Cape Breton Regional Municipality

Council Meeting Agenda

Tuesday, August 18, 2026
2:00 p.m.

Council Chambers
Second Floor, City Hall
320 Esplanade, Sydney, Nova Scotia

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Land Acknowledgement

Roll Call

O' Canada

1. **Approval of Agenda:** (Motion required)

2. **Special Community Announcements and Acknowledgements**

    2.1 **Harbour Festival 2026 was an Incredible Success:** Councillor Dave MacKeigan

    2.2 **2026 Canadian Little League Championship Acknowledgement:** Councillor Paul Nickituk

3. **Proclamations and Resolutions**

    3.1 **Cape Breton Classic Cruisers Fall Classic Show & Shine Weekend:** Councillor Gordon MacDonald (See page _5__)

4. **Corporate Services Issues**

    4.1 **Build Communities Strong Fund (BCSF) Water Distribution System Upgrades Budget Amendment and Contribution Agreement Authorization:** Ray Boudreau, Director of Water and Wastewater (See page _6__)

    4.2 **Appointment of Members to the Policy Committee:** Christa Dicks, Municipal Clerk / Director of Corporate Information Services (See page _18_)

5. **Council Agenda Request**

    5.1 **Port Negotiations**: Councillor Steve Parsons (See page _20_)

6. Financial Statements

6.1 CBRM Financial Statements April to June 2026:

Nancy Dove, Chief Financial Officer (See page _23_)

7. Correspondence

7.1 Offshore Wind Update to CBRM: Honourable Marco MacLeod, Minister of Energy (See page _46_)

Adjournment

PROCLAMATION

Cape Breton Classic Cruisers
Fall Classic Show & Shine Weekend

WHEREAS: the Cape Breton Classic Cruisers Car Club is a group of individuals promoting to further an interest in antique and custom cars, trucks, motorcycles, and special vehicles; and

WHEREAS: the Club is open to everyone who has a mutual interest, the guided principle of the Club is respect. Respect for each other, our communities, other automobile clubs and our neighbours; and

WHEREAS: the success level of the annual events hosted by the Cape Breton Classic Cruisers continues to reach new heights. The annual Fall Classic Show & Shine attracts participants and spectators from across Cape Breton and mainland Nova Scotia to show their vehicles; and

WHEREAS: the Fall Classic Events have become a signature event in Nova Scotia's car show circuit and a must attend event. Their large crowds have seen over 5,000 spectators in a single day and over 310 vehicles on display for one day; and

WHEREAS: the Cape Breton Classic Cruisers believe in giving back to the community. Since their startup in 2016 they were able to donate $52,241 to CB Hospice and Palliative Care.

BE IT THEREFORE RESOLVED: that CBRM Mayor Cecil P. Clarke and Council do hereby proclaim September 11th to 12th, 2026 as "The Cape Breton Classic Cruisers Fall Classic Show & Shine Weekend" in the Cape Breton Regional Municipality.

Councillor Gordon MacDonald – CBRM District #1
August 18th, 2026

Cape Breton Regional Municipality
320 Esplanade
Sydney, NS B1P 7B9

STAFF REPORT

To: **Mayor and Council**

Submitted by: **Demetri Kachafanas, CAO**

Date: **August 18, 2026**

Subject: Build Communities Strong Fund (BCSF) Water Distribution System Upgrades Budget Amendment and Contribution Agreement Authorization

ORIGIN

December 10, 2024 Council Motion:

Moved by Councillor Sheppard-Campbell, seconded by Councillor O'Quinn, to authorize the Water Utility to apply to the Canada Housing and Infrastructure Fund by the deadline of March 31, 2025. Motion Carried (See Attachment 1)

March 26, 2026 Council Motion:

Moved by Councillor Eldon MacDonald, seconded by Councilor Gordon MacDonald, to recommend to Council to approve the 2026/2027 water utility capital budget of $9,782,843. Motion Carried. (See Attachment 2)

RECOMMENDATION

It is recommended that CBRM Council:

1. Approve an increase in the capital budget for the Glace Bay Pressure Reducing Valve (PRV) project from $2.0M to $2.8M based on the results of the completed tender process.

2. Authorize the Water Utility to enter into and execute a Contribution Agreement with Housing, Infrastructure and Communities Canada (HICC) under the Build Communities Strong Fund (BCSF).

BACKGROUND

On December 10, 2024, Council authorized the Water Utility to apply for federal funding for water infrastructure upgrades through the Canada Housing Infrastructure Fund (CHIF) - (See Attachment 3). At that time, Council was advised that, should funding be received, a financial plan and any required funding allocation adjustments would be returned to Council and the Nova Scotia Regulatory and Appeals Board (NSRAB) for approval.

The original funding application submitted to the federal government included water distribution upgrades in both Sydney and Glace Bay with an estimated total project value of $4.6M.

On July 10, 2026, the Municipality received notification that the project had been approved in principle under the Build Communities Strong Fund, with a maximum federal contribution of 40% or $1.84M. (See Attachment 4). HICC has advised staff that a Council resolution is required prior to execution of a Contribution Agreement.

DISCUSSION

Glace Bay Pressure Reducing Valve (PRV) Chamber

The Glace Bay PRV project was included in the original federal funding application submitted to HICC and forms part of the project approved in principle under the Build Communities Strong Fund. The project was also approved by Council and the NSRAB as part of the 2026/27 Water Utility Capital Budget with a project budget of $2.0M, financed through utility borrowing.

Since budget approval, detailed design has been completed and the project tendered through a competitive public procurement process. The lowest compliant tender received was approximately $2.8M. ($2,763,982), representing an increase of approximately $800k over the approved budget.

As the tendered amount exceeds the approved budget by more than $250k, Council approval and subsequent approval by the NSRAB are required.

Project Scope and Funding Agreement Considerations

The original federal funding application included water distribution system upgrades in both Sydney and Glace Bay with a total estimated value of $4.6M. Following submission of the application, the Sydney components proceeded through other approved capital projects and have since been completed. Despite the completion of some of the original projects, due to cost escalation, the total estimated value of the remaining projects is approximately equal to the total $4.6M value approved in principle by HICC.

Subject to Council approval, staff will work with HICC to negotiate and execute a Contribution Agreement that reflects current priorities, revised project schedules and updated cost estimates.

FINANCIAL IMPLICATIONS

Based on the current estimated project costs and the approved-in-principle federal contribution, the funding agreement has the potential to reduce future water utility borrowing requirements by $1,840,000 over the next two (2) years, or to allow for additional infrastructure projects to be completed.

The Glace Bay PRV Chamber project forms part of the approved-in-principle federal funding application. Based on the program's maximum funding participation rate of 40%, the updated project cost of $2.8M would result in a reduced utility contribution of approximately $1.68M.

The updated project costs and funding plan are summarized in the table below:

Project Component	Estimated Cost	Utility Contribution (60%)	Federal Funding (40%)
Glace Bay PRVs (2026)	$2,800,000	$1,680,000	$1,120,000
Watermain Upgrades (2027)	$1,800,000	$1,080,000	$720,000
Total	**$4,600,000**	**$2,760,000**	**$1,840,000**

COMMUNITY ENGAGEMENT

No community engagement was required.

ALTERNATIVES

CBRM Council could choose to:

1. Decline to approve the budget increase for the Glace Bay PRV Project, in which case the project would be delayed, or the scope reduced for this year.

2. Decline to authorize negotiation of a Contribution Agreement, thereby foregoing the opportunity to secure federal funding for the remaining eligible water infrastructure projects.

LEGISLATIVE AUTHORITY

Nova Scotia Municipal Government Act, Section 65 (al)

The council may expend money required by the municipality for water systems.

Public Utilities Act, Section 35 (1)

No public utility shall proceed with any new construction, improvements or betterments in or extensions or additions to its property used or useful in furnishing, rendering or supplying any service which requires the expenditure of more than two hundred and fifty thousand dollars without first securing the approval thereof by the Board.

ATTACHMENTS

Attachment 1 – December 10, 2024 Council Motion Authorizing CHIF Application
Attachment 2 – March 26, 2026 Council Motion Approving 2026/27 Water Utility Capital Budget
Attachment 3 – December 10, 2024 Issue Paper, Canada Housing and Infrastructure Fund (CHIF)
Attachment 4 – July 10, 2026 Approval in Principle Letter, Housing, Infrastructure and Communities Canada (Build Communities Strong Fund).

A copy of this report can be obtained online at www.cbrm.ns.ca or by contacting the Office of the Municipal Clerk at 902-563-5010.

Report Prepared by: Raymond Boudreau, Director of Water & Wastewater

CBRM

Clerk's Department

M·E·M·O

320 Esplanade Sydney, Nova Scotia, B1P 7B9 902-563-5010

To: Raymond Boudreau, P. Eng., Director of Water and Wastewater

From: Christa Dicks, Municipal Clerk

Date: December 13, 2024

Subject: Canada Housing Infrastructure Fund (CHIF) – Water Utility Application

At the Council meeting held on December 10, 2024, the following motion was passed:

Motion
Moved by Councillor Sheppard-Campbell, seconded by Councillor O' Quinn, to authorize the Water Utility to apply to the Canada Housing and Infrastructure Fund by the deadline of March 31, 2025.
Motion Carried

I would ask that you please take the action noted in the above motion.

Thank you.

[redacted]

Christa Dicks
Municipal Clerk
/yc

Clerk's Department

M·E·M·O

320 Esplanade Sydney, Nova Scotia, B1P 7B9 902-563-5010

To: **Nancy Dove, Chief Financial Officer**

Raymond Boudreau, P.Eng., Director of Water and Wastewater

From: **Christa Dicks, Municipal Clerk / Director of Corporate Information Services**

Date: **April 7, 2026**

Subject: **2026/2027 Water Utility Capital Budget**

At the special council meeting held on March 26, 2026, the following motion was put forward:

Motion
Moved by Councillor Eldon MacDonald, seconded by Councillor Gordon MacDonald, to recommend to Council to approve the 2026/2027 water utility capital budget of $9,782,843, as presented.
Main Carried

I would ask that you please take action noted in the above motion.

Thank you,

[redacted]

Christa Dicks
Municipal Clerk
/km

CBRM

A Community of Communities

Issue Paper

TO: ***Mayor and Council***

December 10, 2024

RE: Canada Housing Infrastructure Fund (CHIF) – Water Utility Application

Issue

The Water Utility seeks council approval to apply for funding under the Canada Housing and Infrastructure Fund (CHIF) to support upgrades to its water systems. This funding opportunity aligns with the Water Utility's mission to deliver reliable and efficient services while maintaining affordable water rates for residents.

Background

The Canada Housing and Infrastructure Fund (CHIF) is a federal program aimed at addressing critical infrastructure needs, including water system improvements. The Water Utility proposes to utilize this funding to advance the replacement of aging infrastructure, ensuring long-term service reliability and resilience.

The project costs will be partially covered by CHIF funding, which will allow the Water Utility to redirect existing resources to other priority projects without increasing water rates. This ensures that the financial burden on ratepayers remains stable while enabling the utility to address additional infrastructure needs proactively.

Financial Implications

The CHIF program could fund up to 40% of eligible expenditures. The remaining costs will be covered by the Water Utility's budget, supported by current water rates.

Key Points:

- There will be no impact on current water rates as the Water Utility's existing financial resources adequately support the allocation for this project.

- If awarded, CHIF funding will free up utility funds, which can then be reallocated to additional infrastructure improvement projects.

Approval to apply for the CHIF does not commit the Municipality or the Water Utility to proceed with any projects until final approval is received from council and the UARB.

Recommendation

That council approve the Water Utility's application to the Canada Housing and Infrastructure Fund (CHIF) for infrastructure upgrades. If awarded, a detailed financial and operational plan will be submitted to Council and the UARB for final project approval and funding allocation adjustments.

Action Required

Council motion to:

1. Authorize the Water Utility to apply to the Canada Housing and Infrastructure Fund by the deadline of March 31, 2025.

Respectfully submitted:

____

Raymond Boudreau, P.Eng.
Director of Water and Wastewater

July 10, 2026

His Worship Cecil Clarke
Mayor of the Cape Breton Regional Municipality
320 Esplanade,
Sydney, Nova Scotia B1P 7B9
902-563-5000
mayor@cbrm.ns.ca

Dear Mr. Mayor:

I am pleased to inform you that the 'Glace Bay and Sydney Water Distribution System Infrastructure Upgrades' project (BCSF-00171) is approved in principle under the terms and conditions of the Government of Canada's Build Communities Strong Fund (BCSF).

The BCSF is a cornerstone of the Government of Canada's plan to deliver the infrastructure needed to build Canada strong. Investments like the one we are making in your community will boost economic activity, create good-paying careers in the skilled trades, and give businesses and investors the confidence to build. We know we need to move quickly on these projects, so I look forward to working with you to deliver on this vital infrastructure.

Federal funding of the project from the BCSF program will be up to $1,840,000, which represents 40 percent of the total eligible project costs at the time of project application. It is your responsibility to verify stacking limit conditions of all government programs providing funding to the project.

Program officials from my department will be in contact with their counterparts soon to discuss the funding agreement and help schedule an announcement. Note that the reimbursement of eligible project costs can occur only after a funding agreement has been signed by both your organization and Housing, Infrastructure and Communities Canada (HICC) and after any condition placed on the project has been met.

