,000	750,000	383,000	6.78%	3,603,250	3,207,691	395,559
8020 MAINTENANCE EQUIP	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
8030 MAINTENANCE MAT/SUPP	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
8040 COMM EQUIPMENT LINES	-	-	26,000	35,000	15,000	-	3,500	75,000	8,700	0.31%	163,200	136,200	27,000
8080 STREET LIGHTS	2,350,000	-	-	-	-	-	-	-	-	4.42%	2,350,000	2,350,000	-
8090 UNIFORMS/CLOTHING	-	-	21,000	20,000	6,100	15,000	12,000	30,000	8,250	0.21%	112,350	107,600	4,750
8100 PROFESSIONAL SERVICE	-	50,000	30,000	-	8,000	220,000	-	2,000	100,000	0.77%	410,000	390,000	20,000
8110 CONTRACTS/AGREEMENTS	1,234,304	100	3,033,200	1,316,820	816,487	9,170,000	50,000	10,000	52,500	29.52%	15,683,411	15,346,214	337,197
8120 LEASES	-	-	-	65,000	-	500,000	-	30,000	-	1.12%	595,000	1,110,000	(515,000)
8130 LICENSES/PERMITS	-	-	-	-	-	-	130,000	-	-	0.24%	130,000	130,000	-
8135 REGULATORY FEES	-	-	-	-	-	-	-	-	55,000	0.10%	55,000	55,000	-
8140 EASEMENTS/ROW COSTS	-	-	80,000	-	35,000	-	-	-	-	0.22%	115,000	100,000	15,000
8150 GRANTS TO ORGANIZATIONS	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
8195 WATER SUPPLY & HYDR	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
9010 INT SHRT TERM BORROW	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
HST Adjustment	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
Pilot Project	-	-	-	-	-	-	-	-	-	0.00%	-	-	-
TOTAL 2022-23	\$ 4,418,960	\$ 787,625	\$ 8,343,710	\$ 7,423,644	\$ 3,431,329	\$ 14,431,318	\$ 4,172,888	\$ 7,055,814	\$ 3,061,764	100.00%	\$ 53,127,051	\$ 50,899,990	\$ 2,227,061
% of Total Budget	8.32%	1.48%	15.71%	13.97%	6.46%	27.16%	7.85%	13.28%	5.76%		\$ 2,227,061		
TOTAL 2021-22	\$ 4,510,506	\$ 773,086	\$ 7,621,750	\$ 6,981,988	\$ 3,294,402	\$ 14,518,711	\$ 3,648,634	\$ 6,276,317	\$ 3,274,595				
% Increase (Decrease)	-2.0%	1.9%	9.5%	6.3%	4.2%	-0.6%	14.4%	12.4%	-6.5%		4.4%		

DRAFT

ENGINEERING & PUBLIC WORKS Revenue	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2021-22	Increase (Decrease)	<i>Pre-Covid Draft Budget 2020-21</i>
4801 CASH FARES	\$ 255,000	\$ 285,000	\$ 407,000	\$ 122,000	\$ 420,000
4803 SYDNEY STUDENT FARES	50,000	70,000	104,000	34,000	100,000
4805 CBU/MONTHLY PASSES	250,000	700,000	1,222,000	522,000	900,000
4807 TICKETS	131,000	120,000	183,000	63,000	175,000
4808 ADVERTISING REVENUE	40,000	40,000	42,000	2,000	40,000
4809 HANDI TRANS	26,500	40,000	42,000	2,000	50,000
4810 CHARTERS		-	-	-	
4811 SCHOOL BOARD SUBSI		-	-	-	
4812 OTHER TRANSIT REV.		-	-	-	
* TRANSIT SERVICES	\$ 752,500	\$ 1,255,000	\$ 2,000,000	\$ 745,000	\$ 1,685,000
4838 RRFB-DIV. CREDIT	375,000	375,000	375,000	-	180,000
4849 TIPPING FEES	2,221,000	2,075,000	2,350,000	275,000	2,200,000
** SOLID WASTE	\$ 2,596,000	\$ 2,450,000	\$ 2,725,000	\$ 275,000	\$ 2,380,000
4845 WATER UTILITY FEE	4,951,510	4,951,510	4,951,510	-	4,951,510
5130 SEWER PERMITS	100,000	100,000	100,000	-	130,000
	\$ 5,051,510	\$ 5,051,510	\$ 5,051,510	\$ -	\$ 5,081,510
TOTAL ENGINEERING & PUBLIC WORKS REVENUE	\$ 8,400,010	\$ 8,756,510	\$ 9,776,510	\$ 1,020,000	\$ 9,146,510

Engineering Public Works

Budget Deliberations

2022-23

DRAFT

PW Admin	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	Pre-Covid Draft Budget 2020-21
6000 WAGES/SALARIES	\$ 375,147	\$ 386,424	\$ 398,197	\$ 11,773	\$ 382,903
6010 BENEFITS	79,612	97,408	100,209	2,801	96,570
6011 MISC. BENEFITS				-	-
6020 TRAINING/EDUCATION	4,000	4,000	4,000	-	4,000
6030 TRAVEL/CONFERENCES	10,000	10,000	10,000	-	10,000
6040 PROF MEM/DUES & FEES	8,500	8,500	8,500	-	8,500
6050 OFFICE SUPPLIES	500	500	500	-	500
6060 OFFICE EQUIPMENT	7,500	7,500	7,500	-	10,000
6070 PHOTOCOPY SUPPLIES		-		-	4,000
6080 ADVERTISING	2,000	5,000	5,000	-	15,000
6090 POSTAGE				-	-
6100 COURIER				-	-
6110 TELEPHONE/FAX	86,077	83,100	83,100	-	83,100
6120 PUBL./SUBSCRIPTIONS				-	-
6130 COMPUTER HARDWARE				-	-
6140 COMPUTER SOFTWARE	46,147	46,147	62,650	16,503	11,000
6150 MEETING EXPENSES				-	-
6160 LIABILITY INSURANCE	60,183	150,000	150,000	-	160,000
6180 COST RECOVERY				-	-
7000 HEAT				-	-
7010 ELECTRICAL				-	-
7020 WATER				-	-
7030 BLDG/FACILITY MAINT				-	-
7040 BLDG/FACILITY REPAIR				-	-
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE				-	-
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP				-	-
7110 SECURITY				-	-
7120 PROPERTY TAXES	4,534	5,000	5,000	-	16,500
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE & DIESEL				-	-
7510 VEH/EQUIP REPAIRS				-	-
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL				-	-
7550 VEH/EQUIP TOWING				-	-
7560 VEH/EQUIP GEN SUPPL				-	-
7570 VEH/EQUIP TOOLS				-	-
8000 OPERATIONAL EQUIP				-	-
8010 OPERATIONAL MAT/SUPP				-	-
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES				-	-
8080 STREET LIGHTS	2,330,000	2,350,000	2,350,000	-	2,350,000
8090 UNIFORMS/CLOTHING				-	-
8100 PROFESSIONAL SERVICE				-	-
8110 CONTRACTS/AGREEMENTS	1,356,927	1,356,927	1,234,304	(122,623)	1,337,095
8120 LEASES				-	-
8130 LICENSES/PERMITS				-	-
8135 REGULATORY FEES				-	-
8140 EASEMENTS/ROW COSTS				-	45,000
8150 GRANTS TO ORGANIZATIONS				-	-
TOTAL PWADMIN	\$ 4,371,127	\$ 4,510,506	\$ 4,418,960	\$ (91,546)	\$ 4,534,167

Engineering Public Works

Budget Deliberations

2022-23

DRAFT

ENGINEERING	Projected Operating Results 2021-22		Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	Pre-Covid Draft Budget 2020-21
6000 WAGES/SALARIES	\$ 524,007	\$ 547,231	\$ 558,955	\$ 11,725	\$ 541,846	
6010 BENEFITS	116,992	129,755	132,569	2,814	128,479	
6011 MISC. BENEFITS				-	-	
6020 TRAINING/EDUCATION	3,000	4,500	4,500	-	4,500	
6030 TRAVEL/CONFERENCES	22,428	20,000	20,000	-	16,500	
6040 PROF MEM/DUES & FEES	2,442	2,000	2,000	-	1,000	
6050 OFFICE SUPPLIES	2,000	3,000	3,000	-	3,000	
6060 OFFICE EQUIPMENT	1,200	4,000	4,000	-	4,000	
6070 PHOTOCOPY SUPPLIES		-		-	3,000	
6080 ADVERTISING				-	-	
6090 POSTAGE				-	-	
6100 COURIER				-	-	
6110 TELEPHONE/FAX		-		-	400	
6120 PUBL./SUBSCRIPTIONS		-		-	200	
6130 COMPUTER HARDWARE	3,200	4,000	4,000	-	4,000	
6140 COMPUTER SOFTWARE	7,352	7,000	7,000	-	7,000	
6150 MEETING EXPENSES	200	500	500	-	500	
6160 LIABILITY INSURANCE				-		
6180 COST RECOVERY				-		
7000 HEAT				-		
7010 ELECTRICAL				-		
7020 WATER				-		
7030 BLDG/FACILITY MAINT				-		
7040 BLDG/FACILITY REPAIR				-		
7050 BLDG/FACILITY INS				-		
7060 BLDG/FACILITY RENOV				-		
7070 BLDG/FACILITY RENTAL				-		
7080 PLANT MAINTENANCE				-		
7090 PLANT REPAIRS				-		
7100 MAINT. TOOLS/EQUIP				-		
7110 SECURITY				-		
7120 PROPERTY TAXES				-		
7130 DEMOLITION				-		
7500 VEH/EQUIP MAINT.				-		
7505 GASOLINE & DIESEL				-		
7510 VEH/EQUIP REPAIRS				-		
7520 VEH/EQUIP INSURANCE				-		
7530 VEH/EQUIP REPLACEMNT				-		
7540 VEH/EQUIP RENTAL				-		
7550 VEH/EQUIP TOWING				-		
7560 VEH/EQUIP GEN SUPPL				-		
7570 VEH/EQUIP TOOLS				-		
8000 OPERATIONAL EQUIP				-		
8010 OPERATIONAL MAT/SUPP	500	1,000	1,000	-	1,000	
8020 MAINTENANCE EQUIP				-		
8030 MAINTENANCE MAT/SUPP				-		
8040 COMM EQUIPMENT LINES				-		
8080 STREET LIGHTS				-		
8090 UNIFORMS/CLOTHING		-		-	1,000	
8100 PROFESSIONAL SERVICE	48,186	50,000	50,000	-	50,000	
8110 CONTRACTS/AGREEMENTS	1,126	100	100	-	100	
8120 LEASES				-		
8130 LICENSES/PERMITS				-		
8135 REGULATORY FEES				-		
8140 EASEMENTS/ROW COSTS				-		
8150 GRANTS TO ORGANIZATIONS				-		
TOTAL ENGINEERING	\$ 732,633	\$ 773,086	\$ 787,625	\$ 14,539	\$ 766,525	

Engineering Public Works

Budget Deliberations

2022-23

DRAFT

PWCENTRAL	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	Pre-Covid Draft Budget 2020-21
6000 WAGES/SALARIES	\$ 2,909,199	\$ 3,151,416	\$ 3,337,813	\$ 186,397	\$ 3,422,557
6010 BENEFITS	708,536	763,948	798,120	34,172	828,427
6011 MISC. BENEFITS	16,361	13,000	18,000	5,000	12,000
6020 TRAINING/EDUCATION	14,000	14,000	14,000	-	14,000
6030 TRAVEL/CONFERENCES	9,500	9,500	9,500	-	9,500
6040 PROF MEM/DUES & FEES	800	800	1,200	400	800
6050 OFFICE SUPPLIES	2,500	2,500	2,500	-	2,500
6060 OFFICE EQUIPMENT	2,500	2,500	2,500	-	2,500
6070 PHOTOCOPY SUPPLIES	1,000	1,000	1,000	-	1,000
6080 ADVERTISING				-	-
6090 POSTAGE				-	-
6100 COURIER				-	-
6110 TELEPHONE/FAX	5,900	5,000	7,000	2,000	2,000
6120 PUBL./SUBSCRIPTIONS	1,050	700	700	-	600
6130 COMPUTER HARDWARE	5,000	3,500	5,000	1,500	3,500
6140 COMPUTER SOFTWARE	1,000	1,000	1,000	-	-
6150 MEETING EXPENSES	500	500	500	-	600
6160 LIABILITY INSURANCE				-	-
6180 COST RECOVERY	(5,949)			-	-
7000 HEAT				-	-
7010 ELECTRICAL				-	-
7020 WATER				-	-
7030 BLDG/FACILITY MAINT				-	-
7040 BLDG/FACILITY REPAIR				-	-
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE				-	-
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP				-	-
7110 SECURITY	150,000	150,000	150,000	-	125,000
7120 PROPERTY TAXES				-	-
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE & DIESEL				-	-
7510 VEH/EQUIP REPAIRS				-	-
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL				-	-
7550 VEH/EQUIP TOWING				-	-
7560 VEH/EQUIP GEN SUPPL				-	-
7570 VEH/EQUIP TOOLS				-	-
8000 OPERATIONAL EQUIP	80,000	80,000	100,000	20,000	80,000
8010 OPERATIONAL MAT/SUPP	689,187	689,187	704,677	15,490	616,850
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES	26,000	26,000	26,000	-	26,000
8080 STREET LIGHTS				-	-
8090 UNIFORMS/CLOTHING	21,000	21,000	21,000	-	18,500
8100 PROFESSIONAL SERVICE	60,000	10,000	30,000	20,000	5,000
8110 CONTRACTS/AGREEMENTS	3,207,686	2,604,200	3,033,200	429,000	2,353,448
8120 LEASES				-	-
8130 LICENSES/PERMITS				-	-
8135 REGULATORY FEES				-	-
8140 EASEMENTS/ROW COSTS	76,000	72,000	80,000	8,000	72,000
TOTAL PWCENTRAL	\$ 7,981,770	\$ 7,621,750	\$ 8,343,710	\$ 721,960	\$ 7,596,782

