



320 Esplanade
Sydney, Nova Scotia
B1P 7B9



Cape Breton Regional Municipality



DRAFT
CBRM Budget 2021-2022
Summary Document
(media copy)

April 27-29, 2021

Cape Breton

Regional Municipality

**General
Capital**

2021



2021
General Capital

Municipalities own the core infrastructure assets that are critical to the quality of life of Canadians and the competitiveness of our country.

“Municipalities own over 60% of the country’s infrastructure but collect just eight cents of every tax dollar paid in Canada, with the other 92 cents going to Federal, Provincial and Territorial Governments”

- 1800 jobs generated per \$100million invested in infrastructure
- \$160million economic growth generated per \$100million invested

Federation of Canadian Municipalities (FCM)
Canada Infrastructure Report Card

Wastewater

Sydney Harbour West Wastewater Collection & Treatment •\$14,500,000 (Carry Over)

This project includes upgrades to the existing sewer collection system and the installation of a new trunk sewer, three new lift stations, wastewater treatment plant and a new outfall. Entering year four (fiscal 2021-22), the focus of the project this year will be the completion of the new trunk sewer, start construction of the new treatment plant, lift stations and outfall, upgrade four existing lift stations and develop an plan to upgrade three additional lift stations within the collection system. The funding program is the **Build Canada Fund – Provincial Territorial Infrastructure Component – National Regional Projects**. Should the project require the acquisition of land/or the creation of easements (example Nova Scotia Power), the process will be in compliance with the Municipal Government Act.

2018-19 Actual Expenditure	\$303,862
2019-20 Actual Expenditure	\$1,525,617
2020-21 Total Estimated Expenditure	\$4,816,718
2021-22 Total Estimated Expenditure	\$14,500,000
2022-23 Total Estimated Expenditure	\$17,748,201
2023-24 Total Estimated Expenditure	\$17,962,390

Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Federal	\$18,952,262	33	\$4,833,333
Provincial	\$18,952,262	33	\$4,833,333
CBRM	\$18,952,262	33	\$4,833,333



Wash Brook - Floodwater Intensity Mitigation Project (DFA Funding)

Gilholmes Lake & Pond 5 (DFAA) \$2,220,272 Carry - Over

The purpose of this funding is to construct the **Gilholmes Lake Flow Control Structure** and **Pond 5** which are part of CBCLs recommended flood reduction option number 15 established through the 2017 Wash Brook Flood Containment and Intensity Mitigation Project.

2019-20 actual expenditure	\$89,728
2020-21 projected expenditure	\$190,000
2021-22 estimated expenditure	\$2,220,272

Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Public Safety CA (DFA)	\$2,397,253	96	\$2,131,461
Federal	\$102,747	4	\$88,811
CBRM	-	-	-



Wastewater Treatment Infrastructure Project (ICIP)



2021 General Capital

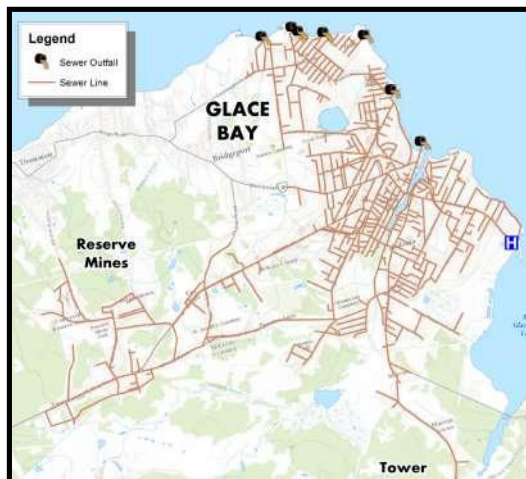
There are three core components to the Wastewater component to the CBRM Application under the "Investing in Canada Infrastructure Program" (ICIP).

- a) design and construct the two high risk wastewater systems in Glace Bay and Port Morien,
- b) replace the Battery Point UV Disinfection System and
- c) installation of UV disinfection systems at four existing wastewater lagoons.

Federal Wastewater System Effluent Regulations (WSER) have been enforced since 2012. There is now an immediate need to address high-risk wastewater systems which have a compliance deadline of December 31st 2020. This deadline has passed, however CBRM must continue working towards the completion of these systems

The total estimated project cost is \$97.9M and is expected to be completely delivered by March 2026. Infrastructure Canada and the Province of Nova Scotia have agreed to fund 100% of the total project cost, however the purchase of land is an ineligible expense under the funding guidelines, therefore CBRM will incur some expenses this fiscal year as noted in the table below. Should the project require the acquisition of land and /or the creation of easements (example: Nova Scotia Power), the process will be compliance with the Municipal Government Act.

2019-20 Actual Expenditure -	\$0
2020-21 Projected Estimated Expenditure -	\$4,983,567
2021-22 Total Estimated Expenditure -	\$6,741,596
2022-23 Total Estimated Expenditure -	\$32,201,774
2023-24 Total Estimated Expenditure -	\$30,374,079
2024-25 Total Estimated Expenditure -	\$15,601,052
2025-26 Total Estimated Expenditure -	\$8,087,363



Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Canada	\$39,158,230	40	\$2,659,096
NS	\$58,737,344	60	\$3,988,643
CBRM	-	-	-

Proposed Local Roads Paving - 2021

'Local Streets' have been, and we suspect will continue to be, CBRM's most pressing need in the foreseeable future as it pertains to roadwork.

CBRM has 195 local streets identified for rehabilitation at a cost of \$30.6 million. We are operating under the basic principal of "worst first" in formulating a cost effective and pragmatic work plan for the 2021 construction season.

Proposed Funding would allow for the rehabilitation of 35 Local Streets this construction season.

Central Division

Rear Seaview (Seaview to McLean)
 Dufferin Street (Lorne to Grey)
 MacDonald Lane (George to end)
 MacDonald Court (MacDonald Cres to cul-de-sac)
 North Street (Lingan to West)
 Cherry Street (Ashby to Legacy)
 Armstrong Court (Ferry to York)
 Gatacre Street (Brooks to MacDonald Cres)
 Dalton Lane (East Broadway to End)
 MacDonald Crescent (Gatacre Loop)
 Atlantic Street (Terrace to Legacy)
 Ingelside Street (Cottage to Rockdale)
 Summit Street (Mt. Pleasant to Muggah)
 Payne Street (Victoria to Civic #24)

Central Division

Seaview Street (Bison to Victoria)
 Mt. Kemmel Street (Alexandra to Kent)
 Jameson Street (Cameron to Robert)
 Davenport Road (Chestnut to Prince)
 Kendall Street (Pitt to end)

East Division

Edina Street (Lake to Maple)
 Railway Street (Reservoir to end)
 Alexander Steet (Ling to Ocean)
 East Street (St. Joseph to end)
 Gibbon Street (Wilson to Victoria)
 Argyle Street (Curry to Beacon)
 Winifred Square
 Alma Street (Upper Warren to end)
 MacDonald Lane (Civic #31 to Curry)
 Bower Street (Reservoir to Poplar)

North Division

Howell Street (Ocean to Atlantic)
 Campbell Street (Meech to Wilkie)
 Tobin Avenue (Diggon to Town Line)
 Maria Street (High to Hare)
 Minto Street (William to end)
 Logue Street (Beacon to Pleasant)

Total	\$6,000,000
-------	-------------



2021 General Capital

Proposed Collector Roads Paving - 2021

Collector Roads are the “*spine*” of the community which sustains our commercial, commuter, emergency response, tourist and social activity traffic needs. CBRM’s transportation road network includes major traffic routes (Primary and Secondary) designed to carry traffic through our larger urban centers & includes all the main arteries of CBRM’s transportation infrastructure.