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Please carefully review the Annex attached to this letter, which contains important details about the conditions associated with this approval in principle. Should you require further information, please feel free to forward any inquiries to bcsf.dd.pm-fbcf.pd.sp@infc.gc.ca.

Furthermore, as infrastructure projects are key economic enablers, HICC would like to emphasize the importance of maximizing economic benefits for Canadian industries, helping to make Canada's economy stronger, more resilient to global shocks, and better able to support workers and domestic supply chains. This includes considering Canadian materials, suppliers, and/or content when undertaking infrastructure investments, including procurement processes, subject to legal obligations and Canada's obligations under trade and investment agreements. HICC is certain you understand the value in providing economic benefits for all Canadian industries where legally possible.

The Government of Canada is committed to helping you make our communities more sustainable and to improve the quality of life for all residents. The 'Glace Bay and Sydney Water Distribution System Infrastructure Upgrades' project is an excellent example of the commitment and vision needed to make this a reality across our country.

Thank you for your application, and congratulations once again. I look forward to seeing this project come to fruition.

Sincerely,

[redacted]

The Honourable Gregor Robertson, P.C., M.P.
Minister of Housing and Infrastructure and Minister responsible for
Pacific Economic Development Canada

Enclosure: Annex - Approval in Principle Conditions

c.c. Raymond Boudreau,
Director of Water and Wastewater
[redacted]

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Annex - Approval in Principle Conditions

This approval in principle is based on your application and the information contained therein. Failure to comply with any of the conditions listed below may result in the denial of funding.

Eligible Project Costs

For the purpose of reimbursement, eligible project costs, as outlined in the program guidance, must be incurred after the date of this letter. Costs incurred outside of this timeframe will be deemed ineligible, with the exception of costs related to environmental assessment and Indigenous consultation and engagement activities, planning and design costs, as well as costs associated with climate related requirements. These specific costs are retroactively eligible for up to two years prior to project approval, but no earlier than February 26, 2026.

Total funding from all levels of government (including municipal, provincial, territorial, and federal) cannot exceed 100 percent of total project costs, and total federal government funding cannot exceed 100 percent of total eligible project costs under this program.

The reimbursement of eligible project costs incurred is subject to the timely execution of a funding agreement. If a funding agreement is not signed, the Government of Canada will not reimburse any costs incurred. Once executed, the funding agreement represents the final step of the funding approval process.

Project Information and Project Changes

All required information and/or data must be provided to HICC for Canada to pay eligible costs for the project.

Any changes to the project will require careful review and approval by HICC. As your project is being approved in principle based on the information in your application, please notify officials, in writing, should you expect changes in scope or timing to the project.

Environmental Assessment and Indigenous Consultation

Other specific conditions may also apply, including but not limited to, any applicable environmental assessments and/or consultations with Indigenous organizations that must be completed before funding can be provided:

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- Canada has determined that there are no federal requirements under the *Impact Assessment Act* for the project.

- Canada has determined that there is no obligation to consult with Indigenous peoples since Aboriginal and/or Treaty rights under Section 35 of the *Constitution Act, 1982,* are not expected to be adversely impacted by the project.

Public Communications Protocol

Departmental officials will contact you shortly to move forward with the negotiation of the funding agreement. Thereafter, HICC's Communications Branch will be available to discuss how a joint funding announcement, and all other communications activities, will be coordinated, and the roles and responsibilities of each party. They will also proactively reach out in advance of opportunities for a joint announcement. We ask that all external communication activities about the approval of the project remain confidential until a joint announcement involving both parties can take place. This relates specifically to a formal public announcement, news release, and/or official project milestones (such as ground breaking ceremonies or grand openings).

HICC recognizes that prior to a formal joint announcement, you may have specific activities that you need to undertake to ensure that the project is progressing in a timely manner. Communications of an operational nature (e.g., calls for tender, construction, and public safety notices, etc.) can be carried out. Furthermore, you are permitted to engage stakeholders to proceed with planning or consultation, and you may enter into contracts to advance your project's design or other work.

Additional Conditions

In addition to other terms and conditions that will be identified within the funding agreement, the funding will be subject to the following conditions:

- Your organization will establish and use competitive and transparent tendering processes unless approved in advance by HICC.

- Your organization is encouraged to apply the HICC *Buy Canadian Policy* requirements, which prioritizes Canadian materials, suppliers, and/or content.

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- HICC requires that recipients integrate climate considerations into BCSF-funded projects, including GHG mitigation, resilience, and energy efficiency, as appropriate.

- To receive funding, the project must be authorized or endorsed by a resolution of Council, Band, or Board of Directors, as applicable. The resolution must be received before a funding agreement can be executed.

- Recipients must include prominent federal branding, including signage, announcements, and permanent plaques, where appropriate, in accordance with the BCSF Communications Protocol.

- All ineligible costs, cost increases or overruns, unsecured funding, and any costs related to the ongoing operation and maintenance of the project, will be the responsibility of your organization.

- Eligible costs will only be reimbursed by Canada up to the maximum of $1,840,000, approved for the project. It is your responsibility to confirm the eligibility of all items identified in the application prior to incurring expenses, as claims made for ineligible costs will not be reimbursed.

- HICC requires that funding for the project be confirmed in a manner satisfactory to Canada prior to entering into a funding agreement. This may include loans from the Canada Infrastructure Bank, where applicable.

- The applicant must own or have secured all necessary rights and interest in the asset or assets Canada funds. Canada may request confirmation to verify asset ownership or agreements, to the satisfaction of Canada, prior to entering into a funding agreement.

- More information about the above-mentioned policies are available on the HICC website and via the Direct Delivery program application guide.

Policies Update

Motion

Moved by Councillor MacMullin, seconded by Councillor O'Quinn, to establish a special committee to review and provide direction on policies that relate specifically to Council before those policies are advanced to Council for formal debate or decision, and that Council appoint the Deputy Mayor as Chair.

Discussion:

- Terms of Reference to be developed and presented to Council

Motion Carried

Cape Breton Regional Municipality
320 Esplanade
Sydney, NS B1P 7B9

STAFF REPORT

TO: Mayor and Council

SUBMITTED BY: Christa Dicks, Municipal Clerk / Director of Corporate Information Services

DATE: August 18, 2026

SUBJECT: Appointment of Members to the Policy Committee

Recommendation: That Council appoint two additional Council members to serve on the Policy Committee, together with the Deputy Mayor, pending the Committee's review of the draft Terms of Reference and a future recommendation to Council for approval.

Background:

Council previously provided consensus direction to proceed with the creation of a Policy Committee. The purpose of the Committee is to support the review, development, and recommendation of municipal policies for Council's consideration and approval.

The circulated Terms of Reference are provided in **draft form only**. They are intended to serve as a starting point for the Committee's work and should be fully reviewed and vetted by the Committee itself before being brought back to Council for approval.

At this stage, the only decision being sought from Council is the appointment of two additional Council members to the Policy Committee. Together with the Deputy Mayor, this would provide a total of three Council members and allow the Committee to achieve quorum with two members present.

City Hall
320 Esplanade
Sydney, NS B1P 7B9

Agenda Request Form

Included on Agenda
(Submitted to Municipal Clerk's Office by 4:30 pm seven days before the meeting)

Late Item
(Submitted to Municipal Clerk's Office by Noon the day before the meeting)

Request from the Floor:
(New Business)
- **Announcement**
- **Referral**
- **Submit Petition**
- **Notice of Motion**

Date of Council Meeting: August 18, 2026

Subject: Port Negotiations

Motion(s) for Commission to Consider:

That CBRM Council direct the CAO to instruct staff to enter into negotiations with Sydney Harbour Investment Partners, or SHIP, regarding the development of the Port property.

Background

Although this matter has previously been before Council, this request is being submitted as new business because of substantive changes and materially different circumstances, including the following:

Given that the timing for Nova Scotia's offshore wind licensing process has been set for the fourth quarter of 2026, CBRM Council needs to position itself with a developer that is ready and able to begin construction. SHIP is presently the only developer in a position to deliver this scope of work. As the Province of Nova Scotia, through its Department of Energy, has identified Sydney's Greenfield site as a potential laydown area to support its offshore wind strategy, CBRM can enter into new negotiations with SHIP and be positioned to work with both the provincial and federal governments to establish the infrastructure needed to support this industry. Given the specific requirements associated with this infrastructure, including permitting, financing, capacity, and Indigenous partners, SHIP is currently in the best position to deliver this scope of work.

Expected Outcomes

Enter into negotiations with Sydney Harbour Investment Corporation

Councillor Steve Parsons *Date July 29, 2026*	*Received by Clerk's Department (date):* *July 30th, 2026*

NOVA SCOTIA

Energy
Office of the Minister

1690 Hollis Street, Joseph Howe Building, 11th Floor, PO Box 2664, Halifax, Nova Scotia, Canada B3J 3P7

August 4, 2026

The Honourable Cecil Clarke
Mayor
Cape Breton Regional Municipality

Dear Mayor Clarke,

Thank you again for you and Council meeting with me and officials from the Department of Energy on June 11 to discuss the critical role that Cape Breton Regional Municipality and its port assets can play in Nova Scotia's emerging offshore wind sector.

As discussed, I am pleased to provide a digital copy of the presentation that was shared during the meeting. The presentation outlines the scale of the offshore wind opportunity, the range of port functions required to support major projects, and the importance of early coordination between developers, ports and governments.

The two most important points I wish to reinforce are timing and certainty. First, major offshore wind developers will need documented site certainty for the required marshalling ports several months before the anticipated call for bids at the end of this year. Second, those ports must be able to demonstrate that they can execute within the timing required to support competitive bids and eventual project delivery.

These requirements are important because offshore wind developers will be assessing whether port infrastructure, laydown areas, access, permitting, commercial arrangements and execution schedules are sufficiently advanced to support the commitments they must make in their bid submissions. Clear evidence of port readiness will therefore be an important factor in positioning Cape Breton to compete for investment, supply-chain activity and long-term employment opportunities.

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I appreciated the Municipality's engagement on these issues and look forward to continued collaboration as Nova Scotia advances the offshore wind opportunity.

Sincerely,

Honourable Marco MacLeod
Minister of Energy

Draft Statement of Revenue

Revenue	Year To Date Assigned	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
Total Taxes	35,683,428	35,602,807	80,622	142,411,227	106,727,799
Total Federal Government	843,750	843,750	-	3,375,000	2,531,250
Total Federal Government Agencies	210,505	210,505	-	842,020	631,515
Total Provincial Government	491,146	491,146	-	1,964,585	1,473,439
Total Provincial Government Agencies	1,043,421	1,043,421	-	4,173,685	3,130,264
Total Services to Other Local Government	267,261	267,261	-	1,069,045	801,784
Total Transit	455,911	729,617	(273,706)	2,918,470	2,462,559
Total Environmental Development Services	121,871	75,625	46,246	302,500	180,629
Total Licenses & Permits	47,348	28,375	18,973	47,500	152
Total Fines & Fees	148,023	278,750	(130,727)	1,115,000	966,977
Total Rentals	109,219	124,195	(14,975)	496,778	387,559
Total Concessions & Franchises	227,673	236,250	(8,577)	945,000	717,327
Total Interest	360,215	378,750	(18,535)	1,515,000	1,154,785
Total Finance Revenue	11,250	8,750	2,500	35,000	23,750
Total Solid Waste Revenue	1,522,883	1,175,566	347,317	6,010,600	4,487,717
Total Recreation & Cultural Service Programs	311,103	423,250	(112,147)	1,693,000	1,381,897
Total Water Utility Charges	893,279	1,339,919	(446,640)	5,359,674	4,466,395
Total Waste Water Revenue	2,737,894	2,848,197	(110,303)	11,326,791	8,588,897
Total Unconditional Transfers	3,833,960	3,958,960	(125,000)	15,835,838	12,001,879
Total Conditional Transfers	20,658	-	20,658	-	(20,658)
Total Extraordinary Revenue	-	-	-	-	-
Year To Date Assigned	**$ 49,340,798**	**$ 50,065,093**	**$ (724,296)**	**$ 201,436,713**	**$ 152,095,915**

Departmental

Reviewed

Draft Statement of Expenditures

Expenditures	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
Legislative	384,119	454,040	69,921	1,816,160	1,432,041
Administration	151,864	296,546	144,682	1,186,183	1,034,319
Finance	733,129	1,041,941	308,812	4,167,770	3,434,641
Legal	788,323	890,137	101,814	3,560,549	2,772,226
Human Resources	409,178	500,364	91,186	2,001,457	1,592,279
Technology & Communications	610,181	724,793	114,612	3,018,260	2,408,079
Municipal Clerk	99,589	214,238	114,649	856,952	757,363
Fiscal Services	9,263,235	9,236,004	(27,231)	41,946,020	32,682,785
Police Services	9,412,986	9,477,440	64,454	37,909,759	28,496,773
Fire Services (Incl EMO)	3,674,304	4,013,668	339,364	15,058,524	11,384,220
Engineering & Public Works	15,510,042	15,566,658	56,616	68,868,356	53,358,314
Planning	868,658	1,167,240	298,582	4,668,961	3,800,303
Facilities C200 & Arenas	1,051,212	1,249,458	198,246	4,997,835	3,946,623
Parks & Grounds	868,166	976,871	108,705	3,907,486	3,039,320
Buildings	892,366	1,039,014	146,648	4,156,055	3,263,689
Recreation	775,098	829,096	53,998	3,316,386	2,541,288
Total expended to date	**$ 45,492,450**	**$ 47,677,510**	**$ 2,185,060**	**$ 201,436,713**	**$ 155,944,263**