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PWEAST	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	Pre-Covid Draft Budget 2020-21
6000 WAGES/SALARIES	\$ 3,684,076	\$ 3,722,732	\$ 3,975,237	\$ 252,505	\$ 3,686,394
6010 BENEFITS	791,253	891,716	932,578	40,862	883,000
6011 MISC. BENEFITS	15,000			-	-
6020 TRAINING/EDUCATION	20,000	20,000	20,000	-	20,000
6030 TRAVEL/CONFERENCES	26,500	26,500	26,500	-	26,500
6040 PROF MEM/DUES & FEES	1,000	1,000	1,000	-	1,000
6050 OFFICE SUPPLIES	3,500	3,000	3,000	-	3,000
6060 OFFICE EQUIPMENT	4,000	2,000	3,000	1,000	2,000
6070 PHOTOCOPY SUPPLIES				-	-
6080 ADVERTISING	600	600		600	600
6090 POSTAGE				-	-
6100 COURIER				-	-
6110 TELEPHONE/FAX		-		-	5,000
6120 PUBL./SUBSCRIPTIONS		-		-	200
6130 COMPUTER HARDWARE	8,500	6,500	8,000	1,500	3,000
6140 COMPUTER SOFTWARE	840		1,000	1,000	-
6150 MEETING EXPENSES	500	500	500	-	500
6160 LIABILITY INSURANCE				-	-
6180 COST RECOVERY	4,974			-	-
7000 HEAT				-	-
7010 ELECTRICAL				-	-
7020 WATER				-	-
7030 BLDG/FACILITY MAINT				-	-
7040 BLDG/FACILITY REPAIR				-	-
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE				-	-
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP				-	-
7110 SECURITY				-	-
7120 PROPERTY TAXES				-	-
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE & DIESEL				-	-
7510 VEH/EQUIP REPAIRS				-	-
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL				-	-
7550 VEH/EQUIP TOWING				-	-
7560 VEH/EQUIP GEN SUPPL				-	-
7570 VEH/EQUIP TOOLS				-	-
8000 OPERATIONAL EQUIP	46,000	46,000	120,000	74,000	46,000
8010 OPERATIONAL MAT/SUPP	880,000	878,440	896,009	17,569	822,000
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES	35,000	35,000	35,000	-	35,000
8080 STREET LIGHTS				-	-
8090 UNIFORMS/CLOTHING	17,000	17,000	20,000	3,000	17,000
8100 PROFESSIONAL SERVICE				-	-
8110 CONTRACTS/AGREEMENTS	1,291,752	1,291,000	1,316,820	25,820	1,191,000
8120 LEASES	40,000	40,000	65,000	25,000	-
8130 LICENSES/PERMITS				-	-
8135 REGULATORY FEES				-	-
8140 EASEMENTS/ROW COSTS				-	-
8150 GRANTS TO ORGANIZATIONS				-	-
TOTAL PWEAST	\$ 6,870,495	\$ 6,981,988	\$ 7,423,644	\$ 441,656	\$ 6,742,194

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PWNORTH	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	<i>Pre-Covid Draft Budget 2020-21</i>
6000 WAGES/SALARIES	\$ 1,679,715	\$ 1,707,993	\$ 1,786,969	\$ 78,976	\$ 1,691,624
6010 BENEFITS	402,469	408,658	427,609	18,951	404,732
6011 MISC. BENEFITS	5,000	5,000	5,000	-	5,000
6020 TRAINING/EDUCATION	1,614	18,000	20,000	2,000	18,000
6030 TRAVEL/CONFERENCES	1,205	6,800	6,800	-	6,800
6040 PROF MEM/DUES & FEES		200	200	-	200
6050 OFFICE SUPPLIES	826	1,500	1,500	-	1,500
6060 OFFICE EQUIPMENT	1,230	750	750	-	750
6070 PHOTOCOPY SUPPLIES				-	-
6080 ADVERTISING	517	1,000	1,000	-	1,000
6090 POSTAGE				-	-
6100 COURIER				-	-
6110 TELEPHONE/FAX				-	5,000
6120 PUBL./SUBSCRIPTIONS				-	200
6130 COMPUTER HARDWARE	297	6,750	6,750	-	6,750
6140 COMPUTER SOFTWARE				-	-
6150 MEETING EXPENSES	326	600	600	-	600
6160 LIABILITY INSURANCE				-	-
6180 COST RECOVERY				-	-
7000 HEAT				-	-
7010 ELECTRICAL				-	-
7020 WATER				-	-
7030 BLDG/FACILITY MAINT				-	-
7040 BLDG/FACILITY REPAIR				-	-
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE				-	-
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP				-	-
7110 SECURITY				-	-
7120 PROPERTY TAXES				-	-
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE & DIESEL				-	-
7510 VEH/EQUIP REPAIRS				-	-
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL				-	-
7550 VEH/EQUIP TOWING				-	-
7560 VEH/EQUIP GEN SUPPL				-	-
7570 VEH/EQUIP TOOLS				-	-
8000 OPERATIONAL EQUIP	11,569	15,000	15,000	-	15,000
8010 OPERATIONAL MAT/SUPP	278,564	278,564	278,564	-	278,564
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES	15,000	15,000	15,000	-	15,000
8080 STREET LIGHTS				-	-
8090 UNIFORMS/CLOTHING	4,921	6,100	6,100	-	6,100
8100 PROFESSIONAL SERVICE	7,500	8,000	8,000	-	8,000
8110 CONTRACTS/AGREEMENTS	786,487	786,487	816,487	30,000	786,487
8120 LEASES				-	-
8130 LICENSES/PERMITS				-	400
8135 REGULATORY FEES				-	-
8140 EASEMENTS/ROW COSTS	32,000	28,000	35,000	7,000	28,000
8150 GRANTS TO ORGANIZATIONS				-	-
TOTAL PWNORTH	\$ 3,229,240	\$ 3,294,402	\$ 3,431,329	\$ 136,927	\$ 3,279,707

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SOLIDWASTE	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	Pre-Covid Draft Budget 2020-21
6000 WAGES/SALARIES	\$ 2,398,484	\$ 2,492,480	\$ 2,602,654	\$ 110,174	\$ 2,468,009
6010 BENEFITS	537,912	598,081	624,514	26,433	592,222
6011 MISC. BENEFITS				-	-
6020 TRAINING/EDUCATION	6,500	7,100	7,100	-	12,000
6030 TRAVEL/CONFERENCES	12,500	15,000	15,000	-	24,000
6040 PROF MEM/DUES & FEES	2,100	2,100	2,100	-	1,000
6050 OFFICE SUPPLIES	10,000	10,000	10,000	-	7,000
6060 OFFICE EQUIPMENT	4,000	1,500	2,500	1,000	1,500
6070 PHOTOCOPY SUPPLIES				-	-
6080 ADVERTISING	28,500	30,000	30,000	-	40,000
6090 POSTAGE				-	-
6100 COURIER				-	-
6110 TELEPHONE/FAX	13,000	13,000	13,000	-	16,000
6120 PUBL./SUBSCRIPTIONS	250	250	250	-	250
6130 COMPUTER HARDWARE	6,500	6,500	6,500	-	6,000
6140 COMPUTER SOFTWARE	2,500	2,500	2,500	-	2,500
6150 MEETING EXPENSES	2,200	2,200	2,200	-	500
6160 LIABILITY INSURANCE				-	-
6180 COST RECOVERY	(200,000)	(200,000)	(200,000)	-	(200,000)
7000 HEAT	55,000	55,000	55,000	-	50,000
7010 ELECTRICAL	270,000	300,000	280,000	(20,000)	330,000
7020 WATER	25,000	25,000	25,000	-	22,000
7030 BLDG/FACILITY MAINT	35,000	15,000	15,000	-	15,000
7040 BLDG/FACILITY REPAIR	100,000	100,000	100,000	-	30,000
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE				-	-
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP				-	-
7110 SECURITY	150,000	150,000	150,000	-	125,000
7120 PROPERTY TAXES	28,000	28,000	28,000	-	28,000
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE AND DIESEL	350,000	275,000	325,000	50,000	300,000
7510 VEH/EQUIP REPAIRS				-	-
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL	35,000	40,000	40,000	-	40,000
7550 VEH/EQUIP TOWING				-	-
7560 VEH/EQUIP GEN SUPPL				-	-
7570 VEH/EQUIP TOOLS				-	-
8000 OPERATIONAL EQUIP	15,554	15,000	15,000	-	50,000
8010 OPERATIONAL MAT/SUPP	375,000	400,000	375,000	(25,000)	450,000
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES				-	-
8080 STREET LIGHTS				-	-
8090 UNIFORMS/CLOTHING	15,000	15,000	15,000	-	15,000
8100 PROFESSIONAL SERVICE	220,000	220,000	220,000	-	220,000
8110 CONTRACTS/AGREEMENTS	8,800,000	8,900,000	9,170,000	270,000	7,954,852
8120 LEASES	1,000,000	1,000,000	500,000	(500,000)	1,000,000
8130 LICENSES/PERMITS				-	-
8135 REGULATORY FEES				-	-
8140 EASEMENTS/ROW COSTS				-	-
8150 GRANTS TO ORGANIZATIONS				-	-
TOTAL SOLID WASTE	\$ 14,298,000	\$ 14,518,711	\$ 14,431,318	-\$ 87,393	\$ 13,600,833

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	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	Pre-Covid Draft Budget 2020-21
MECHANICAL FLEET					
6000 WAGES/SALARIES	\$ 1,682,077	\$ 1,776,921	\$ 1,906,271	\$ 129,350	\$ 1,771,293
6010 BENEFITS	401,056	430,692	461,213	30,521	428,847
6011 MISC. BENEFITS	21,500	21,500	21,500	-	20,000
6020 TRAINING/EDUCATION	2,500	10,000	10,000	-	15,000
6030 TRAVEL/CONFERENCES	5,000	10,000	10,000	-	15,000
6040 PROF MEM/DUES & FEES	-	1,500	1,500	-	1,500
6050 OFFICE SUPPLIES	2,000	2,000	2,000	-	2,000
6060 OFFICE EQUIPMENT	2,000	2,000	2,000	-	3,500
6070 PHOTOCOPY SUPPLIES				-	-
6080 ADVERTISING				-	-
6090 POSTAGE				-	-
6100 COURIER				-	-
6110 TELEPHONE/FAX				-	-
6120 PUBL./SUBSCRIPTIONS				-	-
6130 COMPUTER HARDWARE	10,000	10,000	10,000	-	10,000
6140 COMPUTER SOFTWARE	61,606	40,000	70,000	30,000	50,000
6150 MEETING EXPENSES				-	-
6160 LIABILITY INSURANCE				-	-
6180 COST RECOVERY	(583,979)	(583,979)	(622,095)	(38,116)	(578,488)
7000 HEAT				-	-
7010 ELECTRICAL				-	-
7020 WATER				-	-
7030 BLDG/FACILITY MAINT				-	-
7040 BLDG/FACILITY REPAIR				-	-
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE				-	-
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP				-	-
7110 SECURITY				-	-
7120 PROPERTY TAXES				-	-
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE & DIESEL	500,000	425,000	500,000	75,000	515,000
7510 VEH/EQUIP REPAIRS	1,450,000	1,125,000	1,350,000	225,000	1,250,000
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL				-	-
7550 VEH/EQUIP TOWING	20,000	7,000	20,000	13,000	7,000
7560 VEH/EQUIP GEN SUPPL				-	-
7570 VEH/EQUIP TOOLS	20,000	20,000	20,000	-	20,000
8000 OPERATIONAL EQUIP				-	-
8010 OPERATIONAL MAT/SUPP	215,000	177,500	215,000	37,500	150,000
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES	1,500	1,500	3,500	2,000	-
8080 STREET LIGHTS				-	-
8090 UNIFORMS/CLOTHING	12,000	12,000	12,000	-	9,000
8100 PROFESSIONAL SERVICE				-	-
8110 CONTRACTS/AGREEMENTS	60,000	25,000	50,000	25,000	25,000
8120 LEASES	5,000	5,000		(5,000)	24,000
8130 LICENSES/PERMITS	130,000	130,000	130,000	-	140,000
8135 REGULATORY FEES				-	-
8140 EASEMENTS/ROW COSTS				-	-
8150 GRANTS TO ORGANIZATIONS				-	-
TOTAL FLEET	\$ 4,017,260	\$ 3,648,634	\$ 4,172,888	\$ 524,254	\$ 3,878,652