The intent of this paving program is to extend the “service – life” of our road assets by employing both pavement preservation and full re-build construction methods.

CBRM has 56 Collector Roads identified for rehabilitation on our current list. We are operating under the principal of “worst –first” in formulating a cost effective and pragmatic work plan for 2021.

The 2021 program, will allow for the rehabilitation of 7 Collector Roads.

- George / Dorchester Intersection (Sydney) - Traffic Signal Upgrade
- Disco Street (Sydney) – Road recap pave (Victoria to Prince)
- Upper Prince Street (Sydney) – Road recap pave (Macaulay to Centennial)
- Dominion Street (Glace Bay) – Road recap pave (Brookside to Highland)
- Brodie / Duncan Street (Glace Bay) – Road recap pave (Main to Commercial)
- Main Street (Louisbourg) – Road recap pave (Strathcona to Wolf)
- Brown Street (Sydney Mines) – Road rebuild pave (Fraser to Charlotte)

Total \$1,700,000



Proposed Piped Infrastructure Projects (“ICIP”) – 2021-2024

CBRM has 43 Piped Infrastructure Projects identified in our **PHASE 2 – 2021/2024** application under the ‘**ICIP – Federal/Provincial Cost Share Program**’.

This program is funded at 40% Federal, 33% Provincial & 27% CBRM for all eligible costs under the ‘**Green Infrastructure Stream**’

- 2020- 2021 = \$8,000,000
- 2021-2022 = \$9,009,000**
- 2022-2023 = \$8,729,000
- 2023-2024 = \$9,075,000
- 2024-2025 = \$10,207,000

Program Total \$37,020,000

Piped Infrastructure Projects 2021-2022

Water Storage Tank (Phase 1)	Glace Bay	Construction of Potable Water Standpipe Storage Tank
Bentnick Street Culvert	Sydney	Reconstruction of Wentworth Creek roadway Box Culvert
Forrest Street (Welton to Vulcan)	Sydney	Waterline Replacement & Road Reconstruction
Atlantic Street (Hospital to Terrace)	Sydney	Waterline Replacement & Road Reconstruction
Newbury Street (George to Rockdale)	Sydney	Waterline Replacement & Road Reconstruction
Dominion Street (Commercial to end)	Dominion	Waterline Replacement, Storm Sewer Installation & Road Reconstruction
Fletcher Street (Union to Yorke)	Glace Bay	Waterline Replacement, Storm Sewer Installation & Road Reconstruction
Dorchester Street (Lorway to Emery)	Glace Bay	Waterline Replacement, Storm Sewer Installation & Road Reconstruction
David Street (Ingraham to Sydney)	Glace Bay	Waterline Replacement, Storm Sewer Installation & Road Reconstruction
Phalen Road (Birchwood to Main)	Glace Bay	Waterline Replacement & Road Reconstruction
Alexander Street (Fraser to Churchill)	Sydney Mines	Waterline Replacement & Road Reconstruction



Proposed Piped Infrastructure Projects (“ICIP”) - 2021-2024



2021 General Capital

Future Years – Piped Infrastructure Projects – 2022-2024

Central Division

Prince Street	Sydney	Water, Storm, Road
Archibald Avenue	Sydney	Water, Road
George Street (Ph 2 of 3)	Sydney	Water, Storm, Road
Bay Street	Sydney	Box Culvert
Argyle Street (Ph 1 of 2)	Sydney	Box Culvert
Cossitt Street	Sydney	Water, Road
Sutherland Street	Sydney	Water, Road
George Street (Ph 3 of 3)	Sydney	Water, Storm, Road
South Bentinck	Sydney	Water, Road
St. Albans Street	Sydney	Water, Road
St. Peter’s Road	Sydney	Water, Road
Bay Street	Sydney	Box Culvert
Argyle Street (Ph 2 of 2)	Sydney	Water, Road

East Division

Water Storage Tank (Phase 2)	Glace Bay	Water Standpipe Tank
MacAskill’s Dam Spillway	Tower Road	Water Spillway
First Street	Glace Bay	Water, Road
Pleasant Street	Dominion	Water, Storm, Road
Water Storage Tank	Louisbourg	Water
Wilson Avenue (Phase 2)	New Waterford	Water, Storm, Road
York Street	Glace Bay	Box Culvert
Douglas Street	Glace Bay	Water, Road
Wilson Avenue (Phase 2)	New Waterford	Water, Storm, Road
Hudson Street	New Waterford	Water, Storm, Road
10 th Street	New Waterford	Water, Road
Hickman Street	Glace Bay	Box Culvert
Centre Avenue	Glace Bay	Water, Storm, Road

North Division

Main Street (West)	Sydney Mines	Water, Storm, Road
Peppett Street	North Sydney	Water, Road
Church Street	Sydney Mines	Water, Storm, Road
King Street	North Sydney	Water, Storm, Road
MacPhee Street	North Sydney	Water, Road
Vale Street	North Sydney	Water, Road

Proposed Gravel Roads Paving - 2021



2021 General Capital

There are 7 remaining “fully listed” Cape Breton Regional Municipality , “Sub-Division” roads (constructed post 1994) that reside outside the former municipal town units which require initial paving. These 7 gravel roads are located in Districts 2, 3, 4, 7 & 8.

We are operating under the basic principal of age & level of service in formulating our 2021 program.

There are 3 CBRM gravel roads proposed for rehabilitation across CBRM for this construction season.

Mountainview Drive	Howie Centre	District 7
Summerhill Drive	Coxheath	District 4
Katrina Drive	Coxheath	District 3



Total \$430,000

Post 2021

- District 2 – Lakeland Drive
- District 7 – Barney Drive
- District 8 – Paradise Road & Arbuckle Lane

J Class Roads – Initial Paving

Since the early 2000's, CBRM has entered into a 50-50 cost share agreement with the province of Nova Scotia for the initial paving of "J-Class" roads that reside within CBRM. The CBRM selects and prioritizes the roads to be paved in the program. The road selection is based upon consultation with the District Councillor on a cycling basis, through each district which incorporates 'J-Class' roads.

CBRM is currently working from Council approved 2015 (Phase 5) & 2019 (Phase 6) lists.



2021
General Capital

J Class Roads (Initial Paving Program) - "Phase 5" (2015)

Priority	Road	District
1	Country Lane (Completed 2015)	8
2	Egan Ave, Cooks Lane (Completed 2015)	12
3	Berthelot Crescent, Stoney Brea (Completed 2016)	3
4	Carmichael Drive, Johnson Crescent (Completed 2015)	4
5	O'Neil's Road (Completed 2016)	4
6	Pocuro Street, Killarney Crescent, Kristen Court (Completed 2017)	7
7	Hannah Street (Completed 2020) Karen Lynn Court, Nearingdale Drive (Completed 2018)	11
8	Harrietha Road (Completed 2019)	2
9	Wilfred Place (Completed 2020), Earl's Lane (Completed 2018), Gowrie Street	8



2021
General Capital

Provincial - \$170,000 CBRM - \$170,000

Total \$340,000

J Class Roads (Initial Paving Program) - "Phase 6" (2019)