Departmental

Reviewed

Draft Statement of Expenditures

APRIL - JUNE, 2026

Legislative	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	294,226	313,381	19,155	1,253,525	959,299
6010 BENEFITS	48,015	61,310	13,294	245,238	197,223
6030 TRAVEL/CONFERENCES	22,798	22,500	(298)	90,000	67,202
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	370	24,316	23,946	97,263	96,893
6050 OFFICE SUPPLIES	1,878	3,100	1,222	12,400	10,522
6060 OFFICE EQUIPMENT	811	1,375	564	5,500	4,689
6080 ADVERTISING	4,464	4,875	411	19,500	15,036
6100 COURIER	-	62	62	250	250
6110 TELEPHONE/FAX	3,813	8,359	4,545	33,434	29,621
6120 PUBL./SUBSCRIPTIONS	2,246	638	(1,608)	2,550	304
6130 COMPUTER HARDWARE	-	2,000	2,000	8,000	8,000
6150 MEETING EXPENSESS	1,279	4,375	3,096	17,500	16,221
6170 PROMOTION	4,219	7,750	3,531	31,000	26,781
Total expended to date	**$ 384,119**	**$ 454,040**	**$ 69,921**	**$ 1,816,160**	**$ 1,432,041**

Departmental

Finance

Administration (CAO) — Draft Statement of Expenditures — APRIL - JUNE, 2026

CAO	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	136,564	146,704	10,140	586,816	450,252
6010 BENEFITS	9,749	26,692	16,943	106,767	97,018
6020 TRAINING/EDUCATION	-	825	825	3,300	3,300
6030 TRAVEL/CONFERENCES	2,460	4,500	2,040	18,000	15,540
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	1,208	1,750	542	7,000	5,792
6050 OFFICE SUPPLIES	517	700	183	2,800	2,283
6060 OFFICE EQUIPMENT	-	1,250	1,250	5,000	5,000
6110 TELEPHONE/FAX	116	625	509	2,500	2,384
6150 MEETING EXPENSES	-	1,000	1,000	4,000	4,000
6170 PROMOTION	1,250	1,250	-	5,000	3,750
8100 PROFESSIONAL SERVICES	-	111,250	111,250	445,000	445,000
Total expended to date	**$ 151,864**	**$ 296,546**	**$ 144,682**	**$ 1,186,183**	**$ 1,034,319**

Departmental

Finance

Draft Statement of Expenditures

APRIL - JUNE, 2026

Finance	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	583,847	667,979	84,132	2,671,915	2,088,068
6010 BENEFITS	139,820	151,172	11,352	604,687	464,867
6020 TRAINING/EDUCATION	-	2,875	2,875	11,500	11,500
6030 TRAVEL/CONFERENCES	3,830	7,525	3,695	30,100	26,270
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	987	1,150	163	4,600	3,613
6050 OFFICE SUPPLIES	2,600	3,024	424	12,102	9,502
6060 OFFICE EQUIPMENT	73	3,265	3,192	13,060	12,987
6080 ADVERTISING	2,097	9,947	7,851	39,790	37,693
6090 POSTAGE	92,279	56,175	(36,104)	224,700	132,421
6100 COURIER	6,085	5,162	(923)	20,650	14,565
6110 TELEPHONE/FAX	3,513	4,725	1,212	18,901	15,388
6130 COMPUTER HARDWARE	24	4,375	4,351	17,500	17,476
6140 COMPUTER SOFTWARE	-	14,480	14,480	57,920	57,920
6180 COST RECOVERY	(132,640)	(71,250)	61,390	(285,000)	(152,360)
8010 OPERATIONAL MATERIALS/SUPPLIES	2,801	1,288	(1,514)	5,150	2,349
8100 PROFESSIONAL SERVICES	-	21,250	21,250	85,000	85,000
8110 CONTRACTS/AGREEMENTS	25,640	19,475	(6,165)	77,900	52,260
8120 LEASES	1,573	4,324	2,750	17,295	15,722
8180 TAX EXEMPT/WRITE OFF	600	135,000	134,400	540,000	539,400
Total expended to date	**$ 733,129**	**$ 1,041,941**	**$ 308,812**	**$ 4,167,770**	**$ 3,434,641**

Departmental

Finance

Draft Statement of Expenditures

Legal	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	143,520	159,363	15,843	637,452	493,932
6010 BENEFITS	29,022	36,324	7,302	145,297	116,275
6020 TRAINING/EDUCATION	-	1,625	1,625	6,500	6,500
6030 TRAVEL/CONFERENCES	3,658	1,375	(2,283)	5,500	1,842
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	10,373	4,500	(5,873)	18,000	7,627
6050 OFFICE SUPPLIES	1,775	1,000	(775)	4,000	2,225
6060 OFFICE EQUIPMENT	639	1,000	361	4,000	3,361
6070 PHOTOCOPYING SUPPLIES	628	875	247	3,500	2,872
6080 ADVERTISING	-	1,000	1,000	4,000	4,000
6100 COURIER	100	200	100	800	700
6110 TELEPHONE/FAX	1,939	1,000	(940)	4,000	2,061
6120 PUBLICATIONS/SUBSCRIPTIONS	1,596	5,500	3,904	22,000	20,404
6130 COMPUTER HARDWARE	3,640	1,250	(2,390)	5,000	1,360
6150 MEETING EXPENSES	-	125	125	500	500
6160 LIABILITY INSURANCE	516,375	625,000	108,625	2,500,000	1,983,625
8100 PROFESSIONAL SERVICES	75,057	50,000	(25,057)	200,000	124,943
Total expended to date	**$ 788,323**	**$ 890,137**	**$ 101,814**	**$ 3,560,549**	**$ 2,772,226**

Departmental

Finance

Draft Statement of Expenditures

APRIL - JUNE, 2026

Human Resources	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	287,309	350,756	63,447	1,403,022	1,115,713
6010 BENEFITS	74,774	83,484	8,710	333,935	259,161
6020 TRAINING/EDUCATION	1,377	3,000	1,623	12,000	10,623
6030 TRAVEL/CONFERENCES	4,704	4,375	(329)	17,500	12,796
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	800	1,250	450	5,000	4,200
6050 OFFICE SUPPLIES	2,908	3,750	842	15,000	12,092
6060 OFFICE EQUIPMENT	-	1,250	1,250	5,000	5,000
6080 ADVERTISING	410	750	340	3,000	2,590
6110 TELEPHONE/FAX	1,810	2,500	690	10,000	8,190
6120 PUBLICATIONS/SUBSCRIPTIONS	-	750	750	3,000	3,000
6130 COMPUTER HARDWARE	24	1,875	1,851	7,500	7,476
6150 MEETING EXPENSES	(75)	1,625	1,700	6,500	6,575
8100 PROFESSIONAL SERVICES	33,747	42,500	8,753	170,000	136,253
8110 CONTRACTS/AGREEMENTS	1,390	2,500	1,110	10,000	8,610
Total expended to date	**$ 409,178**	**$ 500,364**	**$ 91,186**	**$ 2,001,457**	**$ 1,592,279**

Departmental

Finance

Technology and Communications | **Draft Statement of Expenditures** | **APRIL - JUNE, 2026**

Technology/Communications	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	309,663	338,856	29,193	1,355,425	1,045,762
6010 BENEFITS	71,311	76,762	5,451	307,047	235,736
6011 MISCELLANEOUS BENEFITS	-	-	-	-	-
6020 TRAINING/EDUCATION	625	3,375	2,750	13,500	12,875
6030 TRAVEL/CONFERENCES	794	1,625	831	6,500	5,706
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	772	250	(522)	1,000	228
6050 OFFICE SUPPLIES	1,486	625	(861)	2,500	1,014
6060 OFFICE EQUIPMENT	280	1,000	720	4,000	3,720
6080 ADVERTISING	56	750	694	3,000	2,944
6110 TELEPHONE/FAX	8,401	13,625	5,224	54,500	46,099
6130 COMPUTER HARDWARE	59,857	75,000	15,143	300,000	240,143
6140 COMPUTER SOFTWARE	141,436	112,500	(28,936)	450,000	308,564
6150 MEETING EXPENSES	-	250	250	1,000	1,000
7070 BLDG/FACILITY RENTAL	5,320	6,000	680	24,000	18,680
8040 COMM EQUIPMENT LINES	-	-	-	-	-
8100 PROFESSIONAL SERVICES	-	15,000	15,000	60,000	60,000
8110 CONTRACTS/AGREEMENTS	10,180	51,500	41,320	206,000	195,820
8120 LEASES SAP	-	-	-	119,088	119,088
8130 LICENSES/PERMITS	-	27,675	27,675	110,700	110,700
Total expended to date	**$ 610,181**	**$ 724,793**	**$ 114,612**	**$ 3,018,260**	**$ 2,408,079**

Departmental

Finance

Draft Statement of Expenditures

Municipal Clerk	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	67,704	126,814	59,111	507,257	439,553
6010 BENEFITS	16,504	28,011	11,507	112,045	95,541
6020 TRAINING/EDUCATION	2,005	1,375	(630)	5,500	3,495
6030 TRAVEL/CONFERENCES	77	1,000	923	4,000	3,923
6040 PROFESSIONAL MEMBERSHIP/DUES	1,642	362	(1,279)	1,450	(192)
6050 OFFICE SUPPLIES	336	875	539	3,500	3,164
6060 OFFICE EQUIPMENT	36	500	464	2,000	1,964
6070 PHOTOCOPYING SUPPLIES	2,615	5,875	3,260	23,500	20,885
6080 ADVERTISING	350	375	25	1,500	1,150
6090 POSTAGE	-	25	25	100	100
6100 COURIER	-	25	25	100	100
6110 TELEPHONE/FAX	353	1,050	697	4,200	3,847
6120 PUBLICATIONS/SUBSCRIPTIONS	52	450	398	1,800	1,748
6130 COMPUTER HARDWARE	31	750	719	3,000	2,969
6140 COMPUTER SOFTWARE	6,257	10,625	4,368	42,500	36,243
6150 MEETING EXPENSES	1,627	3,625	1,998	14,500	12,873
8110 CONTRACTS/AGREEMENTS	-	32,500	32,500	130,000	130,000
Total expended to date	**$ 99,589**	**$ 214,238**	**$ 114,649**	**$ 856,952**	**$ 757,363**

Departmental

Finance

Draft Statement of Expenditures

Fiscal Services	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
8195 WATER SUPPLY & HYDRANTS	1,769,098	1,769,098	-	7,076,391	5,307,293
9010 INTEREST ON SHORT TERM BORROWING	127,006	100,000	(27,006.16)	400,000	272,994
9020 INTEREST ON LONG TERM DEBT	712,199	712,199	-	1,593,433	881,234
9050 PRINCIPLE ON LONG TERM DEBT	880,814	880,814	-	8,599,359	7,718,545
9052 DEBT/CAPITAL BOND DISC	-	-	-	63,000	63,000
9090 BANK CHARGES	23,496	21,250	(2,246.12)	85,000	61,504
9200 ALLOWANCE FOR UNCOLLECTABLE TAXES	-	-	-		-
9420 APPROPRIATION TO CAPITAL FUND	-	-	-	1,118,265	1,118,265
9430 APPROPRIATION TO B.I.D.C.s	58,827	60,848	2,021.16	243,394	184,567
9620 REGIONAL LIBRARY	175,950	175,950	-	703,800	527,850
9630 CAPE BRETON/VICTORIA SCHOOL BOARD	5,119,279	5,119,279	-	20,477,114	15,357,835
9640 PROPERTY ASSESSMENT COSTS	396,566	396,566	-	1,586,264	1,189,698
Total expended to date	**$ 9,263,235**	**$ 9,236,004**	**$ (27,231)**	**$ 41,946,020**	**$ 32,682,785**

