

Cape Breton Regional Municipality

Council Meeting

AGENDA

TUESDAY, JUNE 14, 2022

6:00 P.M.

Council Chambers
2nd Floor, City Hall
320 Esplanade, Sydney, NS

Cape Breton Regional Municipality

Council Meeting

Tuesday, June 14, 2022
6:00 p.m.

AGENDA ITEMS

Land Acknowledgement

6:00 pm

Roll Call

O' Canada

1. **APPROVAL OF AGENDA:** (Motion Required)

2. **APPROVAL OF MINUTES:** (Previously Distributed)
 - **Special Council Meetings Re: Budget Sessions 2022-2023:**
 - April 5, 2022
 - April 7, 2022
 - April 19, 2022
 - April 12, 2022 – Council
 - April 26, 2022 - Council

3. **PROCLAMATIONS:**

6:10 pm

- 3.1 **Aphasia Awareness Month:**
Deputy Mayor Earlene MacMullin (See page 4)

- 3.2 **Longest Day of SMILES[®]:**
Councillor Darren O'Quinn (See page 5)

Continued...

**Council Meeting Agenda
June 14, 2022 (Cont'd)**

4. PRESENTATIONS: 6:15 p.m.

4.1 Transit Cape Breton:

- a) **Update:** Kathy Donovan, Manager of Transit & Fleet Maintenance
(See page 6)
- b) **Go Forward Plan:** Ray Boudreau, Senior Manager of Public Works (See page 12)

5. CORPORATE SERVICES ISSUES: 7:00 pm

- 5.1 **Authorization to Purchase Property – 30 Foundry Street, Glace Bay:**
Paul Burt, Manager of Building, Planning & Licensing Laws (See page 18)
- 5.2 **Suggested Resolutions – Federation of Canadian Municipalities:** Mayor
Amanda M. McDougall (See page 20)

6. COMMITTEE REPORTS:

N/A

- 7. **Review of Action Items from this Meeting:** Mayor Amanda M. McDougall

ADJOURNMENT



PROCLAMATION

“Aphasia Awareness Month”

Whereas: Aphasia is an acquired disorder that affects a person’s ability to use and comprehend language. Caused by an injury to the brain, it does not affect intelligence, but can compromise speech, writing, reading, and listening to spoken words; and

And Whereas: Annually, there are approximately 1500 strokes that affect Nova Scotians’. Of those who survive, approximately 500 have aphasia; and

And Whereas: June is recognized as National Aphasia Awareness Month in Canada and the United States. The Nova Scotia Aphasia Association seeks to increase public awareness of aphasia with the hope of improving the well-being of citizens of Cape Breton Regional Municipality;

Be it Therefore Resolved: That Mayor Amanda M McDougall and CBRM Council proclaim the month of June 2022 to be Aphasia Awareness Month in the Cape Breton Regional Municipality.

Deputy Mayor Earlene MacMullin
District 2 - CBRM

June 14th, 2022

Proclamation

Longest Day of SMILES® June 19th, 2022

- Whereas:** Operation Smile Canada is a global medical charity providing free, life-changing surgeries and medical care to children born with cleft conditions around the world;
- And Whereas:** Every 3 minutes, a child is born with a cleft condition, and lack of access to safe, effective surgery means that easily treatable conditions like cleft lip and cleft palate can become fatal;
- And Whereas:** Operation Smile Canada believes every child born with a cleft condition deserves exceptional surgical care;
- And Whereas:** The Longest Day of SMILES® will unite Canadians from coast to coast to coast as they raise awareness and funds;
- And Whereas:** On June 19th, 2022, the citizens in Cape Breton are encouraged to learn more about how to support this worthy cause by visiting www.longestdayofsmiles.ca;
- And Whereas:** Our community can help celebrate the Longest Day of SMILES® by posting #longestdayofsmiles on social media;
- Be It Therefore Resolved:** That CBRM Mayor, Amanda M. McDougall and Council proclaim June 19th, 2022 as “Longest Day of SMILES®” in the Cape Breton Regional Municipality.