District 12	Rhodena Drive (Victoria Mines) Kilkenny Lake Road (Victoria Mines)	0.26 km Completed 2020
District 3	MacDonald Road (Scotch Lake)	Completed 2020
District 4	Summerhill Drive (Deerfield) Trunk 4 Loop (Sydney River) Debsen Road (Westmount)	0.03 km 0.20 km Completed 2020
District 7	Marbern Street (Howie Center) Lauren Lane (Howie Center) Seaview Drive (Gabarus)	0.50 km Completed 2020 0.25 km
District 11	Guy Street (New Victoria)	0.21 km
District 8	Franklyn Road (Catalone) Seaview Lane (Little Lorraine) Rosewood Heights (Mira)	0.26 km 0.25 km 0.40 km
	Total	2.15 km
Roads Remaining Post this list:		
District 7 – 9 Roads	District 8 – 2 Roads	District 3 – 3 Roads



2021 General Capital

Proposed Sidewalks Renewals/Replacement - 2021

Central Division

Cabot Street (SS) – Cottage to Hillview
East Street (ES) – Jameson to North
Anderson Avenue (ES) – Daley to McKinley
Victoria Road (ES) – Jameson to Church
Liberty Street (ES) – Prince to end
Pitt Street (NS) – George to Johnson

East Division

Plummer Avenue (ES) – 13th to Arthur
George Street (NS) – South to end
Pitt Street (ES) – Brookside to Cavalier
Marian Street (ES) – Highland to end
Beacon – Landry Street (WS) – Landry to King
Seaside Drive, Dominion – Museum to Mitchell

Total \$1,000,000

North Division

Park Street (ES) – Rt 305 to Crystal
Memorial Drive (SS) – Dinault to Tobin
Shore Road (NS) – Charlotte to Fraser
Purves Street (NS) – between Hospital Driveways



2021 General Capital

Proposed Active Transportation / Community Living- 2021

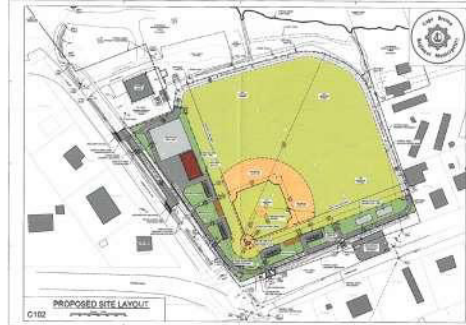


General Capital
2021

Community Living

With Active Transportation funding allocated to the recently announced Hawks Dream Field, remaining capital funding for the 2021/2022 fiscal year is anticipated to be dedicated to existing projects where matching funds are available. This is anticipated to include maintenance, replacement, and new investment in:

- Active transportation signage;
- Line painting on main routes; and
- Crossing treatments.



Total \$1,000,000

Hawks Dream Field

The Hawks Dream Field will be a fully accessible field where people of all ages and abilities will be able to participate. This will include accessible dugouts, an infield where wheelchairs can round the bases, charging docks for motorized mobility aids and bleachers that will accommodate all fans. In addition to the fully turfed and artificial infield baseball field, a competition grade bocce ball court, walking track and splash pad will allow all people to enjoy the outdoors and benefits of exercise within view of the Atlantic Ocean and Dominion Beach.

Louisbourg Fortress Downtown Development – Phase 1



General Capital
2021

Recognizing the Fortress of Louisbourg (FOL) as a key tourism destination within the community of Louisbourg, the FOL Market Analysis report reveals census data of tourists who visited the Fortress in 2018 and the Fortress of Louisbourg Visitor Information Program, Draft Report released in October 2019 reviews visitor experiences from 740 people who visited the Fortress in summer 2019. CBRM and Develop Nova Scotia and key stakeholders are working together on plans moving forward.

Street Network

All traffic accessing the Louisbourg Centre and waterfront area will enter from Main Street via Harbourfront Crescent and exit through either Harbourfront Crescent or Mitchell Street. This is intended to promote waterfront access for both motorists and pedestrians, and to indicate the importance of the area and encourage motorists to make a turn. Harbourfront Crescent would be widened due to the heavier traffic volumes and presence of buses. A sidewalk would be provided on the west side of Harbourfront Crescent so pedestrians have a continuous corridor from Main Street to the boardwalk. Although Harbourfront Crescent would be signed as the main access point, Mitchell Street would provide a secondary access to the site for passenger vehicles. This widening will require property acquisition and utility pole relocations.



Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Federal	\$540,000	40	\$96,000
Provincial	\$450,000	33	\$79,200
CBRM	\$364,500	27	\$64,800**

** \$64,800 funded out of Operating Reserve from sale of Town Hall.

Wastewater – Sanitary Sewer I & I Reduction Program

Sanitary Sewer Inflow & Infiltration Reduction Program \$450,000

On-going Program

This is an annual program designed to improve our knowledge base and the condition of our municipal assets. Work under this program can include asset register building, the purchase of asset management software and implementation expenses, and upgrades to existing underground assets.

To maximize productivity, this funding in part or in full, could be used to leverage Provincial funding if a suitable program becomes available throughout the year

Funding Source	Amount	Percentage
Federal (Gas Tax)	\$450,000	100
Provincial	-	-
CBRM	-	-



2021
General Capital

Parks & Grounds - 2021



Various sports field upgrades

Total \$150,000



2021
General Capital

Proposed Buildings General Upgrades - 2021



2021
General Capital

Buildings – 2021

Wentworth Park Fountain		\$150,000
City Hall	Glass Replacement	\$200,000
Police HQ	New Generator	\$400,000
Energy Upgrades		\$250,000
McConnell Library	Design & Flat Roof Repair	\$50,000
Louisbourg Seniors	Roof & Exterior Upgrades	\$50,000
Fire Services	Capital Repairs (Brick)	\$100,000
Transit Bus Shelters		\$75,000
Lyceum	(CBRM Funding up to \$110,000)	\$330,000



Total \$1,505,000

S&L Railway Station, Louisbourg (CBRM Reserve) \$160,000, application submitted to funding partners.

C200 Revitalization - 2021



2021
General Capital



The replacement of boards and glass at Centre 200 (QMJHL requirement) is the Buildings component to the CBRM Application under the *“Investing in Canada Infrastructure Program”* (ICIP) .

New Boards & Glass	\$600,000
Facility Expansion Concept Feasibility	\$100,000

Federal	\$280,000
Provincial	\$231,000
CBRM	\$189,000

\$700,000

Proposed Transit - 2021



Provincial Grant \$475,000
 CBRM \$875,000

Total \$1,350,000



Transit Electrification Project Phase 1

CBRM has been working together with Nova Scotia Department of Energy and with the Department of Municipal Affairs with respect to the move to Electrification of CBRM Transit and development of the CBRM Transit service. This project will be completed under a phased approach.

A submission for a CBRM Transit EV Maintenance Facility and Community Transit Hub was put forward through the 2020 call for applications under the Green Energy Stream for the Investing in Canada Infrastructure Program (ICIP).

