



320 Esplanade
Sydney, Nova Scotia
B1P 7B9



Cape Breton Regional Municipality



April 5-7, 2022

General Capital 2022



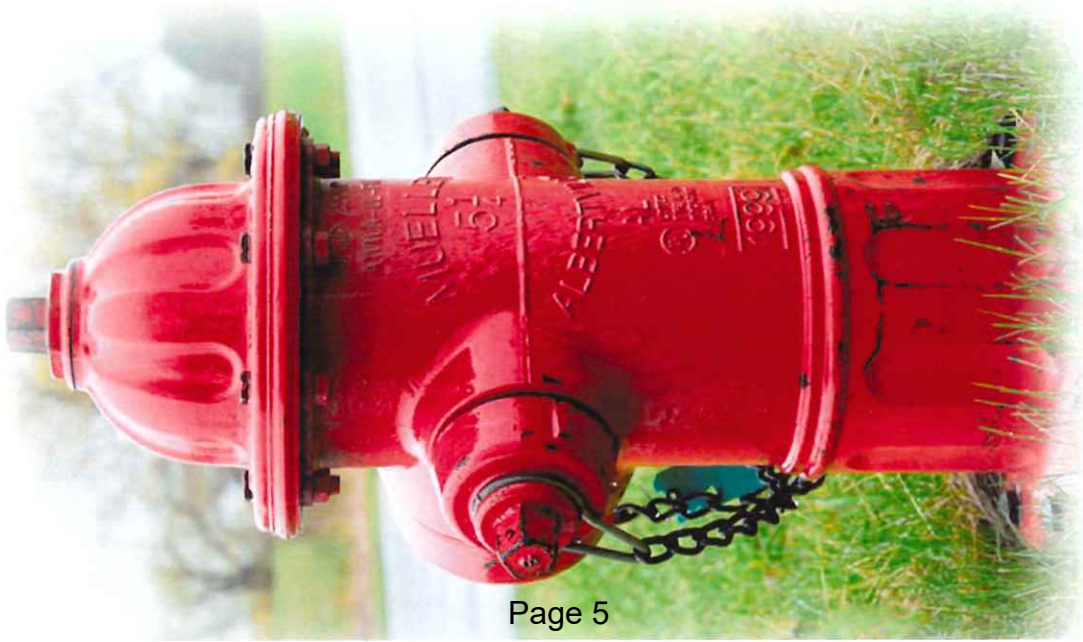


Municipalities own the core infrastructure assets that are critical to the quality of life of Canadians and the competitiveness of our country.

“Municipalities own over 60% of the country’s infrastructure but collect just eight cents of every tax dollar paid in Canada, with the other 92 cents going to Federal, Provincial and Territorial Governments”

- 1800 jobs generated per \$100million invested in infrastructure
- \$160million economic growth generated per \$100million invested

Federation of Canadian Municipalities (FCM)
Canada Infrastructure Report Card



Existing Municipal Assets

- CBRM Owned & Maintained Roads
 - Paved 458km
 - Unpaved 89km
- NSTIR Owned & Maintained Roads
 - Paved 974km
 - Unpaved 386km
- Miscellaneous Ownership (Private, Unlisted, etc.)
 - Paved 28km
 - Unpaved 106km
- Watermains
 - 750km (includes valves, ~2900 hydrants, etc.)
- Sanitary Sewer Mains
 - 900 to 1000km (includes manholes, lift stations, etc.)
- Sidewalks
 - 365km (~100km along NSTIR Owned Roads)



Municipal Infrastructure Needs Analysis

Without an additional funding source, over the next 50 years, the current Capital need will cause a yearly Municipal Infrastructure Deficit, as follows:

- Yearly Capital Need 2009 to 2059 **\$49,600,000***
- CBRM Yearly Capital Investment **\$9,000,000***
- Proposed Water Infrastructure Capital **\$9,000,000***
- Yearly Municipal Infrastructure Investment Deficit **\$31,600,000***

* - costs in 2021 dollars





Sydney Harbour West Wastewater Collection & Treatment

This project includes upgrades to the existing sewer collection system and the installation of a new trunk sewer, three new lift stations, wastewater treatment plant and a new outfall. Entering year four (fiscal 2022-23), the focus of the project this year will be the completion of the treatment plant, lift stations and outfall, and two new pump stations. Upgrades to existing lift stations will also occur and a tender call for the new outfall will be posted. This project is equally funded between the Province of Nova Scotia, Infrastructure Canada and CBRM. The funding program is the **Build Canada Fund – Provincial Territorial Infrastructure Component – National Regional Projects**. Should the project require the acquisition of land/or the creation of easements (example Nova Scotia Power), the process will be in compliance with the Municipal Government Act.

2018-19 Actual Expenditure	\$303,862
2019-20 Actual Expenditure	\$1,525,617
2020-21 Total Estimated Expenditure	\$4,313,549
2021-22 Total Estimated Expenditure	\$9,493,757
2022-23 Total Estimated Expenditure	\$21,025,762
2023-24 Total Estimated Expenditure	\$21,344,297

Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Federal	\$19,335,708	33	\$7,008,587
Provincial	\$19,335,708	33	\$7,008,587
CBRM	\$19,335,708	33	\$7,008,587

Program Total \$21,025,762



GC-2022



Wash Brook – Floodwater Intensity Mitigation Project

The purpose of this funding is to construct the **Gilhomes Lake Flow Control Structure and Pond 5 Flow Control Structures** which are part of CBCLs recommended flood reduction option number 15 established through the 2017 Wash Brook Flood Containment and Intensity Mitigation Project.

2019-20 actual expenditure	\$89,728
2020-21 projected expenditure	\$132,464
2021-22 estimated expenditure	\$158,684
2022-2023 projected expenditure	\$1,925,881

Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Public Safety CA (DFA)	\$2,400,000	96	\$1,828,846
Federal	\$100,000	4	\$97,035
CBRM	-	-	-

Program Total \$1,925,881



Wastewater Treatment Infrastructure Project (ICIP)

There are three core components to the Wastewater component to the CBRM Application under the "Investing in Canada Infrastructure Program" (ICIP) .

- a) design and construct the two high risk wastewater systems in Glace Bay and Port Morien,
- b) replace the Battery Point UV Disinfection System - COMPLETE
- c) installation of UV disinfection systems at four existing wastewater lagoons - COMPLETE

Federal Wastewater System Effluent Regulations (WSER) have been enforced since 2012. There is now an immediate need to address high-risk wastewater systems which have a compliance deadline of December 31st 2020. This deadline has passed, however CBRM must continue working towards the completion of these systems

The total estimated project cost is \$97.9M and is expected to be completely delivered by March 2026. Infrastructure Canada and the Province of Nova Scotia have agreed to fund 100% of the total project cost, however the purchase of land is an ineligible expense under the funding guidelines, therefore CBRM will incur some expenses this fiscal year as noted in the table below. Should the project require the acquisition of land and/or the creation of easements (example: Nova Scotia Power), the process will be compliance with the Municipal Government Act.

2019-20 Actual Expenditure -	\$0
2020-21 Projected Estimated Expenditure -	\$4,712,339
2021-22 Total Estimated Expenditure -	\$5,867,357
2022-23 Total Estimated Expenditure -	\$8,538,125
2023-24 Total Estimated Expenditure -	\$35,000,379
2024-25 Total Estimated Expenditure -	\$27,514,553
2025-26 Total Estimated Expenditure -	\$16,262,820

Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Canada	\$39,158,230	40	\$3,415,250
NS	\$58,737,344	60	\$5,122,875
CBRM	-	-	-

Program Total \$8,538,125





Proposed Piped Infrastructure Projects (“ICIP”) 2022-2024

CBRM has 17 Piped Infrastructure Projects identified in our current application, under the 2022-2024 “ICIP – Federal/Provincial Cost Share Program”.