Councillor Darren O’Quinn – CBRM District #11

June 14th, 2022



1

- The goal of Transit in CB has always been to provide a high-quality, cost-effective transit service that meets the needs of the residents in CBRM.
- Ridership, Available Budgets, rising operational costs, taxation model, all reflective of service levels pre 2011
- **2011** – Transit operational study recommended significant investment into operational and capital budgets to reflect National Service Levels
 - "if you increase service, ridership will come!"
- **2015** – Council challenged with Expenditure Reduction options votes against service cuts to Transit, and supports expanded Handi-Trans Service.

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- **2016 – 2019** – Enhancements to support increased ridership, Pilot Projects (Free Summer Service, Loonie Fares, Extended Hours for Recreational Events, Limited Sunday Service, Route Changes to fill service gaps)
 - Strong Continued Partnership with United Way of Cape Breton to support Vulnerable Populations
 - Additional Provincial and Federal Government Supports through Accessibility Grants, and targeted Infrastructure Funding
 - Partnerships with CBU, additional Student Population and significant increases in ridership
- **2020** - Ridership peak at 1.2million riders vs 0.3million in 2015
- **2020-2021** – Transit Deemed Essential during Pandemic, 80% reduction in ridership
- **2022** – forecasted pre-Covid19 Ridership levels

3

Current Stats

- 62 staff within Transit Operations. This includes regular full time drivers, Part-time or casual drivers, service operators, dispatch, administrators, technical and management.
- 37 buses in fleet (8 Handi-Trans).
- Active Handi-Trans caseload is 680 clients.
- 13 routes on day and 12 in evening shifts Monday to Friday. Saturday is one less evening and Sunday has 8 hour, Route 1 Service. Handi-Trans operates 7 days a week.
- Recent expansion of Saturday service to North Side and Sydney River.
- April/May (non-peak CBU Period) average 3900 to 4500 passengers per day. CBU at tri-semester scheduling offering no down time periods for Transit operations.

4

Ridership Forecast 2022

- Current data from April/May shows daily ridership of approximately 4300 per day, or 103,000 per month
- Peak periods are historically September to April when CBU offers full-time in-person classes. However, tri-semester scheduling is showing continued peak periods through summer months.
- Anticipating increase of at least 30 % in September 2022 when full-time students return to CBU which will be unprecedented ridership. Increases to international recruitment are anticipated so this number will likely be higher than additional 30%.
- No way to determine in advance where students will be residing or when they will be attending classes throughout the day with new remote location of Cineplex.

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Bus Shelters

<p>2019</p> <ul style="list-style-type: none"> Asbhy Corner (Double) Welton Street (Burger King) Home Depot Mayflower Mall (Double) Prince Street (Vogue Cleaners) Reserve Mines (Tim Horotons) Dominion (Commercial Street) Sydney Mines (Johnny Miles Park) New Waterford (Plummer Ave) 	<p>2020</p> <ul style="list-style-type: none"> Corner of Welton & Industrial Drive Glace Bay (Station/Main) Whitney Pier (Victoria Road and East Broadway) Alexandra Street (Towerview) 	<p>2021</p> <ul style="list-style-type: none"> New Waterford (Gas Station) North Sydney (Peppett Street) Hub relocation (Dorchester Street to Pitt Street) Open Hearth Park (Relocated from former CB Post Building)
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Proposed Bus Shelters 2022

- Pitt Street, Sydney Mines (Cranberry Start Location)
- New Aberdeen, Glace Bay
- Kyle's Hill, Grand Lake Road