This first phase includes the completion of Transit Service Calibration and Route Optimization studies, a comprehensive EV plan based on the routes identified as the best initial options for EV Buses, and options assessment for both the EV Bus Pilot and future Transit EV conversion plan. In addition, concept design work for the Proposed Transit EV Maintenance Facility and Community Transit Hub, site access, site concept design, community consultation and terminal concept design for site. The results and findings from this first phase will serve to inform a future funding application to the Investing in Canada Infrastructure Program (Phase II: Detailed Design and Construction). This program is funded at 40% Federal, 33% Provincial & 27% CBRM for all eligible costs under the 'Green Energy Stream'



Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Federal	\$360,000	40	\$180,000
Provincial	\$300,000	33	\$150,000
CBRM	\$240,000	27	\$120,000

Total \$450,000



Proposed Fleet Replacement - 2021



<u>Division</u>	<u>Item</u>	<u>Cost</u>
Central	Tandem Salt Loader	\$180,000 \$240,000
North	Sidewalk Plow	\$130,000
East – Glace Bay	Grader	\$275,000
	Backhoe	\$160,000
	Tandem	\$180,000
	Sidewalk Plow	\$130,000
Louisbourg	Backhoe	\$160,000
Parks & Grounds	Half-Ton	\$45,000

Water Utility \$650,000
CBRM \$850,000

Total \$1,500,000

Proposed Fire Services - 2021

2021 1000 gal Pumper, Sydney \$695,000
2020 1000 gal Pumper, Boisdale \$285,000
2020 1500 gal Tanker, Georges's River \$285,000
2021 Air Compressor (1), Sydney Mines \$35,000

Total \$1,300,000



Cascading:

2017 - 1000 gal. Pumper from Sydney to Sydney River
2001 - 900 gal. Pumper from Sydney River to New Waterford

Commercial Air Compressors – (1)

Commercial air compressors fill firefighter air packs. We currently have three (3) in our system that have reached life expectancy and require replacement. These compressors are strategically placed throughout our thirty-five (35) volunteer, composite and career departments to allow for complete Municipal coverage.

Total \$1,300,000



2021
General Capital



2021
General Capital



Prepared By
Cape Breton
Regional Municipality
Engineering

EPW ■ PUBLIC WORKS ■ Infrastructure

- CBRM Owned & Maintained Roads
 - Paved 458km
 - Unpaved 89km

- NSTIR Owned & Maintained Roads
 - Paved 974km
 - Unpaved 386km

- Miscellaneous Ownership (Private, Unlisted, etc.)
 - Paved 28km
 - Unpaved 106km

- Watermains
 - 750km (includes valves, ~2900 hydrants, etc.)

- Sanitary Sewer Mains
 - 900 to 1000km (includes manholes, lift stations, etc.)

- Sidewalks
 - 365km (~100km along NSTIR Owned Roads)



Capital Budget Highlights 2021-22

▶ Total Capital Budget \$50,585,868

- ▶ \$17.5m Roads/Underground Infrastructure
- ▶ \$14.5m Sydney Harbour (West) Year 4 of 8 Collector/Treatment
- ▶ \$6.7m Wastewater management/treatment upgrades
- ▶ \$4.6m Vehicles and Equipment, Fleet Electrification Planning
- ▶ \$3.5m Buildings, Parks, AT Trails and Arenas – General upgrades including Hawkes Field, C200
- ▶ \$2.7m Flood mitigation, Sanitary Sewer/Storm Water Mitigation/Separation projects
- ▶ \$1.0m Sidewalk reinstatement

▶ Debt remains at current level

▶ Budget reflects doubling of federal Gas tax for 2021-22



Capital Funding 2021-22

External Funding

Federal Funding	\$ 14,382,177	
Provincial Funding	13,366,794	
Gas Tax Rebate Program	<u>11,030,000</u>	\$ 38,778,971

CBRM

Transfer from Water Utility	\$ 2,331,830	
Operating Fund	170,000	
Operating Reserve Fund	400,000	
Capital Reserve Fund	<u>114,800</u>	\$ <u>3,016,630</u>

Total Project Funding \$ **41,795,601**

New Debt \$ **8,790,267**

Total Capital Program \$ **50,585,868**



Debt Schedule

Current long term debt as of March 31, 2021	\$ 41,480,418
Short term borrowing (2018/19 capital projects)	8,808,139
Short term borrowing (2019/20 capital projects)	11,133,693
Short term borrowing (2020/21 capital projects)	9,143,980
Debt to be retired in 2021/22	(8,846,069)
Capital borrowing required for proposed budget	<u>8,790,267</u>
Balance of total debt as of March 2022 (estimate)	<u>\$ 70,510,428</u>



Recommendation: Capital Budget 2021/22

Motion to approve:

- Capital Budget for 2021/22 totaling **\$50,585,868**
- Associated required borrowing resolutions for **\$8,790,267**
- Transfer from Operating reserve \$400,000
 - Police Headquarters backup generator
- Transfer from Capital reserve \$114,800



CAPE BRETON
REGIONAL MUNICIPALITY

COVID Budgeted Impacts on Operations

COVID Impacts on Operations	Projected COVID Impacts 2020-21	Budgeted COVID Impacts 2021-22
Revenues		
ByLaws	272,405	90,000
Police	85,816	85,000
Recreation	48,500	23,500
Facilities	1,301,713	165,500
Transit	1,465,000	430,000
Tipping	80,000	-
Direct Covid-Related Revenue Losses	3,253,434	794,000
Expenditures		
Council	28,838	6,000
EMO	14,933	3,000
Transit	659,826	660,000
Admin	8,310	-
P&G	8,726	-
Planning	287	-
Fire	9,341	8,000
Police	168,479	130,000
Public Works	155,701	60,000
Solid Waste	67,180	1,000
Facilities	36,256	60,000
Buildings	29,314	12,000
Waste Water	1,635	500
Technology/Comms	14,316	14,000
Fleet	1,837	1,500
Finance	5,573	-
Direct Covid-Related Expenditures	1,210,550	956,000
Projected Covid Impacts	4,463,983	1,750,000
Restart Funding Received	3,929,632	-
Shortfall	(534,351)	(1,750,000)



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget Budgeted Revenues \$157,362,157

Revenue Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)
TAXES	\$ 113,013,672	\$ 112,388,974	\$ 114,975,389	\$ 2,586,415
GRANTS IN LIEU OF TAXES	\$ 9,460,988	\$ 9,537,458	\$ 9,598,788	\$ 61,330
PROV. TRANS OPERATING GRANT	\$ 15,335,838	\$ 15,335,838	\$ 15,335,838	\$ -
PROV. TRANS HST PAYMENT	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
MUNICIPAL SERVICES FUNDING	\$ 1,161,907	\$ 1,225,133	\$ 1,201,755	\$ (23,378)
ADMINISTRATIVE	\$ 1,545,000	\$ 1,972,200	\$ 1,537,500	\$ (434,700)
POLICE	\$ 415,000	\$ 207,500	\$ 330,000	\$ 122,500
TRANSIT	\$ 1,685,000	\$ 165,000	\$ 1,255,000	\$ 1,090,000
ENVIRONMENTAL SERVICES	\$ 2,510,000	\$ 2,150,000	\$ 2,550,000	\$ 400,000
BUILDING RENTALS	\$ 597,991	\$ 587,162	\$ 586,177	\$ (985)
WATER UTILITY TRANSFER	\$ 4,951,510	\$ 4,951,510	\$ 4,951,510	\$ -
REVENUE BY-LAWS	\$ 421,000	\$ 331,000	\$ 331,000	\$ -
PLANNING / DEVELOPMENT	\$ 246,200	\$ 246,200	\$ 246,200	\$ -
FACILITIES REVENUE	\$ 2,277,000	\$ 1,144,000	\$ 2,088,000	\$ 944,000
TRANSFER FROM OPERATING RESERVE	\$ 438,000	\$ 2,974,797	\$ 125,000	\$ (2,849,797)
GAS TAX REVENUE	\$ 500,000	\$ 500,000	\$ -	\$ (500,000)
EXTRAORDINARY REVENUES	\$ -	\$ -	\$ 1,750,000	\$ 1,750,000
TOTAL REVENUE	\$ 155,059,100	\$ 158,216,771	\$ 157,362,157	\$ 3,145,386