This program is funded at 40% Federal, 33% Provincial & 27% CBRM for all eligible costs (piping) under the ‘Green Infrastructure Stream’

2022-2023 Eligible ICIP Piping Component = \$3,380,972 Plus CBRM Road Component = \$677,000

NOTE: Timing of “Application Approval” will dictate work completed in 2022

Application Funding Total \$12,125,872

Piped Infrastructure Projects 2022-2023

Newbury Street (George to Rockdale)	Sydney	Waterline Replacement & Road Reconstruction
Alexander Street (Fraser to Churchill)	Sydney Mines	Waterline Replacement & Road Reconstruction
Atlantic Street (Hospital to Terrace)	Sydney	Waterline Replacement & Road Reconstruction
Fletcher Street (Union to Yorke)	Glace Bay	Waterline Replacement & Road Reconstruction
George Transmission Main (Cottage area)	Sydney	Waterline Replacement





Proposed Piped Infrastructure (ICIP)

Piped Infrastructure Projects 2023-2024

Main Street (Pond to #1097) Phase 1	Sydney Mines	Waterline Replacement & Road Reconstruction
Wilson Avenue (8 th . To Gibbon) Phase 1	New Waterford	Waterline Replacement & Road Reconstruction
Archibald Avenue (Cottage to end)	Sydney	Waterline Replacement & Road Reconstruction
Dorchester Street (Lorway to Emery)	Glace Bay	Waterline Replacement, Storm Sewer & Road Reconstruction
George Street (Dorchester to Desbarres) Ph 2	Sydney	Waterline Replacement, Storm Sewer & Road Reconstruction
Sutherland Street (Prince to St Peters)	Sydney	Waterline Replacement & Road Reconstruction
Pleasant Street (Mitchell to Dominion)	Dominion	Waterline Replacement, Storm Sewer & Road Reconstruction
2023-2024	Eligible Piping Component = \$4,260,000	Plus CBRM Road Component = \$1,558,000

Piped Infrastructure Projects 2024-2025

Louisbourg Water Tank	Louisbourg	Water Storage Tank
Main Street (#1097 to Meadowbrook) Phase 2	Sydney Mines	Waterline Replacement & Road Reconstruction
Wilson Avenue (Gibbon to Heelan) Phase 2	New Waterford	Waterline Replacement & Road Reconstruction
Cossitt Street (George to Cross)	Sydney	Waterline Replacement & Road Reconstruction
Vale Street (View to Beech)	North Sydney	Waterline Replacement & Road Reconstruction
2024-2025	Eligible Piping Component = \$4,485,000	Plus CBRM Road Component = \$877,000



Proposed Piped Infrastructure - “Future” Programs

Central Division

George Street (Ph 3 of 3)
 Bay Street (at stream)
 Bay Street (Victoria to Fisher)
 Argyle Street (Ph 1 of 2)
 Argyle Street (Ph 2 of 2)
 S. Beninck (Rotary to Cromarty)
 St. Peter's Rd (Terrace to Ashby)
 St. Albans St. (Victoria to end)

Sydney
 Sydney
 Sydney
 Sydney
 Sydney
 Sydney
 Sydney
 Sydney

Water, Storm, Road
 Box Culvert
 Water, Road
 Box Culvert
 Water, Road
 Water, Road
 Water, Road
 Water, Road

East Division

First Street (Center to West)
 Douglas St. (Borden to Dawe)
 York Street
 Hudson St. (Hinchey to end)
 10th Street (Plummer to Wilson)
 Hickman Street
 Centre Ave. (West to 11th.)

Glace Bay
 Glace Bay
 Glace Bay
 New Waterford
 New Waterford
 Glace Bay
 Glace Bay

Water, Road
 Water, Road
 Box Culvert
 Water, Storm, Road
 Water, Road
 Box Culvert
 Water, Storm, Road

North Division

MacPhee St. (Meech to end)
 Peppett St. (High to Baird)
 Church St. (Crescent to Convent)
 King St. (Station to Stanley)

North Sydney Water, Road
 North Sydney Water, Road
 Sydney Mines Water, Storm, Road
 North Sydney Water, Storm, Road



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Proposed Local Roads Paving - 2022

'Local Streets' have been, and we suspect will continue to be, CBRM's most pressing need in the foreseeable future as it pertains to roadwork.

CBRM has 191 local streets identified for rehabilitation at a cost of \$30.6 million. We are operating under the basic principal of "worst first" in formulating a cost effective and pragmatic work plan for the 2022 construction season.

Proposed Funding would allow for the rehabilitation of 34 Local Streets this construction season.

Central Division

Forrest Street (Vulcan to Welton) c/w waterline
 Bay Street (Fisher to French)
 Henry Street (Gatacre to Kitchener)
 Garden Street (Cabot to Royal)
 Elmwood Street (Gatacre to end)
 St. Anthony Drive (Alexandra to Civic #27)
 Carol Crescent (Shendale to Civic #91)
 McConnell Drive (Ainsley to Cul-de-Sac)
 Cedar Court (Cottage to end)
 Carleton Drive (Ranna to end)
 Muller Lane (George to end)
 Church Street (Victoria to school)
 Dillon Street (Inglis to MacKenzie)
 Hillside Street (Brookview to Lise)
 Christopher Crescent (Civic #83 north to Cottage)
 Oakville Street (Manse to Borden)

East Division

David Street (Ingraham to Sydney) c/w waterline
 Dominion Street (Commercial to end) c/w waterline
 Alphonse Street (Melrose to end)
 Maxie Court
 Willow Street (Luke to end)
 Wilson Avenue (St. Joseph to King)
 11th Street (West to end)
 Birch Street (Brookside to end)
 Fenton Avenue (Mahon to Heelan)
 Douglas Avenue (Dawe to Warren)
 Munroe Lane (Main to end)

North Division

Collins Drive (Musgrave to end)
 Cartwright Street (Tobin to end)
 Tufty Street (Church to end)
 Jacob Street (Guy to Civic #21)
 Steele's Street (King to Caledonia)
 Birchwood Drive (Waterview east to end)
 Beacon Street (King to Caledonia)
 Waterview Drive (Birchwood north to end)

Total \$6,000,000





Proposed Collector Roads Paving - 2022

Collector Roads are the “**spine**” of the community which sustains our commercial, commuter, emergency response, tourist and social activity traffic needs. CBRM’s transportation road network includes major traffic routes (Primary and Secondary) designed to carry traffic through our larger urban centers & includes all the main arteries of CBRM’s transportation infrastructure.

The intent of this paving program is to extend the “service – life” of our road assets by employing both pavement preservation and full re-build construction methods.

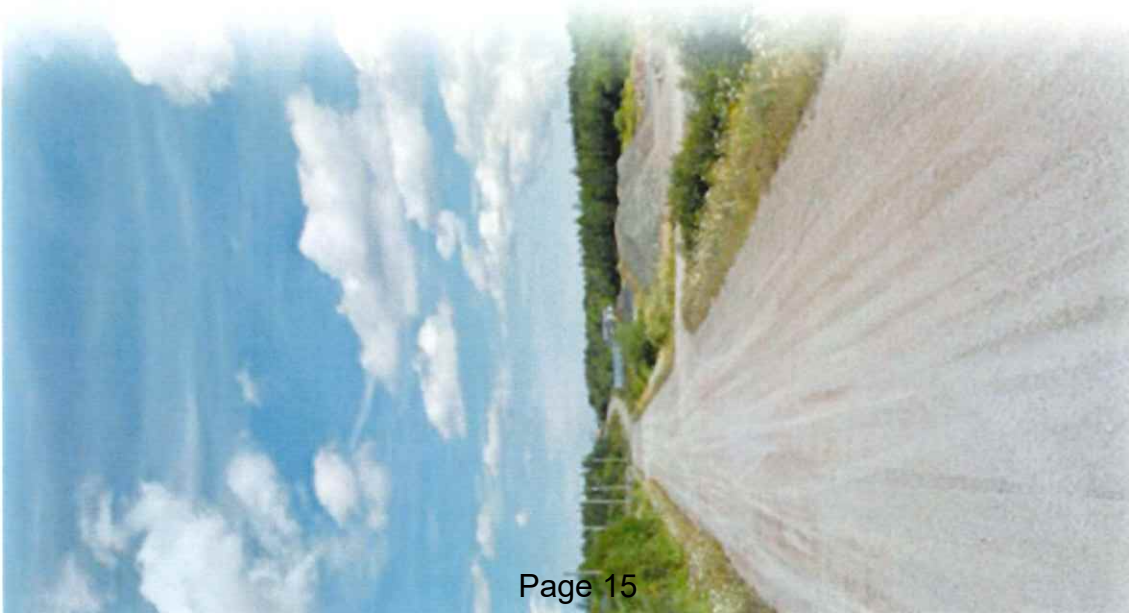
CBRM has 61 Collector Roads identified for rehabilitation on our current list. We are operating under the principal of “worst –first” in formulating a cost effective and pragmatic work plan for 2022.

The 2022 program, will allow for the rehabilitation of 5 Collector Roads.