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TRANSIT	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	Pre-Covid Draft Budget 2020-21
6000 WAGES/SALARIES	\$ 2,566,825	\$ 2,698,652	\$ 2,893,059	\$ 194,407	\$ 2,388,794
6010 BENEFITS	660,241	613,186	658,159	44,973	617,198
6011 MISC. BENEFITS	8,391	8,000	8,500	500	10,000
6020 TRAINING/EDUCATION	13,200	10,000	15,000	5,000	15,000
6030 TRAVEL/CONFERENCES	3,000	7,500	7,500	-	15,000
6040 PROF MEM/DUES & FEES				-	6,000
6050 OFFICE SUPPLIES	10,000	10,000	10,000	-	10,000
6060 OFFICE EQUIPMENT	3,500	3,500	3,500	-	3,500
6070 PHOTOCOPY SUPPLIES	5,000	5,000	5,000	-	12,000
6080 ADVERTISING	10,000	10,000	10,000	-	10,000
6090 POSTAGE				-	-
6100 COURIER	5,000	5,000	5,000	-	6,500
6110 TELEPHONE/FAX	18,000	25,000	25,000	-	25,000
6120 PUBL./SUBSCRIPTIONS				-	-
6130 COMPUTER HARDWARE	20,000	15,000	15,000	-	8,000
6140 COMPUTER SOFTWARE	10,000	10,000	10,000	-	10,000
6150 MEETING EXPENSES	1,000	700	700	-	700
6160 LIABILITY INSURANCE				-	-
6180 COST RECOVERY	583,979	583,979	622,095	38,116	578,488
7000 HEAT				-	-
7010 ELECTRICAL				-	-
7020 WATER	1,500	2,800	2,800	-	2,800
7030 BLDG/FACILITY MAINT	6,500	6,500	6,500	-	6,500
7040 BLDG/FACILITY REPAIR	22,000	8,000	8,000	-	8,000
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE				-	-
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP				-	-
7110 SECURITY	15,500	3,500	10,000	6,500	3,500
7120 PROPERTY TAXES				-	-
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE AND DIESEL	700,000	600,000	750,000	150,000	771,000
7510 VEH/EQUIP REPAIRS	1,058,000	1,058,000	1,058,000	-	1,058,000
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL				-	-
7550 VEH/EQUIP TOWING	30,000	30,000	30,000	-	40,000
7560 VEH/EQUIP GEN SUPPL	5,000	5,000	5,000	-	5,000
7570 VEH/EQUIP TOOLS				-	-
8000 OPERATIONAL EQUIP				-	-
8010 OPERATIONAL MAT/SUPP	775,000	400,000	750,000	350,000	25,000
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES	152,561	50,000	75,000	25,000	25,000
8080 STREET LIGHTS				-	-
8090 UNIFORMS/CLOTHING	30,000	30,000	30,000	-	30,000
8100 PROFESSIONAL SERVICE	5,000	2,000	2,000	-	2,000
8110 CONTRACTS/AGREEMENTS	3,000	10,000	10,000	-	20,000
8120 LEASES	77,000	65,000	30,000	(35,000)	65,000
8130 LICENSES/PERMITS				-	-
8135 REGULATORY FEES				-	-
8140 EASEMENTS/ROW COSTS				-	-
8150 GRANTS TO ORGANIZATIONS				-	-
TOTAL TRANSIT	\$ 6,799,197	\$ 6,276,317	\$ 7,055,814	\$ 779,496	\$ 5,777,980

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WASTEWATER	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget Requested 2022-23	Increase (Decrease)	<i>Pre-Covid Draft Budget 2020-21</i>
6000 WAGES/SALARIES	\$ 814,935	\$ 825,286	\$ 888,761	\$ 63,476	\$ 711,709
6010 BENEFITS	133,648	201,790	219,383	17,593	177,137
6011 MISC. BENEFITS	2,500	2,500	2,500	-	2,000
6020 TRAINING/EDUCATION	6,060	6,000	6,700	700	6,000
6030 TRAVEL/CONFERENCES	7,823	8,600	15,000	6,400	14,500
6040 PROF MEM/DUES & FEES	587	900	900	-	900
6050 OFFICE SUPPLIES	2,578	2,000	2,000	-	2,000
6060 OFFICE EQUIPMENT	500	500	500	-	500
6070 PHOTOCOPY SUPPLIES				-	-
6080 ADVERTISING	10,813	11,500	11,500	-	11,500
6090 POSTAGE				-	-
6100 COURIER				-	-
6110 TELEPHONE/FAX	6,537	7,800	7,800	-	7,800
6120 PUBL./SUBSCRIPTIONS				-	-
6130 COMPUTER HARDWARE	2,700	2,700	2,700	-	2,700
6140 COMPUTER SOFTWARE	1,220	320	320	-	320
6150 MEETING EXPENSES				-	-
6160 LIABILITY INSURANCE				-	-
6180 COST RECOVERY				-	-
7000 HEAT	81,945	80,000	80,000	-	100,000
7010 ELECTRICAL	568,266	575,000	592,250	17,250	550,000
7020 WATER	75,617	114,000	114,000	-	84,000
7030 BLDG/FACILITY MAINT	15,128	15,000	15,000	-	15,000
7040 BLDG/FACILITY REPAIR				-	-
7050 BLDG/FACILITY INS				-	-
7060 BLDG/FACILITY RENOV				-	-
7070 BLDG/FACILITY RENTAL				-	-
7080 PLANT MAINTENANCE	490,000	490,000	490,000	-	525,000
7090 PLANT REPAIRS				-	-
7100 MAINT. TOOLS/EQUIP	4,290	5,000	5,000	-	5,000
7110 SECURITY				-	-
7120 PROPERTY TAXES				-	-
7130 DEMOLITION				-	-
7500 VEH/EQUIP MAINT.				-	-
7505 GASOLINE AND DIESEL				-	-
7510 VEH/EQUIP REPAIRS				-	-
7520 VEH/EQUIP INSURANCE				-	-
7530 VEH/EQUIP REPLACEMNT				-	-
7540 VEH/EQUIP RENTAL				-	-
7550 VEH/EQUIP TOWING				-	-
7560 VEH/EQUIP GEN SUPPL				-	-
7570 VEH/EQUIP TOOLS				-	-
8000 OPERATIONAL EQUIP				-	-
8010 OPERATIONAL MAT/SUPP	406,395	383,000	383,000	-	382,000
8020 MAINTENANCE EQUIP				-	-
8030 MAINTENANCE MAT/SUPP				-	-
8040 COMM EQUIPMENT LINES	9,540	8,700	8,700	-	8,700
8080 STREET LIGHTS				-	-
8090 UNIFORMS/CLOTHING	6,500	6,500	8,250	1,750	6,500
8100 PROFESSIONAL SERVICE	100,000	100,000	100,000	-	110,500
8110 CONTRACTS/AGREEMENTS	517,789	372,500	52,500	(320,000)	372,500
8120 LEASES				-	-
8130 LICENSES/PERMITS				-	-
8135 REGULATORY FEES	55,030	55,000	55,000	-	55,000
8140 EASEMENTS/ROW COSTS		-		-	-
8150 GRANTS TO ORGANIZATIONS		-		-	-
TOTAL WASTE WATER	\$ 3,320,401	\$ 3,274,595	\$ 3,061,764	\$ (212,831)	\$ 3,151,266



**Cape Breton Regional Municipality
Budget 2022-23**

2022/2023 ENGINEERING AND PUBLIC WORKS OPERATING BUDGET

COST ELEMENTS	%	2021-22 Forecast	Approved Budget 2021/22	Budget 2022-23 Plan #'s	Increase (Decrease)	Draft Budget 2020-21		Pre-covid Budget Variance	Details & Explanations
						Pre-Covid			
6000 WAGES/SALARIES	34.54%	16,634,465	\$17,309,134	\$18,347,916	\$1,038,782	\$17,062,471	\$1,285,444	CUPE 933 1% wage estimate, CUPE 759 per collective agreement, Solid Waste - one reclassification, Transit - Two reclassifications & new FSC II position	
6010 BENEFITS	8.20%	3,831,719	\$4,135,234	\$4,354,355	\$219,120	\$4,154,112	\$200,243	CUPE 933 1% wage estimate, CUPE 759 per collective agreement, Solid Waste - one reclassification, Transit - Two reclassifications & new FSC II position	
6011 MISC. BENEFITS	0.10%	68,752	\$50,000	\$55,500	\$5,500	\$46,821	\$8,679	CUPE 759 per collective agreement	
6020 TRAINING/EDUCATION	0.19%	70,874	\$93,600	\$101,300	\$7,700	\$98,014	\$3,286	Additional staff & future training needs	
6030 TRAVEL/CONFERENCES	0.23%	97,956	\$113,900	\$120,300	\$6,400	\$122,827	(\$2,527)	QC - planned increase for in-person conferences	
6040 PROF MEM/DUES & FEES	0.03%	15,429	\$17,000	\$17,400	\$400	\$16,000	\$1,400	PWC increase in Certification fees	
6050 OFFICE SUPPLIES	0.06%	33,904	\$34,500	\$34,500	\$0	\$34,500	\$0		
6060 OFFICE EQUIPMENT	0.05%	26,430	\$24,250	\$26,250	\$2,000	\$28,250	(\$2,000)	Asset management setup	
6070 PHOTOCOPY SUPPLIES	0.01%	6,000	\$6,000	\$6,000	\$0	\$20,000	(\$14,000)		
6080 ADVERTISING	0.11%	52,430	\$58,100	\$57,500	(\$600)	\$82,889	(\$25,389)		
6090 POSTAGE	0.00%	-	\$0	\$0	\$0	\$0	\$0		
6100 COURIER	0.01%	5,000	\$5,000	\$5,000	\$0	\$5,000	\$0		
6110 TELEPHONE/FAX	0.26%	129,514	\$133,900	\$135,900	\$2,000	\$141,300	(\$5,400)	Based on Actuals	
6120 PUBL./SUBSCRIPTIONS	0.00%	1,300	\$950	\$950	\$0	\$1,450	(\$500)		
6130 COMPUTER HARDWARE	0.11%	56,197	\$54,950	\$57,950	\$3,000	\$51,650	\$6,300	Asset management & Actuals	
6140 COMPUTER SOFTWARE	0.29%	130,665	\$106,967	\$154,470	\$47,503	\$59,820	\$94,650	Licensing fees for mechanics, most gear now requires diagnostic software which wasn't needed in the past. Asset Management Licensing costs	
6150 MEETING EXPENSES	0.01%	4,726	\$5,000	\$5,000	\$0	\$5,100	(\$100)		
6160 LIABILITY INSURANCE	0.28%	60,183	\$150,000	\$150,000	\$0	\$160,000	(\$10,000)		
6180 COST RECOVERY	-0.38%	200,975	(\$200,000)	(\$200,000)	\$0	(\$200,000)	\$0		
7000 HEAT	0.25%	136,945	\$135,000	\$135,000	\$0	\$142,000	(\$7,000)		
7010 ELECTRICAL	1.64%	838,266	\$875,000	\$872,250	(\$2,750)	\$880,000	(\$7,750)	Based on Actuals	
7020 WATER	0.27%	102,117	\$141,800	\$141,800	\$0	\$108,800	\$33,000		
7030 BLDG/FACILITY MAINT	0.07%	56,628	\$36,500	\$36,500	\$0	\$36,500	\$0		
7040 BLDG/FACILITY REPAIR	0.20%	122,000	\$108,000	\$108,000	\$0	\$38,000	\$70,000		
7050 BLDG/FACILITY INS	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7060 BLDG/FACILITY RENOV	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7070 BLDG/FACILITY RENTAL	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7080 PLANT MAINTENANCE	0.92%	490,000	\$490,000	\$490,000	\$0	\$490,430	(\$430)		
7090 PLANT REPAIRS	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7100 MAINT. TOOLS/EQUIP	0.01%	4,290	\$5,000	\$5,000	\$0	\$5,000	\$0		
7110 SECURITY	0.58%	315,500	\$303,500	\$310,000	\$6,500	\$253,500	\$56,500	Extra contracted security required on buses, additional cameras on buildings.	
7120 PROPERTY TAXES	0.06%	32,534	\$33,000	\$33,000	\$0	\$44,500	(\$11,500)		
7130 DEMOLITION	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7500 VEH/EQUIP MAINT.	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7505 GASOLINE AND DIESEL	2.96%	1,550,000	\$1,300,000	\$1,575,000	\$275,000	\$1,300,000	\$275,000	Rising cost of fuel for Transit, Fleet & Solid Waste	
7510 VEH/EQUIP REPAIRS	4.53%	2,508,000	\$2,183,000	\$2,408,000	\$225,000	\$2,183,000	\$225,000	Fleet cost of parts (some up to triple in price), increases to fleet, Costs more to send out for repair (transmission, etc)	
7520 VEH/EQUIP INSURANCE	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7530 VEH/EQUIP REPLACEMNT	0.00%	-	\$0	\$0	\$0	\$0	\$0		
7540 VEH/EQUIP RENTAL	0.08%	35,000	\$40,000	\$40,000	\$0	\$64,960	(\$24,960)		
7550 VEH/EQUIP TOWING	0.09%	50,000	\$37,000	\$50,000	\$13,000	\$37,000	\$13,000	OHS, Regens causing issues, SW & Transit towing up.	
7560 VEH/EQUIP GEN SUPPL	0.01%	5,000	\$5,000	\$5,000	\$0	\$5,000	\$0		
7570 VEH/EQUIP TOOLS	0.04%	20,000	\$20,000	\$20,000	\$0	\$20,000	\$0		
8000 OPERATIONAL EQUIP	0.47%	153,123	\$156,000	\$250,000	\$94,000	\$191,000	\$59,000	Increases in Costs of attachments, PW East Loader lease buyout	
8010 OPERATIONAL MAT/SUPP	6.78%	3,619,646	\$3,207,691	\$3,603,250	\$395,559	\$3,098,975	\$504,275	CPI, Transit cleaning costs, increased supplies PPE	
8020 MAINTENANCE EQUIP	0.00%	-	\$0	\$0	\$0	\$0	\$0		
8030 MAINTENANCE MAT/SUPP	0.00%	-	\$0	\$0	\$0	\$0	\$0		
8040 COMM EQUIPMENT LINES	0.31%	239,601	\$136,200	\$163,200	\$27,000	\$119,089	\$44,111	Additional GPS and Radio costs	
8080 STREET LIGHTS	4.42%	2,330,000	\$2,350,000	\$2,350,000	\$0	\$2,350,000	\$0		
8090 UNIFORMS/CLOTHING	0.21%	106,421	\$107,600	\$112,350	\$4,750	\$103,100	\$9,250	Increase in staff	
8100 PROFESSIONAL SERVICE	0.77%	440,686	\$390,000	\$410,000	\$20,000	\$395,500	\$14,500	PWC Engineering Costs - Culverts	
8110 CONTRACTS/AGREEMENTS	29.52%	16,024,767	\$15,346,214	\$15,683,411	\$337,197	\$14,663,078	\$1,020,333	CPI 4%, increase in asphalt repairs, added cost of disposal for WWT materials, aging fleet fuel system. MRF costs expected to decrease by 500k	
8120 LEASES	1.12%	1,122,000	\$1,110,000	\$595,000	(\$515,000)	\$1,070,000	(\$475,000)	SWD Screenplant paid off, Transit Bus lease paid off in 1st quarter	
8130 LICENSES/PERMITS	0.24%	130,000	\$130,000	\$130,000	\$0	\$140,400	(\$10,400)		
8135 REGULATORY FEES	0.10%	55,030	\$55,000	\$55,000	\$0	\$55,000	\$0		
8140 EASEMENTS/ROW COSTS	0.22%	108,000	\$100,000	\$115,000	\$15,000	\$100,000	\$15,000		
8150 GRANTS TO ORGANIZATIONS	0.00%	-	\$0	\$0	\$0	\$0	\$0		
TOTAL 2022-23	100.00%	\$51,620,123	\$50,899,990	\$53,127,051	\$2,227,061	\$49,785,036	\$3,342,016		