CAPE BRETON
REGIONAL MUNICIPALITY

Revenue Budget Highlights

Taxes \$114,975,389

Revenue Budget by Source	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget Requested 2021-22	Variance
TAXES				
Property Taxes				
Residential Taxes	75,532,739	75,532,739	77,089,329	1,556,590
Commercial Taxes	32,800,441	32,800,441	33,074,929	274,488
Wind Farm taxation	215,435	215,435	217,414	1,979
Resource Property taxation	1,429,480	1,429,480	1,457,576	28,096
Recreational Property Taxes	18,419	18,419	19,341	922
Forest Property	38,317	38,317	37,657	(660)
MTT Based on Special Calc.	478,841	479,143	479,143	(0)
Deed Transfer Tax	2,500,000	1,875,000	2,600,000	725,000
Total TAXES	113,013,672	112,388,974	114,975,389	2,586,415

- ▶ **2.3%** overall increase
- ▶ Increase in Residential assessment **2.1%** (.3% CPI-CAP)
- ▶ Increase in Commercial assessment **0.8%**
- ▶ Increase in Deed Transfer Taxes **\$725K**
 - ▶ Pre-Covid Budget restored - \$2.5M
 - ▶ \$100K additional increase based on revised estimates
- ▶ **No changes in tax rates**



CAPE BRETON
REGIONAL MUNICIPALITY

Revenue Budget Highlights

Grants in Lieu, Provincial Transfers & Municipal Services Funding

Revenue Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)
GRANTS IN LIEU OF TAXES	\$ 9,460,988	\$ 9,537,458	\$ 9,598,788	\$ 61,330
PROV. TRANS OPERATING GRANT	\$ 15,335,838	\$ 15,335,838	\$ 15,335,838	\$ -
PROV. TRANS HST PAYMENT	\$ 500,000	\$ 500,000	\$ 500,000	\$ -
MUNICIPAL SERVICES FUNDING	\$ 1,161,907	\$ 1,225,133	\$ 1,201,755	\$ (23,378)

- ▶ **Grants in lieu of taxes - \$9,598,788** (increase - \$61,330)
 - ▶ Federal: \$4,064,080 (increase - \$142,387)
 - ▶ Provincial: \$2,483,807 (decrease - (\$83,083))
 - ▶ NS Power: \$3,050,902 (increase - \$2,029)
- ▶ **Provincial Transfers – No anticipated changes**
- ▶ **Municipal Services Funding - \$1,201,755**
 - ▶ Decrease in anticipated 911 Call Answer Service recovery



Revenue Budget Highlights

Fines & Fees for Service

Revenue Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)
POLICE	\$ 415,000	\$ 207,500	\$ 330,000	\$ 122,500
TRANSIT	\$ 1,685,000	\$ 165,000	\$ 1,255,000	\$ 1,090,000
ENVIRONMENTAL SERVICES	\$ 2,510,000	\$ 2,150,000	\$ 2,550,000	\$ 400,000
REVENUE BY-LAWS	\$ 421,000	\$ 331,000	\$ 331,000	\$ -
PLANNING / DEVELOPMENT	\$ 246,200	\$ 246,200	\$ 246,200	\$ -
FACILITIES REVENUE	\$ 2,277,000	\$ 1,144,000	\$ 2,088,000	\$ 944,000

- ▶ Budgeted revenues reflect the slow return to pre-Covid levels.
- ▶ Budgeted increase: \$2,556,500
 - ▶ *\$794K lower than pre-Covid budget estimates



Revenue Budget Highlights

Administrative

Revenue Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)
ADMINISTRATIVE	\$ 1,545,000	\$ 1,972,200	\$ 1,537,500	\$ (434,700)
BUILDING RENTALS	\$ 597,991	\$ 587,162	\$ 586,177	\$ (985)
WATER UTILITY TRANSFER	\$ 4,951,510	\$ 4,951,510	\$ 4,951,510	\$ -
TRANSFER FROM OPERATING RESERVE	\$ 438,000	\$ 2,974,797	\$ 125,000	\$ (2,849,797)
GAS TAX REVENUE	\$ 500,000	\$ 500,000	\$ -	\$ (500,000)
EXTRAORDINARY REVENUES	\$ -	\$ -	\$ 1,750,000	\$ 1,750,000

- ▶ Administrative: Interest on taxes updated based on current accounts outstanding
- ▶ Transfer from Operating Reserve
 - ▶ Funding for Municipal Planning Strategy Review (includes contributions from Province and CB Partnership)
- ▶ Extraordinary Revenues – requested funding to offset Covid-related losses



Proposed Operating Budget

Expenditure by Type

Expenditure Summary 2021-22 Budget	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)	% Increase (Decrease)
WAGES, BENEFITS, EMPLOYMENT RELATED COSTS	\$ 68,032,948	\$ 70,497,147	\$ 2,464,199	3.6%
CONTRACTS & PROFESSIONAL SERVICES	\$ 31,809,814	\$ 32,336,065	\$ 526,251	1.7%
VEHICLES	\$ 5,242,853	\$ 5,325,186	\$ 82,333	1.6%
STREET LIGHTS	\$ 2,350,000	\$ 2,350,000	\$ -	0.0%
BUILDINGS	\$ 4,767,486	\$ 5,149,850	\$ 382,364	8.0%
OPERATIONAL MATERIALS, SUPPLIES & EQUIPMENT	\$ 8,656,975	\$ 9,041,819	\$ 384,844	4.4%
DEBT SERVICING AND RELATED COSTS	\$ 13,300,895	\$ 11,715,941	\$ (1,584,954)	-11.9%
MANDATED COSTS AND PROVINCIAL TRANSFERS	\$ 20,055,800	\$ 20,946,149	\$ 890,348	4.4%
TOTAL EXPENDITURES	\$ 154,216,771	\$ 157,362,156	\$ 3,145,385	2.0%



Proposed Operating Budget

Expenditures by Type - Highlights

► **Salaries and employment related cost - \$2.5M increase (3.6%)**

Contractual increases

311 FTE's

Wellness Coordinator position (budget transfer from professional services)

2 FTE's for Waste Water (new plants)

MERC rate increases (CPP, WCB)

Normalize C200 operations (events-based wages)

Normalize summer student hiring



Proposed Operating Budget

Expenditures by Type - Highlights

- ▶ **Contracts and professional services - \$526K increase (1.7%)**
 - CPI increases on EPW contracts **\$685K**
 - Quadrennial adjustment to Volunteer Fire grants **\$151K**
 - Normalize Municipal Election Costs **(\$380K)**
 - Insurance renewal **\$145K**
 - Wellness Coordinator transfer to FTE **(\$74K)**
- ▶ **Vehicles - \$82K increase**
 - Normalize Police operations and ongoing sanitization of police/transit fleet
- ▶ **Buildings – \$382K increase**
 - Normalize C200 operations, and adjust budget to reflect full-year operation of Glace Bay Miners Forum **\$211K**
 - Library rental increases **\$38K**
 - Utility rate increases and addition of police building **\$173K**
 - Fire Services – Station 1 modernization **(\$15K)**
 - Glace Bay Police Building modernization **(\$25K)**



Proposed Operating Budget

Expenditures by Type - Highlights

- ▶ **Operational Materials, Supplies & Equipment – \$385K increase**
 - CPI increases, PPE and Covid supplies **\$100K**
 - Normalize C200 operations (Concessions/COGS – **\$233K)**
 - Normalize Recreation activities **\$57K**
- ▶ **Debt servicing and related costs – (\$1.6M) decrease**
 - Related solely to timing of debenture borrowing for multi-year projects
- ▶ **Mandated Costs & Provincial Transfers - \$890K increase**
 - Formula-based increases for Education **(\$410K)** and Housing **(\$478K)**