Departmental

Finance

Police Services

Draft Statement Expenditures

APRIL - JUNE, 2026

Police Services	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
GL 6000, 6010 , & 6011 WAGES & BENEFITS NET OF COST RECOVERY	8,305,827	8,194,029	(111,798)	32,776,114	24,470,287
6020 TRAINING/EDUCATION	97,811	68,125	(29,686)	272,500	174,689
6030 TRAVEL/CONFERENCES	20,441	15,750	(4,691)	63,000	42,559
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	2,719	1,250	(1,469)	5,000	2,281
6050 OFFICE SUPPLIES	9,442	12,188	2,746	48,750	39,308
6060 OFFICE EQUIPMENT	9,896	19,750	9,854	79,000	69,104
6070 PHOTOCOPYING SUPPLIES	-	-	-	-	-
6080 ADVERTISING	-	875	875	3,500	3,500
6100 COURIER	5,010	3,250	(1,760)	13,000	7,990
6110 TELEPHONE/FAX	61,799	73,750	11,951	295,000	233,201
6120 PUBLICATIONS/SUBSCRIPTIONS	260	1,500	1,240	6,000	5,740
6130 COMPUTER HARDWARE	50,218	115,000	64,782	460,000	409,782
6140 COMPUTER SOFTWARE	61,441	177,500	116,059	710,000	648,559
6150 MEETING EXPENSES	3,297	2,750	(547)	11,000	7,703
6170 PROMOTION	1,236	3,125	1,889	12,500	11,264
7000 HEAT	8,723	8,000	(723)	32,000	23,277
7010 ELECTRICAL	28,149	31,000	2,851	124,000	95,851
7020 WATER	1,162	2,131	969	8,525	7,363
7030 BUILDING/FACILITY MAINTENANCE	12,502	23,250	10,748	93,000	80,498
7040 BUILDING FACILITY REPAIR	986	3,750	2,764	15,000	14,014
7060 BUILDING/FACILITY RENOVATION	-	3,750	3,750	15,000	15,000
7070 BUILDING/FACILITY RENTAL	27,827	25,250	(2,577)	101,000	73,173
7110 SECURITY	234	500	266	2,000	1,766
7500 VEHICLE/EQUIPMENT MAINTENANCE	4,954	7,500	2,546	30,000	25,046
7505 GASOLINE & DIESEL	158,322	125,000	(33,322)	500,000	341,678
7510 VEHICLE/EQUIPMENT REPAIRS	125,128	87,500	(37,628)	350,000	224,872
7530 VEHICLE/EQUIPMENT REPLACEMENT	70,051	177,500	107,449	710,000	639,949
7540 VEHICLE/EQUIPMENT RENTAL	-	500	500	2,000	2,000
7550 VEHICLE/EQUIPMENT TOWING	182	500	318	2,000	1,818
8000 OPERATIONAL EQUIPMENT	36,086	37,500	1,414	150,000	113,914
8010 OPERATIONAL MATERIALS/SUPPLIES	42,025	37,500	(4,525)	150,000	107,975
8020 MAINTENANCE EQUIPMENT	3,913	1,517	(2,395)	6,070	2,157
8040 COMMUNICATION EQUIPMENT LINES	730	750	20	3,000	2,270
8090 UNIFORMS/CLOTHING	25,522	50,000	24,478	200,000	174,478
8100 PROFESSIONAL SERVICES	50,785	50,000	(785)	200,000	149,215
8110 CONTRACTS/AGREEMENTS	20,911	23,750	2,839	95,000	74,089
8120 LEASES	-	39,450	39,450	157,800	157,800
8125 MAJOR INVESTIGATIONS	165,136	45,000	(120,136)	180,000	14,864
8130 LICENSES/PERMITS	263	750	487	3,000	2,737
8150 GRANTS/SUBSIDIES TO ORGANIZATIONS	-	6,250	6,250	25,000	25,000
Total expended to date	**$ 9,412,986**	**$ 9,477,440**	**$ 64,454**	**$ 37,909,759**	**$ 28,496,773**

Departmental

Finance

Police Services **Draft Statement of Revenue** **APRIL - JUNE, 2026**

Police Services Revenue	Year to date Assigned	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
4751 RECORDS INQUIRIES	31,546	50,000	(18,454)	200,000	168,454
5151 FINES	56,542	75,000	(18,459)	300,000	243,459
Total Revenue to date	**$ 88,088**	**$ 125,000**	**$ (36,912)**	**$ 500,000**	**$ 411,912**

Departmental

Finance

Draft Statement of Expenditures

Fire Services Including EMO	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	1,824,545	1,856,306	31,761	7,425,221	5,600,676
6010 BENEFITS	515,853	464,191	(51,662)	1,856,765	1,340,912
6011 MISCELLANEOUS BENEFITS	18,492	11,406	(7,085)	45,626	27,134
6020 TRAINING/EDUCATION	59,878	53,125	(6,753)	212,500	152,622
6030 TRAVEL/CONFERENCES	6,155	22,375	16,220	89,500	83,345
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	251	3,375	3,124	13,500	13,249
6050 OFFICE SUPPLIES	3,430	3,125	(305)	12,500	9,070
6060 OFFICE EQUIPMENT	300	2,500	2,200	10,000	9,700
6080 ADVERTISING	-	-	-	-	-
6110 TELEPHONE/FAX	12,267	13,300	1,033	53,200	40,933
6120 PUBLICATIONS/SUBSCRIPTIONS	-	125	125	500	500
6130 COMPUTER HARDWARE	-	20,875	20,875	83,500	83,500
6140 COMPUTER SOFTWARE	7,757	9,250	1,493	37,000	29,243
6150 MEETING EXPENSES	1,560	2,125	565	8,500	6,940
6170 PROMOTION	804	7,575	6,771	30,300	29,496
7000 HEAT	33,465	22,125	(11,340)	88,500	55,035
7010 ELECTRICAL	12,059	23,625	11,566	94,500	82,441
7020 WATER	13,487	9,175	(4,312)	36,700	23,213
7030 BUILDING/FACILITY MAINTENANCE	12,360	16,000	3,640	64,000	51,640
7040 BUILDING FACILITY REPAIR	-	6,875	6,875	27,500	27,500
7060 BUILDING/FACILITY RENOVATION	2,304	3,750	1,446	15,000	12,696
7500 VEHICLE/EQUIPMENT MAINTENANCE	96,339	150,000	53,661	600,000	503,661
7505 GASOLINE & DIESEL	39,064	23,900	(15,164)	95,600	56,536
7530 VEHICLE/EQUIPMENT REPLACEMENT	(4,956)	18,750	23,706	75,000	79,956
7560 VEHICLE/EQUIPMENT GENERAL SUPPLIES	5,621	6,250	629	25,000	19,379
8000 OPERATIONAL EQUIPMENT	86,347	189,250	102,903	757,000	670,653
8010 OPERATIONAL MATERIALS/SUPPLIES	19,627	18,000	(1,627)	72,000	52,373
8020 MAINTENANCE EQUIPMENT	8,418	12,500	4,082	50,000	41,582
8040 COMMUNICATION EQUIPMENT LINES	-	-	-	-	-
8090 UNIFORMS/CLOTHING	6,423	20,975	14,552	83,900	77,477
8100 PROFESSIONAL SERVICES	31,042	5,375	(25,667)	21,500	(9,542)
8110 CONTRACTS/AGREEMENTS	6,546	30,500	23,954	122,000	115,454
8120 LEASES	34,186	181,631	147,445	726,523	692,337
8130 LICENSES/PERMITS	19,999	250	(19,749)	1,000	(18,999)
8150 GRANTS/SUBSIDIES TO ORGANIZATIONS	805,084	805,084	-	2,224,189	1,419,105
Total expended to date					
	$ 3,674,304	**$ 4,013,668**	**$ 339,364**	**$ 15,058,524**	**$ 11,384,220**

Departmental

Finance

Municipal Services Agreement **Draft Statement of Revenue** **APRIL - JUNE, 2026**

Fire Services Revenue	Year to date Assigned	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
4776 PROV NS FIRE PROTECTION GRANT	121,449	121,449	-	485,795	364,346
4776 MEMBERTOU MUNICIPAL SERVICES AGRMNT	145,813	145,813	-	583,250	437,438
Total Revenue to date	**$ 267,261**	**$ 267,261**	**$ -**	**$ 1,069,045**	**$ 801,784**

Departmental **Finance**

Engineering and Public Works Actuals to June 30, 2026

REVENUE	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining	% of Annual Budget
TRANSIT	455,911	729,617	(273,706)	2,918,470	(2,462,559)	0.16
SOLIDWASTE TIP FEES	905,973	708,900	197,073	2,835,600	(1,929,627)	0.32
SOLIDWASTE COST RECOVERIES	616,910	700,000	(83,090)	3,175,000	(2,558,090)	0.19
WATER UTILITY ADMIN FEE	1,339,919	1,339,919	-	5,359,674	(4,019,756)	0.25
WASTEWATER REVENUE	2,708,734	2,831,697	(122,963)	11,326,788	(8,618,054)	0.24
TOTAL PW REVENUES	**6,027,447**	**6,310,133**	**(282,686)**	**25,615,532**	**(19,588,085)**	**0.24**
EXPENDITURES						
ADMINISTRATION	859,297	880,580	21,283	4,501,615	3,642,318	0.19
ENGINEERING	353,705	430,378	76,673	1,976,916	1,623,211	0.18
CENTRAL DIVISION	2,153,715	2,229,588	75,873	10,680,066	8,526,351	0.20
EAST DIVISION	1,784,959	1,820,931	35,971	9,141,801	7,356,842	0.20
NORTH DIVISION	820,599	851,146	30,547	4,020,433	3,199,834	0.20
SOLID WASTE	5,120,934	4,538,293	(582,641)	17,430,078	12,309,144	0.29
MECHANICAL FLEET	1,254,968	1,394,179	139,211	6,331,738	5,076,770	0.20
TRANSIT	2,270,187	2,358,150	87,963	10,055,422	7,785,235	0.23
QUALITY CONTROL	891,677	1,063,413	171,736	4,730,287	3,838,610	0.19
TOTAL PW EXPENDITURES	**15,510,042**	**15,566,658**	**56,616**	**68,868,356**	**53,358,314**	**0.23**

Signature:

Chief Engineer of Engineering & Public Works

Chief Financial Officer

Director of Engineering & Public Works

Draft Statement of Expenditures

Planning Department	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	486,263	553,606	67,343	2,214,425	1,728,162
6010 BENEFITS	135,887	141,132	5,245	564,528	428,641
6011 MISCELLANEOUS BENEFITS	(25,838)	(29,798)	(3,960)	(119,192)	(93,354)
6020 TRAINING/EDUCATION	7,787	5,125	(2,662)	20,500	12,714
6030 TRAVEL/CONFERENCES	12,871	13,000	129	52,000	39,130
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	1,500	2,912	1,413	11,650	10,150
6050 OFFICE SUPPLIES	2,931	4,463	1,532	17,850	14,919
6060 OFFICE EQUIPMENT	1,589	6,275	4,686	25,100	23,511
6080 ADVERTISING	454	18,625	18,171	74,500	74,046
6110 TELEPHONE/FAX	3,780	4,375	595	17,500	13,720
6120 PUBL./SUBSCRIPTIONS	-	100	100	400	400
6130 COMPUTER HARDWARE	2,343	12,250	9,907	49,000	46,657
6140 COMPUTER SOFTWARE	5,420	4,638	(783)	18,550	13,130
6150 MEETING EXPENSES	103	1,050	947	4,200	4,097
6170 PROMOTION	1,944	8,500	6,556	34,000	32,056
6180 COST RECOVERY	-	(130,250)	(130,250)	(521,000)	(521,000)
7130 DEMOLITIONS	-	30,000	30,000	120,000	120,000
8000 OPERATIONAL EQUIPMENT	7,587	16,050	8,463	64,200	56,613
8010 OPERATIONAL MATERIALS/SUPPLIES	-	1,625	1,625	6,500	6,500
8090 UNIFORMS / CLOTHING	729	4,375	3,646	17,500	16,771
8100 PROFESSIONAL SERVICES	-	93,938	93,938	375,750	375,750
8110 CONTRACTS/AGREEMENTS	103,867	180,000	76,133	720,000	616,133
8130 LICENSES/PERMITS	-	77,500	77,500	310,000	310,000
8135 REGULATORY FEES	11,940	12,750	810	51,000	39,060
8150 GRANTS /SUBS TO ORG	107,501	135,000	27,499	540,000	432,499
8165 COST RECOVERY	-	-	-	-	-
Total expended to date	**868,658**	**1,167,240**	**$ 298,582**	**$ 4,668,961**	**$ 3,800,303**

Departmental

Finance

Planning **Draft Statement of Revenue** **APRIL - JUNE, 2026**

	Year to date Assigned	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
Bylaw Revenue					
5112 Vendor Licenses	$ 9,000	$ 3,625	$ 5,375	$ 14,500	$ 5,500
5113 Animal Licenses	470	2,000	(1,530)	8,000	7,530
5114 Taxi Licenses	8,718	6,250	2,468	25,000	16,282
5115 Vending Machine Licenses	-	-	-	-	-
5301 Parking Meter Revenue	59,935	62,500	(2,565)	250,000	190,065
Total Bylaw Revenue	$ 78,123	$ 74,375	$ 3,748	$ 297,500	$ 219,377
Development / Plannning Revenue					
5496 Mapping Sales	$ -	$ 125	$ (125)	$ 500	$ 500
5495 Other Sales	4,482	1,750	2,732	7,000	2,518
5497 Lun Ammendment Fees	1,500	1,250	250	5,000	3,500
5101 Building Permits	107,068	62,500	44,568	250,000	142,932
5102 Subdivision Fees	8,820	10,000	(1,180)	40,000	31,180
Total Develop / Planning Rev	$ 121,871	$ 75,625	$ 46,246	$ 302,500	$ 180,629
Total Bylaw / Dev / Planning Revenue	$ 199,993	$ 150,000	$ 49,993	$ 600,000	$ 400,007