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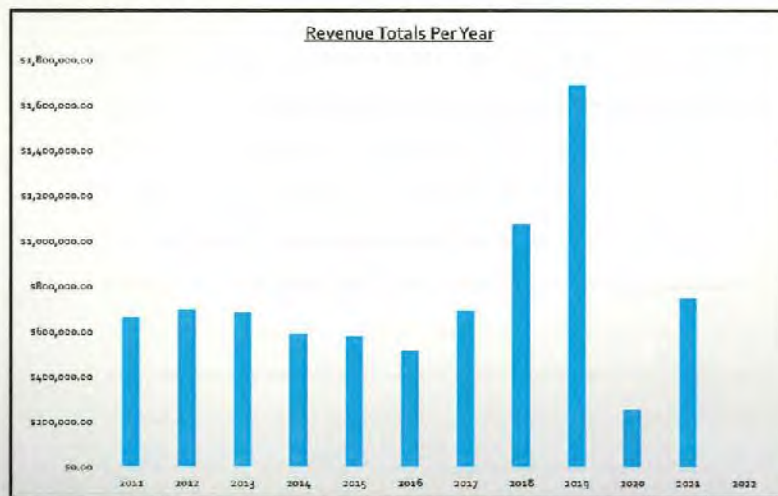
Major Partnerships & Stakeholders

- CBU
- Mayflower Mall
- Accessibility Advisory Committee
- Cape Breton Regional Police
- NSCC Marconi Campus
- United Way of Cape Breton
- Keltic Plaza
- Horizon Achievement Centre
- Nova Scotia Health Authority (various sites)
- A growing number of private businesses
- Province of Nova Scotia
- Federal Government
- Marcie Shwery-Stanley (Strong Advocate for Handi-Trans and Disability/Accessibility Awareness).

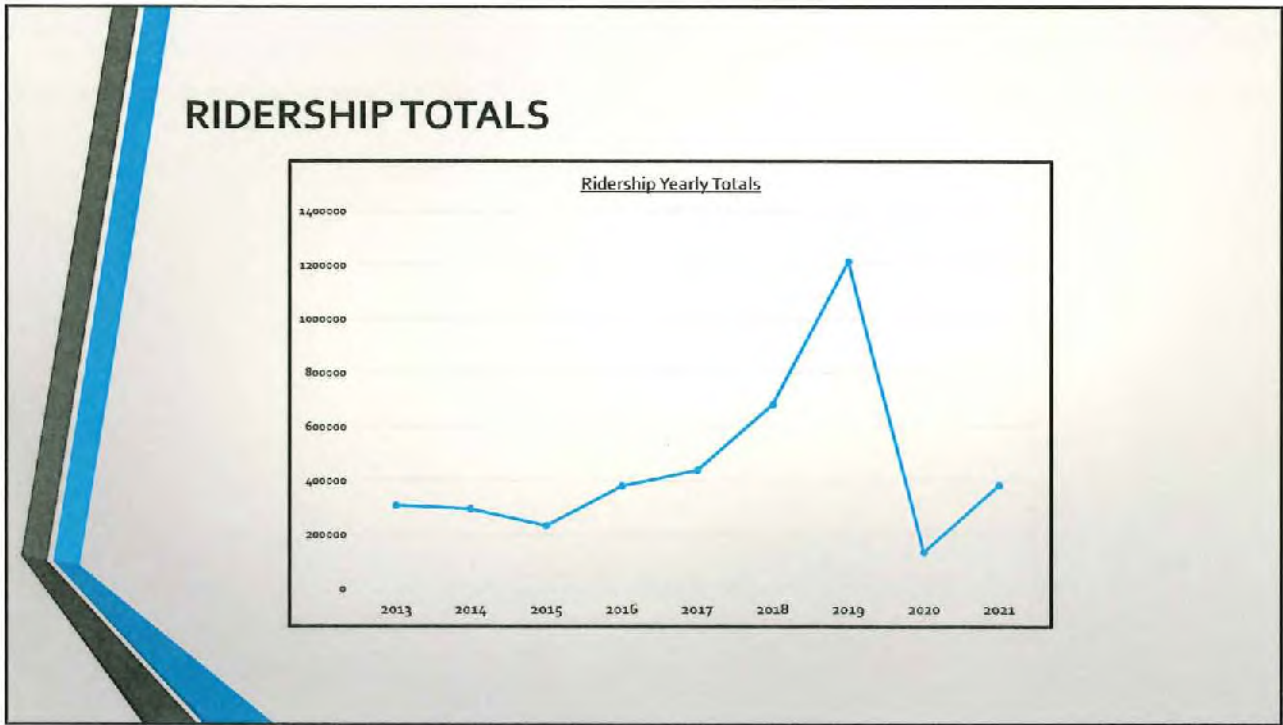
Transit Cape Breton also works with many other businesses, organizations and community groups to ensure our services meet the needs of CBRM residents.