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget

Expenditures by Department

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)
ENGINEERING & PUBLIC WORKS				
PW Administration	\$ 4,534,167	\$ 4,478,168	\$ 4,510,506	\$ 32,338
Engineering	\$ 766,525	\$ 766,525	\$ 773,086	\$ 6,561
PW Operations	\$ 17,618,684	\$ 18,018,943	\$ 17,898,140	\$ (120,803)
Solid Waste	\$ 13,600,833	\$ 14,066,881	\$ 14,518,711	\$ 451,830
Fleet	\$ 3,878,652	\$ 3,637,152	\$ 3,648,634	\$ 11,482
Transit	\$ 5,777,980	\$ 5,712,480	\$ 6,276,317	\$ 563,837
Waste Water	\$ 3,151,266	\$ 3,104,887	\$ 3,274,595	\$ 169,708
PARKS & BUILDINGS				
BUILDINGS & LIBRARIES	\$ 3,336,611	\$ 3,275,411	\$ 3,441,674	\$ 166,263
PARKS & GROUNDS	\$ 2,931,362	\$ 2,899,912	\$ 2,976,699	\$ 76,787
FACILITIES / ARENAS	\$ 3,589,243	\$ 3,084,608	\$ 3,724,475	\$ 639,867
RECREATION	\$ 2,796,437	\$ 2,626,822	\$ 2,755,661	\$ 128,839
POLICE SERVICES	\$ 26,438,687	\$ 25,765,802	\$ 26,836,654	\$ 1,070,852
CONDITIONAL TRANSFERS	\$ 20,201,048	\$ 20,055,800	\$ 20,946,148	\$ 890,348
FISCAL SERVICES	\$ 12,754,395	\$ 13,300,895	\$ 11,715,941	\$ (1,584,954)
FIRE SERVICES	\$ 18,044,550	\$ 17,982,993	\$ 18,260,025	\$ 277,032
FINANCE	\$ 2,738,558	\$ 2,805,328	\$ 2,654,307	\$ (151,021)
TECHNOLOGY				
311/911 COMMUNICATIONS CENTRE	\$ 1,704,064	\$ 1,847,196	\$ 2,335,246	\$ 488,050
TECHNOLOGY & COMMUNICATIONS	\$ 1,382,314	\$ 1,368,814	\$ 1,375,009	\$ 6,195
MUNICIPAL CLERK	\$ 908,999	\$ 868,632	\$ 523,783	\$ (344,849)
ADMINISTRATION	\$ 469,909	\$ 454,909	\$ 459,092	\$ 4,183
PLANNING, INSPECTIONS AND BY-LAWS	\$ 3,375,082	\$ 3,319,283	\$ 3,392,070	\$ 72,787
HUMAN RESOURCES / OH&S	\$ 1,370,442	\$ 1,312,790	\$ 1,353,103	\$ 40,313
LEGAL	\$ 2,045,644	\$ 2,045,519	\$ 2,206,285	\$ 160,766
LEGISLATIVE	\$ 1,643,653	\$ 1,417,019	\$ 1,505,992	\$ 88,973
TOTAL EXPENDITURES	\$ 155,059,106	\$ 154,216,769	\$ 157,362,157	\$ 3,145,388



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Engineering & Public Works \$50,899,990

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
ENGINEERING & PUBLIC WORKS				
PW Administration	\$ 4,534,167	\$ 4,478,168	\$ 4,510,506	\$ 32,338
Engineering	\$ 766,525	\$ 766,525	\$ 773,086	\$ 6,561
PW Operations	\$ 17,618,684	\$ 18,018,943	\$ 17,898,140	\$ (120,803)
Solid Waste	\$ 13,600,833	\$ 14,066,881	\$ 14,518,711	\$ 451,830
Fleet	\$ 3,878,652	\$ 3,637,152	\$ 3,648,634	\$ 11,482
Transit	\$ 5,777,980	\$ 5,712,480	\$ 6,276,317	\$ 563,837
Waste Water	\$ 3,151,266	\$ 3,104,887	\$ 3,274,595	\$ 169,708
	\$ 49,328,107	\$ 49,785,036	\$ 50,899,990	\$ 1,114,954

- ▶ Overall increase **\$1,114,954** (2.2%)
- ▶ Licensing/software costs associated with new asset management requirements **\$45K**
- ▶ Operations:
 - Net decrease in budgeted Covid-related costs **(\$175K)**
 - 5 FTE's transferred to other CBRM/CBRW departments, net of collective agreement increases **(\$335K)**
 - Increases in planned repairs costs for plane/pave, sewer/culvert repairs **\$305K**
- ▶ Contracts/agreements for solid waste/recycling operations increased **\$450K**
- ▶ Transit operations restored to pre-Covid ridership **\$300K** wages; **\$264K** maintenance/cleaning
- ▶ Waste Water: 2 FTE's added to Waste Water section in preparation of the construction of new WWTP **\$130K**
- ▶ Other Collective agreement/MERC increases: **\$131K**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Parks, Buildings & Libraries \$6,418,373

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
PARKS & BUILDINGS				
BUILDINGS & LIBRARIES	\$ 3,336,611	\$ 3,275,411	\$ 3,441,674	\$ 166,263
PARKS & GROUNDS	\$ 2,931,362	\$ 2,899,912	\$ 2,976,699	\$ 76,787
	\$ 6,267,973	\$ 6,175,323	\$ 6,418,373	\$ 243,050

- ▶ Overall increase **\$243,050 (3.9%)**
- ▶ Normalization of activities to pre-Covid levels **\$50K**
- ▶ Collective agreement/MERC increases **\$55K**
- ▶ Price increases on contracted services **\$25K**
- ▶ Library costs updated to reflect negotiated lease agreements **\$38K**
- ▶ Increased operating costs associated with former Police East building **\$40K**
 - ▶ Offset by reduction in Police utilities & Recreation leasing costs
- ▶ Transfer of property taxes for leased space at City Hall **\$36K**
 - ▶ Partially offset by budget transfer from EPW



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Facilities \$3,724,475

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
FACILITIES / ARENAS	\$ 3,589,243	\$ 3,084,608	\$ 3,724,475	\$ 639,867

- ▶ Overall Increase **\$639,867 (20.7%)**
- ▶ Transition to pre-Covid operations **\$403K**
 - ▶ Event wages \$ 45K
 - ▶ Utilities \$115K
 - ▶ Cost of Sales \$233K
 - ▶ Security \$ 20K
 - ▶ Materials/Supplies (\$10K)
- ▶ Additional Plant Maintenance – C200 **\$20K**
- ▶ Increased costs associated with first full year operations of GB Miners Forum **\$216K**
 - ▶ Wages/Salaries/Benefits \$156K
 - ▶ Utilities \$ 60K



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Recreation \$2,755,661

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
RECREATION	\$ 2,796,437	\$ 2,626,822	\$ 2,755,661	\$ 128,839

- ▶ Overall increase **\$128,839 (4.9%)**
 - ▶ Transition to pre-Covid operations **\$150K**
 - ▶ Summer Student budget \$90K
 - ▶ Materials/Supplies \$25K
 - ▶ Community Events \$35K
 - ▶ Contractual increases to wages/benefits **\$10K**
 - ▶ Cancellation of storage rentals **(\$31K)**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Police \$26,836,654