- Prince Street (Sydney)** - Road rebuild, pave c/w curb, sidewalk & waterline (Inglis to Victoria)
- Mitchell Avenue (Dominion)** – Road recap pave (Railway to town line)
- Dominion Street (Glance Bay)** – Road recap pave (Civic #181 to MacLeod) pending NSTIR Cost Share
- Main Street (Louisbourg)** – Road recap pave (MacMillan to Wolf) pending NSTIR Cost Share
- Queen Street (North Sydney)** – Road recap pave (Regent to Crescent)

Total \$2,000,000





Proposed Gravel Roads Paving - 2021

There are 5 remaining "fully listed" Cape Breton Regional Municipality , "Sub-Division" roads (constructed post 1994) that reside outside the former municipal town units which require initial paving. These 5 gravel roads are located in Districts 2, 4, 7 & 8.

Lakeland Drive	Groves Point	District 2
Summerhill Drive	Coxheath	District 4
Barney Drive	Mira Road	District 7
Arbuckle Lane	Donkin	District 8
Paradise Road	Albert Bridge	District 8

Total \$860,000



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J Class Roads – Initial Paving

Since the early 2000's, CBRM has entered into a 50-50 cost share agreement with the province of Nova Scotia for the initial paving of "J-Class" roads that reside within CBRM. The CBRM selects and prioritizes the roads to be paved in the program. The road selection is based upon consultation with the District Councillor on a cycling basis, through each district which incorporates 'J-Class' roads.

CBRM is currently working from Council approved 2019 (Phase 6) list.



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J Class Roads (Initial Paving Program) - "Phase 6" (2019)

District 12	Rhodena Drive (Victoria Mines) Kilkenny-Lake Road (Victoria Mines)	Completed 2021 Completed 2020
District 3	MaeDonald Road (Scotch Lake)	Completed 2020
District 4	Summerhill Drive (Deerfield) Trunk 4 Loop (Sydney River) Debeson Road (Westmount)	0.03 km Completed 2021 Completed 2020
District 7	Marbern Street (Howie Center) Lauren Lane (Howie Center) Seaview Drive (Gabarus)	0.50 km Completed 2020 0.25 km
District 11	Guy Street (New Victoria)	Completed 2021
District 8	Franklyn Road (Catalone) Seaview Lane (Little Lorraine) Rosewood Heights (Mira)	0.26 km 0.25 km 0.40 km



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J Class Roads (Initial Paving Program) - "Phase 7"

District 3	Watson Road (Point Edward)	.32 km
	Burton Drive (Blackett's Lake)	.25 km
	Fairholm Close (George's River)	.35 km
District 7	Marydale Drive (Grand Mira South)	.63 km
	Juniper Road (Grand Mira South)	.19 km
	Woodland Drive (Prime Brook)	.23 km
District 11	Livingston Road (Lingan)	.11 km
District 8	Kennedy's Lane (Little Lorraine)	.24 km
	MacPherson Drive (Trout Brook Rd, Mira)	.39 km
District 7	MacLellan Avenue (Sydney Forks)	.14 km
	Sarah Drive (Howie Centre)	.13 km
	Alder Road (Dutch Brook)	.45 km
	Walker's Lane (Caribou Marsh)	.15 km
	Gairloch Drive (Sydney Forks)	.16 km
	Sheiling Drive (Marian Bridge)	1.91 km

Provincial - \$1,500,000 CBRM - \$1,500,000

This completes the 'J Class' Roads list for CBRM

Total \$3,000,000



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Proposed Sidewalks Renewals/Replacement - 2022

East Division

Dawe Avenue (SS) – Quarry to Douglas
Wilhelmina Street (ES) – MacVicar to end
May Street (SS) – York to Union
Ellsworth Avenue (ES) – Ling to Civic 3803
5th Street (SS) – West to Rail Street

Central Division

Legacy Street (NS) – Cabot to Columbia
Webster Street (NS) – Victoria to end
Henry Street (NS) – Summit to end
Lisgard Street (SS) – Cabot to St. Peters
Summitt Street (ES) – Mt. Pleasant to Bay
Center Street (WS) – Royal to Rigby
Fulton Avenue (SS) – Melrose to Westmount
Kenwood Drive (NS) – Malcolm to Conn

North Division

Clifford Street (ES) – Brook to Margaret
Perry Street (SS) – Peppett to Forman
Purves Street (SS) – Ospry to CN Marine
Connaught Street (SS) – Tobin to Wall
Park Road (ES) – Crystal to TL Sullivan

Total \$1,000,000



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Proposed Active Transportation Community Living- 2022

Active Transportation Plan to be completed mid 2022. A revised list of projects going forward will be identified and prioritized for funding applications.

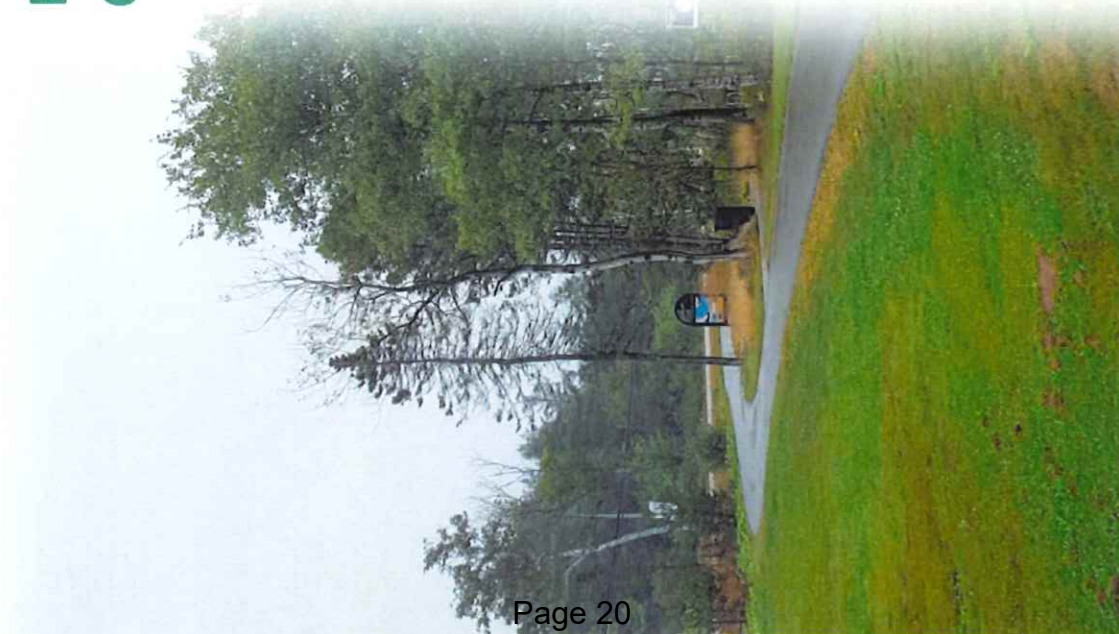
Staff will continue to pursue funding for prioritized remaining projects from the existing plan.

Funding Source	Amount	Percentage
Federal	\$400,000	40
Provincial	\$333,333	33
CBRM	\$270,000	27

Total \$1,000,000



GC-2022





Charlotte Street Revitalization 2022 - 2024

In 2017, CBRM Council, endorsed in principle a concept plan for revitalizing downtown Sydney prepared by the consulting firm Ekistics. The Plan recognized that in the near future Charlotte Street would require major infrastructure upgrades including new sub grade, asphalt, sidewalk/curb repairs, and a new water line. Ekistics recommended that in addition to these basic upgrades CBRM also reconfigure the street to create a more attractive, pedestrian friendly environment.

The streetscape elements will involve plaza width sidewalks (accent coloring), decorative light standards, garbage/recycle receptacles, bike racks, park benches, shrubbery planters, trees in Silvas cells & intersection bump-outs. Waterline replacement also forms a component of the project.

Project budget is **\$9,000,000**. The Atlantic Canada Opportunities Agency has approved \$3,000,000 (\$1,000,000 annually over 3 years) through its "**Coal Transition Fund**" program & the Provincial Government has also approved a \$3,000,000 Grant (\$1,000,000 annually over 3 years) being administered through "Develop Nova Scotia". The final \$3,000,000 (\$1,000,000 annually) will form a component of the CBRM 2022, 2023 & 2024 Capital Budget ask.

The project construction schedule is based on a phased approach over 3 construction seasons beginning in April 2022. This first phase involves Dorchester to Pitt Street road segment.