Departmental **Finance**

Facilities (C200 / Arenas) Draft Statement of Expenditures APRIL - JUNE, 2026

	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	492,970	510,103	17,132	2,040,410	1,547,440
6010 BENEFITS	104,837	113,606	8,769	454,425	349,588
6011 MISC BENEFITS	50	-	(50)	-	(50)
6020 TRAINING	259	1,750	1,491	7,000	6,741
6030 TRAVEL/CONFERENCES	3,619	1,500	(2,119)	6,000	2,381
6040 PROFESSIONAL MEMBERSHIP/	2,303	1,250	(1,053)	5,000	2,697
6050 OFFICE SUPPLIES	718	1,375	657	5,500	4,782
6060 OFFICE EQUIPMENT	-	500	500	2,000	2,000
6080 ADVERTISING	-	875	875	3,500	3,500
6110 TELEPHONE/FAX	7,092	10,500	3,408	42,000	34,908
6130 COMPUTER HARDWARE	-	1,250	1,250	5,000	5,000
6140 COMPUTER SOFTWARE	-	2,250	2,250	9,000	9,000
6150 MEETING EXPENSESS	2,107	750	(1,357)	3,000	893
7000 HEAT	54,970	26,250	(28,720)	105,000	50,030
7010 ELECTRICAL	101,926	229,250	127,324	917,000	815,074
7020 WATER	26,866	18,750	(8,116)	75,000	48,134
7030 BLDG/FACILITY MAINT	32,862	40,000	7,138	160,000	127,138
7040 BLDG/FACILITY REPAIR	12,936	27,500	14,564	110,000	97,064
7080 PLANT MAINTENANCE	461	27,500	27,039	110,000	109,539
7110 SECURITY	35,903	35,750	(153)	143,000	107,097
7510 VEH/EQUIP REPAIRS	1,547	4,875	3,329	19,500	17,954
8000 OPERATIONAL EQUIPMENT	17,964	8,750	(9,214)	35,000	17,036
8010 OPERATIONAL MATERIALS/SUF	10,864	42,500	31,636	170,000	159,136
8050 COST OF SALES	122,428	109,500	(12,928)	438,000	315,572
8090 UNIFORMS/CLOTHING	339	3,125	2,786	12,500	12,161
8110 CONTRACTS/AGREEMENTS	18,187	30,000	11,813	120,000	101,813
Total expended to date	**$ 1,051,212**	**$ 1,249,458**	**$ 198,246**	**$ 4,997,835**	**$ 3,946,623**

Departmental **Finance**

Facilities (C200 / Arenas) **Draft Statement of Revenue** **APRIL - JUNE, 2026**

	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
GL 4808 Advertising Revenue	4,500	10,000	(5,500)	40,000	35,500
GL 5001 Ice Rentals	26,048	278,750	(252,702)	1,115,000	1,088,952
GL 5002 Public Skating	168	500	(332)	2,000	1,832
GL 5006 Canteen Sales	217,104	216,125	980	864,500	647,396
GL 5010 Other Revenue	10,568	20,125	(9,557)	80,500	69,932
GL 5033 Program Equipment	11,870	7,125	4,745	28,500	16,630
GL 5034 Facility Rentals	268,517	117,500	151,017	470,000	201,483
Total Revenue To Date	**$ 538,776**	**$ 650,125**	**$ (111,349)**	**$ 2,600,500**	**$ 2,061,724**

Departmental

Finance

Parks and Grounds **Draft Statement of Expenditures** **APRIL - JUNE, 2026**
Operations

Parks & Grounds	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	504,910	485,444	(19,466)	1,941,775	1,436,865
6010 BENEFITS	111,157	119,965	8,809	479,861	368,704
6011 MISCELLANEOUS BENEFITS	7,175	625	(6,550)	2,500	(4,675)
6020 TRAINING/EDUCATION	159	2,500	2,341	10,000	9,841
6030 TRAVEL/CONFERENCES	-	2,500	2,500	10,000	10,000
6040 PROFESSIONAL MEMBERSHIP/DUES & FEES	-	50	50	200	200
6050 OFFICE SUPPLIES	-	300	300	1,200	1,200
6110 TELEPHONE/FAX	2,240	2,500	260	10,000	7,760
6130 COMPUTER HARDWARE	-	750	750	3,000	3,000
7000 HEAT	2,029	3,000	971	12,000	9,971
7010 ELECTRICAL	25,179	21,125	(4,054)	84,500	59,321
7020 WATER	7,367	9,688	2,321	38,750	31,383
7030 BUILDING/FACILITY MAINTENANCE	1,719	2,375	656	9,500	7,781
7110 SECURITY	-	2,550	2,550	10,200	10,200
7510 VEHICLE/EQUIPMENT REPAIRS	4,376	2,500	(1,876)	10,000	5,624
7530 VEHICLE/EQUIPMENT REPLACEMENT	13,955	37,500	23,545	150,000	136,045
7540 VEHICLE/EQUIPMENT RENTAL	-	10,000	10,000	40,000	40,000
8000 OPERATIONAL EQUIPMENT	208	11,250	11,042	45,000	44,792
8010 OPERATIONAL MATERIALS/SUPPLIES	77,330	100,000	22,670	400,000	322,670
8020 MAINTENANCE EQUIPMENT	13,079	16,250	3,171	65,000	51,921
8040 COMMUNICATION EQUIPMENT LINES	2,088	2,750	662	11,000	8,912
8080 STREET LIGHTS	12,366	12,500	134	50,000	37,634
8090 UNIFORMS/CLOTHING	2,253	3,250	997	13,000	10,747
8100 PROFESSIONAL SERVICES	-	2,500	2,500	10,000	10,000
8110 CONTRACTS/AGREEMENTS	80,577	125,000	44,423	500,000	419,423
Total expended to date	**868,166**	**$ 976,871**	**$ 108,705**	**$ 3,907,486**	**$ 3,039,320**

Departmental **Finance**

Buildings	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
6000 WAGES/SALARIES	402,660	441,060	38,400	1,764,239	1,361,579
6010 BENEFITS	102,781	108,333	5,552	433,331	330,550
6020 TRAINING/EDUCATION	2,077	2,500	423	10,000	7,923
6030 TRAVEL/CONFERENCES	-	2,500	2,500	10,000	10,000
6050 OFFICE SUPPLIES	-	250	250	1,000	1,000
6060 OFFICE EQUIPMENT	311	1,000	689	4,000	3,689
6080 ADVERTISING	679	-	(679)	-	(679)
6110 TELEPHONE/FAX	3,212	4,500	1,288	18,000	14,788
6130 COMPUTER HARDWARE	-	750	750	3,000	3,000
6140 COMPUTER SOFTWARE	-	1,625	1,625	6,500	6,500
6150 MEETING EXPENSE	-	62	62	250	250
7000 HEAT	59,987	32,500	(27,487)	130,000	70,013
7010 ELECTRICAL	79,381	147,303	67,922	589,210	509,829
7020 WATER	14,291	14,144	(147)	56,575	42,284
7030 BLDG/FACILITY MAINT	2,901	10,625	7,724	42,500	39,599
7060 BLDG/FACILITY RENOV	1,235	25,000	23,765	100,000	98,765
7070 BLDG/FACILITY RENTAL	63,108	57,500	(5,608)	230,000	166,892
7080 PLANT MAINTENANCE	-	3,750	3,750	15,000	15,000
7100 MAINT. TOOLS/EQUIP	676	1,500	824	6,000	5,324
7110 SECURITY	22,409	14,375	(8,034)	57,500	35,091
7120 PROPERTY TAXES	15,657	7,000	(8,657)	28,000	12,343
7540 VEH/EQUIP RENTAL	1,187	1,750	563	7,000	5,813
8000 OPERATIONAL EQUIP	-	625	625	2,500	2,500
8010 OPERATIONAL MATERIALS/SUPPLIES	27,359	36,088	8,729	144,350	116,991
8020 MAINTENANCE EQUIP	-	500	500	2,000	2,000
8040 COMM EQUIP LINES (GPS)	877	1,100	223	4,400	3,523
8090 UNIFORMS/CLOTHING	619	2,000	1,381	8,000	7,381
8100 PROFESSIONAL SERVICES	28,495	30,500	2,005	122,000	93,505
8110 CONTRACTS/AGREEMENTS	47,397	74,925	27,528	299,700	252,303
8130 LICENSES/PERMITS	-	250	250	1,000	1,000
8150 GRANTS/SUBS TO ORG	15,066	15,000	(66)	60,000	44,934
Total expended to date	**$ 892,366**	**$ 1,039,014**	**$ 146,648**	**$ 4,156,055**	**$ 3,263,689**

Departmental **Finance**

Recreation Cultural Services | **Draft Statement of Expenditures** | **APRIL - JUNE, 2026**

Recreation/Cultural Services	Year to date Expended	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
GL 6000, 6010, & 6011 Wages & Benefits Including Summer Students	386,354	409,656	23,302	1,638,624	1,252,270
6020 TRAINING/EDUCATION	-	4,000	4,000	16,000	16,000
6030 TRAVEL/CONFERENCES	3,231	6,250	3,019	25,000	21,769
6040 PROFESSIONAL MEMBERSHIP/DU	393	1,000	607	4,000	3,607
6050 OFFICE SUPPLIES	3,062	1,500	(1,562)	6,000	2,938
6060 OFFICE EQUIPMENT	1,331	2,000	669	8,000	6,669
6080 ADVERTISING	8,887	17,500	8,613	70,000	61,113
6110 TELEPHONE/FAX	1,470	2,250	780	9,000	7,530
6120 PUBLICATIONS/SUBSCRIPTIONS	96	50	(46)	200	104
6130 COMPUTER HARDWARE	1,544	1,750	206	7,000	5,456
7070 BUILDING/FACILITY RENTAL	14,550	13,750	(800)	55,000	40,450
8000 OPERATIONAL EQUIPMENT	47,546	50,000	2,454	200,000	152,454
8025 COMMUNITY EVENTS	148,077	100,000	(48,077)	400,000	251,923
8150 GRANTS/SUBSIDIES TO ORGANIZ/	20,500	5,125	(15,375)	20,500	-
8160 SUSTAINABILITY EVENTS	135,381	89,141	(46,241)	356,562	221,181
8170 SUSTAINABILITY	2,674	125,125	122,451	500,500	497,826
Total expended to date	**$ 775,098**	**$ 829,096**	**$ 53,998**	**$ 3,316,386**	**$ 2,541,288**

Departmental

Finance

Recreation / Cultural Services

Draft Statement of Revenue

APRIL - JUNE, 2026

Recreation/Cultural Services	Year to date Assigned	3 Month Budget	3 Month Budget Variance	Annual Budget	Annual Budget Remaining
5031 PROGRAM REVENUE	-	7,500	(7,500)	30,000	30,000
5034 FACILITY RENTALS	-	1,875	(1,875)	7,500	7,500
Total Revenue To Date	**$ -**	**$ 9,375**	**$ (9,375)**	**$ 37,500**	**$ 37,500**

Departmental

Finance

NOVA SCOTIA

Energy
Office of the Minister

1690 Hollis Street, Joseph Howe Building, 11th Floor, PO Box 2664, Halifax, Nova Scotia, Canada B3J 3P7

August 4, 2026

The Honourable Cecil Clarke
Mayor
Cape Breton Regional Municipality

Dear Mayor Clarke,

Thank you again for you and Council meeting with me and officials from the Department of Energy on June 11 to discuss the critical role that Cape Breton Regional Municipality and its port assets can play in Nova Scotia's emerging offshore wind sector.

As discussed, I am pleased to provide a digital copy of the presentation that was shared during the meeting. The presentation outlines the scale of the offshore wind opportunity, the range of port functions required to support major projects, and the importance of early coordination between developers, ports and governments.

The two most important points I wish to reinforce are timing and certainty. First, major offshore wind developers will need documented site certainty for the required marshalling ports several months before the anticipated call for bids at the end of this year. Second, those ports must be able to demonstrate that they can execute within the timing required to support competitive bids and eventual project delivery.

These requirements are important because offshore wind developers will be assessing whether port infrastructure, laydown areas, access, permitting, commercial arrangements and execution schedules are sufficiently advanced to support the commitments they must make in their bid submissions. Clear evidence of port readiness will therefore be an important factor in positioning Cape Breton to compete for investment, supply-chain activity and long-term employment opportunities.

.../2

I appreciated the Municipality’s engagement on these issues and look forward to continued collaboration as Nova Scotia advances the offshore wind opportunity.