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
POLICE SERVICES	\$ 26,438,687	\$ 25,765,802	\$ 26,836,654	\$ 1,070,852

- Overall increase **\$1,070,852 (4.2%)**
 - Wage and benefits increase, net of cost recovery **\$874K** due to contractual increases
 - Transition to pre-Covid operations **\$124K**
 - Training & related travel \$63K
 - Gas/Diesel \$61K
 - Reallocation of costs associated with former GB Police East building transferred to Buildings **(\$25K)**
 - Increased vehicle cleaning due to COVID **\$38K**
 - Increased communication costs **\$45K**
 - Increased equipment contract costs **\$15K**

Budget
approved by
Board of Police
Commissioners
March 29, 2021



Expenditures by Department

Conditional Transfers \$20,946,148

Fiscal \$11,715,941

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
CONDITIONAL TRANSFERS	\$ 20,201,048	\$ 20,055,800	\$ 20,946,148	\$ 890,348
FISCAL SERVICES	\$ 12,754,395	\$ 13,300,895	\$ 11,715,941	\$ (1,584,954)

Conditional Transfers

- ▶ Overall increase in **\$890,348 (4.4%)**
 - ▶ Increases based on Provincial formula estimates and CPI **\$872K**
 - ▶ No anticipated rate increases required for Provincially mandated costs (estimated)
 - ▶ Increase in Business Improvement District Levy **\$18K** due to member-approved rate increase for Sydney.

Fiscal

- ▶ Overall decrease of **(\$1,584,954) (11.9%)**
 - ▶ Decrease in debt servicing costs **(\$1.43M)** (temporary due to timing of multi-year projects)
 - ▶ Decrease in short term interest and bank charges **(\$153K)** to reflect partial repayment of operating loan



Expenditures by Department

Fire & Emergency Services \$18,260,025

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
FIRE SERVICES	\$ 18,044,550	\$ 17,982,993	\$ 18,260,025	\$ 277,032

- ▶ Overall increase **\$277,032 (1.5%)**
- ▶ Contractual increases in Wages and Benefits **\$239K**
- ▶ Volunteer Fire Grant adjustment **\$44K**, net of WCB reallocation
- ▶ Transition to pre-Covid activities for training and related travel **\$36K**
- ▶ Cost efficiencies for relocation of fire services administration to New Station 1 **(\$43K)**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Finance \$2,654,307

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
FINANCE	\$ 2,738,558	\$ 2,805,328	\$ 2,654,307	\$ (151,021)

Finance

- ▶ Overall decrease of **(\$151,021)** (5.4%)
- ▶ Transition to pre-covid tax operating activities **(\$80K)**
 - ▶ Cost Recovery (\$105K)
 - ▶ Advertising \$15K
 - ▶ Courier \$10K
- ▶ Updated fees for service **(\$47K)**
- ▶ Wages/Benefits decrease of **(\$29K)**, net of contractual increases, as a result of transfer of 1 FTE to 311
- ▶ Increase in postage **\$11K** due to Canada Post price increases and normalization of collection activities
- ▶ Further reduction in travel due to confirmation of virtual conferences/meetings **(\$6K)**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Technology & Communications \$3,710,255

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
TECHNOLOGY				
311/911 COMMUNICATIONS CENTRE	\$ 1,704,064	\$ 1,847,196	\$ 2,335,246	\$ 488,050
TECHNOLOGY & COMMUNICATIONS	\$ 1,382,314	\$ 1,368,814	\$ 1,375,009	\$ 6,195
	\$ 3,086,378	\$ 3,216,010	\$ 3,710,255	\$ 494,245

311/911 Communications Centre \$2,335,246

- ▶ Overall budget increase of **\$488,050** (26.4%)
 - ▶ Wages and benefits, including contractual increases **\$452K**
 - ▶ Offset by decreases in EPW and Finance (4-FTE transfers)
 - ▶ Reinstate Training to pre-Covid levels and adjust based on activities **\$6K**
 - ▶ Costs associated with 311 operations (offset by reduction in rent due to relocation of fire services) **\$23K**
 - ▶ Enhanced cleaning associated with shared workspaces due to Covid **\$6K**

Technology \$1,375,009

- ▶ Overall budget increase of **\$6,195** (.5%)
 - ▶ Contractual increase in wages and benefits **\$17K**
 - ▶ Reinstatement of pre-Covid activities for training and local travel **\$11K**
 - ▶ Reduction in anticipated costs of leases and licenses **(\$21K)**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Municipal Clerk \$523,783

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
MUNICIPAL CLERK	\$ 908,999	\$ 868,632	\$ 523,783	\$ (344,849)

- ▶ Overall decrease **\$344,849 (39.7%)**
- ▶ Election expense normalized post-election **(\$360K)**
 - ▶ Annual election expense further reduced from \$120K/yr to \$100K/yr based on savings due to electronic voting **(\$20K)**
- ▶ Contractual increase in wages & benefits of **\$14K**
- ▶ Transition of operations to pre-covid levels **\$22K**
 - ▶ Photocopy supplies \$11K
 - ▶ Meeting expenses \$11K



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Administration \$459,092

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
ADMINISTRATION	\$ 469,909	\$ 454,909	\$ 459,092	\$ 4,183

- ▶ Overall net budget increase **\$4,183 (.9%)** solely related to contractual increases



Expenditures by Department

Planning & Economic Development \$3,392,070

Expenditure Summary 2021-22 Budget	<i>Pre-Covid Draft Budget 2020-21</i>	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
PLANNING, INSPECTIONS AND BY-LAWS	\$ 3,375,082	\$ 3,319,283	\$ 3,392,070	\$ 72,787

- ▶ Overall increase **\$72,787 (2.2%)**
- ▶ Wages and benefits contractual increase of **\$59K**
- ▶ Contracts and agreements increased by CPI estimate **\$12K**



Economic Development

2021-22 Grants to Organizations

Economic Development Funding (REN)	\$300,000
Destination Cape Breton Association	\$ 80,000
Savoy Theatre	<u>\$100,000</u>
Total Grants to Organizations	<u>\$480,000</u>

*No changes in grants from prior years



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Human Resources/OH&S \$1,353,103

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
HUMAN RESOURCES / OH&S	\$ 1,370,442	\$ 1,312,790	\$ 1,353,103	\$ 40,313

- ▶ Overall increase **\$40,313** (3.1%)
- ▶ **\$121K** increase in wages and benefits (offset by **(\$74K)** reduction in professional services) for Wellness Coordinator position and contractual increases
- ▶ Reinstatement of training budget to pre-Covid levels **\$3K**
- ▶ Reductions in contracts and agreements and other line items based on forecasts **(\$10K)**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Legal \$2,206,285

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
LEGAL	\$ 2,045,644	\$ 2,045,519	\$ 2,206,285	\$ 160,766

- Overall increase **\$160,766** (7.9%)
- Increase in insurance of **\$144K** for CPI and incremental premiums on new fleet and building inventory
- Contractual increase in wages and benefits of **\$7K**
- Partial reinstatement of training and related travel to pre-Covid levels **\$6K**
- Increases in legal research subscriptions and professional dues **\$3K**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Legislative \$1,505,992

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Budget 2021-22	Increase (Decrease)
LEGISLATIVE	\$ 1,643,653	\$ 1,417,019	\$ 1,505,992	\$ 88,973

- Overall increase **\$88,973 (6.3%)**
- Wages and benefits net increase of **\$84K** following election
 - 2 vacant seats filled \$120K
 - 2 Mayor’s office positions re-profiled at a reduced salary (\$36K)
- Professional memberships to NSFM/FCM increase of **\$8K** offset by reductions in office supplies **(\$3K)**