Increase in Total budget 2022-23

4.38%

Council Presentation 2022



CBRM Water Utility Assets

Water Treatment Plants	7
Pumping Stations	5
Water Storage Tanks	10
Sources of Supply - Surface	4
Sources of Supply - Wells	13
Kilometres of water lines	768
Fire hydrants	2,725
Water Meters	28,553
Valves	thousands...

al Value of Capital Ass

\$178,663,915





Canadian Drinking Water Guidelines



Public Utilities Act –Nova Scotia Utility and Review Board



Municipal Government Act



Environment Act

- Water Facilities and Public Drinking Water Supplies Regulations.
- Water Facility Classification Certification
- Water Operator Certification
- Nova Scotia Drinking Water Strategy
- Nova Scotia Treatment Standards for Municipal Drinking Water Systems
- Water Withdrawal Approval
- System Assessment Reports
- Water Treatment - Approval to Operate – CBRM has 7.
- Guideline for Monitoring Public Water Supplies
- Ground Water Treatment Standard
- Surface Water Treatment Standard



CBRM Service Delivery Policy



CBRM OH&S Policies and HR Policies

**Governing Policies
Legislation**



Water Utility Proposed Operating Budget 2022-23

Operating Revenue	Metered	\$19,218,619	
	Public Fire Protection	\$7,076,391	
	Interest on Overdue Accounts	\$350,000	
	Other Operating Revenue	\$66,000	
	Total Operating Revenue	\$26,711,010	
Operating Expenditures	Source of Supply	\$537,541	
	Power & Pumping	\$1,982,563	
	Water Treatment	\$4,899,272	
	Transmission & Distribution	\$4,912,368	
	Administration & General	\$3,362,110	
	Depreciation	\$3,850,000	
	Taxes	\$2,040,806	
	Total Operating Expenditures	\$21,584,660	
	Net Operating Revenue	\$5,126,350	
	Non-Operating Revenue	Amortization of Deferred Capital contribution	\$298,504
		Total of Non-Operating revenue	\$298,504
	Non-Operating Expenditures	Debt Charges - Principal	\$3,564,500
Debt Charges - Interest		\$1,065,842	
Amortization of Debt Discount		\$37,112	
Short term interest charges		\$204,081	
Capital Expenditure Out of Operations		\$1,250,000	
Total of Non-Operating Expenditures		\$6,121,535	
Excess Of Revenue Over Expenditure		-\$696,681	
Surplus (deficit) Beginning of Year		-\$503,255	
Surplus (deficit) End of Year		-\$1,199,935	



Water Utility Operating Budget 2022-23



Water Utility Capital Budget 2022-23

Capital Designation	Approved Budget 2021-22	Proposed Budget 2022-23
Power & Pumping	\$150,000	-
Storage	-	\$3,500,000
Transmission Mains	-	-
Distribution	\$1,600,000	\$1,400,000
Water Metering	\$200,000	\$200,000
Total	\$1,950,000	\$5,100,000
Financing		
Capital From Revenue	\$150,000	\$1,250,000
Depreciation Allowance	\$1,800,000	\$3,850,000
Total	\$1,950,000	\$5,100,000



Water Utility Capital Budget & Proposed Budget 2022-23



Questions?



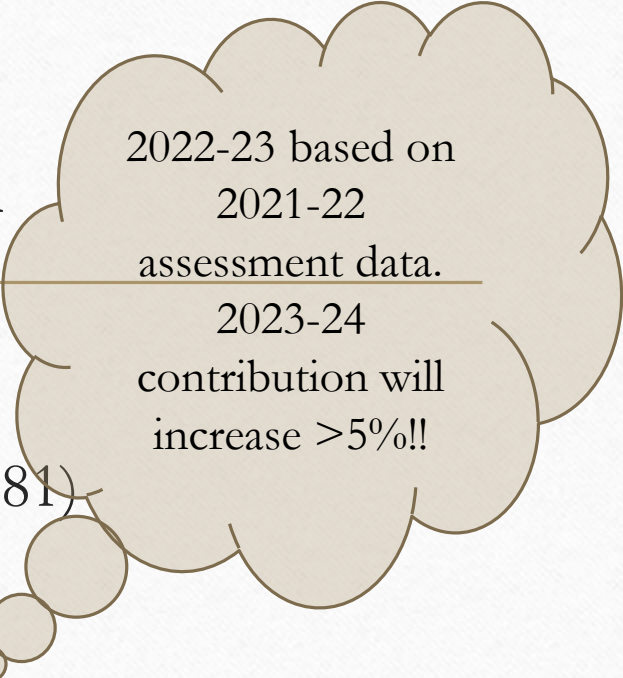
Conditional Transfers

CONDITIONAL TRANSFERS	Projected Operating Results 2021-22		Approved Budget 2021-22	Requested Budget 2022-23	Increase (Decrease)
C.B./Victoria School Board	\$ 15,282,089	\$ 15,282,089	\$ 15,282,089	\$ 15,534,507	\$ 252,417
Island Housing Authority (CBIHA)	2,322,687	2,322,687	2,322,687	2,403,981	81,294
Correctional Costs (Provincial)	1,066,680	1,070,466	1,070,466	1,104,014	33,548
Regional Library	703,800	703,800	703,800	703,800	-
Property Assessment Cost	1,390,867	1,390,867	1,390,867	1,400,000	9,133
Business Improvement Commissions	184,856	176,239	176,239	171,651	(4,588)
Requested Budget	\$ 20,950,979	\$ 20,946,148	\$ 20,946,148	\$ 21,317,952	\$ 371,804

Conditional Transfers

Mandatory Provincial Costs - Education

- Based on CBRM's Uniform Assessment (UA)
 - 2021-22 UA is \$5,096,622,918 (2020-21 - \$5,013,808,881)
 - Municipal Education Tax Rate: \$0.3048/\$100
- CBRM's 2022-23 contribution: **\$15,534,507** (1.65% increase)
- **Rated Separately: Provincial Education Rate**



2022-23 based on
2021-22
assessment data.

2023-24
contribution will
increase >5%!!

Conditional Transfers

Mandatory Provincial Costs – Regional Housing

Approx. 12.5% of the operating deficit for public housing units in CBRM.

- Funding Estimate March 31, 2022 deficit provided in June, 2021
 - \$2,116,743-\$2,587,130
- Operating results fluctuate depending on rising operating costs and capital investments necessary to maintain the existing public housing portfolio.

2022-23 Estimate: **\$2,403,981** (3.5% increase)

2021-22 Estimate: \$2,322,687

- **Rated Separately: Provincial Housing Rate**

Conditional Transfers

Mandatory Provincial Costs – Corrections

$$\left[\frac{\text{CBRM UA}}{\text{Provincial UA}} \times \$13.9\text{M} \times 50\% \right] + \left[\frac{\text{CBRM Dwellings}}{\text{Provincial Dwellings}} \times \$13.9\text{M} \times 50\% \right]$$

2022-23 Estimate: \$1,104,014

2021-22 Actual: \$1,066,680

Rate Separately: Provincial Corrections Rate

Conditional Transfers

Regional Library

- Municipal Unit Contributions based on Provincial Formula
 - **Municipal: 26%**
- Cape Breton Regional Library Funding (per formula): \$751,800
 - **Cape Breton Regional Municipality (93.35%)** **\$703,800**
 - Municipality of the County of Victoria (6.65%) \$ 48,000
- **2022-23 Calculation: \$703,800**

Conditional Transfers

Property Assessment Costs - PVSC

$$\left(\frac{\text{CBRM UA}}{\text{Provincial UA}} \times \text{PVSC Budget} \times 50\% \right) + \left(\frac{\text{CBRM Assessment Accounts}}{\text{Total \# Assessment Accounts}} \times \text{PVSC Budget} \times 50\% \right)$$

- **2022-23 Estimate: \$1,400,000**
- 2021-22 Actual: \$1,390,867

Conditional Transfers

Business Improvement Commissions

- Sydney Downtown Development Association
 - **2022-23 (\$.20/\$100): \$153,184**
 - 2021-22 (\$.20/\$100): \$158,261
- North Sydney Business Improvement District Association
 - **2022-23 (\$.175/\$100): \$18,467**
 - 2021-22 (\$.175/\$100): \$17,978
- **Rated separately: Commercial BID Rate**

Conditional Transfers Questions?

CONDITIONAL TRANSFERS	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Increase (Decrease)
C.B./Victoria School Board	\$ 15,282,089	\$ 15,282,089	\$ 15,534,507	\$ 252,417
Island Housing Authority (CBIHA)	2,322,687	2,322,687	2,403,981	81,294
Correctional Costs (Provincial)	1,066,680	1,070,466	1,104,014	33,548
Regional Library	703,800	703,800	703,800	-
Property Assessment Cost	1,390,867	1,390,867	1,400,000	9,133
Business Improvement Commissions	184,856	176,239	171,651	(4,588)
Requested Budget	\$ 20,950,979	\$ 20,946,148	\$ 21,317,952	\$ 371,804

Fiscal Services

FISCAL SERVICES	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Increase (Decrease)
Short Term Interest	\$ 449,069	\$ 582,927	\$ 425,000	\$ (157,928)
Interest on Debt	1,328,944	1,328,944	1,223,689	(105,256)
Principal on Debt	8,756,069	8,756,069	8,416,443	(339,626)
Amortization of bond discount	98,000	98,000	98,000	-
Bank Charges	60,000	60,000	60,000	-
Allowance for Uncollectible Taxes	800,000	800,000	800,000	-
Appropriation to Capital	90,000	90,000	90,000	-
Requested Budget	\$ 11,582,082	\$ 11,715,941	\$ 11,113,131	\$ (602,809)

Legislative (Mayor & Council)

DRAFT		Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Legislative					
6000	WAGES/SALARIES	\$ 967,184	\$ 1,049,929	\$ 1,085,632	\$ 35,703
6010	BENEFITS	155,285	184,344	194,134	9,790
6030	TRAVEL/CONFERENCES	34,848	78,969	121,000	42,031
6040	PROF MEM/DUES & FEES	83,500	80,000	88,000	8,000
6050	OFFICE SUPPLIES	5,936	12,400	12,400	-
6060	OFFICE EQUIPMENT	5,500	5,000	5,500	500
6080	ADVERTISING	8,500	14,500	14,500	-
6100	COURIER	251	250	250	-
6110	TELEPHONE/FAX	28,609	24,900	31,200	6,300
6120	PUBL./SUBSCRIPTIONS	1,861	2,100	2,300	200
6130	COMPUTER HARDWARE	8,105	6,600	6,600	-
6150	MEETING EXPENSES	26,086	25,000	27,500	2,500
6170	PROMOTION	22,000	22,000	22,000	-
Total Expenditures		\$ 1,347,663	\$ 1,505,992	\$ 1,611,016	\$ 105,024

Mayor

DRAFT				
Mayor	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 283,030	\$ 366,056	378,559	\$ 12,503
6010 BENEFITS	43,498	68,150	72,956	4,806
6030 TRAVEL/CONFERENCES	16,250	16,250	40,000	23,750
6040 PROF MEM/DUES & FEES	7,500	8,000	8,000	-
6050 OFFICE SUPPLIES	4,000	6,400	6,400	-
6060 OFFICE EQUIPMENT	3,000	3,000	3,000	-
6080 ADVERTISING	2,500	2,500	2,500	-
6100 COURIER	-	-		-
6110 TELEPHONE/FAX	6,897	6,900	8,200	1,300
6120 PUBL./SUBSCRIPTIONS	1,300	1,300	1,500	200
6130 COMPUTER HARDWARE	5,000	1,600	1,600	-
6150 MEETING EXPENSES	6,441	7,500	7,500	-
Total Expenditures	\$ 379,417	\$ 487,656	\$ 530,215	\$ 42,559

Council

DRAFT				
Council	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 684,153	\$ 683,873	707,073	\$ 23,200
6010 BENEFITS	111,787	116,194	121,178	4,984
6030 TRAVEL/CONFERENCES	18,598	62,719	81,000	18,281
6040 PROF MEM/DUES & FEES	76,000	72,000	80,000	8,000
6050 OFFICE SUPPLIES	1,936	6,000	6,000	-
6060 OFFICE EQUIPMENT	2,500	2,000	2,500	500
6080 ADVERTISING	6,000	12,000	12,000	-
6100 COURIER	251	250	250	-
6110 TELEPHONE/FAX	21,712	18,000	23,000	5,000
6120 PUBL./SUBSCRIPTIONS	561	800	800	-
6130 COMPUTER HARDWARE	3,105	5,000	5,000	-
6150 MEETING EXPENSES	19,645	17,500	20,000	2,500
6170 PROMOTION	22,000	22,000	22,000	-
Total Expenditures	\$ 968,247	\$ 1,018,336	\$ 1,080,801	\$ 62,465

Questions Legislative (Mayor & Council)

DRAFT	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Legislative				
6000 WAGES/SALARIES	\$ 967,184	\$ 1,049,929	\$ 1,085,632	\$ 35,703
6010 BENEFITS	155,285	184,344	194,134	9,790
6030 TRAVEL/CONFERENCES	34,848	78,969	121,000	42,031
6040 PROF MEM/DUES & FEES	83,500	80,000	88,000	8,000
6050 OFFICE SUPPLIES	5,936	12,400	12,400	-
6060 OFFICE EQUIPMENT	5,500	5,000	5,500	500
6080 ADVERTISING	8,500	14,500	14,500	-
6100 COURIER	251	250	250	-
6110 TELEPHONE/FAX	28,609	24,900	31,200	6,300
6120 PUBL./SUBSCRIPTIONS	1,861	2,100	2,300	200
6130 COMPUTER HARDWARE	8,105	6,600	6,600	-
6150 MEETING EXPENSES	26,086	25,000	27,500	2,500
6170 PROMOTION	22,000	22,000	22,000	-
Total Expenditures	\$ 1,347,663	\$ 1,505,992	\$ 1,611,016	\$ 105,024