Total Funding Breakdown		Current Fiscal Breakdown	
Funding Source	Amount	Percentage	Amount
Federal	3,000,000	33	1,000,000
Provincial	3,000,000	33	1,000,000
CBRM General Capital	2,100,000	23	600,000
CBRM Water Utility Capital	900,000	11	400,000

Total \$3,000,000



GC-2022

Louisbourg Fortress Downtown Development Phase 1

Recognizing the Fortress of Louisbourg (FOL) as a key tourism destination within the community of Louisbourg, the FOL Market Analysis report reveals census data of tourists who visited the Fortress in 2018 and the Fortress of Louisbourg Visitor Information Program, Draft Report released in October 2019 reviews visitor experiences from 740 people who visited the Fortress in summer 2019. CBRM and Develop Nova Scotia and key stakeholders are working together on plans moving forward.

Street Network

All traffic accessing the Louisbourg Center and waterfront area will enter from Main Street via Harbourfront Crescent and exit through either Harbourfront Crescent or Mitchell Street. This is intended to promote waterfront access for both motorists and pedestrians, and to indicate the importance of the area and encourage motorists to make a turn. Harbourfront Crescent would be widened due to the heavier traffic volumes and presence of buses. A sidewalk would be provided on the west side of Harbourfront Crescent so pedestrians have a continuous corridor from Main Street to the boardwalk. Although Harbourfront Crescent would be signed as the main access point, Mitchell Street would provide a secondary access to the site for passenger vehicles. This widening will require property acquisition and utility pole relocations.

Funding Source	Amount	Percentage
Federal	\$520,000	40
Provincial	\$429,000	33
CBRM	\$351,000	27

**** \$100,000 funded out of Operating Reserve from sale of Town Hall.**

Total \$1,300,000





Sanitary Sewer Inflow & Infiltration Reduction

This is an annual program designed to improve our knowledge base and the condition of our municipal assets. Work under this program can include asset register building, asset management software and resource fees, and upgrades to existing underground assets.

To maximize productivity, this funding in part or full, could be used to leverage any available Provincial/Federal funding sources, should a suitable program become available throughout the fiscal year.

Funding Source	Amount	Percentage
Federal (Gas Tax)	\$450,000	100
NS	-	-
CBRM	-	-

Program Total \$450,000



Stormwater & Sanitary Sewer Infrastructure Improvements

Newlands Avenue Culvert Replacement \$550,000

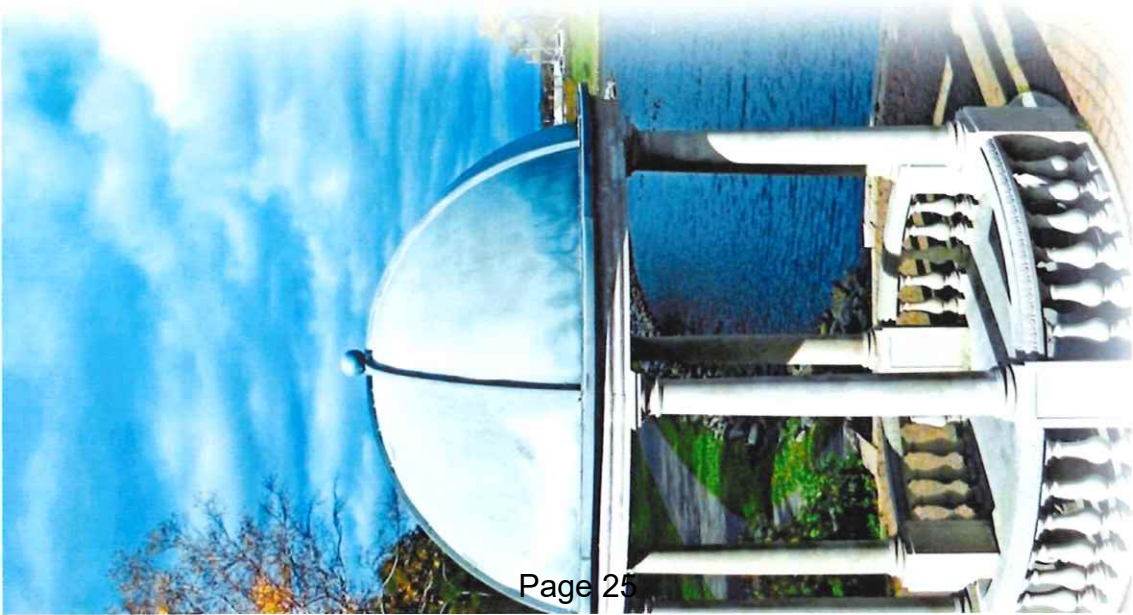
Informed by the 2021 Prime Brook Floodplain Delineation & Watercourse Crossing Condition Assessments by CBCL, the Newlands Avenue culvert is in need of replacement.

Replacement of 60 + manholes across CBRM \$950,000

This work is to combat the extensive amount of extraneous water entering the sanitary system through deteriorating manholes.

Funding Source	2022-23	2023-24	2024-25
Federal	\$30,000	\$510,000	\$60,000
NS	\$24,997.50	\$424,957.50	\$49,995
CBRM	\$20,002.50	\$340,042.50	\$40,005

Program Total \$1,500,000



Proposed Parks & Grounds Upgrades - 2022

- | | |
|--|-------------|
| 1. Convert Sport field Lighting to LED | - \$250,000 |
| 2. Wentworth Park; Gazebo Refurbishing & Railing Replacement | - \$260,000 |
| 3. Architectural Street Lighting Repairs | - \$200,000 |
| 4. Pump track location TBA municipal contribution | - \$110,000 |
| 5. Playground Equipment repair/replacement | - \$100,000 |

Total \$920,000



GC-2022



Proposed Buildings Upgrades - 2022

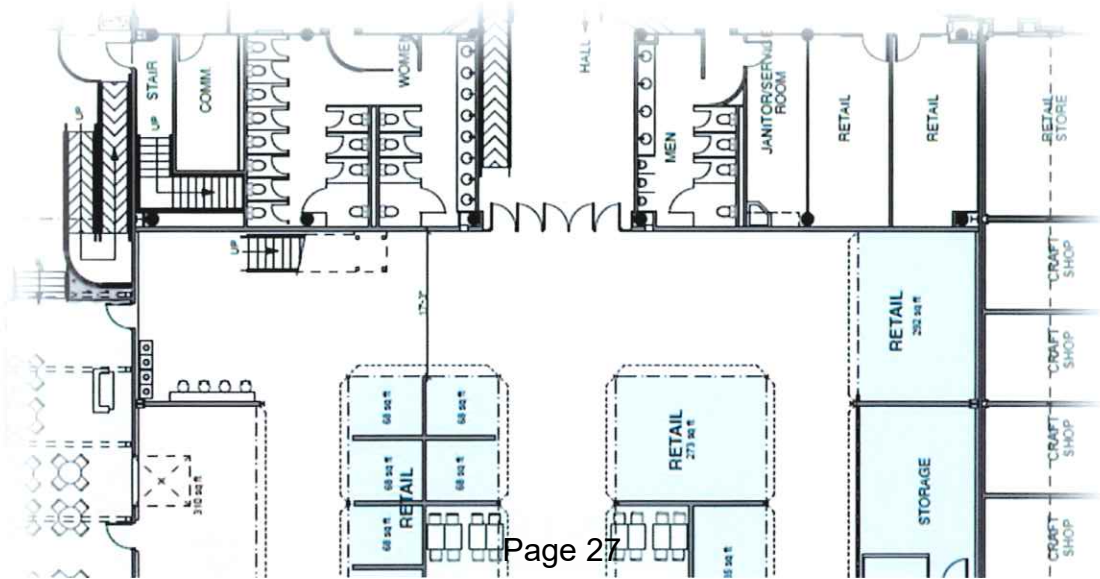
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| 1. Police Central Building; Lock-up HVAC | -\$ 75,000 |
| 2. Civic Centre; Glazing (completing the final section of the main building) | -\$ 200,000 |
| 3. Glace Bay Fire Station; Exterior Cladding Replacement (Phase 2) | -\$ 200,000 |
| 4. Civic Centre Roof Top AHU's and Chiller (applying for federal energy funds) | -\$ 650,000 |
| 5. Northside Works Center; HVAC & Controls | -\$ 150,000 |
| 6. Transit Bus Shelter Improvements | -\$ 75,000 |
| 7. Energy upgrade investments (CBRM Wide) | -\$ 200,000 |
| 8. Lyceum (funding applications submitted for roof) | -\$ 225,000 |

Total \$1,775,000



GC-2022

Port of Sydney South Dock Repairs/Pittman Hall Retrofit



Funding Source	Amount
Federal	\$800,000
Provincial	\$800,000
Port of Sydney	\$485,000
CBRM	\$315,000

Total \$2,400,000

Proposed Transit “Rolling Stock” - 2022



Provincial Grant \$475,000
CBRM \$875,000

Total \$1,350,000



Proposed Transit “Electrification” - 2022

CBRM has been working together with Nova Scotia Department of Energy and with the Department of Municipal Affairs with respect to the move to Electrification of CBRM Transit and development of the CBRM Transit service. This project will be completed under a phased approach.