7

REVENUE TOTALS



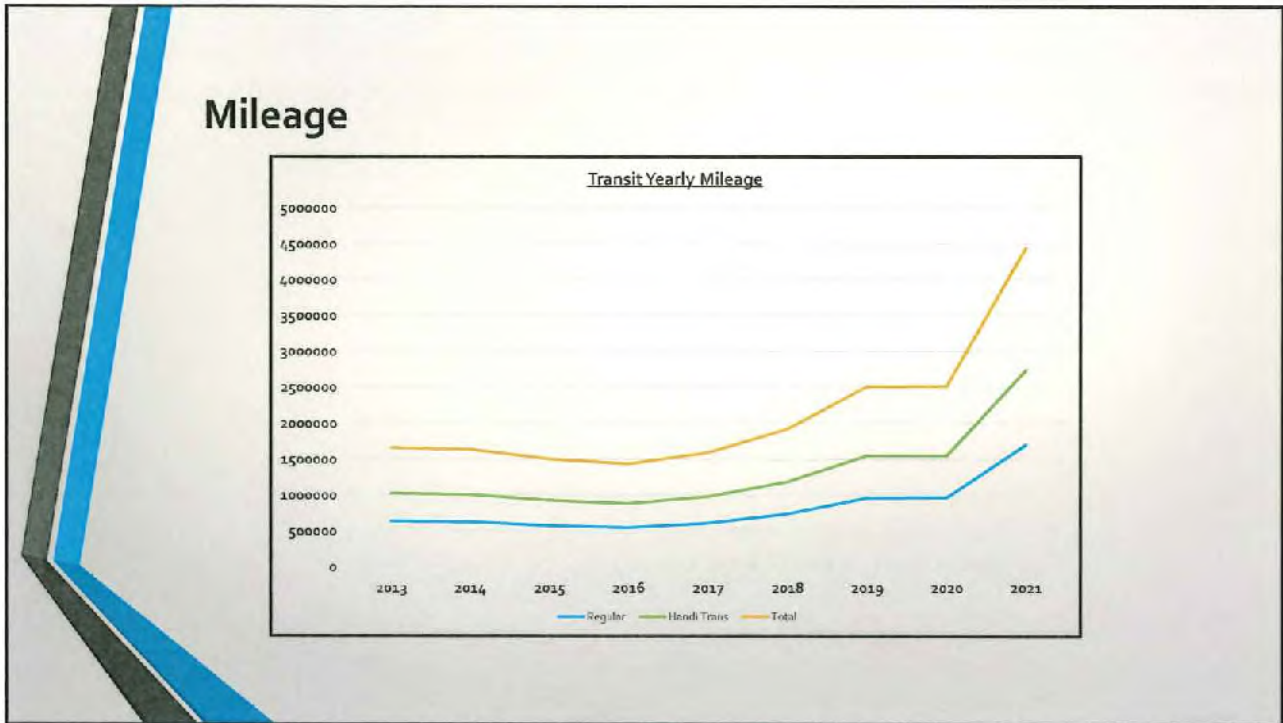
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Daily Bus and Driver Requirements