DRAFT

Administration - CAO	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 279,612	\$ 279,612	\$ 357,220	\$ 77,609
6010 BENEFITS	46,962	48,606	67,792	19,187
6020 TRAINING/EDUCATION	-	3,300	5,000	1,700
6030 TRAVEL/CONFERENCES	6,153	5,000	20,000	15,000
6040 PROF MEM/DUES & FEES	1,736	1,800	1,800	-
6050 OFFICE SUPPLIES	2,197	2,800	2,800	-
6080 ADVERTISING	-	-	-	-
6110 TELEPHONE/FAX	2,393	3,000	3,500	500
6120 PUBL./SUBSCRIPTIONS	429	475	475	-
6130 COMPUTER HARDWARE	-	-	2,000	2,000
6150 MEETING EXPENSES	5,091	4,500	4,500	-
6170 PROMOTION	2,097	5,000	5,000	-
8010 OPERATIONAL MAT/SUPP	6,470	-	-	-
8100 PROFESSIONAL SERVICE	70,542	105,000	105,000	-
Total Expenditures	\$ 423,682	\$ 459,092	\$ 575,088	\$ 115,995

	Projected		Requested	Budget
	Operating	Approved		
Police Services	Results	Budget	2022-23	(Decrease)
	2021-22	2021-22		
6000 WAGES/SALARIES	\$ 21,565,552	\$ 23,082,229	\$ 23,841,343	\$ 759,114
6010 BENEFITS	4,691,552	4,565,436	4,891,258	325,822
6011 WAGE RECOVERY	(3,905,272)	(3,905,272)	(3,920,836)	(15,564)
6180 OTHER COST RECOVERY - MEMBERTOU	(147,564)	(147,564)	(183,460)	(35,896)
GL 6000, 6010 , & 6011 WAGES & BENEFITS NET OF COST RECOVERY	\$ 22,204,268	\$ 23,594,829	\$ 24,628,305	\$ 1,033,475
6020 TRAINING/EDUCATION	90,000	100,000	100,000	-
6030 TRAVEL/CONFERENCES	61,209	70,000	70,000	-
6040 PROF MEM/DUES & FEES	2,454	2,500	2,500	-
6050 OFFICE SUPPLIES	40,000	40,000	40,000	-
6060 OFFICE EQUIPMENT	44,000	45,000	45,000	-
6070 PHOTOCOPY SUPPLIES	15,000	18,000	16,000	(2,000)
6080 ADVERTISING	2,000	5,000	5,000	-
6090 POSTAGE & 6100 COURIER	13,500	15,000	15,000	-
6110 TELEPHONE/FAX	225,000	225,000	210,000	(15,000)
6120 PUBL./SUBSCRIPTIONS	5,500	6,000	6,000	-
6130 COMPUTER HARDWARE	155,000	155,000	195,000	40,000
6140 COMPUTER SOFTWARE	127,000	130,000	130,000	-
6150 MEETING EXPENSES	10,000	11,500	11,500	-
6170 PROMOTION	9,500	11,000	11,000	-
7000 HEAT	24,500	25,000	25,000	-
7010 ELECTRICAL	110,350	110,350	110,350	-
7020 WATER	10,000	10,000	10,000	-
7030 BLDG/FACILITY MAINT	80,000	83,000	83,000	-
7040 BLDG/FACILITY REPAIR	15,000	15,000	15,000	-
7060 BLDG/FACILITY RENOV	14,000	15,000	15,000	-
7070 BLDG/FACILITY RENTAL	24,000	25,000	25,000	-
7110 SECURITY	1,000	2,000	2,000	-
7500 VEH/EQUIP MAINT	22,020	48,020	23,020	(25,000)
7505 GASOLINE & DIESEL	405,000	405,000	405,000	-
7510 VEH/EQUIP REPAIRS	281,717	287,717	287,717	-
7530 VEH/EQUIP REPLACEMENT	575,000	580,000	580,000	-
7540 VEH/EQUIP RENTAL	500	2,000	2,000	-
7550 VEH/EQUIP TOWING	4,500	5,000	5,000	-
8000 OPERATIONAL EQUIP	135,000	135,000	135,000	-
8010 OPERATIONAL MAT/SUPP	135,000	135,000	135,000	-
8020 MAINTENANCE EQUIP	4,570	7,570	7,570	-
8090 UNIFORMS/CLOTHING	173,000	175,000	175,000	-
8100 PROFESSIONAL SERVICE	128,000	135,000	135,000	-
8110 CONTRACTS/AGREEMENTS	28,000	28,000	30,000	2,000
8125 MAJOR INVESTIGATIONS	118,168	129,168	129,168	-
8150 GRANTS/SUBS TO ORG	50,000	50,000	50,000	-
Total Expenditures	\$ 25,343,756	\$ 26,836,654	\$ 27,870,130	\$ 1,033,475

Police Services

Budget Deliberations

2022-23

DRAFT

Police Services Revenue	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
4751 RECORDS INQUIRIES	\$ 133,736	\$ 105,000	\$ 105,000	\$ -
5151 FINES	156,699	225,000	225,000	-
Total Revenues	\$ 290,434	\$ 330,000	\$ 330,000	\$ -

Technology

Budget Deliberations

2022-23

DRAFT	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Technology/Communications				
6000 WAGES/SALARIES	\$ 581,473	\$ 585,390	\$ 658,321	\$ 72,930
6010 BENEFITS	117,499	121,201	142,519	21,318
6020 TRAINING/EDUCATION	5,000	12,000	12,000	-
6030 TRAVEL/CONFERENCES	11,006	10,000	12,000	2,000
6040 PROF MEM/DUES & FEES	996	1,000	1,000	-
6050 OFFICE SUPPLIES	1,326	2,000	2,000	-
6060 OFFICE EQUIPMENT	2,313	3,000	1,500	(1,500)
6080 ADVERTISING	1,525	3,000	3,000	-
6100 COURIER	-	-		-
6110 TELEPHONE/FAX	58,101	55,000	58,000	3,000
6120 PUBL./SUBSCRIPTIONS	-	-		-
6130 COMPUTER HARDWARE	130,641	133,000	160,000	27,000
6140 COMPUTER SOFTWARE	203,793	208,917	255,000	46,083
6150 MEETING EXPENSE	-	500	500	-
7010 ELECTRICAL	-			-
7070 BLDG/FACILITY RENTAL	-			-
8010 OPERATIONAL MAT/SUPP	-			-
8040 COMM EQUIPMENT LINES	-			-
8100 PROFESSIONAL SERVICES	-			-
8110 CONTRACTS/AGREEMENTS	36,572	45,000	45,000	-
8120 LEASES SAP	95,000	95,000	95,000	-
8130 LICENSES/PERMITS	100,000	100,000	100,000	-
Total Expenditures	\$ 1,345,244	\$ 1,375,009	\$ 1,545,840	\$ 170,830

	Projected		Requested Budget	Budget Increase (Decrease)
	Operating Results	Approved Budget		
311/911 Communications Centre	2021-22	2021-22	2022-23	
6000 WAGES/SALARIES	\$ 1,376,408	\$ 1,601,317	\$ 1,662,536	\$ 61,219
6010 BENEFITS	248,456	328,044	353,191	25,147
6020 TRAINING/EDUCATION	9,936	10,000	12,500	2,500
6030 TRAVEL/CONFERENCES	1,330	625	625	-
6040 PROF MEM/DUES & FEES	761	450	800	350
6050 OFFICE SUPPLIES	4,472	3,800	3,800	-
6060 OFFICE EQUIPMENT	9,345	10,000	10,000	-
6080 ADVERTISING	331	-	-	-
6100 COURIER	-	-	-	-
6110 TELEPHONE/FAX	90,998	92,200	92,200	-
6120 PUBL./SUBSCRIPTIONS	-	-	-	-
6130 COMPUTER HARDWARE	4,020	5,000	20,000	15,000
6140 COMPUTER SOFTWARE	173,954	166,260	195,000	28,740
6150 MEETING EXPENSE	253	500	500	-
7010 ELECTRICAL	9,264	9,650	9,650	-
7070 BLDG/FACILITY RENTAL	64,688	64,900	64,900	-
8010 OPERATIONAL MAT/SUPP	-	-	-	-
8040 COMM EQUIPMENT LINES	5,405	7,500	7,500	-
8100 PROFESSIONAL SERVICES	13,162	15,000	15,000	-
8110 CONTRACTS/AGREEMENTS	16,179	17,000	17,000	-
8120 LEASES SAP	-	-	-	-
8130 LICENSES/PERMITS	3,000	3,000	3,000	-
Total Expenditures	\$ 2,031,962	\$ 2,335,246	\$ 2,468,202	\$ 132,956

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Finance	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 1,755,728	\$ 1,955,897	\$ 1,960,939	\$ 5,043
6010 BENEFITS	378,775	380,785	411,840	31,055
6020 TRAINING/EDUCATION	10,429	15,500	14,500	(1,000)
6030 TRAVEL/CONFERENCES	4,949	7,000	7,000	-
6040 PROF MEM/DUES & FEES	3,171	5,325	5,025	(300)
6050 OFFICE SUPPLIES	8,711	14,500	14,900	400
6060 OFFICE EQUIPMENT	4,816	10,500	10,500	-
6080 ADVERTISING	27,460	42,650	41,500	(1,150)
6090 POSTAGE	178,053	181,000	181,000	-
6100 COURIER	34,685	33,350	33,350	-
6110 TELEPHONE/FAX	17,895	16,100	17,850	1,750
6130 COMPUTER HARDWARE	11,964	13,050	13,650	600
6140 COMPUTER SOFTWARE	50,278	50,000	50,000	-
6180 COST RECOVERY	(318,648)	(325,000)	(325,000)	-
8010 OPERATIONAL MAT/SUPP	4,684	4,500	4,500	-
8100 PROFESSIONAL SERVICE	50,917	52,000	55,500	3,500
8110 CONTRACTS/AGREEMENTS	40,151	44,200	43,200	(1,000)
8120 LEASES	12,491	12,950	13,650	700
8180 TAX EXEMPT/WRITE OFF	103,498	140,000	144,000	4,000
Total Expenditures	\$ 2,380,008	\$ 2,654,307	\$ 2,697,905	\$ 43,598

DRAFT	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Accounting				
6000 WAGES/SALARIES	\$ 714,646	\$ 846,927	\$ 790,630	\$ (56,297)
6010 BENEFITS	124,666	128,286	137,720	9,434
6020 TRAINING/EDUCATION	4,812	6,500	6,500	-
6030 TRAVEL/CONFERENCES	2,462	2,500	2,500	-
6040 PROF MEM/DUES & FEES	2,805	4,000	4,000	-
6050 OFFICE SUPPLIES	1,642	4,000	4,000	-
6060 OFFICE EQUIPMENT	1,026	3,000	3,000	-
6080 ADVERTISING	330.59	-	-	-
6090 POSTAGE	-	-	-	-
6100 COURIER	218	350	350	-
6110 TELEPHONE/FAX	4,323	4,200	4,200	-
6130 COMPUTER HARDWARE	6,601	3,400	3,400	-
6140 COMPUTER SOFTWARE	278	-	-	-
6180 COST RECOVERY	-	-	-	-
8010 OPERATIONAL MAT/SUPP	127	-	-	-
8100 PROFESSIONAL SERVICE	50,917	52,000	55,500	3,500
8110 CONTRACTS/AGREEMENTS	675	200	200	-
8120 LEASES	1,397	2,000	2,000	-
8180 TAX EXEMPT/WRITE OFF	-	-	-	-
Total Expenditures	\$ 916,926	\$ 1,057,362	\$ 1,013,999	\$ (43,363)

DRAFT	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Revenue				
6000 WAGES/SALARIES	\$ 496,771	\$ 528,232	\$ 546,318	\$ 18,087
6010 BENEFITS	129,799	124,042	133,381	9,339
6020 TRAINING/EDUCATION	1,139	4,000	3,000	(1,000)
6030 TRAVEL/CONFERENCES	813	2,000	2,000	-
6040 PROF MEM/DUES & FEES	-	525	525	-
6050 OFFICE SUPPLIES	2,413	4,500	4,500	-
6060 OFFICE EQUIPMENT	2,663	3,500	3,500	-
6080 ADVERTISING	8,047	20,500	20,500	-
6090 POSTAGE	114,928	115,000	115,000	-
6100 COURIER	-	-	-	-
6110 TELEPHONE/FAX	6,865	5,580	6,580	1,000
6130 COMPUTER HARDWARE	2,456	5,400	5,400	-
6140 COMPUTER SOFTWARE	50,000	50,000	50,000	-
6180 COST RECOVERY	(318,648)	(325,000)	(325,000)	-
8010 OPERATIONAL MAT/SUPP	152	-	-	-
8100 PROFESSIONAL SERVICE	-	-	-	-
8110 CONTRACTS/AGREEMENTS	30,425	34,000	33,000	(1,000)
8120 LEASES	6,157	5,650	6,650	1,000
8180 TAX EXEMPT/WRITE OFF	103,498	140,000	144,000	4,000
Total Expenditures	\$ 637,479	\$ 717,929	\$ 749,354	\$ 31,425

DRAFT	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Procurement				
6000 WAGES/SALARIES	\$ 378,402	\$ 386,218	\$ 422,810	\$ 36,592
6010 BENEFITS	83,214	83,995	92,888	8,893
6020 TRAINING/EDUCATION	4,478	4,000	4,000	-
6030 TRAVEL/CONFERENCES	1,674	2,500	2,500	-
6040 PROF MEM/DUES & FEES	365	800	500	(300)
6050 OFFICE SUPPLIES	1,225	3,000	3,000	-
6060 OFFICE EQUIPMENT	1,000	2,000	2,000	-
6080 ADVERTISING	19,083	21,000	21,000	-
6090 POSTAGE	-	-	-	-
6100 COURIER	-	-	-	-
6110 TELEPHONE/FAX	2,484	2,600	2,600	-
6130 COMPUTER HARDWARE	2,767	1,850	2,450	600
6140 COMPUTER SOFTWARE	-	-	-	-
6180 COST RECOVERY	-	-	-	-
8010 OPERATIONAL MAT/SUPP	4,404	4,500	4,500	-
8100 PROFESSIONAL SERVICE	-	-	-	-
8110 CONTRACTS/AGREEMENTS	-	-	-	-
8120 LEASES	1,325	1,700	1,400	(300)
8180 TAX EXEMPT/WRITE OFF	-	-	-	-
Total Expenditures	\$ 500,422	\$ 514,163	\$ 559,649	\$ 45,485