A submission for a CBRM Transit EV Maintenance Facility and Community Transit Hub was put forward through the 2020 call for applications under the Green Energy Stream for the Investing in Canada Infrastructure Program (ICIP).

This first phase includes the completion of Transit Service Calibration and Route Optimization studies, a comprehensive EV plan based on the routes identified as the best initial options for EV Buses, and options assessment for both the EV Bus Pilot and future Transit EV conversion plan. In addition, concept design work for the Proposed Transit EV Maintenance Facility and Community Transit Hub, site access, site concept design, community consultation and terminal concept design for site. The results and findings from this first phase will serve to inform a future funding application to the Investing in Canada Infrastructure Program (Phase II: Detailed Design and Construction). This program is funded at 40% Federal, 33% Provincial & 27% CBRM for all eligible costs under the ‘Green Energy Stream’

Funding Source	Amount	Percentage	Current Fiscal Breakdown Amount
Federal	\$360,000	40	\$180,000
Provincial	\$300,000	33	\$150,000
CBRM	\$240,000	27	\$120,000

Total \$450,000





Proposed Fleet Replacement - 2022

<u>Division</u>	<u>Item</u>	<u>Cost</u>
East	Backhoe (2)	\$300,000
North, East, Central & Parks	1 Ton Truck (6)	\$600,000
East, Parks	¾ Ton Truck (3)	\$210,000
North, East, Central & Parks	½ Ton Trucks (8)	\$320,000
Parks & Grounds	Tractor	\$70,000

Water Utility \$650,000
 CBRM \$850,000

Total \$1,500,000



Proposed Fire Services- 2022

1500 gal Used Tanker, Gabarus	\$300,000
Commercial Engine, Frenchvale	\$440,000
New Chassis/Rear Body Conversion	\$400,000
Air Compressor (1), Glace Bay	\$51,000

Total \$1,191,000



Prepared By
Cape Breton
Regional Municipality
Engineering



GC-2022



Capital Budget \$63,257,640

2022-23

CAPE BRETON
REGIONAL MUNICIPALITY

Infrastructure

Sydney Harbour West Collector	\$ 21,025,762
Roads/Underground Infrastructure	12,917,972
Wastewater Treatment Facilities	8,538,125
Charlotte Street Revitalization	3,000,000
Land Acquisition Settlement	2,513,900
Flood Mitigation	1,925,881
Louisbourg Fortress Downtown Development	1,300,000
Active Transportation	1,000,000
Sidewalk Reinstatement	1,000,000
Sewer Inflow/Infiltration Reduction Program	450,000
Total Infrastructure	\$ 53,671,640

Buildings, Parks and Grounds

Port of Sydney - South Dock Repair/Cruise Pavilion	\$ 2,400,000
Buildings, Parks & Grounds - General Upgrades	2,695,000
Total Buildings, Parks and Grounds	\$ 5,095,000

Fleet/Equipment

Transit	\$ 1,350,000
Transit Electrification Planning	450,000
Fleet Replacement	1,500,000
Fire Vehicles and Equipment	1,191,000
Total Fleet/Equipment	\$ 4,491,000

TOTAL CAPITAL PROGRAM

\$ 63,257,640

Assumes NO
doubling of
Federal Gas
Tax funding
for 2022/23



Capital Funding 2022-23

CAPE BRETON
REGIONAL MUNICIPALITY

External Funding

Federal Funding	\$ 17,650,318
Provincial Funding	16,455,658
Gas Tax Rebate Program	\$ 43,179,676
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CBRM

Transfer from Water Utility	\$ 1,928,510
Port of Sydney	485,000
Capital Reserve Fund	100,000
New Debt	\$ 8,500,000
	<hr/>
	\$ 11,013,510

Total Project Funding

\$ 54,193,186



Shortfall funded by Municipal Capacity Grant Top-Up

\$ 9,064,454

Total Capital Program

\$ 63,257,640



CAPE BRETON
REGIONAL MUNICIPALITY

Debt Schedule

Current long term debt as of March 31, 2022	\$	53,456,879
Short term borrowing (2020/21 capital projects)		7,593,205
Short term borrowing (2021/22 capital projects)		8,790,267
Debt to be retired in 2022/23		(8,506,443)
Capital borrowing for proposed 2022/23 budget		<u>8,500,000</u>
Balance of total debt as of March 2023 (estimate)	\$	<u>69,833,908</u>

New Borrowing within Council Policy Limit

Municipal Capacity Top-up

CAPE BRETON
REGIONAL MUNICIPALITY

Municipal Capacity Grant Top-up

Capital Budget Shortfall	\$ 9,064,454
Library Contribution (Partial, Leveraged)	3,000,000
C200 Revitalization (Partial, Leveraged)	2,000,000
J-Class Roads Contribution (CBRM share only)	1,000,000
Service Delivery Modernization (Leveraged)	<u>271,414</u>

Total Municipal Capacity Grant Top-up \$ 15,335,868

NOTE:

- ▶ Waste Water obligations consume 82.5% of borrowing capacity
- ▶ Not all previous recommendations are feasible given other capital pressures.



CAPE BRETON
REGIONAL MUNICIPALITY

Recommendation:

Capital Budget 2022/23

Motion to approve:

- ▶ Capital Budget for 2022/23 totaling **\$63,257,640**
- ▶ Associated required borrowing resolutions for **\$8,500,000**
- ▶ Transfer from Capital reserve **\$100,000**
- ▶ Transfer from Operating Reserve (Municipal Capacity Top Up allocation for 2021/22) for projects/initiatives as presented (\$15,335,868)



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget 2022-2023



Budget Highlights

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REGIONAL MUNICIPALITY

- ▶ **2.7% net overall increase – 50% lower than CPI**
- ▶ 1.5% Tax rate reductions, further supplemented by a 33% increase in the low income tax exemption rebate.
- ▶ Increases in CPI significantly impact costs contracted services, software, and licensing fees
- ▶ Fuel price volatility and supply chain issues significantly impacting cost of materials and supplies
- ▶ No Covid assistance means any residual Covid related cost pressures or revenue losses must be absorbed within own revenues.
- ▶ Decreases in grants in lieu of taxes from Provincial and Federal governments
- ▶ Changes to salaries and benefits related to collective agreement increases and mandatory increases to employee benefit rates (CPP & WBC)
- ▶ Base rate subsidy of transit service increasing as transit costs escalate



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget

Budgeted Revenues \$161,543,985

Revenue Summary 2022-23 Budget	Projected Operating Results 2021-22	Approved Budget 2021-22	Budget 2022-23	Increase (Decrease)	% Increase (Decrease)
TAXES	\$ 117,611,983	\$ 114,975,389	\$ 119,937,134	\$ 4,961,745	4.3%
GRANTS IN LIEU OF TAXES	\$ 9,436,004	\$ 9,598,788	\$ 9,494,995	\$ (103,793)	-1.1%
PROV. TRANS OPERATING GRANT	\$ 30,671,676	\$ 15,335,838	\$ 15,335,838	\$ -	0.0%
PROV. TRANS HST PAYMENT	\$ 504,220	\$ 500,000	\$ 500,000	\$ -	0.0%
MUNICIPAL SERVICES FUNDING	\$ 1,197,435	\$ 1,201,755	\$ 1,231,331	\$ 29,576	2.5%
ADMINISTRATIVE	\$ 1,580,572	\$ 1,537,500	\$ 1,545,000	\$ 7,500	0.5%
POLICE	\$ 290,434	\$ 330,000	\$ 330,000	\$ -	0.0%
TRANSIT	\$ 752,500	\$ 1,255,000	\$ 2,100,000	\$ 845,000	67.3%
ENVIRONMENTAL SERVICES	\$ 2,696,000	\$ 2,550,000	\$ 2,925,000	\$ 375,000	14.7%
BUILDING RENTALS	\$ 586,177	\$ 586,177	\$ 586,177	\$ -	0.0%
WATER UTILITY TRANSFER	\$ 4,951,510	\$ 4,951,510	\$ 4,951,510	\$ -	0.0%
REVENUE BY-LAWS	\$ 151,731	\$ 331,000	\$ 331,000	\$ -	0.0%
PLANNING / DEVELOPMENT	\$ 250,584	\$ 246,200	\$ 250,500	\$ 4,300	1.7%
FACILITIES REVENUE	\$ 833,397	\$ 2,088,000	\$ 1,820,500	\$ (267,500)	-12.8%
TRANSFER FROM OPERATING RESERVE	\$ 188,290	\$ 125,000	\$ 205,000	\$ 80,000	64.0%
EXTRAORDINARY REVENUES	\$ -	\$ 1,750,000	\$ -	\$ (1,750,000)	-100.0%
TOTAL REVENUE	\$ 171,702,514	\$ 157,362,157	\$ 161,543,985	\$ 4,181,828	2.7%