2016		2017		2018		2019		2020		2021		2022	
Routes	Drivers	Routes	Drivers	Routes	Drivers	Routes	Drivers	Routes	Drivers	Routes	Drivers	Routes	Drivers
14	14	18	17.5	18	18	31.5	30	24.5	32.5	24	23.5	34.5	32.5

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TRANSIT CAPE BRETON GO FORWARD PLAN



1

Overview

- Transit – Past vs Present
- Current Challenges
- The Opportunity
- Objectives of a Successful Plan
- The Go Forward Plan
- More Details
- Summary / Questions



2

Transit – Past vs Present

Metric	2011	2022
Ridership	342,596	1,200,000 +
Revenue	\$663,207 (2011) \$515,970 (2016)	\$2,000,000
Staff	30	62
Fleet	Regular – 13; Handi-Trans – 4	Regular – 29; Handi-Trans – 8
Operational Budget	\$2,942,738	\$6,855,814
Net Investment per capita	\$30.37	\$64.74

Note: Also added CBU Express Route, added hours to weekend service and increased frequency of service on other routes



3

The Current Challenges

- Procuring the necessary number of buses quickly enough to keep up with increasing demand.
- Adequately maintaining the larger fleet given the size and age of our current Maintenance Facility
- Hiring new staff quickly enough to meet the demand for drivers, mechanics, and administrative support staff.
- Dealing with the impacts of the Covid 19 pandemic which include reduced revenues, increased operating costs and supply chain issues resulting in longer lead times for replacement parts and buses.



4

The Opportunity

- Improving Transit Service will require increased investment
- During the time that Transit CB has grown, climate change reduction has become a key objective of all three levels of government:
- Goal to reduce GHG emissions to 53% below 2005 levels by 2030
- Net zero emissions by 2050
- 32% of GHG emissions in NS produced by the Transportation Sector.
- Public Transit will play a key role in reducing transportation related GHG's
- Significant investment by government into zero emissions transit projects
- **Zero Emissions transit vehicles will play a fundamental role in future.**



5

Go Forward Plan Objectives

- Identify and build consensus around the **transit needs of the community**
- Determine **levels of service** for transit that meet these needs (Hours of Operation, Service Areas, Frequency of Stops, etc..)
- Identify the **resources required** to implement and maintain these levels of service (Fleet, Facility, Staff, Budget)
- And to determine the **Capital and Operating budgets** necessary to sustain them.



6

Go Forward Plan

- Improve Transit Service while transitioning to a Zero Emissions Fleet!
- Phase 1 – Study Phase (May 2022 – Sep 2023)
 - Part 1 - Comprehensive Operational Review
 - Part 2 - Preliminary Design + Cost Estimate of a Net Zero Transit Maintenance Facility
- Phase 2 – Detailed Design and Construction (Sep 2023 – Apr 2027)



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Phase 1 – Part 1: Comprehensive Operational Review

- Transit CB Funding Model Review
- Level of Service Review
- Route Review
- Fare Structure Review
- Current and Projected Ridership
- Organizational Review
- Stakeholder Consultation
- Policy Planning and Development

Comprehensive Operational Review Report



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Phase 1 – Part 2: Electrification of Transit CB

- Review of Zero Emissions Transit Technology
- Quantifying Environmental Benefits of Zero Emissions Fleet
- Determining Infrastructure Requirements
- Evaluating the capacity of the existing electrical grid
- Financial Review
- Evaluating sites for Maintenance Facility
- Developing a phasing plan to transition to zero emissions fleet.