DRAFT	Projected	Approved	Requested	Budget
	Operating Results 2021-22	Budget 2021-22	Budget 2022-23	Increase (Decrease)
Citizen Service Centre				
6000 WAGES/SALARIES	\$ 165,910	\$ 194,520	\$ 201,181	\$ 6,661
6010 BENEFITS	41,096	44,462	47,852	3,390
6020 TRAINING/EDUCATION	-	1,000	1,000	-
6030 TRAVEL/CONFERENCES	-	-	-	-
6040 PROF MEM/DUES & FEES	-	-	-	-
6050 OFFICE SUPPLIES	3,431	3,000	3,400	400
6060 OFFICE EQUIPMENT	127	2,000	2,000	-
6080 ADVERTISING	-	1,150	-	(1,150)
6090 POSTAGE	63,124	66,000	66,000	-
6100 COURIER	34,467	33,000	33,000	-
6110 TELEPHONE/FAX	4,222	3,720	4,470	750
6130 COMPUTER HARDWARE	140	2,400	2,400	-
6140 COMPUTER SOFTWARE	-	-	-	-
6180 COST RECOVERY	-	-	-	-
8010 OPERATIONAL MAT/SUPP	-	-	-	-
8100 PROFESSIONAL SERVICE	-	-	-	-
8110 CONTRACTS/AGREEMENTS	9,051	10,000	10,000	-
8120 LEASES	3,612	3,600	3,600	-
8180 TAX EXEMPT/WRITE OFF	-	-	-	-
Total Expenditures	\$ 325,181	\$ 364,852	\$ 374,902	\$ 10,050

DRAFT	Projected Operating Results 2021-22		Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Legal					
6000 WAGES/SALARIES	\$ 417,034	\$ 417,034	\$ 417,034	\$ 431,323	\$ 14,289
6010 BENEFITS	86,117	86,117	86,117	92,874	6,757
6020 TRAINING/EDUCATION	3,000	6,500	6,500	6,500	-
6030 TRAVEL/CONFERENCES	3,310	4,500	4,500	4,500	-
6040 PROF MEM/DUES & FEES	13,500	13,500	13,500	13,500	-
6050 OFFICE SUPPLIES	2,129	3,500	3,500	3,500	-
6060 OFFICE EQUIPMENT	1,968	4,200	4,200	4,200	-
6070 PHOTOCOPIER LEASE	3,100	3,500	3,500	3,500	-
6080 ADVERTISING	966	3,000	3,000	3,000	-
6100 COURIER	286	800	800	800	-
6110 TELEPHONE/FAX	2,331	3,400	3,400	3,400	-
6120 PUBL./STATUTES	11,098	13,000	13,000	13,000	-
6130 COMPUTER HARDWARE	3,443	3,500	3,500	3,500	-
6140 COMPUTER SOFTWARE	-	-	-	-	-
6150 MEETING EXPENSE	-	500	500	500	-
6160 LIABILITY INSURANCE	1,490,236	1,488,735	1,488,735	1,615,000	126,265
8100 PROFESSIONAL SERVICE	105,017	154,500	154,500	154,500	-
Total Expenditures	\$ 2,143,535	\$ 2,206,285	\$ 2,206,285	\$ 2,353,597	\$ 147,311

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Municipal Clerk	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 285,307	\$ 285,307	\$ 295,075	\$ 9,768
6010 BENEFITS	61,702	61,702	62,401	699
6020 TRAINING/EDUCATION	1,250	2,750	5,500	2,750
6030 TRAVEL/CONFERENCES	2,000	2,500	6,500	4,000
6040 PROF MEM/DUES & FEES	636	725	725	-
6050 OFFICE SUPPLIES	2,837	3,000	3,000	-
6060 OFFICE EQUIPMENT	2,995	4,000	4,000	-
6070 PHOTOCOPY SUPPLIES	21,920	24,000	24,000	-
6080 ADVERTISING	-	750	750	-
6100 COURIER	398	750	750	-
6110 TELEPHONE/FAX	2,644	3,000	3,000	-
6120 PUBL./SUBSCRIPTIONS	1,574	1,800	1,800	-
6130 COMPUTER HARDWARE	6,041	6,500	6,500	-
6140 COMPUTER SOFTWARE	11,464	12,500	42,500	30,000
6150 MEETING EXPENSES	8,160	14,500	14,500	-
8110 CONTRACTS/AGREEMENTS	100,000	100,000	100,000	-
Total Expenditures	\$ 508,928	\$ 523,783	\$ 571,000	\$ 47,217

DRAFT Human Resources/OHS	Projected	Approved	Requested	Budget
	Operating Results 2021-22	Budget 2021-22	Budget 2022-23	Increase (Decrease)
6000 WAGES/SALARIES	\$ 876,652	\$ 875,958	\$ 908,620	\$ 32,662
6010 BENEFITS	193,255	189,795	197,628	7,832
6020 TRAINING/EDUCATION	9,850	9,850	9,850	-
6030 TRAVEL/CONFERENCES	8,992	17,500	17,500	-
6040 PROF MEM/DUES & FEES	2,000	2,000	2,000	-
6050 OFFICE SUPPLIES	15,000	15,000	15,000	-
6060 OFFICE EQUIPMENT	2,500	2,500	2,500	-
6080 ADVERTISING	-	3,000	3,000	-
6110 TELEPHONE/FAX	10,000	10,000	10,000	-
6120 PUBL./SUBSCRIPTIONS	3,000	3,000	3,000	-
6130 COMPUTER HARDWARE	6,000	6,000	6,000	-
6140 COMPUTER SOFTWARE	500	500	500	-
6150 MEETING EXPENSE	5,988	4,500	4,500	-
8100 PROFESSIONAL SERVICE	139,177	206,000	206,000	-
8110 CONTRACTS/AGREEMENTS	6,336	7,500	7,500	-
Total Expenditures	\$ 1,279,334	\$ 1,353,103	\$ 1,393,597	\$ 40,494

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Facilities/Arenas	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 1,264,199	\$ 1,560,930	\$ 1,584,229	\$ 23,298
6010 BENEFITS	261,609	298,545	320,886	22,341
6020 TRAINING	69	3,500	4,500	1,000
6030 TRAVEL/CONFERENCES	2,732	6,000	6,000	-
6040 PROF MEM/DUES & FEES	1,750	3,000	3,000	-
6050 OFFICE SUPPLIES	4,614	6,000	6,000	-
6060 OFFICE EQUIPMENT	-	2,000	2,000	-
6080 ADVERTISING	701	6,000	5,000	(1,000)
6100 COURIER	487	1,000	-	(1,000)
6110 TELEPHONE/FAX	20,011	20,500	21,000	500
6130 COMPUTER HARDWARE	3,123	3,000	2,500	(500)
6140 COMPUTER SOFTWARE	995	2,500	1,000	(1,500)
6150 MEETING EXPENSES	1,700	1,000	2,000	1,000
7000 HEAT	61,744	66,000	68,500	2,500
7010 ELECTRICAL	569,210	550,000	585,000	35,000
7020 WATER	40,717	42,500	40,000	(2,500)
7030 BLDG/FACILITY MAINT	50,867	85,000	82,500	(2,500)
7040 BLDG/FACILITY REPAIR	88,843	55,000	60,000	5,000
7080 PLANT MAINTENANCE	86,441	81,000	80,000	(1,000)
7110 SECURITY	112,073	110,000	110,000	-
7510 VEH/EQUIP REPAIRS	10,459	10,500	11,000	500
7540 VEH/EQUIP RENTAL	-	-	-	-
8000 OPERATIONAL EQUIPMENT	15,994	2,500	8,500	6,000
8010 OPERATIONAL MAT/SUPP	157,788	215,000	221,000	6,000
8040 COMM EQUIPMENT LINES	-	-	-	-
8050 COST OF SALES	268,722	507,500	400,000	(107,500)
8090 UNIFORMS/CLOTHING	8,643	9,000	7,500	(1,500)
8100 PROFESSIONAL SERVICE	26,615	26,500	22,500	(4,000)
8110 CONTRACTS/AGREEMENTS	45,452	50,000	60,000	10,000
Total Expenditures	\$ 3,105,556	\$ 3,724,475	\$ 3,714,614	\$ (9,861)

	Projected		Requested Budget 2022-23	Budget Increase (Decrease)
	Operating Results 2021-22	Approved Budget 2021-22		
Centre 200				
6000 WAGES/SALARIES	\$ 726,274	\$ 1,091,171	\$ 1,094,040	\$ 2,869
6010 BENEFITS	142,634	195,834	209,361	13,527
6020 TRAINING	69	2,500	2,500	-
6030 TRAVEL/CONFERENCES	2,732	6,000	6,000	-
6040 PROF MEM/DUES & FEES	1,816	2,000	2,000	-
6050 OFFICE SUPPLIES	3,114	4,500	4,500	-
6060 OFFICE EQUIPMENT	-	2,000	2,000	-
6080 ADVERTISING	701	5,000	3,000	(2,000)
6100 COURIER	487	1,000		(1,000)
6110 TELEPHONE/FAX	18,084	18,000	18,000	-
6130 COMPUTER HARDWARE	3,123	2,500	2,500	-
6140 COMPUTER SOFTWARE	787	1,000	1,000	-
6150 MEETING EXPENSES	1,700	1,000	2,000	1,000
7000 HEAT	46,480	50,000	50,000	-
7010 ELECTRICAL	291,041	300,000	300,000	-
7020 WATER	19,029	25,000	20,000	(5,000)
7030 BLDG/FACILITY MAINT	32,187	60,000	60,000	-
7040 BLDG/FACILITY REPAIR	24,825	30,000	30,000	-
7080 PLANT MAINTENANCE	60,674	75,000	65,000	(10,000)
7110 SECURITY	67,712	65,000	65,000	-
7510 VEH/EQUIP REPAIRS	6,927	7,500	7,000	(500)
7540 VEH/EQUIP RENTAL	-	-		-
8000 OPERATIONAL EQUIPMENT	9,961	2,500	2,500	-
8010 OPERATIONAL MAT/SUPP	95,656	150,000	150,000	-
8040 COMM EQUIPMENT LINES	-	-		-
8050 COST OF SALES	265,825	507,500	400,000	(107,500)
8090 UNIFORMS/CLOTHING	7,173	6,000	6,000	-
8100 PROFESSIONAL SERVICE	16,045	25,000	20,000	(5,000)
8110 CONTRACTS/AGREEMENTS	19,136	25,000	30,000	5,000
Total Expenditures	\$ 1,864,191	\$ 2,661,005	\$ 2,552,401	\$ (108,604)

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County Arena	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 303,725	\$ 188,219	\$ 196,263	\$ 8,044
6010 BENEFITS	76,514	43,652	47,282	3,630
6020 TRAINING	-		1,000	1,000
6030 TRAVEL/CONFERENCES	-			-
6040 PROF MEM/DUES & FEES	(66)	500	500	-
6050 OFFICE SUPPLIES	-			-
6060 OFFICE EQUIPMENT	-			-
6080 ADVERTISING	-		1,000	1,000
6100 COURIER	-			-
6110 TELEPHONE/FAX	291	1,000	1,500	500
6130 COMPUTER HARDWARE	-			-
6140 COMPUTER SOFTWARE	-			-
6150 MEETING EXPENSES	-			-
7000 HEAT	2,589	5,000	3,500	(1,500)
7010 ELECTRICAL	77,832	85,000	85,000	-
7020 WATER	9,288	7,500	8,000	500
7030 BLDG/FACILITY MAINT	11,917	15,000	15,000	-
7040 BLDG/FACILITY REPAIR	11,792	20,000	20,000	-
7080 PLANT MAINTENANCE	18,868	5,000	10,000	5,000
7110 SECURITY	-			-
7510 VEH/EQUIP REPAIRS	2,791	3,000	3,000	-
7540 VEH/EQUIP RENTAL	-			-
8000 OPERATIONAL EQUIPMENT	2,178		2,500	2,500
8010 OPERATIONAL MAT/SUPP	19,689	30,000	25,000	(5,000)
8040 COMM EQUIPMENT LINES	-			-
8050 COST OF SALES	-			-
8090 UNIFORMS/CLOTHING	-	1,500		(1,500)
8100 PROFESSIONAL SERVICE	298		1,000	1,000
8110 CONTRACTS/AGREEMENTS	8,076	10,000	10,000	-
Total Expenditures	\$ 545,782	\$ 415,371	\$ 430,545	\$ 15,174

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Centennial	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ -	\$ -	\$ -	\$ -
6010 BENEFITS	-	-	-	-
6020 TRAINING	-	-	-	-
6030 TRAVEL/CONFERENCES	-	-	-	-
6040 PROF MEM/DUES & FEES	-	-	-	-
6050 OFFICE SUPPLIES	-	-	-	-
6060 OFFICE EQUIPMENT	-	-	-	-
6080 ADVERTISING	-	-	-	-
6100 COURIER	-	-	-	-
6110 TELEPHONE/FAX	135	-	-	-
6130 COMPUTER HARDWARE	-	-	-	-
6140 COMPUTER SOFTWARE	-	-	-	-
6150 MEETING EXPENSES	-	-	-	-
7000 HEAT	-	1,000	-	(1,000)
7010 ELECTRICAL	47,554	25,000	50,000	25,000
7020 WATER	3,672	2,500	3,500	1,000
7030 BLDG/FACILITY MAINT	1,825	5,000	2,500	(2,500)
7040 BLDG/FACILITY REPAIR	31,575	2,500	5,000	2,500
7080 PLANT MAINTENANCE	-	-	-	-
7110 SECURITY	-	-	-	-
7510 VEH/EQUIP REPAIRS	-	-	-	-
7540 VEH/EQUIP RENTAL	-	-	-	-
8000 OPERATIONAL EQUIPMENT	-	-	-	-
8010 OPERATIONAL MAT/SUPP	139	-	1,000	1,000
8040 COMM EQUIPMENT LINES	-	-	-	-
8050 COST OF SALES	-	-	-	-
8090 UNIFORMS/CLOTHING	64	-	-	-
8100 PROFESSIONAL SERVICE	270	-	-	-
8110 CONTRACTS/AGREEMENTS	-	-	5,000	5,000
Total Expenditures	\$ 85,234	\$ 36,000	\$ 67,000	\$ 31,000