Sincerely,

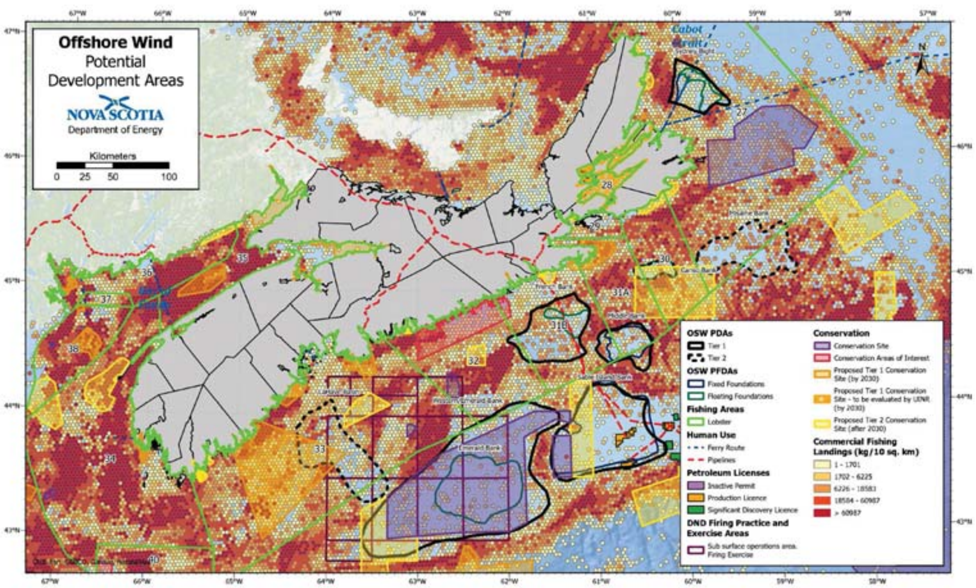
Honourable Marco MacLeod
Minister of Energy

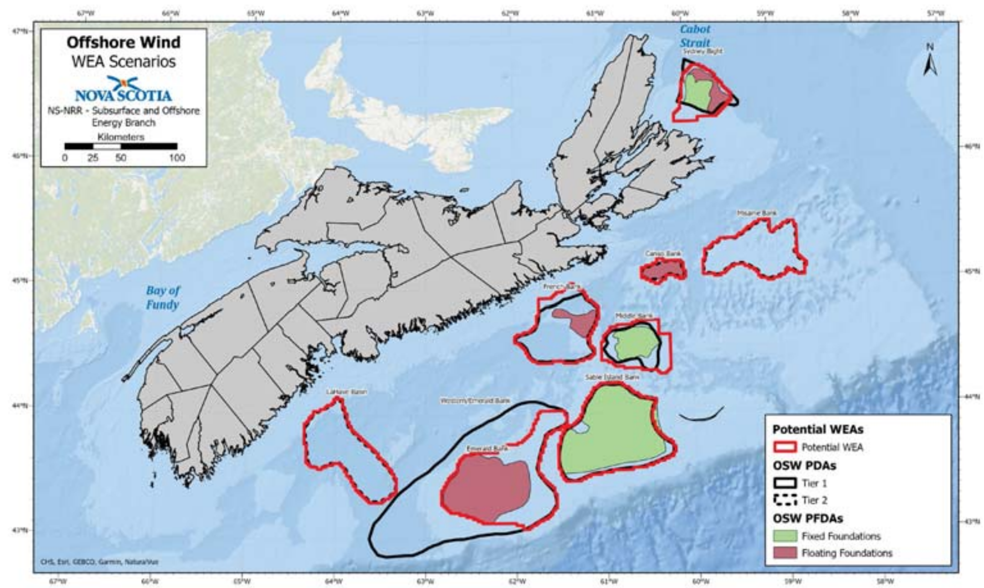
Offshore Wind Update to CBRM

The Challenge

- Nova Scotia ranks ***59th out of 60 in GDP*** per capita in North America.
- Health, education and other public ***services are becoming more expensive*** to deliver.
- The ***cost of living*** continues to pressure Nova Scotia families.
- Population growth has slowed, and we are ***competing for talent and investment globally***.
- Global climate change requires ***cleaner, more sustainable energy sources***.
- Nova Scotia is ***dependent on imported energy***.
- We owe it to ourselves to ***pursue opportunities*** that will provide a ***better quality of life*** for Nova Scotians.

Offshore Wind Energy Areas (WEA)

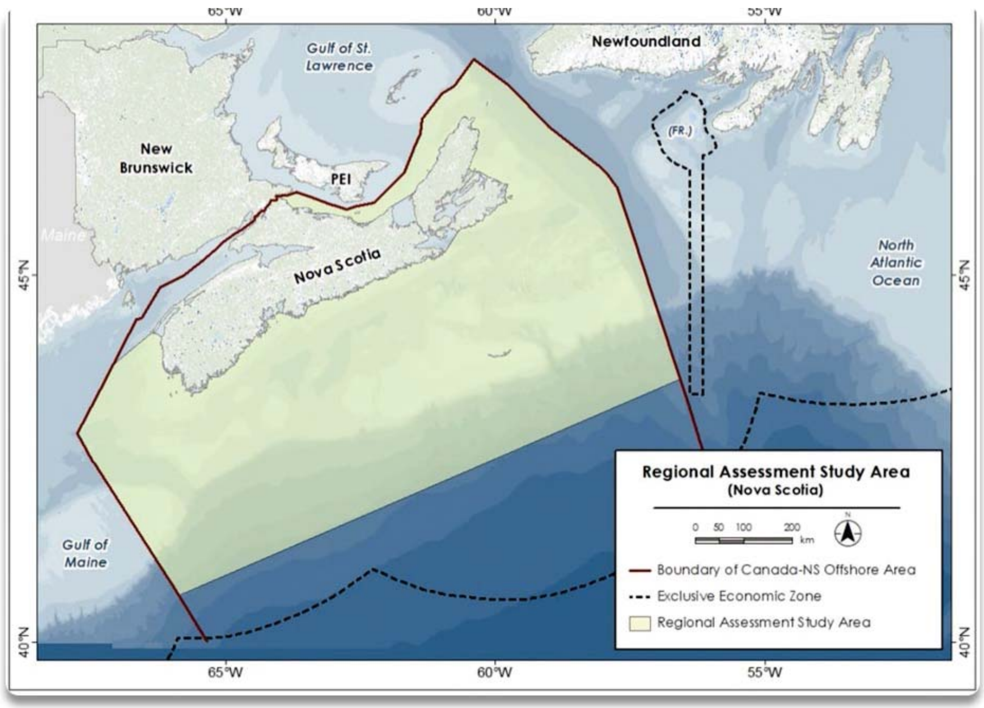




WEAs selected based on:

- Guided by the draft RA committee PFDAs and PDAs
- Ocean user consideration
- Suitable geology
- Engagement with or partner with NRCan and consulting DFO, ECCC, TC, DND, CNSOER

World Class Wind
But The Scotian Shelf is Unique



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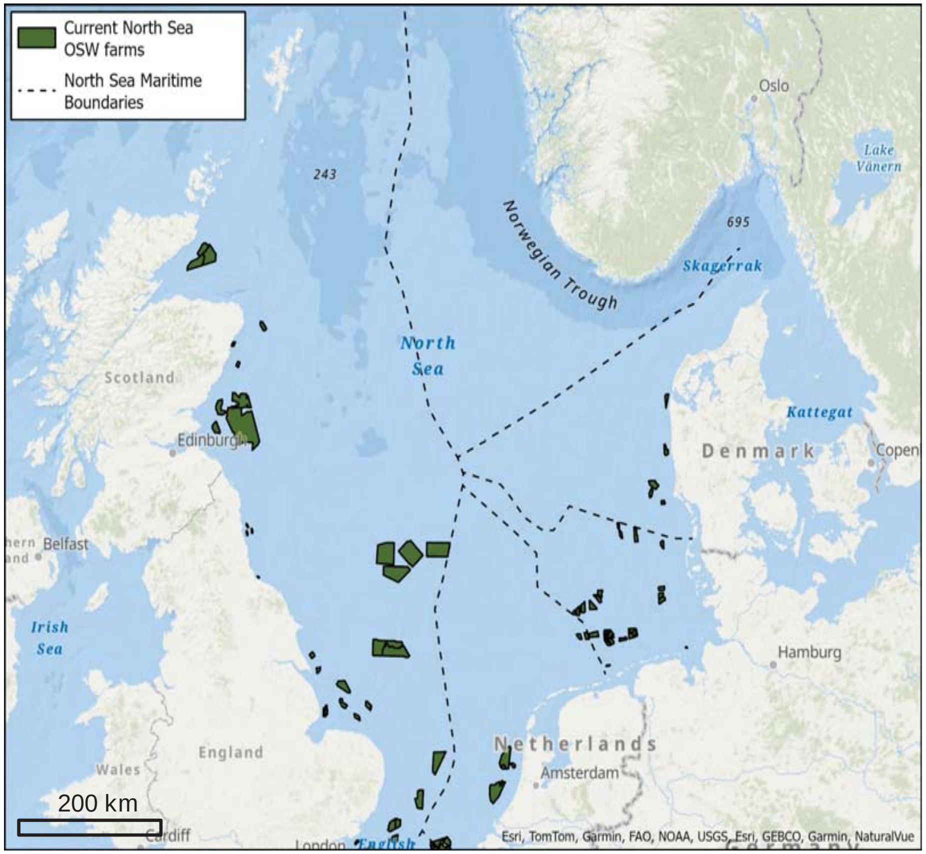
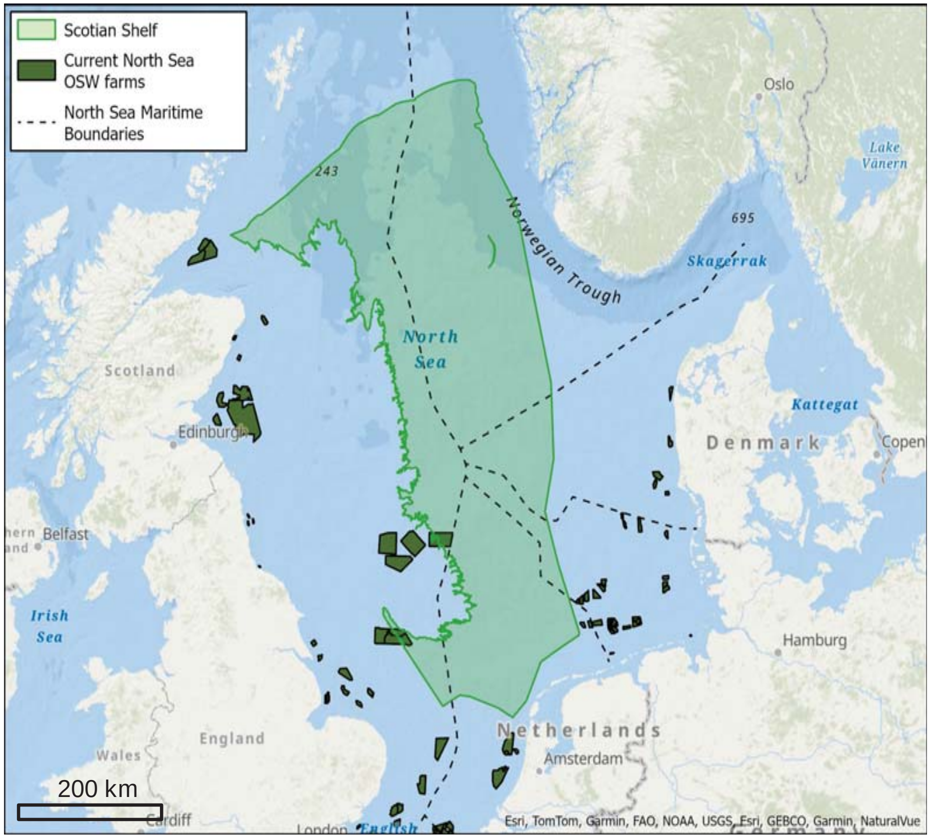
Size Comparison: Scotian Shelf and North Sea



NOVA SCOTIA

Size Comparison: Scotian Shelf and North Sea



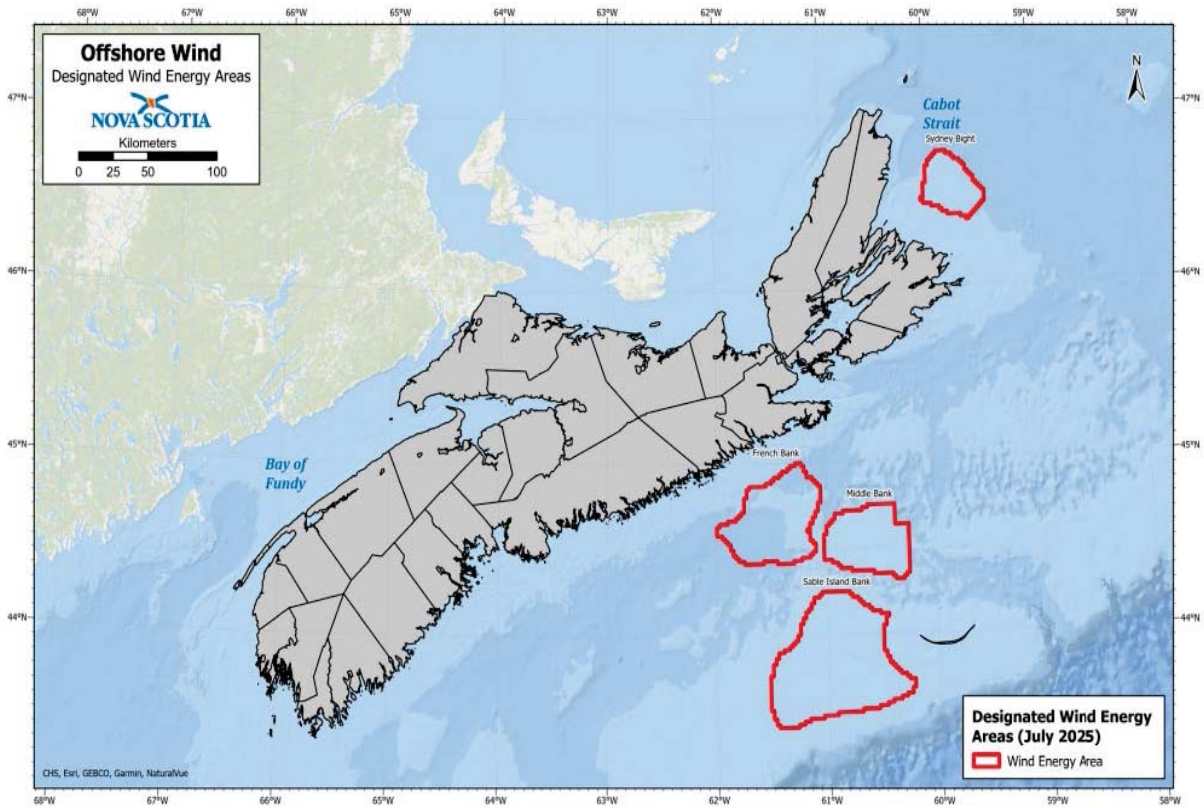
Size Comparison: Scotian Shelf and North Sea