CAPE BRETON
REGIONAL MUNICIPALITY

2021-22 Operating Budget Recommendation

Motion to approve:

- ▶ Operating Budget for 2021/22 totaling **\$157,362,157**
- ▶ Transfer from Operating Reserve totaling **\$125,000**

Revenue Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)	% Increase (Decrease)	Pre-Covid Budget Variance
TAXES	\$ 113,013,672	\$ 112,388,974	\$ 114,975,389	\$ 2,586,415	2.3%	\$ 1,961,717
GRANTS IN LIEU OF TAXES	\$ 9,460,988	\$ 9,537,458	\$ 9,598,788	\$ 61,330	0.6%	\$ 137,800
PROV. TRANS OPERATING GRANT	\$ 15,335,838	\$ 15,335,838	\$ 15,335,838	\$ -	0.0%	\$ -
PROV. TRANS HST PAYMENT	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	0.0%	\$ -
MUNICIPAL SERVICES FUNDING	\$ 1,161,907	\$ 1,225,133	\$ 1,201,755	\$ (23,378)	-1.9%	\$ 39,848
ADMINISTRATIVE	\$ 1,545,000	\$ 1,972,200	\$ 1,537,500	\$ (434,700)	-22.0%	\$ (7,500)
POLICE	\$ 415,000	\$ 207,500	\$ 330,000	\$ 122,500	59.0%	\$ (85,000)
TRANSIT	\$ 1,685,000	\$ 165,000	\$ 1,255,000	\$ 1,090,000	660.6%	\$ (430,000)
ENVIRONMENTAL SERVICES	\$ 2,510,000	\$ 2,150,000	\$ 2,550,000	\$ 400,000	18.6%	\$ 40,000
BUILDING RENTALS	\$ 597,991	\$ 587,162	\$ 586,177	\$ (985)	-0.2%	\$ (11,814)
WATER UTILITY TRANSFER	\$ 4,951,510	\$ 4,951,510	\$ 4,951,510	\$ -	0.0%	\$ -
REVENUE BY-LAWS	\$ 421,000	\$ 331,000	\$ 331,000	\$ -	0.0%	\$ (90,000)
PLANNING / DEVELOPMENT	\$ 246,200	\$ 246,200	\$ 246,200	\$ -	0.0%	\$ -
FACILITIES REVENUE	\$ 2,277,000	\$ 1,144,000	\$ 2,088,000	\$ 944,000	82.5%	\$ (189,000)
TRANSFER FROM OPERATING RESERVE	\$ 438,000	\$ 2,974,797	\$ 125,000	\$ (2,849,797)	-95.8%	\$ (313,000)
GAS TAX REVENUE	\$ 500,000	\$ 500,000	\$ -	\$ (500,000)	-100.0%	\$ (500,000)
EXTRAORDINARY REVENUES	\$ -	\$ -	\$ 1,750,000	\$ 1,750,000	#DIV/0!	\$ 1,750,000
TOTAL REVENUE	\$ 155,059,105	\$ 154,216,771	\$ 157,362,157	\$ 3,145,386	2.0%	\$ 2,303,051
						1.485%

Expenditure Summary

Budget Deliberations

2021-22

Expenditure Summary 2021-22 Budget	Pre-Covid Draft Budget 2020-21	Approved Budget 2020-21	Proposed Budget 2021-22	Increase (Decrease)	% Increase (Decrease)	Pre-Covid Budget Variance
ENGINEERING & PUBLIC WORKS						
PW Administration	\$ 4,534,167	\$ 4,478,168	\$ 4,510,506	\$ 32,338	0.7%	\$ (23,661)
Engineering	\$ 766,525	\$ 766,525	\$ 773,086	\$ 6,561	0.9%	\$ 6,561
PW Operations	\$ 17,618,684	\$ 18,018,943	\$ 17,898,140	\$ (120,803)	-0.7%	\$ 279,456
Solid Waste	\$ 13,600,833	\$ 14,066,881	\$ 14,518,711	\$ 451,830	3.2%	\$ 917,878
Fleet	\$ 3,878,652	\$ 3,637,152	\$ 3,648,634	\$ 11,482	0.3%	\$ (230,018)
Transit	\$ 5,777,980	\$ 5,712,480	\$ 6,276,317	\$ 563,837	9.9%	\$ 498,337
Waste Water	\$ 3,151,266	\$ 3,104,887	\$ 3,274,595	\$ 169,708	5.5%	\$ 123,330
PARKS & BUILDINGS						
BUILDINGS & LIBRARIES	\$ 3,336,611	\$ 3,275,411	\$ 3,441,674	\$ 166,263	5.1%	\$ 105,062
PARKS & GROUNDS	\$ 2,937,362	\$ 2,899,912	\$ 2,976,699	\$ 76,787	2.6%	\$ 45,338
FACILITIES / ARENAS						
	\$ 3,589,243	\$ 3,084,608	\$ 3,724,475	\$ 639,867	20.7%	\$ 135,233
RECREATION						
	\$ 2,796,437	\$ 2,626,822	\$ 2,755,661	\$ 128,839	4.9%	\$ (40,776)
POLICE SERVICES						
	\$ 26,438,687	\$ 25,765,802	\$ 26,836,654	\$ 1,070,852	4.2%	\$ 397,967
CONDITIONAL TRANSFERS						
	\$ 20,201,048	\$ 20,055,800	\$ 20,946,148	\$ 890,348	4.4%	\$ 745,100
FISCAL SERVICES						
	\$ 12,754,395	\$ 13,300,895	\$ 11,715,941	\$ (1,584,954)	-11.9%	\$ (1,038,454)
FIRE SERVICES						
	\$ 18,044,550	\$ 17,982,993	\$ 18,260,025	\$ 277,032	1.5%	\$ 215,475
FINANCE						
	\$ 2,738,558	\$ 2,805,328	\$ 2,654,307	\$ (151,021)	-5.4%	\$ (84,251)
TECHNOLOGY						
311/911 COMMUNICATIONS CENTRE	\$ 1,704,064	\$ 1,847,196	\$ 2,335,246	\$ 488,050	26.4%	\$ 631,182
TECHNOLOGY & COMMUNICATIONS	\$ 1,382,314	\$ 1,368,814	\$ 1,375,009	\$ 6,195	0.5%	\$ (7,305)
MUNICIPAL CLERK						
	\$ 908,999	\$ 868,632	\$ 523,783	\$ (344,849)	-39.7%	\$ (385,215)
ADMINISTRATION						
	\$ 469,909	\$ 454,909	\$ 459,092	\$ 4,183	0.9%	\$ (10,817)
PLANNING, INSPECTIONS AND BY-LAWS						
	\$ 3,375,082	\$ 3,319,283	\$ 3,392,070	\$ 72,787	2.2%	\$ 16,987
HUMAN RESOURCES / OH&S						
	\$ 1,370,442	\$ 1,312,790	\$ 1,353,103	\$ 40,313	3.1%	\$ (17,339)
LEGAL						
	\$ 2,045,644	\$ 2,045,519	\$ 2,206,285	\$ 160,766	7.9%	\$ 160,642
LEGISLATIVE						
	\$ 1,643,653	\$ 1,417,019	\$ 1,505,992	\$ 88,973	6.3%	\$ (137,661)
TOTAL EXPENDITURES	\$ 155,059,106	\$ 154,216,769	\$ 157,362,157	\$ 3,145,388	2.0%	\$ 2,303,051