	Projected		Requested	Budget
	Operating	Approved		
GB Miners Forum	Results	Budget	Budget	Budget
	2021-22	2021-22	2022-23	Increase (Decrease)
6000 WAGES/SALARIES	\$ 234,200	\$ 281,540	\$ 293,925	\$ 12,385
6010 BENEFITS	42,461	59,059	64,243	5,184
6020 TRAINING	-	1,000	1,000	-
6030 TRAVEL/CONFERENCES	-	-	-	-
6040 PROF MEM/DUES & FEES	-	500	500	-
6050 OFFICE SUPPLIES	1,500	1,500	1,500	-
6060 OFFICE EQUIPMENT	-	-	-	-
6080 ADVERTISING	-	1,000	1,000	-
6100 COURIER	-	-	-	-
6110 TELEPHONE/FAX	1,500	1,500	1,500	-
6130 COMPUTER HARDWARE	-	500	-	(500)
6140 COMPUTER SOFTWARE	208	1,500	-	(1,500)
6150 MEETING EXPENSES	-	-	-	-
7000 HEAT	12,676	10,000	15,000	5,000
7010 ELECTRICAL	152,783	140,000	150,000	10,000
7020 WATER	8,728	7,500	8,500	1,000
7030 BLDG/FACILITY MAINT	4,938	5,000	5,000	-
7040 BLDG/FACILITY REPAIR	20,651	2,500	5,000	2,500
7080 PLANT MAINTENANCE	6,898	1,000	5,000	4,000
7110 SECURITY	44,361	45,000	45,000	-
7510 VEH/EQUIP REPAIRS	741	-	1,000	1,000
7540 VEH/EQUIP RENTAL	-	-	-	-
8000 OPERATIONAL EQUIPMENT	3,856	-	3,500	3,500
8010 OPERATIONAL MAT/SUPP	42,304	35,000	45,000	10,000
8040 COMM EQUIPMENT LINES	-	-	-	-
8050 COST OF SALES	2,897	-	-	-
8090 UNIFORMS/CLOTHING	1,406	1,500	1,500	-
8100 PROFESSIONAL SERVICE	10,002	1,500	1,500	-
8110 CONTRACTS/AGREEMENTS	18,240	15,000	15,000	-
Total Expenditures	\$ 610,350	\$ 612,099	\$ 664,668	\$ 52,569

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Facility Revenues	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
GL 4808 Advertising	\$ -	\$ 30,000	\$ 90,000	\$ 60,000
GL 5001 Ice Rentals	522,063	630,000	670,000	40,000
GL 5002 Public Skating	1,704	1,000	3,500	2,500
GL 5004 Arena Rental	5,000	30,000	-	(30,000)
GL 5005 Gym Rental	16,000	20,000	40,000	20,000
GL 5006 Canteen Sales	148,509	500,000	620,000	120,000
GL 5009 Major Events	-	60,000	-	(60,000)
GL 5010 Other Revenue	82,563	517,000	42,000	(475,000)
GL 5033 Program Equipment	2,374	25,000	15,000	(10,000)
GL 5034 Facility Rentals	17,787	237,500	302,500	65,000
Total Revenues	\$ 796,001	\$ 2,050,500	\$ 1,783,000	\$ (267,500)

CENTER 200	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Advertising	\$ -	5,000	\$ 65,000	\$ 60,000
Ice Rentals	88,832	165,000	200,000	35,000
Public Skating	-	-	-	-
Arena Rental	5,000	25,000	-	(25,000)
Gym Rental	-	-	-	-
Canteen Sales	148,405	500,000	620,000	120,000
Major Events	-	60,000	-	(60,000)
Other Revenue	71,311	465,000	-	(465,000)
Equipment Rentals	2,374	25,000	15,000	(10,000)
Facilities Rental	7,186	220,000	275,000	55,000
Total Center 200	\$ 323,107	\$ 1,465,000	\$ 1,175,000	\$ (290,000)

ARENA COUNTY	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Advertising	\$ -	15,000	\$ 15,000	\$ -
Ice Rentals	185,322	245,000	220,000	(25,000)
Public Skating	-	1,000	1,000	-
Arena Rental	-	5,000	-	(5,000)
Gym Rental	-	-	-	-
Canteen Sales	104	-	-	-
Major Events	-	-	-	-
Other Revenue	1,285	10,000	-	(10,000)
Equipment Rentals	-	-	-	-
Facilities Rental	500	-	10,000	10,000
Total County Arena	\$ 187,211	\$ 276,000	\$ 246,000	\$ (30,000)

ARENA CENTENNIAL	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Advertising	\$ -	-	-	\$ -
Ice Rentals	-	-	-	-
Public Skating	-	-	-	-
Arena Rental	-	-	-	-
Gym Rental	16,000	20,000	40,000	20,000
Canteen Sales	-	-	-	-
Major Events	-	-	-	-
Other Revenue	-	-	-	-
Equipment Rentals	-	-	-	-
Facilities Rental	2,783	-	-	-
Total Centennial Arena	\$ 18,783	\$ 20,000	\$ 40,000	\$ 20,000

ARENA MINERS FORUM	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Advertising	\$ -	10,000	\$ 10,000	\$ -
Ice Rentals	247,909	220,000	250,000	30,000
Public Skating	1,704	-	2,500	2,500
Arena Rental	-	-	-	-
Gym Rental	-	-	-	-
Canteen Sales	-	-	-	-
Major Events	-	-	-	-
Other Revenue	9,967	42,000	42,000	-
Equipment Rentals	-	-	-	-
Facilities Rental	7,319	17,500	17,500	-
Total Miners Forum	\$ 266,900	\$ 289,500	\$ 322,000	\$ 32,500

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Parks & Grounds	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 1,636,311	\$ 1,609,402	\$ 1,689,825	\$ 80,423
6010 BENEFITS	398,491	356,097	388,649	32,552
6011 MISC BENEFITS	9,598	2,500	2,500	-
6020 TRAINING/EDUCATION	3,070	6,500	6,500	-
6030 TRAVEL/CONFERENCES	12,221	12,750	12,750	-
6040 PROF MEM/DUES & FEES	75	200	200	-
6050 OFFICE SUPPLIES	562	1,500	1,200	(300)
6060 OFFICE EQUIPMENT	452	1,000	1,000	-
6080 ADVERTISING	200		200	200
6110 TELEPHONE/FAX	10,907	8,500	9,500	1,000
6130 COMPUTER HARDWARE	350	250	250	-
7000 HEAT	5,109	5,400	5,500	100
7010 ELECTRICAL	60,687	77,500	77,500	-
7020 WATER	36,008	25,000	35,750	10,750
7030 BLDG/FACILITY MAINT	5,062	5,000	5,000	-
7040 BLDG/VACILITY REPAIR	-	-	-	-
7060 BLDG/FACILITY RENOV	-	-	-	-
7080 PLANT MAINTENANCE	-	-	-	-
7110 SECURITY	10,249	8,500	10,700	2,200
7510 VEH/EQUIP REPAIRS	496	1,100	1,100	-
7530 VEH/EQUIP REPLACEMENT	25,220	25,000	25,000	-
7540 VEH/EQUIP RENTAL	12,888	15,000	15,000	-
8000 OPERATIONAL EQUIP	55,043	28,000	35,000	7,000
8010 OPERATIONAL MAT/SUPP	409,776	350,000	410,000	60,000
8020 MAINTENANCE EQUIP	64,680	40,000	57,500	17,500
8040 COMM EQUIP LINES (GPS)	7,714	10,000	10,000	-
8080 STREET LIGHTS	3,392	5,500	5,500	-
8090 UNIFORMS/CLOTHING	7,426	12,000	12,000	-
8100 PROFESSIONAL SERV	1,545	5,000	5,000	-
8110 CONTRACTS & AGRMNT	434,719	365,000	450,000	85,000
Total Expenditures	\$ 3,212,252	\$ 2,976,699	\$ 3,273,124	\$ 296,425

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	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Buildings & Libraries				
6000 WAGES/SALARIES	\$ 1,639,033	\$ 1,403,798	\$ 1,477,608	\$ 73,810
6010 BENEFITS	383,978	317,076	346,785	29,709
6020 TRAINING/EDUCATION	5,438	4,250	5,500	1,250
6030 TRAVEL/CONFERENCES	800	1,250	1,250	-
6040 PROF MEM/DUES & FEES	-	-	-	-
6050 OFFICE SUPPLIES	536	1,000	1,000	-
6060 OFFICE EQUIPMENT	2,273	2,500	2,000	(500)
6110 TELEPHONE/FAX	18,322	8,800	18,950	10,150
6130 COMPUTER HARDWARE	350	3,000	3,500	500
6140 COMPUTER SOFTWARE	2,000	6,500	6,500	-
7000 HEAT	97,184	100,000	105,000	5,000
7010 ELECTRICAL	601,509	507,500	537,500	30,000
7020 WATER	56,681	28,500	30,000	1,500
7030 BLDG/FACILITY MAINT	28,592	42,500	42,500	-
7040 BLDG/VACILITY REPAIR	-	-	-	-
7060 BLDG/FACILITY RENOV	88,665	100,000	100,000	-
7070 BLDG/FACILITY RENTAL	206,042	203,000	215,100	12,100
7080 PLANT MAINTENANCE	16,553	15,500	15,500	-
7100 MAINT. TOOLS/EQUIP	3,509	3,500	3,500	-
7110 SECURITY	138,585	124,000	55,000	(69,000)
7120 PROPERTY TAXES	87,026	36,500	57,000	20,500
7540 VEH/EQUIP RENTAL	527	2,500	2,500	-
8000 OPERATIONAL EQUIP	1,500	2,500	3,700	1,200
8010 OPERATIONAL MAT/SUPP	137,116	120,500	130,500	10,000
8020 MAINTENANCE EQUIP	1,295	3,000	3,000	-
8040 COMM EQUIP LINES (GPS)	4,378	4,000	4,400	400
8090 UNIFORMS/CLOTHING	5,489	6,500	6,500	-
8100 PROFESSIONAL SERVICE	94,654	80,000	132,000	52,000
8110 CONTRACTS/AGREEMENTS	205,392	250,000	250,000	-
8120 LEASES	650	2,500	2,500	-
8130 LICENSES/PERMITS	-	1,000	1,000	-
8150 GRANTS/SUBS TO ORG	60,000	60,000	60,000	-
Total Expenditures	\$ 3,888,327	\$ 3,441,674	\$ 3,620,643	\$ 178,969

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	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Buildings Operations				
6000 WAGES/SALARIES	\$ 1,639,033	\$ 1,403,798	\$ 1,477,608	\$ 73,810
6010 BENEFITS	383,978	317,076	346,785	29,709
6020 TRAINING/EDUCATION	5,438	4,250	5,500	1,250
6030 TRAVEL/CONFERENCES	800	1,250	1,250	-
6040 PROF MEM/DUES & FEES	-	-	-	-
6050 OFFICE SUPPLIES	536	1,000	1,000	-
6060 OFFICE EQUIPMENT	1,973	2,000	1,500	(500)
6110 TELEPHONE/FAX	9,368	300	10,000	9,700
6130 COMPUTER HARDWARE	350	3,000	3,500	500
6140 COMPUTER SOFTWARE	2,000	6,500	6,500	-
6150 MEETING EXPENSE	250	-	350	350
7000 HEAT	97,184	100,000	105,000	5,000
7010 ELECTRICAL	583,771	490,000	520,000	30,000
7020 WATER	54,026	25,000	26,500	1,500
7030 BLDG/FACILITY MAINT	26,291	35,000	35,000	-
7040 BLDG/VACILITY REPAIR	-	-	-	-
7060 BLDG/FACILITY RENOV	88,665	100,000	100,000	-
7070 BLDG/FACILITY RENTAL	5,086	3,000	5,100	2,100
7080 PLANT MAINTENANCE	16,553	15,500	15,500	-
7100 MAINT. TOOLS/EQUIP	3,509	3,500	3,500	-
7110 SECURITY	138,585	124,000	55,000	(69,000)
7120 PROPERTY TAXES	56,526	36,500	57,000	20,500
7540 VEH/EQUIP RENTAL	527	2,500	2,500	-
8000 OPERATIONAL EQUIP	1,500	2,500	2,500	-
8010 OPERATIONAL MAT/SUPP	133,517	115,000	125,000	10,000
8020 MAINTENANCE EQUIP	1,295	3,000	3,000	-
8040 COMM EQUIP LINES (GPS)	4,378	4,000	4,400	400
8090 UNIFORMS/CLOTHING	5,489	6,500	6,500	-
8100 PROFESSIONAL SERVICE	94,654	80,000	132,000	52,000
8110 CONTRACTS/AGREEMENTS	182,105	230,000	230,000	-
8120 LEASES	650	2,500	2,500	-
8130 LICENSES/PERMITS	-	1,000	1,000	-
8150 GRANTS/SUBS TO ORG	60,000	60,000	60,000	-
Total Expenditures	\$ 3,598,038	\$ 3,178,674	\$ 3,345,993	\$ 167,319