Preliminary Design + Cost Estimate of a Net Zero Transit Maintenance Facility



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Summary

- Dramatic Increase in ridership = demand for improved service
- Opportunity to leverage funding targeting the reduction of transportation related GHG emissions
- Success requires a well thought out plan based on the right information – Operational Review (Phase 1 - Part 1)
- Operational Review will inform the transition to a zero emissions Fleet. (Phase 1 – Part 2)
- Phase 2 – Purchase Electric Buses + Construct Maintenance Facility



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QUESTIONS



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CBRM

A Community of Communities

Cape Breton Regional Municipality

Paul Burt, QBO2
Manager Building, Planning &
Licensing Laws

320 Esplanade, Room 103
Sydney, NS B1P 7B9
Phone: 902-563-5175
Fax: 902-563-0833
Email: pdoburt@cbm.ns.ca

Memo

TO: CBRM Municipal Council

FROM: Paul Burt, Manager Building, Planning & Licensing Laws

DATE: Friday, June 3, 2022

RE: Authorization to purchase property – 30 Foundry St., Glace Bay

Introduction

CBRM owns 28 Foundry Street, Glace Bay which is the vacant half of a semi-detached company house that has fallen into a state of disrepair. The other side of the semi-detached unit (30 Foundry Street) is currently privately owned and until recently was occupied by the owner.

Based on an inspection conducted by my Department on the condition of the CBRM owned section, we reached out to the owner of the occupied side to see what could be done to demolish our side to allow the owners make repairs to their occupied side.

As noted, the owners recently vacated their half and are currently residing in a dwelling in the private sector. As there has been some interest in acquiring the CBRM owned-property from a number of private sector individuals, discussions have occurred between myself, the Legal Department and senior management and the owners of 30 Foundry Street and there has been an interest by the owners of 30 Foundry Street to sell the property to CBRM and upon acquiring title, CBRM would demolish both sides of the semi-detached building and market the properties.

Continued...

We have made a conditional offer of \$3,000 to the current owners for title of the property which they agreed they would accept. We would demolish the property in accordance with all applicable regulations and sell both properties to recoup our costs.

Recommendation

In accordance with the *Municipal Government Act* and our Property Management Policies, Council must approve the purchase of this property and therefore I am recommending that CBRM Municipal Council authorize the purchase of 30 Foundry Street, Glace Bay by CBRM.

Respectfully Submitted,

Original Signed By

Paul Burt, QBO2

Manager Building, Planning & Licensing Laws

MEMO

Cape Breton Regional Municipality

To: CBRM Council and Staff
From: Mayor Amanda M. McDougall
Date: June 14th, 2022
Re: ***Suggested Resolutions – Federation of Canadian Municipalities***

Council Colleagues,

The Federation of Canadian Municipalities (FCM) has put out a request to the membership to provide suggestions for their upcoming selection of resolutions. The resolution process identifies the areas of focus the organization will center its advocacy on.

I open the discussion up today to gain your feedback on what issues or areas of focus you would like to see the FCM concentrate on, keeping in mind the resolutions must be specific nature but appeal to and impact at a national level. Our suggestions for the resolution process must be provided to FCM by July 12th for consideration. Here are a few of the resolutions the organization adopted for your information:

2022	<i>Cannabis Knowledge Sharing</i>	2021	<i>Supporting a Healthy Ecosystem</i>
2022	<i>Measures to Tackle Islamophobia</i>	2021	<i>TRC Calls to Action – Missing Children and Unmarked Groves</i>
2022	<i>RCMP Body Worn Cameras</i>	2021	<i>Updating Restroom Regulations</i> Adopted
2022	<i>Seniors' Core Benefit</i>	2021	<i>Emergency Federal Support for Inter-Community Passenger Bus Service</i>
2021	<i>Addressing Period Poverty in Canada</i>	2021	<i>Expand the Rural and Remote Stream of the Reaching Home Program</i>
2021	<i>Federal Financial Incentives for Heritage Places</i>	2021	<i>Strengthening Canada's Hate Speech Laws</i>
2021	<i>National Flood Insurance Strategy and Community Resiliency</i>	2020	<i>Public Consultation on Telecommunications Infrastructure</i>
2021	<i>Preventing Seaplanes from Spreading Invasive Species</i>		

With gratitude,

ORIGINAL SIGNED BY

Amanda M. McDougall
Mayor – Cape Breton Regional Municipality