Region	Approximate Area (km^2)
Current North Sea Offshore Wind Developments	9,798
Scotian Shelf above 100 m water depth	74,514
Regional Assessment Interim Report PFDAs	11,518

Designated Wind Energy Areas

The first four wind energy areas designated in Nova Scotia's offshore can accommodate **60 GW** of offshore wind:

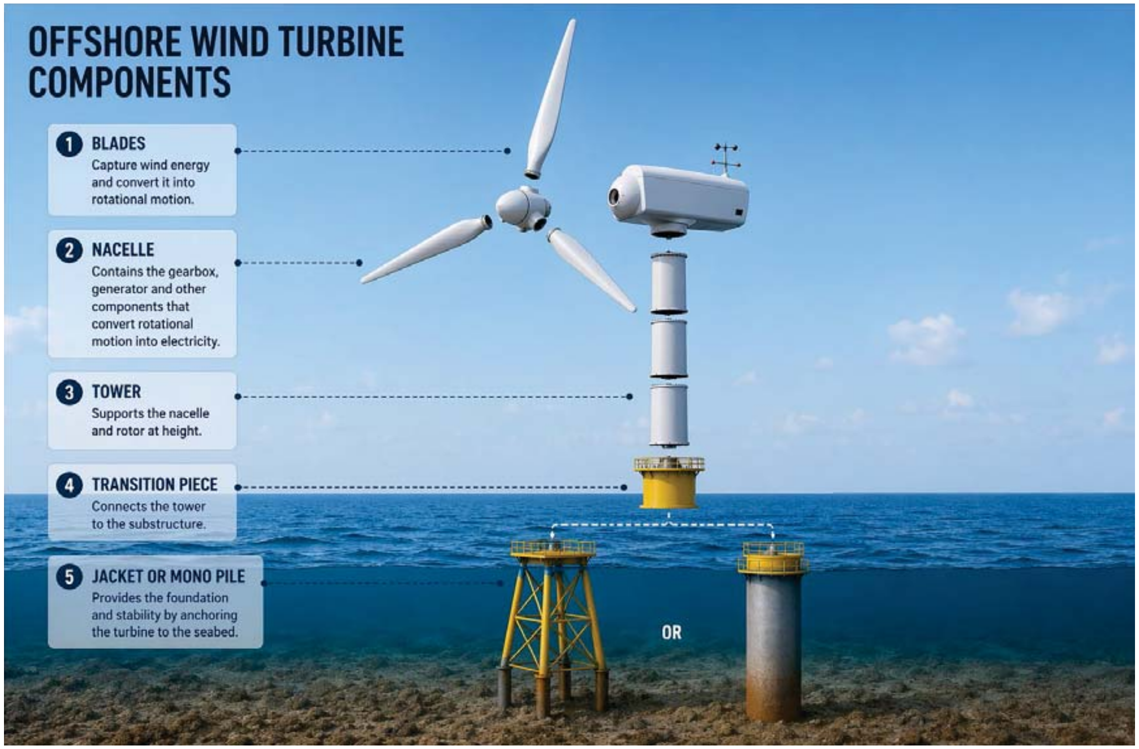
- Sydney Bight up to 6,400 MW
- Middle Bank up to 11,400 MW
- Sable Island Bank up to 28,200 MW
- French Bank up to 15,600 MW



Update

- Identify all the different types of offshore wind ports.
- Who are and how do we attract the Majors?
- Federal support and their desire for greater regional cooperation.
- The timeline.

To understand the different port types, we must understand the turbine components



Primary and Secondary: 6 Distinct Port Types

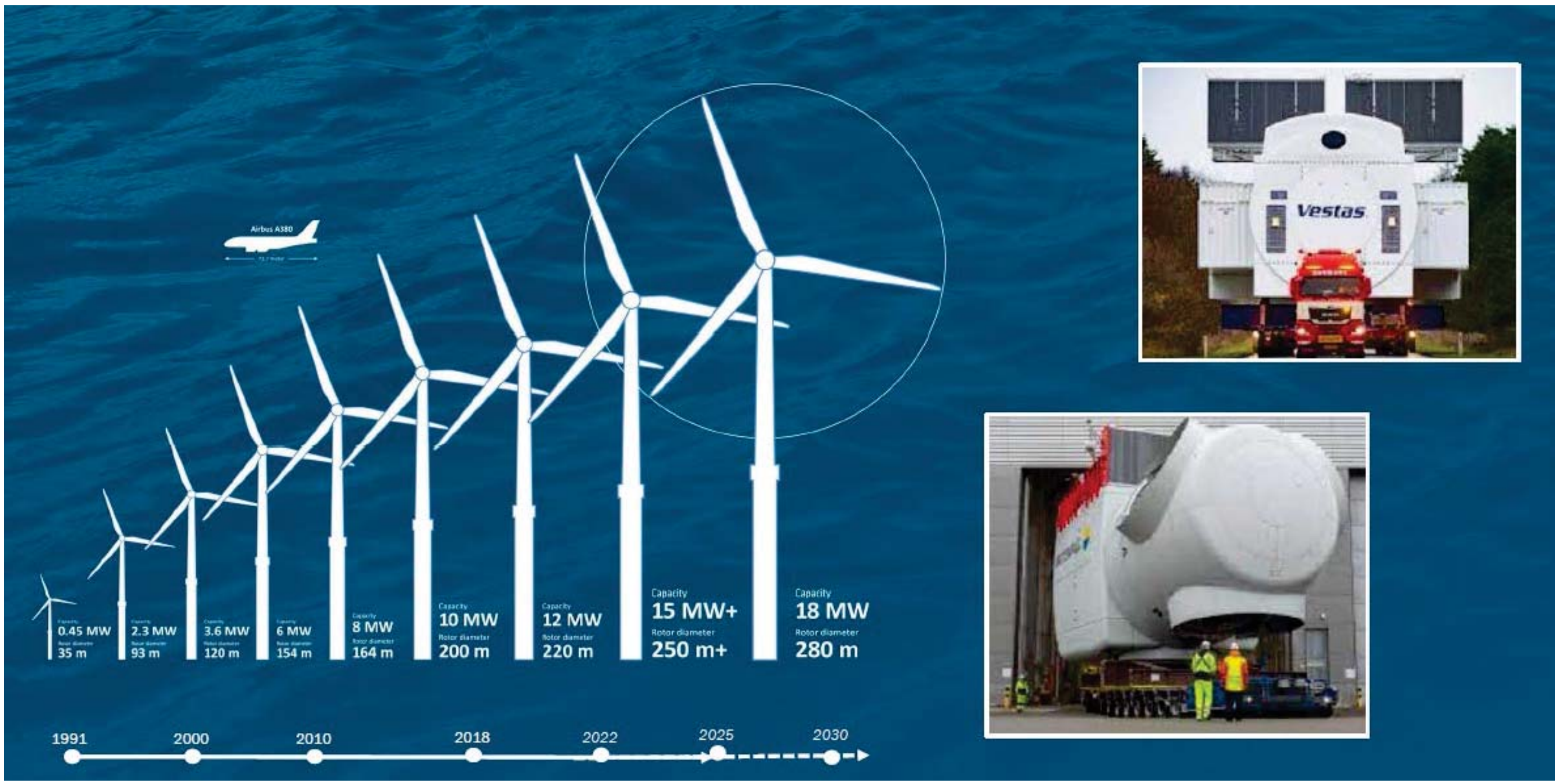
Primary:

- **WTG** – wind turbine generator
  (Towers, blades & generators)
- **Foundation** – monopiles or jackets
- **TP** – transition pieces
- **O&M** – operations & maintenance

Secondary:

- **Regular Laydown Yard**
- **Berthing Ports**

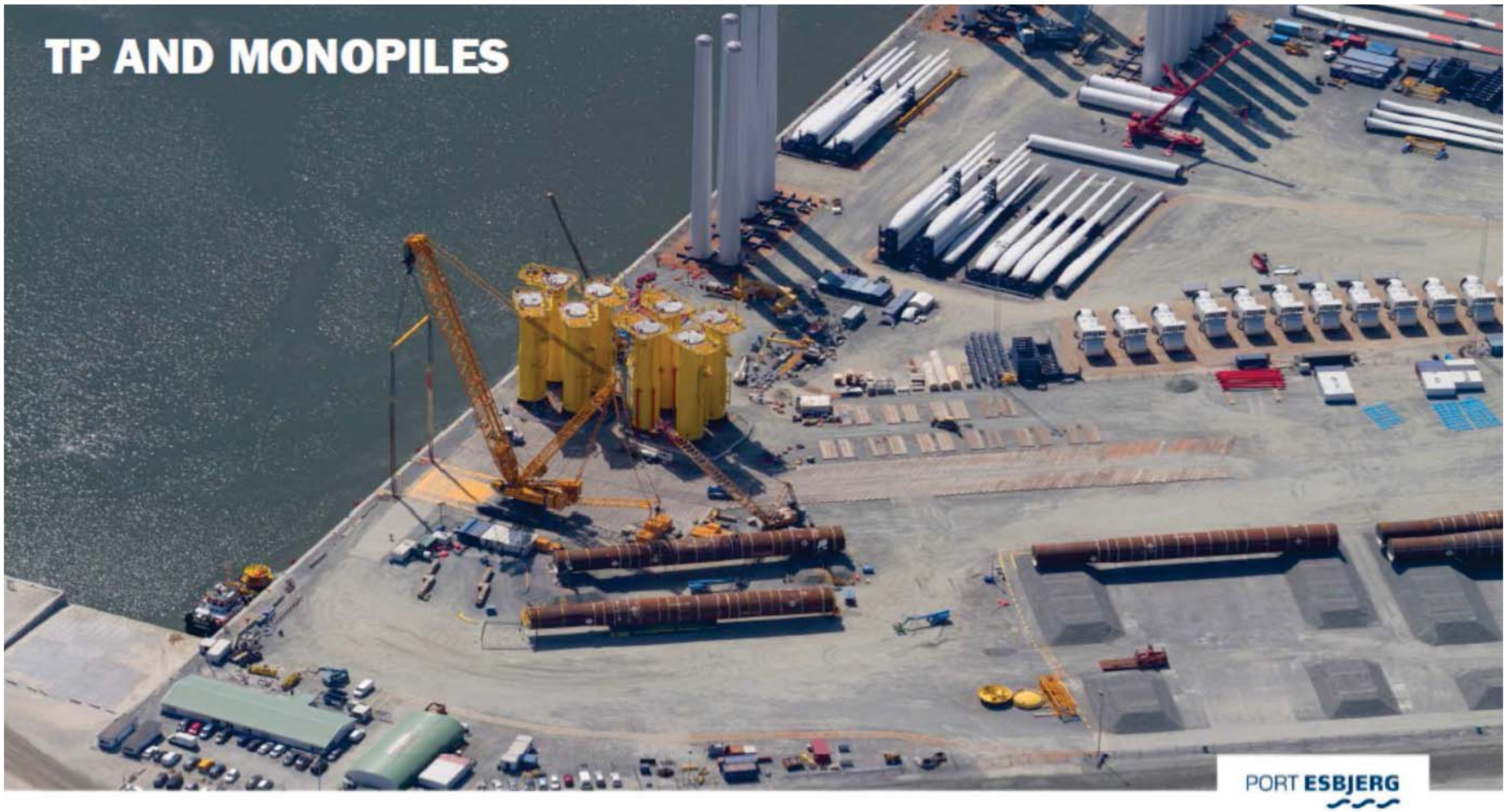
Tower Evolution and Rotor Diameter



Blade Scale Comparison (AI Generated)

A Small Section of the Port of Esbjerg

Another Yard at the Port of Esbjerg



Full View of Port of Esbjerg Before Expansion

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The Streets of the Port City

The Streets of the Port City

Average Income of All Esbjerg Residents

566,606 DKK or **122,307 CAD**

Average Income of all Nova Scotians is 56,550 CAD

Jespar Jorgensen, Port of Esbjerg:

- “No port can do it all anymore, due to project timelines and the manufacturing supply chain delivery times.”
- “Every offshore wind project must have partnerships with other ports for storage and all other services”
- “In 2011 we built new quays for the largest turbine at that time and we doubled the bearing capacity required for that turbine. Today, that section of the port can no longer do WGC work.”

Vineyard Wind 1

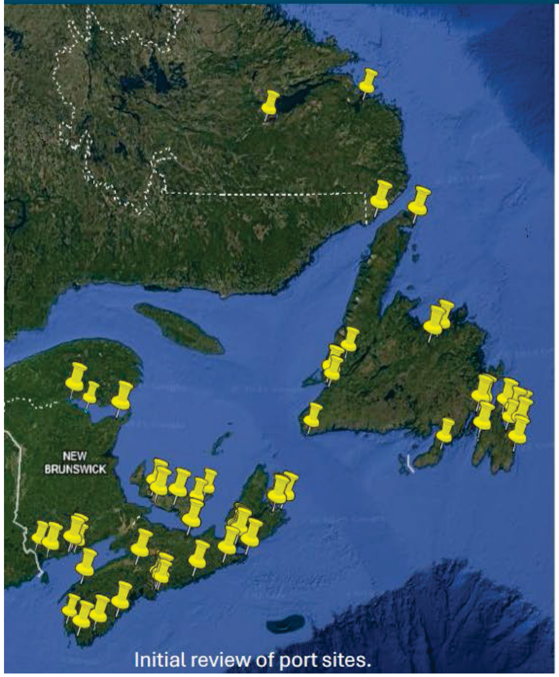
- An 800 MW project, used 7 different ports

Jespar Jorgensen, Port of Esbjerg:

“We have never expanded the Port without a signed project.”