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Libraries	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ -			\$ -
6010 BENEFITS	-			-
6020 TRAINING/EDUCATION	-			-
6030 TRAVEL/CONFERENCES	-			-
6040 PROF MEM/DUES & FEES	-			-
6050 OFFICE SUPPLIES	-	-		-
6060 OFFICE EQUIPMENT	300	500	500	-
6110 TELEPHONE/FAX	8,954	8,500	8,950	450
6130 COMPUTER HARDWARE	-			-
6140 COMPUTER SOFTWARE	-			-
6150 MEETING EXPENSE	-			-
7000 HEAT	-			-
7010 ELECTRICAL	17,738	17,500	17,500	-
7020 WATER	2,655	3,500	3,500	-
7030 BLDG/FACILITY MAINT	2,301	7,500	7,500	-
7040 BLDG/VACILITY REPAIR	-	-		-
7060 BLDG/FACILITY RENOV	-	-		-
7070 BLDG/FACILITY RENTAL	200,955	200,000	210,000	10,000
7080 PLANT MAINTENANCE	-	-		-
7100 MAINT. TOOLS/EQUIP	-	-		-
7110 SECURITY	-	-		-
7120 PROPERTY TAXES	30,500	-		-
7540 VEH/EQUIP RENTAL	-	-		-
8000 OPERATIONAL EQUIP	-	-	1,200	1,200
8010 OPERATIONAL MAT/SUPP	3,599	5,500	5,500	-
8020 MAINTENANCE EQUIP	-	-		-
8040 COMM EQUIP LINES (GPS)	-	-		-
8090 UNIFORMS/CLOTHING	-	-		-
8100 PROFESSIONAL SERVICE	-	-		-
8110 CONTRACTS/AGREEMENTS	23,287	20,000	20,000	-
8120 LEASES	-			-
8130 LICENSES/PERMITS	-			-
8150 GRANTS/SUBS TO ORG	-			-
Total Expenditures	\$ 290,289	\$ 263,000	\$ 274,650	\$ 11,650

Recreation

Budget Deliberations

2022-23

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Recreation

	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 659,733	\$ 731,190	\$ 756,065	\$ 24,874
6010 BENEFITS	133,929	155,376	167,433	12,057
6011 STUDENT WAGES/BENEFITS	247,083	320,000	350,000	30,000
GL 6000, 6010, & 6011 Wages & Benefits Including Summer Students	\$ 1,040,746	\$ 1,206,566	\$ 1,273,498	66,931
6020 TRAINING/EDUCATION	5,017	16,000	16,000	-
6030 TRAVEL/CONFERENCES	14,281	25,000	25,000	-
6040 PROF MEM/DUES & FEES	2,107	3,500	3,500	-
6050 OFFICE SUPPLIES	4,368	6,000	6,000	-
6060 OFFICE EQUIPMENT	5,135	8,000	8,000	-
6080 ADVERTISING	43,002	70,000	70,000	-
6110 TELEPHONE/FAX	8,005	11,000	11,000	-
6120 PUBL./SUBSCRIPTIONS	54	200	200	-
6130 COMPUTER HARD/SOFTWARE	5,123	7,000	7,000	-
7070 BLDG/FACILITY RENTAL	40,606	15,333	46,000	30,667
8000 OPERATIONAL MAT/SUPPLY	147,366	175,000	175,000	-
8025 COMMUNITY EVENTS	284,698	335,000	335,000	-
8150 SCHOLORSHIPS	20,000	20,000	20,000	-
8160 MUNICIPAL GRANTS - EVENTS	356,562	356,562	356,562	-
8170 MUNICIPAL GRANTS - OTHER	500,500	500,500	500,500	-
Total Expenditures	\$ 2,477,570	\$ 2,755,661	\$ 2,853,260	\$ 97,598

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Recreation/Cultural Services	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
5031 PROGRAM REVENUE	\$ 30,000	\$ 30,000	\$ 30,000	\$ -
5034 FACILITY RENTALS	7,397	7,500	7,500	-
Total Revenues	\$ 37,397	\$ 37,500	\$ 37,500	\$ -

DRAFT	Projected	Approved	Requested	Budget
	Operating Results 2021-22	Budget 2021-22	Budget 2022-23	Increase (Decrease)
Planning Department				
6000 WAGES/SALARIES	\$ 1,480,265	\$ 1,480,264	\$ 1,525,152	44,888
6010 BENEFITS	319,765	319,764	345,176	25,412
6020 TRAINING/EDUCATION	15,363	17,500	17,500	-
6030 TRAVEL/CONFERENCES	8,252	11,000	11,500	500
6040 PROF MEM/DUES & FEES	8,845	8,800	8,900	100
6050 OFFICE SUPPLIES	13,032	17,500	15,500	(2,000)
6060 OFFICE EQUIPMENT	12,103	14,500	14,500	-
6080 ADVERTISING	14,926	21,500	21,500	-
6110 TELEPHONE/FAX	19,500	19,500	19,500	-
6120 PUBL./SUBSCRIPTIONS	800	800	800	-
6130 COMPUTER HARDWARE	14,199	10,500	12,500	2,000
6140 COMPUTER SOFTWARE	13,500	14,500	14,500	-
6150 MEETING EXPENSE	1,000	1,950	1,950	-
6170 PROMOTION	40,000	40,000	40,000	-
7130 DEMOLITIONS	120,000	120,000	120,000	-
8000 OPERATIONAL EQUIPMENT	33,000	33,000	33,000	-
8010 OPERATIONAL MAT/SUPP	4,000	4,000	4,000	-
8090 UNIFORMS / CLOTHING	8,000	8,000	8,000	-
8100 PROFESSIONAL SERVICE	213,290	131,000	211,000	80,000
8110 CONTRACTS/AGREEMENTS	432,992	432,992	444,931	11,939
8130 LICENSES/PERMITS	78,431	79,000	85,000	6,000
8135 REGULATORY FEES	41,000	41,000	41,000	-
8150 GRANTS /SUBS TO ORG	565,000	565,000	565,000	-
Total Expenditures	\$ 3,457,262	\$ 3,392,070	\$ 3,560,909	\$ 168,839

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	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Bylaw Revenue				
5112 Vendor Licenses	\$ 6,762	\$ 14,500	\$ 14,500	\$ -
5113 Animal Licenses	6,969	11,000	11,000	-
5114 Taxi Licenses	18,000	18,000	18,000	-
5115 Vending Machine Licenses	-	7,500	7,500	-
5301 Parking Meter Revenue	120,000	280,000	280,000	-
Total Bylaw Revenue	\$ 151,731	\$ 331,000	\$ 331,000	\$ -
Development / Planning Revenue				
5496 Mapping Sales	\$ 2,000	\$ 2,100	\$ 1,000	\$ (1,100)
5495 Other Sales	3,613	4,100	4,500	400
5101 Building Permits	200,286	200,000	200,000	-
5102 Subdivision Fees	38,920	36,000	40,000	4,000
5497 LUB Amendment Fees	5,765	4,000	5,000	1,000
Total Develop / Planning Rev	\$ 250,584	\$ 246,200	\$ 250,500	\$ 4,300
Total Bylaw / Dev / Planning Revenue	\$ 402,315	\$ 577,200	\$ 581,500	\$ 4,300

	Projected		Requested Budget 2022-23	Budget Increase (Decrease)
	Operating Results 2021-22	Approved Budget 2021-22		
Economic Development				
6000 WAGES/SALARIES	\$ 69,324	\$ 69,323	\$ 71,699	\$ 2,375
6010 BENEFITS	15,381	15,381	16,683	1,302
6020 TRAINING/EDUCATION	2,500	2,500	2,500	-
6030 TRAVEL/CONFERENCES	815	2,000	2,000	-
6040 PROF MEM/DUES & FEES	900	900	900	-
6050 OFFICE SUPPLIES	-	-	-	-
6060 OFFICE EQUIPMENT	-	-	-	-
6080 ADVERTISING	-	-	-	-
6110 TELEPHONE/FAX	1,000	1,000	1,000	-
6120 PUBL./SUBSCRIPTIONS	-	-	-	-
6130 COMPUTER HARDWARE	-	-	-	-
6140 COMPUTER SOFTWARE	-	-	-	-
6150 MEETING EXPENSE	-	-	-	-
6170 PROMOTION	10,000	10,000	10,000	-
7130 DEMOLITIONS	-	-	-	-
8000 OPERATIONAL EQUIPMENT	-	-	-	-
8010 OPERATIONAL MAT/SUPP	-	-	-	-
8090 UNIFORMS / CLOTHING	-	-	-	-
8100 PROFESSIONAL SERVICE	-	-	-	-
8110 CONTRACTS/AGREEMENTS	-	-	-	-
8130 LICENSES/PERMITS	-	-	-	-
8135 REGULATORY FEES	-	-	-	-
8150 GRANTS /SUBS TO ORG	480,000	480,000	480,000	-
Total Expenditures	\$ 579,920	\$ 581,104	\$ 584,781	\$ 3,677

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ByLaws	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 157,620	\$ 157,619	\$ 163,019	\$ 5,400
6010 BENEFITS	35,384	35,384	38,065	2,681
6020 TRAINING/EDUCATION	4,000	2,000	2,000	-
6030 TRAVEL/CONFERENCES	1,500	1,000	1,500	500
6040 PROF MEM/DUES & FEES	544	500	600	100
6050 OFFICE SUPPLIES	1,500	1,500	1,500	-
6060 OFFICE EQUIPMENT	2,500	2,500	2,500	-
6080 ADVERTISING	-	500	500	-
6110 TELEPHONE/FAX	3,000	3,000	3,000	-
6120 PUBL./SUBSCRIPTIONS	-	-	-	-
6130 COMPUTER HARDWARE	500	1,500	1,500	-
6140 COMPUTER SOFTWARE	-	1,000	1,000	-
6150 MEETING EXPENSE	-	200	200	-
6170 PROMOTION	-	-	-	-
7130 DEMOLITIONS	-	-	-	-
8000 OPERATIONAL EQUIPMENT	30,000	30,000	30,000	-
8010 OPERATIONAL MAT/SUPP	4,000	4,000	4,000	-
8090 UNIFORMS / CLOTHING	4,000	4,000	4,000	-
8100 PROFESSIONAL SERVICE	-	-	-	-
8110 CONTRACTS/AGREEMENTS	397,992	397,992	409,931	11,939
8130 LICENSES/PERMITS	9,164	9,000	15,000	6,000
8135 REGULATORY FEES	27,000	27,000	27,000	-
8150 GRANTS /SUBS TO ORG	25,000	25,000	25,000	-
Total Expenditures	\$ 703,704	\$ 703,695	\$ 730,315	\$ 26,620

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Inspections	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
6000 WAGES/SALARIES	\$ 499,291	\$ 499,291	\$ 510,568	\$ 11,277
6010 BENEFITS	115,562	115,563	125,047	9,485
6020 TRAINING/EDUCATION	2,863	7,000	7,000	-
6030 TRAVEL/CONFERENCES	2,082	4,000	4,000	-
6040 PROF MEM/DUES & FEES	4,000	4,000	4,000	-
6050 OFFICE SUPPLIES	6,000	6,000	6,000	-
6060 OFFICE EQUIPMENT	2,000	2,000	2,000	-
6080 ADVERTISING	35	1,000	1,000	-
6110 TELEPHONE/FAX	7,500	7,500	7,500	-
6120 PUBL./SUBSCRIPTIONS	400	400	400	-
6130 COMPUTER HARDWARE	5,427	4,000	4,000	-
6140 COMPUTER SOFTWARE	1,000	1,000	1,000	-
6150 MEETING EXPENSE	500	500	500	-
6170 PROMOTION	-	-	-	-
7130 DEMOLITIONS	120,000	120,000	120,000	-
8000 OPERATIONAL EQUIPMENT	3,000	3,000	3,000	-
8010 OPERATIONAL MAT/SUPP	-	-	-	-
8090 UNIFORMS / CLOTHING	4,000	4,000	4,000	-
8100 PROFESSIONAL SERVICE	-	6,000	6,000	-
8110 CONTRACTS/AGREEMENTS	-	-	-	-
8130 LICENSES/PERMITS	-	-	-	-
8135 REGULATORY FEES	-	-	-	-
8150 GRANTS /SUBS TO ORG	-	-	-	-
Total Expenditures	\$ 773,660	\$ 785,253	\$ 806,015	\$ 20,762

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	Projected Operating Results 2021-22	Approved Budget 2021-22	Requested Budget 2022-23	Budget Increase (Decrease)
Planning				
6000 WAGES/SALARIES	\$ 754,030	\$ 754,031	\$ 779,866	\$ 25,835
6010 BENEFITS	153,437	153,437	165,382	11,945
6020 TRAINING/EDUCATION	6,000	6,000	6,000	-
6030 TRAVEL/CONFERENCES	3,855	4,000	4,000	-
6040 PROF MEM/DUES & FEES	3,400	3,400	3,400	-
6050 OFFICE SUPPLIES	5,532	10,000	8,000	(2,000)
6060 OFFICE EQUIPMENT	7,603	10,000	10,000	-
6080 ADVERTISING	14,891	20,000	20,000	-
6110 TELEPHONE/FAX	8,000	8,000	8,000	-
6120 PUBL./SUBSCRIPTIONS	400	400	400	-
6130 COMPUTER HARDWARE	8,273	5,000	7,000	2,000
6140 COMPUTER SOFTWARE	12,500	12,500	12,500	-
6150 MEETING EXPENSE	500	1,250	1,250	-
6170 PROMOTION	30,000	30,000	30,000	-
7130 DEMOLITIONS	-	-	-	-
8000 OPERATIONAL EQUIPMENT	-	-	-	-
8010 OPERATIONAL MAT/SUPP	-	-	-	-
8090 UNIFORMS / CLOTHING	-	-	-	-
8100 PROFESSIONAL SERVICE	213,290	125,000	205,000	80,000
8110 CONTRACTS/AGREEMENTS	35,000	35,000	35,000	-
8130 LICENSES/PERMITS	69,267	70,000	70,000	-
8135 REGULATORY FEES	14,000	14,000	14,000	-
8150 GRANTS /SUBS TO ORG	60,000	60,000	60,000	-
Total Expenditures	\$ 1,399,979	\$ 1,322,017	\$ 1,439,797	\$ 117,780