CAPE BRETON
REGIONAL MUNICIPALITY

Revenue Budget Highlights

Taxes \$119,937,134

	Projected Operating Results 2021-22	Budget 2021-22	Budget Proposed 2022-23	Variance
TAXES				
Property Taxes				
Residential Taxes	77,092,706	77,089,329	81,649,026	4,559,697
Commercial Taxes	33,074,929	33,074,929	33,059,809	(15,120)
Wind Farm taxation	217,891	217,414	220,070	2,657
Resource Property taxation	1,457,576	1,457,576	1,489,623	32,048
Recreational Property Taxes	19,341	19,341	20,308	967
Forest Property	37,657	37,657	37,297	(360)
MTT Based on Special Calc.	460,883	479,143	461,000	(18,143)
Deed Transfer Tax	5,251,000	2,600,000	3,000,000	400,000
Total TAXES	117,611,983	114,975,389	119,937,134	4,961,745

CAP CPI increase 5.4%, offset by:

- ▶ \$.01 tax rate reduction for all taxpayers
- ▶ \$.02 area rate reduction for hydrant services (Motion required)
- ▶ AND increase in the low income property tax rebate
- ▶ **Low income taxpayers' total estimated tax rate reduction is approximately 4%-5%** (greater for homes with lower than average assessment)
- ▶ Increase in Deed Transfer Tax revenue **\$400K**



CAPE BRETON
REGIONAL MUNICIPALITY

Revenue Budget Highlights

Grants in Lieu, Provincial Grants & Municipal Services Funding

	Projected Operating Results 2021-22	Budget 2021-22	Budget Proposed 2022-23	Variance
GRANTS IN LIEU OF TAXES	9,436,004	9,598,788	9,494,995	(103,793)
PROVINCIAL OPERATING GRANT	30,671,676	15,335,838	15,335,838	-
PROVINCIAL TRANSFERS HST	504,220	500,000	500,000	-
MUNICIPAL SERVICES FUNDING	1,197,435	1,201,755	1,231,331	29,576

- ▶ **Grants in lieu of taxes - \$9,494,995 (decrease - \$103,793)**
- ▶ **Federal: \$3,994,557 (decrease - (\$69,523))**
- ▶ **Provincial: \$2,459,438 (decrease - (\$24,369))**
- ▶ **NS Power: \$3,041,000 (decrease - (\$9,901))**
- ▶ **Provincial Grants - Uncertain (No anticipated changes)**
- ▶ **Municipal Services Funding - \$1,231,331**
- ▶ Increase related to fire protection grant and 911 service recovery (non-CBRM)



CAPE BRETON
REGIONAL MUNICIPALITY

Revenue Budget Highlights

Fines & Fees for Service

	Projected Operating Results 2021-22	Budget 2021-22	Budget Proposed 2022-23	Variance
POLICE	290,434	330,000	330,000	-
TRANSIT	752,500	1,255,000	2,100,000	845,000
SOLID WASTE	2,596,000	2,450,000	2,825,000	375,000
SEWERS	100,000 [*]	100,000	100,000	-
BY-LAWS	151,731	331,000	331,000	-
DEVELOPMENT / PLANNING	250,584	246,200	250,500	4,300
RECREATION & FACILITIES	833,397	2,088,000	1,820,500	(267,500)

- ▶ Budgeted transit revenues reflect the return to pre-Covid ridership
- ▶ Solid Waste revenues reflect increased tipping activity and greater recovery from recycled materials
- ▶ Recreation and Facilities revenue decrease due to continued ticket sale decline as a result of ongoing Covid concerns
- ▶ *\$456K lower than pre-Covid budget estimates



CAPE BRETON
REGIONAL MUNICIPALITY

Revenue Budget Highlights

Administrative

	Projected Operating Results 2021-22	Budget 2021-22	Budget Proposed 2022-23	Variance
ADMINISTRATIVE	1,580,572	1,537,500	1,545,000	7,500
BUILDING RENTALS	586,177	586,177	586,177	-
WATER UTILITY ADMIN RECOVERY	4,951,510	4,951,510	4,951,510	-
TRANSFER FROM OPERATING RESERVE	188,290	125,000	205,000 ^{*)}	80,000
EXTRAORDINARY REVENUES	0	1,750,000	-	(1,750,000)

- ▶ Administrative: Interest on taxes updated based on current accounts outstanding
- ▶ Transfer from Operating Reserve (*Motion required*)
 - ▶ Funding for Municipal Planning Strategy Review and AT Plan
 - ▶ (includes contributions from Province, ACOA and CB Partnership)
- ▶ Extraordinary Revenues (PY) – requested funding to offset Covid-related losses
- ▶ **None received in 21/22; none expected for 22/23**



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget

Expenditure by Type

Expenditure Summary	Budget		% Increase (Decrease)
	2021-22	2022-23	
WAGES, BENEFITS, EMPLOYMENT RELATED COSTS	\$ 70,497,148	\$ 73,731,345	4.6%
CONTRACTS & PROFESSIONAL SERVICES	\$ 32,336,065	\$ 32,622,618	0.9%
VEHICLES	\$ 5,325,186	\$ 5,778,000	8.5%
STREET LIGHTS	\$ 2,350,000	\$ 2,350,000	0.0%
BUILDINGS	\$ 5,149,850	\$ 5,174,624	0.5%
OPERATIONAL MATERIALS, SUPPLIES & EQUIPMENT	\$ 9,041,819	\$ 9,523,994	5.3%
DEBT SERVICING AND RELATED COSTS	\$ 11,715,941	\$ 11,076,394	-5.5%
MANDATED COSTS AND PROVINCIAL TRANSFERS	\$ 20,946,149	\$ 21,287,011	1.6%
TOTAL EXPENDITURES	\$ 157,362,157	\$ 161,543,985	2.7%



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget

Expenditures by Type - Highlights

- ▶ **Salaries and employment related costs - \$3.2M increase (4.6%)**
 - ▶ Contractual increases (collective agreements)
 - ▶ 1 new FTE for Transit (administrative support)
 - ▶ MERC rate increases (CPP, WCB)
 - ▶ \$30K increase in summer student hiring



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget

Expenditures by Type - Highlights

- ▶ **Contracts and professional services - \$286K increase (0.8%)**
 - ▶ CPI increases on EPW contracts **\$550K** for salt, snow removal, paving, patching, culvert, sidewalk repairs etc.
 - ▶ Solid Waste lease for screening plant repaid (**\$500K**)
 - ▶ J-Class road contribution funded by reserved top-up funds (**\$150K**)
 - ▶ *(contingent on approval of capital budget)*
 - ▶ Increase in insurance premiums **\$126K**
 - ▶ Adjustment to volunteer fire grants **\$90K**
 - ▶ Increase in consulting costs for completion of AT Plan and CBRM Forward **\$80K**
 - ▶ *(offset by funding contributions transferred from reserve)*
 - ▶ CPI increase on parks and grounds/building maintenance contracts **\$55K**
 - ▶ Increase to low income property tax rebate **\$40K**