Net Zero Atlantic Port Study

Screening of Ports into Assessment



Initial review of port sites.

- Inventory of 75+ port sites across Atlantic Canada.
- Initial screening criteria established for fixed and floating wind ports.
  - Air draft, upland area, water frontage, channel restrictions are examples of critical criteria.
  - Requirements based on 20-22 MW turbine & marshalling capacity of 20% for a 1GW development.
- Narrowed down to 26 viable sites.
- Port Outreach (E-mail, Information session, Request for information)

TABLE 4.2: MINIMUM CRITERIA FOR FIXED MARSHALLING

Offshore Wind Port Criteria	Metric
Upland area	> 14 ha (ideally > 20 ha)
Upland bearing capacity	15 t/m²
Wharf length	395 m
Wharf bearing capacity	25 to 30 t/m²
Water depth at berth	11 m
Channel width	115 m (ideally > 225m)
Channel depth	11 m
Air restrictions (bridges or other overhead obstructions)	160 m
Turning basin	367 m
Vessel/berth needs	1 for delivery vessel 1 for installation vessel

Source: Moffatt & Nichol

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Atlantic Canada Only Has 9 Ports That Meets This Low Bar of Criteria

Atlantic Port Evaluation Based on 20% Required

SHORTLIST OF OSW PORTS AND RESPECTIVE OSW ACTIVITIES

Port Name	Region	Fixed Marshalling	FLOW Staging & Integration	FLOW Foundation Assembly	FLOW Combined
Port of Belledune	New Brunswick	Y	N	N	N
Port Saint John	New Brunswick	Y	Y	N	N
Channel Port aux Basques	Newfoundland & Labrador	Y	N	N	N
Port of Argentia	Newfoundland & Labrador	Y	Y	Y	Y
Port of Mortier Bay	Newfoundland & Labrador	Y	Y	Y	Y
Atlantic Canada Bulk Terminal	Nova Scotia	Y	Y	Y	Y
Melford International Terminal	Nova Scotia	Y	Y	Y	Y
Novaporte	Nova Scotia	Y	Y	Y	Y
Port of Sheet Harbour	Nova Scotia	Y	Y	Y	Y
Port Hawkesbury Paper	Nova Scotia	Y	Y	N	N

Source: Moffatt & Nichol

Atlantic Port Investment Required

TABLE 7.2: SUMMARY OF CONSTRUCTION COST ESTIMATES AND PROJECT DEVELOPMENT TIMELINES

Port	Province	Project Development Timeline	Fixed Marshalling, FLOW Staging & Integration	FLOW Foundation Assembly	FLOW Combined
Port of Belledune	NB	45 – 63 Months	$ 177,900,000	-	-
Port Saint John	NB	45 – 63 Months	$ 256,500,000	-	-
Channel Port aux Basques	NL	69 – 93 Months	$ 324,300,000	-	-
Port of Argentia	NL	21 – 36 Months	$ 8,800,000	$ 230,100,000	$ 230,100,000
Port of Mortier Bay	NL	69 – 109 Months	$ 469,600,000	$ 660,500,000	$ 964,700,000
Atlantic Canada Bulk Terminal	NS	27 – 51 Months	$ 135,200,000	$ 158,600,000	$ 230,000,000
Melford International Terminal	NS	48 – 63 Months	$260,300,000	$ 305,500,000	$ 441,500,000
Novaporte	NS	48 – 63 Months	$ 346,300,000	$ 434,600,000	$ 653,900,000
Port of Sheet Harbour	NS	52 – 80 Months	$ 246,900,000	$ 261,700,000	$ 490,400,000
Port Hawkesbury Paper	NS	45 – 63 Months	$ 357,500,000	-	-

Source: Moffatt & Nichol

Primary and Secondary: 6 Distinct Port Types

Primary:

- **WTG** – wind turbine generator
  (Towers, blades & generators)
- **Foundation** – monopiles or jackets
- **TP** – transition pieces
- **O&M** – operations & maintenance

Secondary:

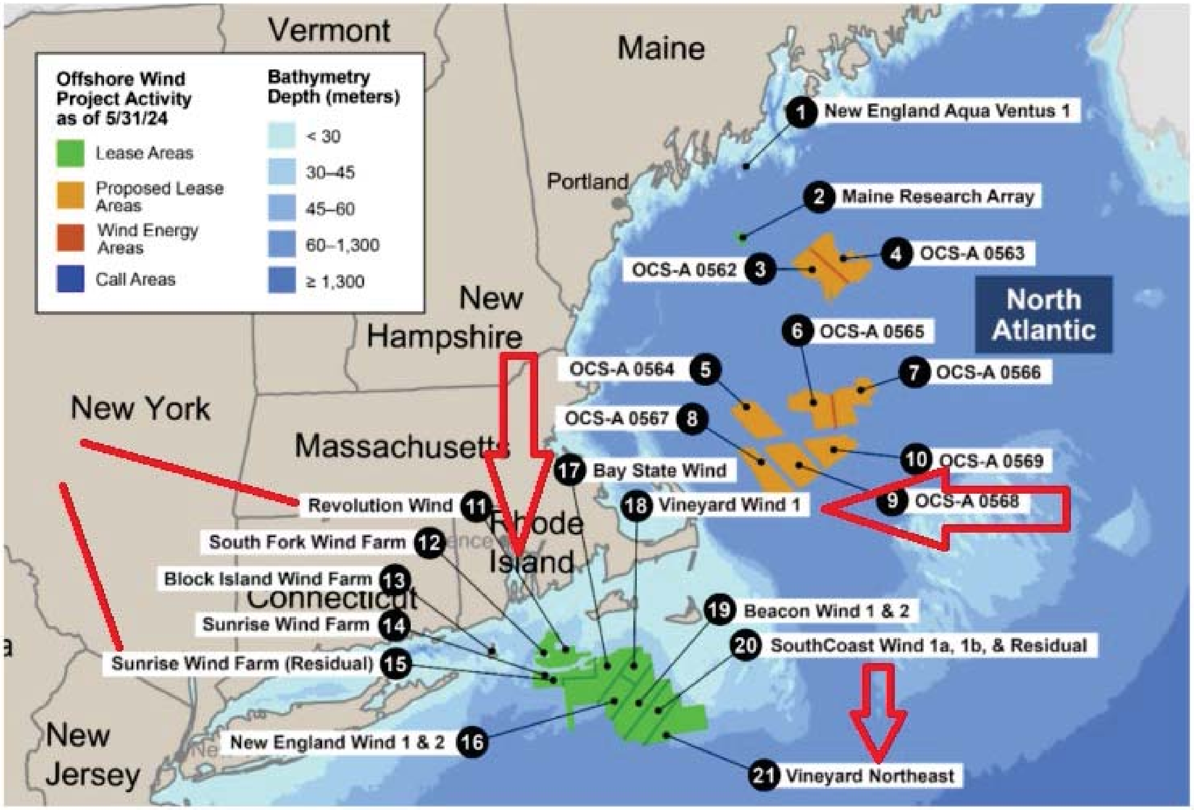
- **Regular Laydown Yard**
- **Berthing Ports**

Port of Argentia

Port of Argentia: Vineyard, Revolution & Sunrise

Port of Argentia: Vineyard, Revolution & Sunrise

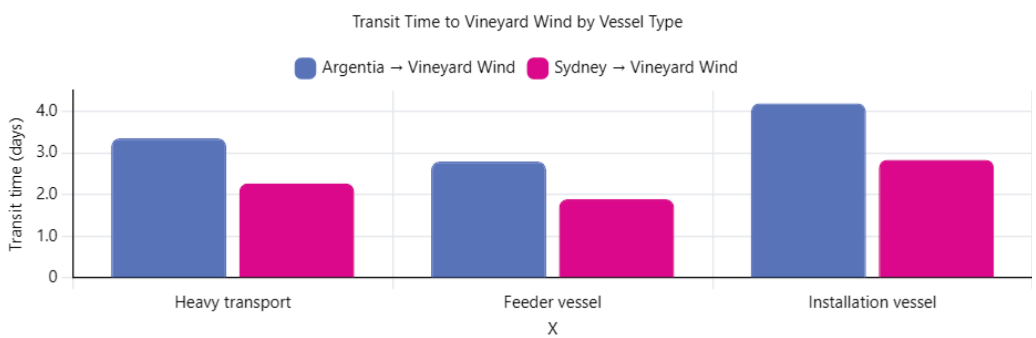
New England Offshore Wind



Distance of Argentia to Vineyard Wind

Route	Likely operational distance
Argentia → Vineyard Wind	~850–925 nm
Sydney → Vineyard Wind	~575–625 nm

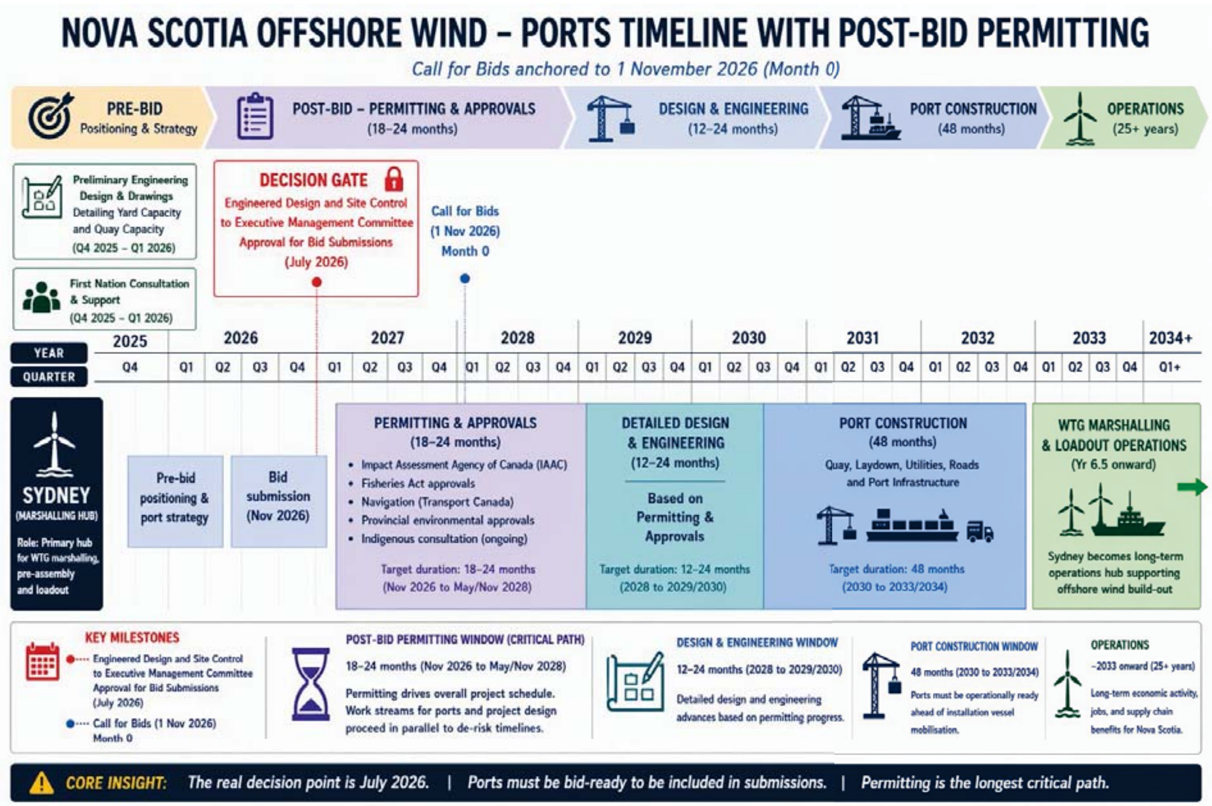
Vessel Type	Argentia → Vineyard Wind	Sydney → Vineyard Wind	Difference
Heavy transport (10 kn)	~3.4 days	~2.3 days	~1.1 days faster
Feeder vessel (12 kn)	~2.8 days	~1.9 days	~0.9 days faster
Installation vessel (8 kn)	~4.2 days	~2.8 days	~1.4 days faster



Top Major Offshore Wind Developers

WRank	Company	HQ Country	Estimated Offshore Wind Portfolio Value (USD)
1	Ørsted	Denmark	$55–70 billion
2	Vattenfall	Sweden	$30–40 billion
3	RWE Renewables	Germany	$20–30 billion
4	SSE Renewables	United Kingdom	$18–25 billion
5	Iberdrola (Avangrid)	Spain	$15–22 billion
6	Copenhagen Infrastructure Partners	Denmark	$12–20 billion
7	EDF Renewables	France	$10–18 billion
8	Equinor	Norway	$8–15 billion
9	Northland Power	Canada	$5–10 billion
10	China Three Gorges	China	$5–10 billion

Port Timeline



Thank You!