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REGIONAL MUNICIPALITY

Proposed Operating Budget

Expenditures by Type - Highlights

▶ **Vehicles - \$453K increase (8.5%)**

Normalize Transit operations - **\$450K**

▶ **Buildings – \$25K increase (.5%)**

Increase energy costs for Centennial arena to actual



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REGIONAL MUNICIPALITY

Proposed Operating Budget

Expenditures by Type - Highlights

- ▶ **Operational Materials, Supplies & Equipment – \$482K increase (5.3%)**
 - ▶ CPI increases in EPW materials/supplies (salt, equipment attachments) **\$290K**
 - ▶ CPI increases in Parks & Grounds materials/supplies (landscaping materials, gravels, top soil, equipment parts) **\$47K**
 - ▶ Adjust costs associated with transit cleaning **\$150K**
 - ▶ Increase in GPS/Radio costs (transit - additional fleet) **\$25K**
 - ▶ Increase in computer related hardware/software/licenses
 - ▶ EPW - **\$47K**
 - ▶ Technology - **\$48K**
 - ▶ New computer software/licenses
 - ▶ Clerk – meeting management software **\$30K**
 - ▶ Fire Services – data collection software/FireQ **\$40K**
 - ▶ Reduction in C200 concession cost of sales (**\$200K**)



CAPE BRETON
REGIONAL MUNICIPALITY

Proposed Operating Budget

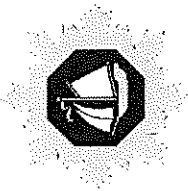
Expenditures by Type - Highlights

- ▶ **Debt servicing and related costs – (\$640K) decrease**
 - Related to timing of debenture borrowing for multi-year projects (**\$445K**)
 - Related to repayment of operating loan and revised banking agreement (**\$195K**)

- ▶ **Mandated Costs & Provincial Transfers - \$341K increase**

Formula-based increases (decreases) for:

Education	\$252K
Housing	\$ 81K
Corrections	\$ 34K
Assessment	(\$22K)



Proposed Operating Budget

Expenditures by Department

CAPE BRETON
REGIONAL MUNICIPALITY

Expenditure Summary 2022-23 Draft Budget	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
ENGINEERING & PUBLIC WORKS				
PW Administration	\$ 4,371,127	\$ 4,510,506	\$ 4,418,960	\$ (91,546)
Engineering	\$ 732,633	\$ 773,086	\$ 787,625	\$ 14,539
PW Operations	\$ 18,081,505	\$ 17,898,140	\$ 19,198,683	\$ 1,300,543
Solid Waste	\$ 14,298,000	\$ 14,518,711	\$ 14,431,318	\$ (87,393)
Fleet	\$ 4,017,260	\$ 3,648,634	\$ 4,172,888	\$ 524,254
Transit	\$ 6,799,197	\$ 6,276,317	\$ 6,855,814	\$ 579,496
Waste Water	\$ 3,320,401	\$ 3,274,595	\$ 3,061,764	\$ (212,831)
PARKS & BUILDINGS				
BUILDINGS & LIBRARIES	\$ 3,772,527	\$ 3,441,674	\$ 3,489,843	\$ 48,169
PARKS & GROUNDS	\$ 3,282,552	\$ 2,976,699	\$ 3,210,874	\$ 234,175
FACILITIES / ARENAS	\$ 3,105,556	\$ 3,724,475	\$ 3,496,799	\$ (227,677)
RECREATION	\$ 2,477,570	\$ 2,755,661	\$ 2,853,260	\$ 97,598
POLICE SERVICES	\$ 25,343,756	\$ 26,836,654	\$ 27,870,130	\$ 1,033,475
CONDITIONAL TRANSFERS	\$ 20,950,979	\$ 20,946,148	\$ 21,287,010	\$ 340,862
FISCAL SERVICES	\$ 11,582,082	\$ 11,715,940	\$ 11,076,394	\$ (639,547)
FIRE SERVICES	\$ 18,762,486	\$ 18,260,025	\$ 18,642,740	\$ 382,715
FINANCE	\$ 2,380,008	\$ 2,654,307	\$ 2,733,905	\$ 79,598
TECHNOLOGY				
311/911 COMMUNICATIONS CENTRE	\$ 2,031,962	\$ 2,335,246	\$ 2,464,202	\$ 128,956
TECHNOLOGY & COMMUNICATIONS	\$ 1,345,244	\$ 1,375,009	\$ 1,519,840	\$ 144,830
MUNICIPAL CLERK	\$ 508,928	\$ 523,783	\$ 571,000	\$ 47,217
ADMINISTRATION	\$ 423,682	\$ 459,092	\$ 481,819	\$ 22,726
PLANNING, INSPECTIONS AND BY-LAWS	\$ 3,457,262	\$ 3,392,070	\$ 3,560,909	\$ 168,839
HUMAN RESOURCES / OH&S	\$ 1,279,334	\$ 1,353,103	\$ 1,393,597	\$ 40,494
LEGAL	\$ 2,143,535	\$ 2,206,285	\$ 2,353,597	\$ 147,311
LEGISLATIVE	\$ 1,347,663	\$ 1,505,992	\$ 1,611,016	\$ 105,024
TOTAL EXPENDITURES	\$ 155,815,248	\$ 157,362,157	\$ 161,543,985	\$ 4,181,828



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Engineering & Public Works \$52,927,051

Expenditure Summary 2022-23 Draft Budget

	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
ENGINEERING & PUBLIC WORKS				
PW Administration	\$ 4,371,127	\$ 4,510,506	\$ 4,418,960	\$ (91,546)
Engineering	\$ 732,633	\$ 773,086	\$ 787,625	\$ 14,539
PW Operations	\$ 18,081,505	\$ 17,898,140	\$ 19,198,683	\$ 1,300,543
Solid Waste	\$ 14,298,000	\$ 14,518,711	\$ 14,431,318	\$ (87,393)
Fleet	\$ 4,017,260	\$ 3,648,634	\$ 4,172,888	\$ 524,254
Transit	\$ 6,799,197	\$ 6,276,317	\$ 6,855,814	\$ 579,496
Waste Water	\$ 3,320,401	\$ 3,274,595	\$ 3,061,764	\$ (212,831)
	\$ 51,620,123	\$ 50,899,990	\$ 52,927,051	\$ 2,027,061

- ▶ Overall increase **\$2,027,061 (4.0%)**
- ▶ **\$1,263,402** increase related to salaries and benefits
- ▶ 1 FTE added for Transit administrative support
- ▶ Licensing/software costs associated with asset management requirements and mechanical diagnostic software **\$47K**
- ▶ Fleet and Transit operating costs (repairs, maintenance and fuel) increased **\$500K**
- ▶ Operational equipment, materials and supplies increased **\$290K**
 - ▶ (net of reduction in bus cleaning costs of \$200K)
- ▶ Contracts/agreements for asphalt repairs, disposal of bio-solids tied to CPI **\$337K**
 - ▶ (Offset by recycling recovery increase of **\$500K**)
- ▶ Solid Waste screening plant lease paid off – leases reduced (**\$515K**)



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Parks, Buildings & Libraries \$6,700,717

Expenditure Summary	Projected Operating Results 2021-22	Budget		Increase (Decrease)
		2021-22	2022-23	
PARKS & BUILDINGS				
BUILDINGS & LIBRARIES	\$ 3,772,527	\$ 3,441,674	\$ 3,489,843	\$ 48,169
PARKS & GROUNDS	\$ 3,282,552	\$ 2,976,699	\$ 3,210,874	\$ 234,175

- ▶ Overall increase **\$282,344 (4.4%)**
- ▶ Collective agreement/MERC increases **\$216K**
- ▶ Price increases on contracted services, materials and supplies **\$120K**
- ▶ Reduction in required security **(\$69K)**



Expenditures by Department

Facilities \$3,496,799

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REGIONAL MUNICIPALITY

Expenditure Summary	Projected Operating Results		Budget		Increase (Decrease)
	2021-22	2021-22	2021-22	2022-23	
FACILITIES / ARENAS	\$ 3,105,556	\$ 3,724,475	\$ 3,496,799	\$ (227,677)	

- ▶ Overall decrease **(\$227,677)** (6.1%)
- ▶ Net decrease in wages/salaries/benefits **(\$32K)**, net of contractual increases
 - ▶ Transfer of FTE to technology (tech position)
- ▶ Increase in utility costs **\$35K** (Centennial & GB Miners Forum)
- ▶ Decrease in cost of sales to reflect reduction in concession revenue **(\$208K)**
- ▶ Decrease in operational materials/supplies previously increased for Covid.



Expenditures by Department

Recreation \$2,853,260

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REGIONAL MUNICIPALITY

Expenditure Summary	Projected Operating Results		Budget		Budget Increase 2022-23 (Decrease)
	2021-22	2021-22	2021-22	2022-23	
2022-23 Budget					
RECREATION	\$ 2,477,570	\$ 2,477,570	\$ 2,755,661	\$ 2,853,260	\$ 97,598

- ▶ Overall increase **\$97,598 (3.5%)**
- ▶ Contractual increases to salaries and benefits **\$37K**
- ▶ Increase summer student wages **\$30K** due to increase in minimum wage
- ▶ Reinstate temporary heated storage costs **\$31K**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Police \$27,870,130

	Projected Operating Results 2021-22	Budget 2021-22	Budget 2022-23 (Decrease)	Increase
Expenditure Summary 2022-23 Budget				
POLICE SERVICES	\$ 25,343,756	\$ 26,836,654	\$ 27,870,130	\$ 1,033,475

- ▶ Overall increase **\$1,033,475 (3.9%)**
- ▶ Solely related to contractual increases in salaries and benefits, net of cost recovery
- ▶ Transition to watch command structure
 - ▶ (No financial impact)
- ▶ Reallocation of Vehicle/Equip Maintenance (\$25K) and telephone costs (\$15K) to computer hardware \$40K

Budget
approved by
Board of Police
Commissioners
March 7, 2022



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Conditional Transfers \$21,287,010
Fiscal \$11,076,394

Expenditure Summary	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
CONDITIONAL TRANSFERS	\$ 20,950,979	\$ 20,946,148	\$ 21,287,010	\$ 340,862
FISCAL SERVICES	\$ 11,582,082	\$ 11,715,940	\$ 11,076,394	\$ (639,547)

Conditional Transfers

- ▶ Overall increase **\$340,862** (1.6%)
 - ▶ Increases in Provincial formula estimates based on prior year UA **\$367K**
 - ▶ Property Assessment costs decrease **(\$22K)**

Fiscal

- ▶ Overall decrease **(\$639,547)** (5.2%)
 - ▶ Decrease in debt servicing costs **(\$445K)**
 - ▶ (temporary due to timing of multi-year projects)
 - ▶ Decrease in short term interest and bank charges **(\$195K)** to reflect partial repayment of operating loan



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Fire & Emergency Services \$18,642,740

Expenditure Summary	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
2022-23 Draft Budget				
FIRE SERVICES	\$ 18,762,486 \$	18,260,025 \$	18,642,740 \$	382,715

- ▶ Overall increase **\$382,715** (2.1%)
- ▶ Contractual increases in salaries and benefits **\$277K**
- ▶ Volunteer Fire Grant adjustment **\$30K**
- ▶ Speciality services funding **\$60K**
- ▶ (redistribution of Covid related costs no longer required **(\$60K)**)
- ▶ Data collection software (new) **\$40K**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Finance \$2,733,905

Expenditure Summary	Projected Operating Results	Approved Budget	Draft Budget	Increase (Decrease)
2022-23 Draft Budget	2021-22	2021-22	2022-23	(Decrease)
FINANCE	\$ 2,380,008	\$ 2,654,307	\$ 2,733,905	\$ 79,598

Finance

- ▶ Overall increase of **\$79,598** (3.0%)
- ▶ Salaries and benefits increase of **\$36K**, net of contractual increases and changes in retiree benefits
- ▶ Increase in professional services for year end audit pricing **\$3.5K**
- ▶ Increase in Low income property tax rebate **\$40K**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Technology & Communications \$3,984,041

Expenditure Summary 2022-23 Draft Budget

	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
TECHNOLOGY				
311/911 COMMUNICATIONS CENTRE	\$ 2,031,962	\$ 2,335,246	\$ 2,464,202	\$ 128,956
TECHNOLOGY & COMMUNICATIONS	\$ 1,345,244	\$ 1,375,009	\$ 1,519,840	\$ 144,830

311/911 Communications Centre \$2,464,202

- ▶ Overall budget increase of **\$128,956 (5.5%)**
- ▶ Salaries and benefits, related to contractual increases **\$86K**
- ▶ **\$44K** Increase in computer hardware (\$15K) and software (\$29K) due to aging equipment and anticipated increases in licensing fees
- ▶ Professional services adjusted to reduce required covid-related cleaning of shared workspaces **(\$5K)**

Technology \$1,519,840

- ▶ Overall budget increase of **\$144,830 (10.5%)**
- ▶ Increase in salaries and benefits **\$94K**
- ▶ Additional FTE for tech position transferred from Facilities budget **\$66K**
- ▶ Other contractual increases in wages and benefits **\$28K**
- ▶ **\$48K** increase in computer hardware (\$27K) and software (\$21K) due to inflationary increases in components and licensing



Expenditures by Department

Municipal Clerk \$571,000

CAPE BRETON
REGIONAL MUNICIPALITY

	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
Expenditure Summary				
2022-23 Draft Budget	\$ 508,928	\$ 523,783	\$ 571,000	\$ 47,217
MUNICIPAL CLERK				

- ▶ Overall increase **\$47,217** (9.0%)
- ▶ Contractual increase in salaries and benefits of **\$10K**
- ▶ Transition of conferences and training to pre-Covid levels **\$7K**
- ▶ Increase in licensing fees associated with new meeting management software **\$30K**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Administration \$481,819

Expenditure Summary		Projected	Approved	Draft	Increase
2022-23 Draft Budget		Operating Results 2021-22	Budget 2021-22	Budget 2022-23	(Decrease)
ADMINISTRATION		\$ 423,682	\$ 459,092	\$ 481,819	\$ 22,726

- ▶ Overall net budget increase **\$22,726** (5.0%)
- ▶ **\$13K** related to contractual increases in salaries and benefits
- ▶ Reinstatement of pre-Covid travel/conferences **\$10K**



CAPE BRETON
REGIONAL MUNICIPALITY

Expenditures by Department

Planning & Economic Development \$3,560,909

Expenditure Summary	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
PLANNING, INSPECTIONS AND BY-LAWS	\$ 3,457,262	\$ 3,392,070	\$ 3,560,909	\$ 168,839

2022-23 Draft Budget

- ▶ Overall increase **\$168,839** (5.0%)
- ▶ Salaries and benefits contractual increase of **\$70K**
- ▶ Increase in professional services to reflect remaining project costs associated with CBRM Forward and AT Plan **\$80K**
 - ▶ Offset by funding contributions transferred from reserve
- ▶ Contracts and agreements and licensing fees increased for CPI **\$18K**



CAPE BRETON
REGIONAL MUNICIPALITY

Economic Development

2022-23 Grants to Organizations

Economic Development Funding (REN)	\$300,000
Destination Cape Breton Association	\$ 80,000
Savoy Theatre	<u>\$100,000</u>
Total Grants to Organizations	<u>\$480,000</u>

*No changes in grants from prior years



Expenditures by Department

Human Resources/OH&S \$1,393,597

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REGIONAL MUNICIPALITY

Expenditure Summary 2022-23 Draft Budget	Projected	Approved	Draft	Increase (Decrease)
	Operating Results 2021-22	Budget 2021-22	Budget 2022-23	
HUMAN RESOURCES / OH&S	\$ 1,279,334	\$ 1,353,103	\$ 1,393,597	\$ 40,494

- ▲ Overall increase **\$40,494** (3.0%) solely related to contractual increases in salaries and benefits



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Expenditures by Department

Legal \$2,353,597

	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
LEGAL	\$ 2,143,535	\$ 2,206,285	\$ 2,353,597	\$ 147,311

Expenditure Summary 2022-23 Draft Budget

- ▶ Overall increase **\$147,311** (6.7%)
- ▶ CPI Increase in insurance premiums **\$126K**, including provision for new cyber security coverage
- ▶ Contractual increase in salaries and benefits of **\$21K**



Expenditures by Department

Legislative \$1,611,016

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Expenditure Summary	Projected Operating Results 2021-22	Approved Budget 2021-22	Draft Budget 2022-23	Increase (Decrease)
2022-23 Draft Budget	\$ 1,347,663	\$ 1,505,992	\$ 1,611,016	\$ 105,024
LEGISLATIVE				

- ▶ Overall increase **\$105,024** (7.0%)
- ▶ Contractual increases to salaries and benefits **\$45K**
- ▶ **\$45K** increase to meetings and travel as restrictions removed
- ▶ Increase in professional memberships (NSFM/FCM) **\$8K**
- ▶ Increase in phone/internet costs **\$6K**



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2022-23 Operating Budget Recommendation

Motion to approve:

- ▶ Operating Budget for 2022/23 totaling **\$161,543,985**
- ▶ Transfer from Operating Reserve totaling **\$205,000**
- ▶ Revised Hydrant area rate of \$.2036/\$100 assessment
(Reduction of \$.02/\$100)
- ▶ Amendment to Low Income Property Tax Exemption Policy*
 - ▶ *Rebate increased from \$225 to \$300

